



THE REPUBLIC OF UGANDA

OFFICE OF THE PRIME MINISTER

# LOCAL GOVERNMENT MANAGEMENT OF SERVICE DELIVERY

PERFORMANCE ASSESSMENT – 2025

**NATIONAL SYNTHESIS REPORT**



April, 2026





The Republic of Uganda

**OFFICE OF THE PRIME MINISTER**

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## Foreword

Local Governments (LGs) in Uganda play a pivotal role in delivering essential services to citizens. The services include; primary healthcare, education, water and sanitation, and infrastructure development. LGs being the closest tier of Government to the people, they are critical in addressing local needs and priorities, promoting participatory governance and accountability, as well as fostering socio-economic development and transformation. Effective service delivery is very critical for improving livelihoods, reducing poverty, and achieving national development goals.

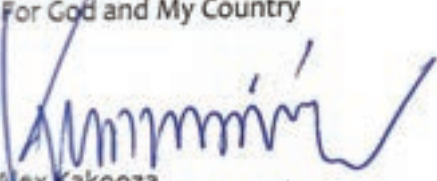
Uganda has over the years implemented a number of reforms aimed at enhancing service delivery at LG level. One of these, is the Uganda Intergovernmental Fiscal Transfer (UgIFT) reforms introduced in FY 2015/16, aimed at improving the adequacy and equity of transfers and management of resources by LGs. The Local Government Management of Service Delivery (LGMSD) Performance Assessment was then re-introduced in 2017. The purpose of the assessment is to promote effective behaviors, systems and procedures in order to improve LG's administration and service delivery through incentivizing good performance. The 2025 assessment was therefore the 9<sup>th</sup> in a series, and the second edition under the revised LGMSD manual (Sept 2024).

Accordingly, the 2024 LGMSD manual's overall guiding principle is to incentivize LGs to deliver quality and usable visible outputs/infrastructure projects, but further emphasizes quality, accessible and efficient service outcomes in the areas of; Education, Health, Water and Sanitation, Micro-scale Irrigation and Production. This report explores the management of service delivery for all 176 LGs across the country, examining the current state of service delivery, identifying bottlenecks, and proposing recommendations to enhance performance and responsiveness to citizen needs.

Overall, the 2025 assessment results indicated an improvement in average performance of LGs from 60.15% in 2024 to 67.23% in 2025. Further analysis indicated that Water and Sanitation (73.08%) and Production Services (71.54%) were the best overall while Infrastructure Assets (60.24%) was the least performed area. Details of these results are presented and discussed in this report.

I wish to appreciate all stakeholders including; the Government of Uganda, the World Bank and other Development Partners for contributing to the design and implementation of the LGMSD framework. I also wish to thank the firms that conducted the assessment and produced the results promptly.

I therefore, call upon all LGs and MDAs to put to good use the findings and recommendations presented herein, so as to enhance LG performance and delivery of quality services to the citizens.

For God and My Country  
  
Alex Kakooza  
PERMANENT SECRETARY

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## List of Acronyms/Abbreviations

