

### Public Procurement and Disposal of Public Assets Authority





# ROLES AND RESPONSIBILITIES OF KEY STAKEHOLDERS IN THE PROCUREMENT PROCESS

PRESENTED BY: SOPHIA N. MASAGAZI

MANAGER ADVISORY SERVICES

WEDNESDAY 16<sup>TH</sup> SEPTEMBER, 2020



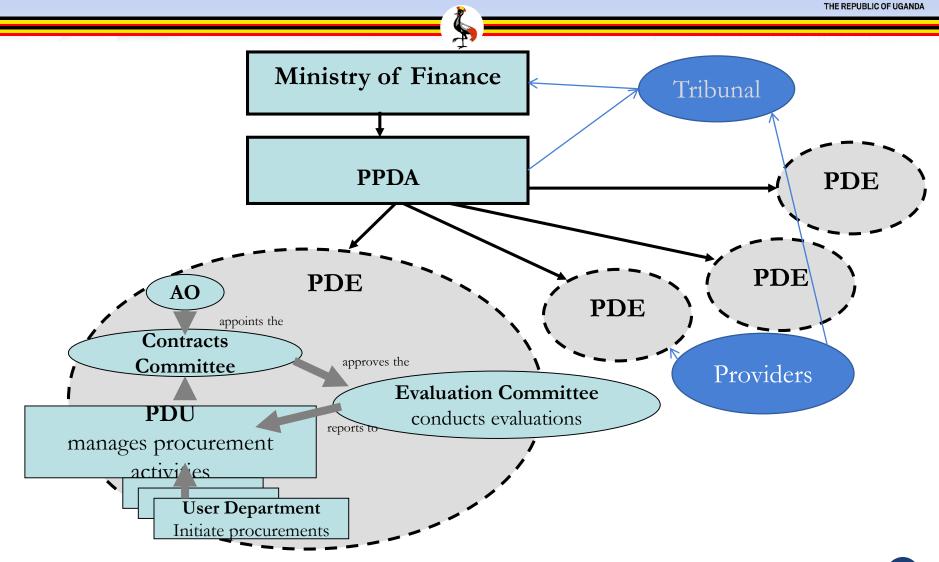
### PRESENTATION OUTLINE





- ☐ Institutional Framework;
- ☐ Procurement Life Cycle;
- ☐ Roles of the Board;
- ☐ Roles of the Accounting Officer;
- Roles of the Contracts
  Committee;
- ☐ Roles of the PDU;
- Roles of the Evaluation Committee;
- ☐ Challenges.

