

Definitions;

- Essential elements of a contract;
- Key issues in a contract document;
- Contract management documents and structure;
- Contract Amendment;
- □ Termination of contracts.
- Challenges in contract management.







- A contract is an agreement between two or more parties enforceable in law. It may be verbal or written.
- □ The essential elements of a contract are laid out under Reg. 10 of the PPDA (Contracts) Regulations, 2014:
 - □ Agreement between parties;
 - □ Intention to enter into a legally binding agreement;
 - □ Both parties must provide a consideration;
 - □ Parties must be of legal capacity;
 - Effective supervision and adequate monitoring.





- □ A Procuring and Disposing Entity shall only issue a contract after fulfillment of the conditions set under the PPDA Regulations. These include:
 - □ Following a Contracts Committee (CC) decision to award a contract;
 - □ Confirmation by the Accounting Officer (AO) that the contract price is not higher than the market price established at the commencement of the procurement;
 - A lapse of the display period of 10 days has occurred;
 - Confirmation that no administrative review is ongoing for the procurement;
 - Commitment of the full amount of funding; and
 - □ The necessary agencies make approval, including the Attorney General. Website: www.ppda.go.ug Email: info@ppda.go.ug

FRACONTRACT MANAGEMENT

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□ Contract management is the process which ensures that both parties to a contract fully meet their respective obligations in order to efficiently and effectively deliver the objectives required from either party in the contract.

□ It aims to achieve maximum performance from suppliers and seek continuous improvements during the contract period.

SHODDY WORKS AT A CONSTRUCTION OF MARKET IN RAKAI DISTRICT



The project was abandoned by the contractor after digging the foundation trenches and the site has become hazardous to the community around. **Contractor:** M/s T. K Engineers Ltd. Website: www.ppda.go.ug Email: info@ppda.go.ug

FRA ISSUES IN A CONTRACT DOCUMENT

- Each contract should have an effective commencement date;
- Performance indicators;
- Obligations of the parties should be clearly identified;
- □ A basis for payments commensurate with performance;
- Minimisation of risk using performance security from a recognized banking institution and warranty obligations in bidding documents;
- □ Effective supervision arrangement should be in place;
- Delivery, acceptance and handover arrangements should be clear;
- Criteria for changes and termination.

FRA CONTRACT MANAGEMENT DOCUMENTS



- **Contract;**
- Goods received/delivery notes and schedules;
- □ Inspection records;
- □ Inspection reports e.g. for cars there must be approval from MOWT;
- Contract management plan & progress reports;
- Payment records, retained payments;
- Interim/completion certificates; and
- Negotiation notes or any correspondence with the provider.



EXAMPONENTS OF CONTRACT MANAGEMENT REPORT



- Background: Standard information about the contract, type, sum, duration, subject among others;
- □ Current status of the contract: Amount paid so far, time consumed, contract value delivered so far, etc;
- Status of contract securities: Retentions, liability periods, performance guarantee, advance guarantee.
- □ Findings from meetings/inspections;
- □ Where applicable, supplier performance: Qualitative and quantitative appraisals;
- **Recommendations and issues arising:** These inform the decisions that follow; and
- Challenges. Website: www.ppda.go.ug Email: info@ppda.go.ug





However, key stakeholders in contract management structure include the PDU, Management of the PDE, Providers/Contractors and the Community.

The Entity may use contract management teams for high value or complex projects.

RESPONSIBILITY OF THE USER DEPARTMENT



- Nominates contract manager from among the User Department staff or a member of staff of another Department in the Entity;
- Informs Accounting Officer in writing of appointed manager copying the Internal Audit, Contracts Committee and any other;
- □ Controls performance of the provider while ensuring acceptable progress and execution of contract.
- Conducts supplier appraisals.

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- □ Contract manager becomes responsible for contract management and should be availed a copy of the contract. The roles played include:
 - Managing day-to-day technical supervision, managing obligations and ensuring provider performs contract according to obligations;
 - Monitoring adequate cost, quality and time control;



CONTRACT MANAGER CONT'D



- Ensuring payments, inspecting & testing components;
 - Seeking authority for extensions, variations, suspension, performance certification etc. from the Contracts Committee in writing;
- Preparing progress reports and issuing certificates for contract performance; and
- Managing hand over and acceptance procedure. Website: www.ppda.go.ug Email: info@ppda.go.ug





TERMINATION OF

CONTRACT



- Contract manager submits recommendation to the Accounting Officer;
- State name of provider, procurement number;
- Reasons for termination contractual grounds;
- Costs resulting from termination;
- Seek approval of Attorney General (Regulation 56 of the PPDA (Contracts) Regulations, 2014;
- □ If approved, contract is terminated and PPDA is informed for suspension recommendations. Website: www.ppda.go.ug Email: info@ppda.go.ug



FRACHALLENGES IN CONTRACT MANAGEMENT



Delay in delivery of services;

- □ Inadequate specification & variations;
- **Poor workmanship -contractors;**
- **Payment delays & risks;**
- **Retrospective contract extensions.**



Public Procurement and Disposal of Public Assets Authority

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