|              |                                                 |
|--------------|-------------------------------------------------|
| <b>ADHO</b>  | Assistant District Health Officer               |
| <b>ANC</b>   | Antenatal Care                                  |
| <b>BCC</b>   | Budget Call Circular                            |
| <b>CAO</b>   | Chief Administrative Officer                    |
| <b>CG</b>    | Central Government                              |
| <b>CHO</b>   | City Health Officer                             |
| <b>CPD</b>   | Continuing Professional Development             |
| <b>CTL</b>   | Cluster Team Leader                             |
| <b>DDEG</b>  | Discretionary Development Equalization Grant    |
| <b>DEC</b>   | District Executive Committee                    |
| <b>DES</b>   | Directorate of Education Standards              |
| <b>DHIS2</b> | District Health Information System 2            |
| <b>DHO</b>   | District Health Officer                         |
| <b>DHoPs</b> | Deputy Head of Public Service                   |
| <b>DLGs</b>  | District Local Governments                      |
| <b>DSC</b>   | District Service Commission                     |
| <b>DWO</b>   | District Water Officer                          |
| <b>EPI</b>   | Expanded Program on Immunization                |
| <b>ESH</b>   | Environment, Safety and Health                  |
| <b>ESMPs</b> | Environmental and Social Management Plans       |
| <b>FDTC</b>  | Fiscal Decentralization Technical Committee     |
| <b>FFS</b>   | Farmer Field Schools                            |
| <b>FP</b>    | Family Planning                                 |
| <b>FY</b>    | Financial Year                                  |
| <b>GKMA</b>  | Greater Kampala Metropolitan Area               |
| <b>GRC</b>   | Grievance Redress Committee                     |
| <b>GRM</b>   | Grievance Redress Mechanism                     |
| <b>HC</b>    | Health Centre                                   |
| <b>HF</b>    | Health Facility                                 |
| <b>HIV</b>   | Human Immunodeficiency Virus                    |
| <b>HLGs</b>  | Higher Local Governments                        |
| <b>HMIS</b>  | Health Management Information System            |
| <b>HoDs</b>  | Heads of Departments                            |
| <b>HR</b>    | Human Resource                                  |
| <b>HRM</b>   | Human Resource Management                       |
| <b>HUMC</b>  | Health Unit Management Committee                |
| <b>IGFTR</b> | Intergovernmental Fiscal Transfer Reform        |
| <b>IVA</b>   | Independent Verification Agent                  |
| <b>LCV</b>   | Local Council Five                              |
| <b>LG</b>    | Local Government                                |
| <b>LGMSD</b> | Local Government Management of Service Delivery |
| <b>LGPAM</b> | Local Government Performance Assessment Manual  |
| <b>LLGs</b>  | Lower Local Governments                         |
| <b>LoCAL</b> | Local Climate Adaptive Living Facility          |

|                |                                                         |
|----------------|---------------------------------------------------------|
| <b>M&amp;E</b> | Monitoring and Evaluation                               |
| <b>MAAIF</b>   | Ministry of Agriculture, Animal Industry and Fisheries  |
| <b>MC</b>      | Municipal Council                                       |
| <b>MCH</b>     | Maternal Child Health                                   |
| <b>MCs</b>     | Minimum Conditions                                      |
| <b>MDAs</b>    | Ministries, Departments, and Agencies                   |
| <b>MIS</b>     | Management Information System                           |
| <b>MLGs</b>    | Municipal Local Governments                             |
| <b>MoES</b>    | Ministry of Education and Sports                        |
| <b>MoFPED</b>  | Ministry of Finance, Planning, and Economic Development |
| <b>MoH</b>     | Ministry of Health                                      |
| <b>MoLG</b>    | Ministry of Local Government                            |
| <b>MoLHUD</b>  | Ministry of Lands, Housing and Urban Development        |
| <b>MoPS</b>    | Ministry of Public Service                              |
| <b>MoU</b>     | Memorandum of Understanding                             |
| <b>MoWE</b>    | Ministry of Water and Environment                       |
| <b>MPDSR</b>   | Maternal and Perinatal Death Surveillance and Response  |
| <b>MSI</b>     | Micro Scale Irrigation                                  |
| <b>N/A</b>     | Not Applicable                                          |
| <b>NAPR</b>    | National Annual Performance Report                      |
| <b>NDP III</b> | Third National Development Plan                         |
| <b>NGO</b>     | Non-Governmental Organisation                           |
| <b>NMC</b>     | National Medical Council                                |
| <b>NMS</b>     | National Medical Stores                                 |
| <b>NWR</b>     | Non-Wage Recurrent                                      |
| <b>NWSC</b>    | National Water and Sewerage Corporation                 |
| <b>O&amp;M</b> | Operation and Maintenance                               |
| <b>OAG</b>     | Office of the Auditor General                           |
| <b>OPAMS</b>   | Online Performance Assessment Management System         |
| <b>OPD</b>     | Outpatient Department                                   |
| <b>OPM</b>     | Office of the Prime Minister                            |
| <b>OSR</b>     | Own Source Revenue                                      |
| <b>PA TF</b>   | Performance Assessment Task Force                       |
| <b>PAT</b>     | Performance Assessment Team                             |
| <b>PBCRG</b>   | Performance-Based Climate Resilience Grant              |
| <b>PCR</b>     | Polymerase Chain Reaction                               |
| <b>PDCs</b>    | Parish Development Committees                           |
| <b>PDM</b>     | Parish Development Model                                |
| <b>PHC</b>     | Primary Health Care                                     |
| <b>PIPs</b>    | Performance Improvement Plans                           |
| <b>PLE</b>     | Primary Leaving Examination                             |
| <b>PMs</b>     | Performance Measures                                    |
| <b>PPDA</b>    | Public Procurement and Disposal of Assets Authority     |
| <b>PS</b>      | Permanent Secretary                                     |
| <b>QA</b>      | Quality Assurance                                       |
| <b>RBF</b>     | Results Based Financing                                 |