### PROCUREMENT IN UGANDA



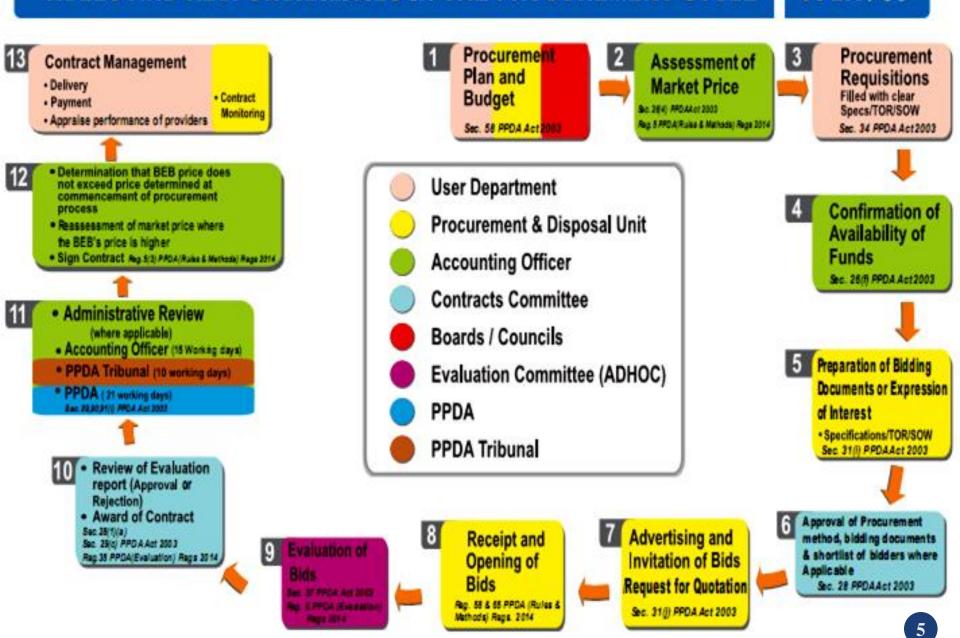
# PROCUREMENT PROCESS IN A PDE



- The procurement process begins with planning and identifying needs.
- ☐ It concludes with review of the performance of contract.
- There are a number of steps that are carried out by various stakeholders in their institutional structures.
- Each player needs to have a clear understanding of their roles & boundaries.

#### ROLES AND RESPONSIBILITIES IN THE PROCUREMENT CYCLE

PPDA / 06





#### THE COUNCIL





☐ To approve procurement and work plans.

☐ To monitor the implementation of work plans e.g. through reports.

# PROCUREMENT PLANNING PROCEDURES



- The Entity's overall objectives also inform the intended activities in any given FY which will in turn inform the preparation of the annual budget and cash flow statement.
- ☐ Preparation of department/unit work plans must be in line with budgeted funds.
- □ Planning culminates into the preparation of a consolidated procurement plan. Regulation 62 of the LG (PPDA) Regulations, 2006.

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### **DISPOSAL PLANNING**



An Accounting Officer (AO) must ensure that the assets of a PDE are reviewed on an annual basis to identify those which are obsolete.

☐ The AO should appoint a Board of survey.

☐ Two valuations of an asset should be obtained prior to the start of any disposal proceedings.

# PROCUREMENT PLANNING BY USER DEPARTMENTS



- The User Departments must prioritize the requirements to fit in the available budget.
- ☐ Identify the sources of funding.
- Care should be taken to include all requirements to avoid emergency procurements (no procurements allowed outside plan).
- ☐ Forward the work plan to the Procurement and Disposal Unit.



### USER DEPARTMENT PROCUREMENT WORK PLANT





NAME OF PROCURING AND DISPOSING ENTITY													
USER DEPARTMENT PROCUREMENT PLAN													
	Section/Department:				Financial Year:								
S/N	Description of item to be procured	Quantity in units of TOR or Scope of works	or Estimated C	ost	Confirmed Source of Funding	Time Frame (When item is required)							
1	P1 0 0 0 1 0 0 1												
2													
3													
4													
5													
6													
	Prepared by User	Name:	Approval by Head of	Name:	Receive Head o	f PDU							
		Signature:	Department	Signature:	11000	Signature:							
	1	Date:		Date:		Date:							

<sup>\*</sup>Attach any details that cannot fit in the boxes



# CONSOLIDATED PROCUREMENT PLAN



THE REPUBLIC OF UGAN

PROCUREMENT PLAN FOR GOODS, WORKS AND NON CONSULTANCY SERVICES – FOR SUBMISSION TO TREASURY, PPDA AND PUBLICATION Procuring and Disposing Entity:

Financial Year:

S/N	Subject of procurement		Estimated Cost	Source of funding	Contract type	qualification (Yes or No)	Apply reservation scheme? (Yes/No)	INVITATION AND AWARD OF BIDS			Contract signing date	Completion date	
								Bid invitation date	Bid closing/openi ng date	Approval evaluation report date	Award notification date		
1													
2													
3													
4													
5													
6													
Prepared by		Name:		!	•	•		!			•	•	
		Signature:											
		Designation:	Head PDU										
		Date:											
		Name:											
		Signature:											
		Designation:	Accounting Officer										
		Date:										11	

# CONSOLIDATED PROCUREMENT PLAN SYC

PRO	CUREM	ENT PLAN	FOR CON	SULTAI	NCY SEI	RVICES	FOR SU	了 BMISSIO	ON TO T	HE SEC	RETAR	Y TO TR	EASUR	Y, PPDA	AND PU	JBLICA?	ΓΙΟΝ
		osing Entity:												,			
				0	Procurement ent method	Apply reservatio n scheme?	Contract	REQUEST FOR EXPRESSION OF INTEREST				INVITATION OF PROPOSALS AND APPROVAL FOR AWARD					Comple on date
						(Yes/No)		Invitatio n of expressio ns of interest date	Closing- opening date		on date	Invitatio n of Proposal s	on/	l of final			
			Name:			Approved by Name:											
			Signature:	Signature:					Signature:								
			Designation Head PDU			1	Designation:			Accounting Officer							

Date:

Date:



A PDE shall on a quarterly basis or where necessary review/update its procurement plan and submit to the Authority. In addition, monthly reports are mandated.

☐ By the end of the second quarter, the Entity ought to have implemented 50% of its plan.

# THE ACCOUNTING OFFICER SEC. 26

- Overall execution of the procurement and disposal process in a PDE.
- ☐ Establishes the Contracts Committee.
- ☐ Establishment of the PDU.
- ☐ Certifying the availability of funds.
- ☐ Communication of award decisions.
- ☐ Investigating complaints by providers.
- ☐ Appoint contract managers.
- ☐ May terminate CC member upon approval by PS/ST.





# ACCOUNTING OFFICER CONT'D



- Assessment of the market price of requirements for the entity.
- Delegation of any of the functions of the AO,CC,PDU to a sub-division or member of the PDE.
- ☐ Contracting out a PDE function to another PDE , or third party provider.
- ☐ Termination of contracts upon approval by the AG.



# COMMON ERRORS BY ACCOUNTING OFFICERS



- Not approving availability of funds.
- Other stakeholders approving funds without delegated authority.
- ☐ Signing contracts not approved by the CC.
- ☐ Payment of providers without delivery of supplies or completion of works.
- Making advance payment without security.
- Usurping powers of other stakeholders.



# CONTRACTS COMMITTEE SEC. 28



- ☐ Approves procurement and disposal procedures.
- Approves members of the evaluation committee and negotiation team.
- Approves biding and contracts documents.
- ☐ Awards contracts on approval of EC report.
- ☐ Approves contract variations/amendments.
- Approves termination of contracts prior to AGs approval.

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### PROCUREMENT METHODS



- Due estado entre estado d
- Procurement methods are described under Sec. 80-86 of the PPDA Act, 2003:
- ☐ The following methods are determined by thresholds:
  - o Open Bidding;
  - Selective Bidding;
  - Quotation Method;
  - o Micro Procurement;
  - Direct Procurement;
  - O Community Purchase.



### **DISPOSAL METHODS**





- Methods of disposal are provided for under Sec. 87 of the Act and Regulation 123 of the LG (PPDA) Regulations, 2006.
  - o Public auction;
  - Public bidding;
  - Sale to public officer;
  - o Destruction;
  - Direct negotiations;
  - o Conversion;
  - Trade-in;
  - o Transfer to another PDE and Donation.



### COMMON MISTAKES BY

# THE REPUBLIC OF UGANDA

### THE CCs

- ☐ Retrospective approvals.
- Disregarding the evaluation report and erroneously awarding contracts.
- ☐ Approving the wrong bidding document.
- ☐ Unjustified approval of direct procurement method leading to Costly procurements, no VFM, shoddy works, abandoned works, financial loss etc.
- ☐ Approving procurements that are not planned for: without justification.
- Not monitoring the term of CC members.