|                       |                                                                                     |
|-----------------------|-------------------------------------------------------------------------------------|
| <b>RCC</b>            | Resident City commissioner                                                          |
| <b>RDC</b>            | Resident District Commissioner                                                      |
| <b>S/C</b>            | Sub County                                                                          |
| <b>SAS</b>            | Senior Assistant Secretary                                                          |
| <b>SATC</b>           | Senior Assistant Town Clerk                                                         |
| <b>SIPs</b>           | School Improvement Plans                                                            |
| <b>SMC</b>            | School Management Committee                                                         |
| <b>SNE</b>            | Special Needs Education                                                             |
| <b>SPA</b>            | School Performance Assessment                                                       |
| <b>STL</b>            | Sub-Team Leader                                                                     |
| <b>TC</b>             | Town Clerk                                                                          |
| <b>TCs</b>            | Technical Committees/Town Councils                                                  |
| <b>TELA</b>           | Teacher Effectiveness and Learner Achievement                                       |
| <b>ToRs</b>           | Terms of Reference                                                                  |
| <b>TPC</b>            | Technical Planning Committee                                                        |
| <b>UCE</b>            | Uganda Certificate of Education                                                     |
| <b>UgIFT</b>          | Uganda Intergovernmental Fiscal Transfer                                            |
| <b>UK Aid/ODI-BSI</b> | United Kingdom Aid/Overseas Development Institute – Budget Strengthening Initiative |
| <b>UNCDF</b>          | United Nations Capital Development Fund                                             |
| <b>UNEB</b>           | Uganda National Examinations Board                                                  |
| <b>UPE</b>            | Universal Primary Education                                                         |
| <b>USE</b>            | Universal Secondary Education                                                       |
| <b>USMID</b>          | Uganda Support to Municipal Infrastructure Development                              |
| <b>VHT</b>            | Village Health Team                                                                 |
| <b>WB</b>             | World Bank                                                                          |
| <b>WDCs</b>           | Ward Development Committees                                                         |
| <b>WSCs</b>           | Water and Sanitation Committees                                                     |

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## Executive Summary

### Introduction

The 2025 performance assessment report presents the synthesized results from the Local Government Management of Service Delivery (LGMSD) Performance Assessment covering FY 2024/25 and part of FY 2025/26. The 2025 report is the 9<sup>th</sup> in a series and the second edition following the revision of the assessment framework and manual in September, 2024. The guiding principle for the new framework is to incentivize Local Governments (LGs) to deliver quality and usable visible outputs; and delivering quality, accessible and efficient service outcomes under Education, Health, Water and Sanitation, Microscale Irrigation and Production.

The revised LGMSD framework has two dimensions which include; (i) Outcomes/Asset Results focusing on delivery of quality, usable, accessible and efficient infrastructure assets and services; and (ii) Investment Management Process which evaluates indicators related to human resource management, planning and budgeting, procurement and contract management, functionality of amenities, effective mobilization and management of financial resources, environment, social, health and safety safeguards and transparency, oversight and support supervision.

The harmonized framework covers three levels; i) **Level 1**-Service Delivery Facility and Lower Local Governments (LLGs); ii) **Level 2**-Local Government Management of Service Delivery for higher LGs (districts, cities and municipal councils); and iii) **Level 3**-Central Government Oversight of service delivery; that checks performance of CG oversight, technical support and capacity building to LGs.

Table 1 below highlights the scope for the LGMSD assessment covering Levels 1 and 2 for the 2025 LGMSD assessment.