# PROCUREMENT AND DISPOSAL UNIT SEC. 31



- Management of all procurement and disposal activities in the PDE.
- ☐ Attend CC meetings to offer clarifications.
- ☐ Implement decisions of the Contracts Committee.
- Plan Procurement and disposal activities of a PDE.
- ☐ Preparation, issue and receipt of Bid documents.
- ☐ Nominates members of the evaluation and Negotiation committees for CC approval.
- Preparation of contract documents.





#### PDU CONT'D





- Check and prepare statements of Requirements.
- ☐ Prepare adverts of bid opportunities.
- ☐ Issue approved Contract documents.
- ☐ Maintain and archive records of the procurement and Disposal process.
- ☐ Prepare monthly reports for CC and final submission to PPDA.
- ☐ Maintain a providers list.

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### COMMON MISTAKES BY PDUS

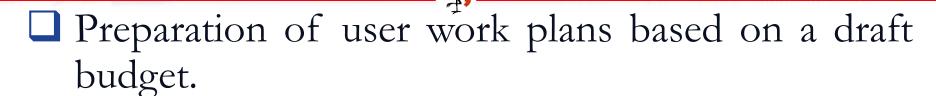


- ☐ Wrong choice of methods ignoring thresholds.
- Requesting for irrelevant documents from bidders.
- ☐ Failure to identify right evaluation methodology.
- ☐ Not including Statements of Requirements.
- ☐ Use of wrong bidding periods.
- Unjustifiably inviting bidders not shortlisted.

### THE USER DEPARTMENTS

### **SEC. 35**





- ☐ Initiation of the procurement process(form 5).
- ☐ Preparation of statements of requirements.
- Recommend to the AO the appropriate contract manager for appointment.
- Contract supervision and management.
- Recommend contract variations.
- Prepare contract amendments.



### **USER DEP'T CONT'D**



- ☐ Prepare any reports required for submission to the PDU,CC or AO.
- ☐ Issue change orders in accordance with the terms and conditions of the contract.
- Certify invoices for payment to providers.
- ☐ Undertake inspection/conformity assessments.
- ☐ Recommend suspension/termination of contracts.



# COMMON ERRORS BY USER DEP'TS



- ☐ Failure to plan leading to ad-hoc procurements.
- ☐ Failure to appoint contract managers.
- ☐ Failure to document supervision of services/works.
- ☐ Issuance of unjustified completion certificates.
- ☐ Approval of shoddy works.
- ☐ Failure to constitute evaluation committees.

# EVALUATION COMMITTEE SEC, 37



☐ The Evaluation Committee to have a minimum of three members or more depending on the complexity of the procurement.

☐ The Evaluation Committee shall consist of a member of the PDU and a member from the User Department.

# COMMON MISTAKES BY EVALUATION COMMITTEES

- Evaluation Committees not approved.
- ☐ Failure to follow the evaluation criteria stated in the Solicitation Documents.
- ☐ Failure to seek clarification from bidders.
- Delayed completion of evaluation process.
- Wrong application of material and non material deviations resulting in improper waiving of requirements.
- ☐ Failure to up hold confidentiality.
- ☐ Failure to communicate arithmetic errors.



#### CONCLUSION





- PDEs must build the capacity of all stakeholders in the procurement process.
- Integrity of stakeholders must be built. Conflict of interest-where users/stakeholders become bidders or develop interests should be avoided.
- ☐ Proper planning should be undertaken by PDEs to avoid delays of procurements.



### Public Procurement and Disposal of Public Assets Authority



THE REPUBLIC OF UGANDA

#### **Head Office:**

**UEDCL** Towers, Plot 37 Nakasero Road

P.O. Box 3925, Kampala Uganda

Tel: 256 414 311 100

Fax: 256 414 344 858 or 256 414 250 031

Web: www.ppda.go.ug

Email: info@ppda.go.ug

Connect: www.facebook.com/ppdauganda