**Table 1: LGs and facilities assessed in the LGMSD Assessment 2025**

| Type of LG         | LGMSD      | LoCAL     | LLGs, Primary Schools & HFs                              |
|--------------------|------------|-----------|----------------------------------------------------------|
| Districts          | 135        | 08        | All LLGs, Primary Schools and Health Centre IIIs and IVs |
| Cities             | 10         | 00        |                                                          |
| Municipal Councils | 31         | 00        |                                                          |
| <b>Total</b>       | <b>176</b> | <b>08</b> |                                                          |

The 2025 assessment was conducted across the country covering all the 176 LGs (135 Districts, 10 Cities and 31 Municipal LGs). It also covered assessment of eight (8) districts under Local Climate Adaptive Living (LoCAL) facility and field verification of results for infrastructure projects, Lower Local Governments (LLGs), primary schools and health facilities; mainly health centre IIIs and IVs. The Level 3 (CG) assessment will be conducted in April-June, 2026 for the line MDAs that include: OPM, MoFPED, MoPS, MoLG, MoWT, MoES, MoH, MoWE, MAAIF, NEMA, OAG and LGFC.

In accordance with the UgIFT Program guidelines, the assessment results were used by the Ministry of Finance, Planning and Economic Development (MoFPED) in the second

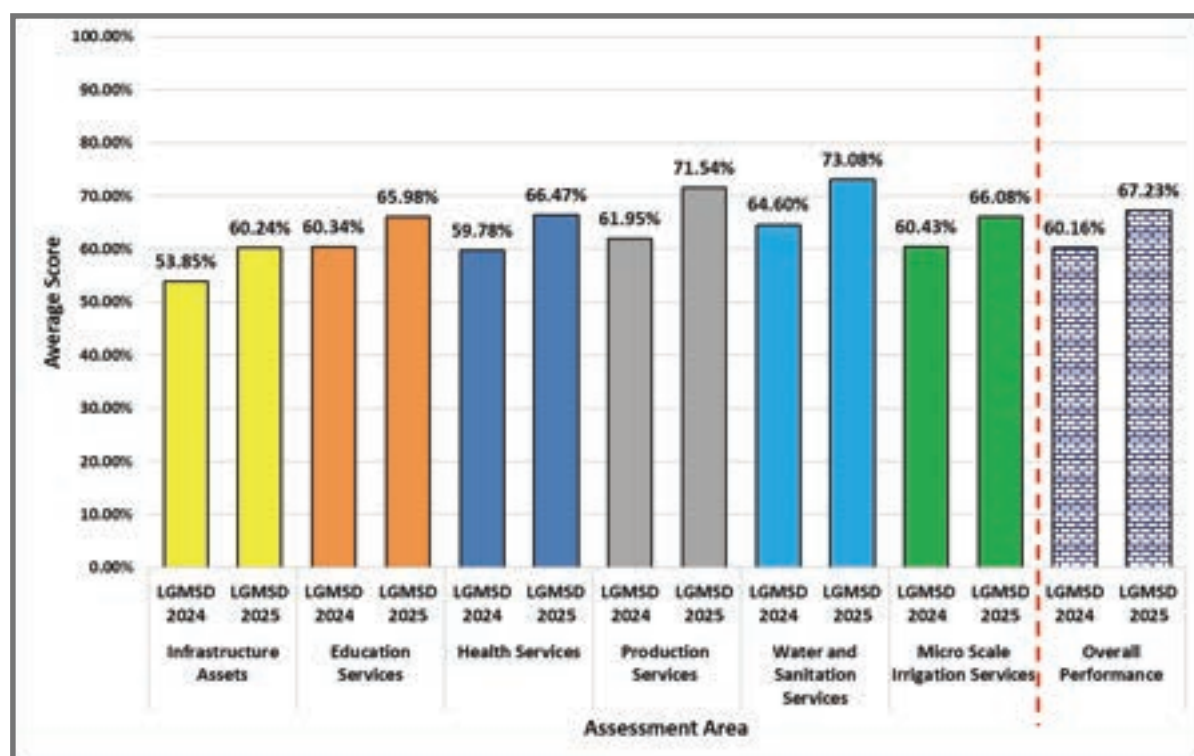
Budget Call Circular (2<sup>nd</sup> BCC) to inform allocation of part of the development grants for FY 2026/27 to LGs and facilities; and development of the Performance Improvement Plans (PIPs) for the weakest performing LGs, LLGs and facilities in the various performance outcome areas; coordinated by the Ministry of Local Government. The results are also used to inform the National Annual Performance Report (NAPR) and NDP IV Programme planning and budgeting guidelines.

## Summary of the Key Findings

The overall key findings from the 2025 assessment are presented in this section while details are presented in the main report (Part B) and in the LG specific reports which were uploaded and accessible on the Online Performance Assessment Management System (OPAMS) through the url: <https://opams.opm.go.ug> and the Government of Uganda budget website <https://budget.finance.go.ug/lgpas>.

## Overview of the Combined Average Performance Scores Across All 176 LGs

**Figure 1: Overall Combined Average Scores per Assessment Area Across all the 176 LGs**



**No. of LGs assessed = 176**

The overall performance for all LGs assessed in 2025 across the six assessed areas<sup>1</sup> improved from 60.15% in 2024 to 67.23% in 2025. Water and Sanitation was the best performed area at 73.08% having improved from 64.60% in 2024; followed by Production Services which improved from 61.95% to 71.54% and Health Services from 59.78% to 66.47% over the same period. The rest of the areas also registered an improvement with Education Services' performance improving to 65.98% from 60.34%, Micro-scale Irrigation from

<sup>1</sup> Infrastructure Assets, Education, Health, Water and Sanitation, Micro-scale Irrigation and Production Services.

60.43% to 66.08% and finally Infrastructure Assets' performance improving from 53.85% to 60.24% between 2024 and 2025 assessment.

### Overall Top 10 and bottom 10 Performing LGs

**Table 2: Overall Combined Scores: Top 10 LGs**

| Rank<br>2025 | Score<br>2025 | Vote Name                 | Rank<br>2024 | Score<br>2024 |
|--------------|---------------|---------------------------|--------------|---------------|
| 1            | 98.37         | Isingiro District         | 2            | 94.72         |
| 2            | 97.10         | Kiruhura District         | 1            | 95.25         |
| 3            | 94.50         | Nansana Municipal Council | 96           | 58.00         |
| 4            | 93.88         | Kira Municipal Council    | 18           | 81.00         |
| 5            | 93.75         | Njeru Municipal Council   | 161          | 38.25         |
| 6            | 93.12         | Kazo District             | 14           | 82.78         |
| 7            | 92.35         | Sembabule District        | 86           | 60.85         |
| 8            | 91.75         | Mukono Municipal Council  | 143          | 45.50         |
| 9            | 91.08         | Mpigi District            | 86           | 60.85         |
| 10           | 91.00         | Ibanda Municipal Council  | 98           | 57.50         |

**No. of LGs assessed = 176**

As presented in the table 2 above, Isingiro district emerged the overall best performer in 2025 scoring 98.37% closely followed by Kiruhura district scoring 97.10%. The municipalities of Nansana, Kira and Njeru scoring 94.50%, 93.88% and 93.75% respectively completed the list of the top five performers. Kazo district (93.12%), Sembabule district (92.35%), Mukono Municipal Council (91.75%), Mpigi district (91.08%) and Ibanda Municipal Council (91.00%) emerged among the top 10 performing LGs. The most improved LGs among the top 10 were Njeru Municipal Council from 38.25% to 93.75% and Mukono Municipal Council from 45.50% to 91.75% between 2024 and 2025.

**Table 3: Overall Combined Scores: Bottom 10 LGs**

| Rank<br>2025 | Score<br>2025 | Vote Name                | Rank<br>2024 | Score<br>2024 |
|--------------|---------------|--------------------------|--------------|---------------|
| 167          | 46.56         | Kaliro District          | 170          | 32.90         |
| 168          | 45.89         | Agago District           | 64           | 66.22         |
| 169          | 45.37         | Kapchorwa District       | 157          | 40.47         |
| 170          | 42.07         | Buyende District         | 152          | 41.93         |
| 171          | 41.00         | Bugiri District          | 101          | 56.43         |
| 172          | 40.22         | Bulambuli District       | 125          | 50.45         |
| 173          | 39.32         | Kween District           | 81           | 62.07         |
| 174          | 37.06         | Kotido Municipal Council | 94           | 58.63         |
| 175          | 35.32         | Bukwo District           | 122          | 51.40         |
| 176          | 33.74         | Tororo Municipal Council | 174          | 29.75         |

**No. of LGs assessed = 176**

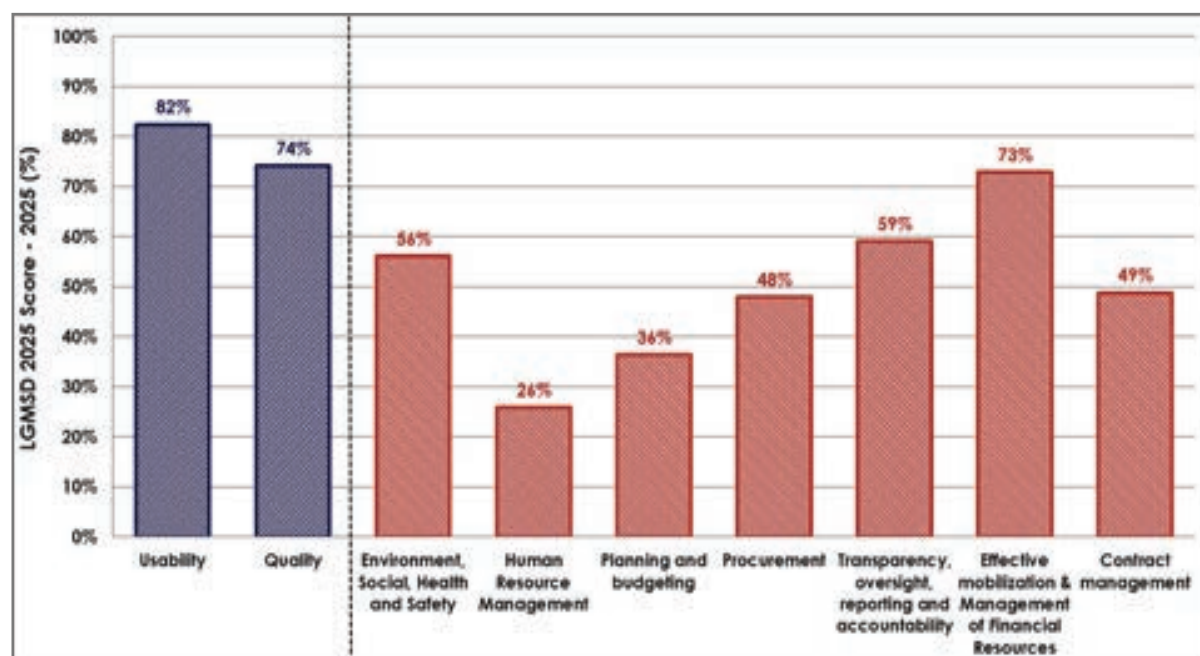
The worst performers on the other hand were; Tororo Municipal Council scoring 33.74% followed by Bukwo district scoring 35.32%, Kotido Municipal Council 37.06%, Kween district 39.32% and Bulambuli 40.22% thus completing the list of the bottom 5 performers. Others

included; Bugiri district (41.00%), Buyende district (42.07%), Kapchorwa district (45.37%), Agago district (45.89%) and Kaliro district (46.56%) respectively among the bottom 10 performers. Tororo Municipal Council and Kaliro district remained in the bottom 10 LGs as compared to 2024 assessment while Agago district was the most declined LG scoring 45.89% from 66.22% in 2024.

### Key Results for Infrastructure Assets (Visible Outputs)

The infrastructure assessment was based on two broad areas; i) Asset Outcomes and ii) Investment Management Process. The asset outcomes measured the quality and usability of infrastructure assets while investment management was evaluated against seven (7) thematic areas of Environment, Social and Health Safety, Human Resource Management, Planning and budgeting, Procurement, Transparency and Oversight, Mobilization and Management of Financial Resources and Contract Management to give a total score of 100 percentage points.

**Figure 2: Aggregate Scores per each Performance Area: Infrastructure Assets**



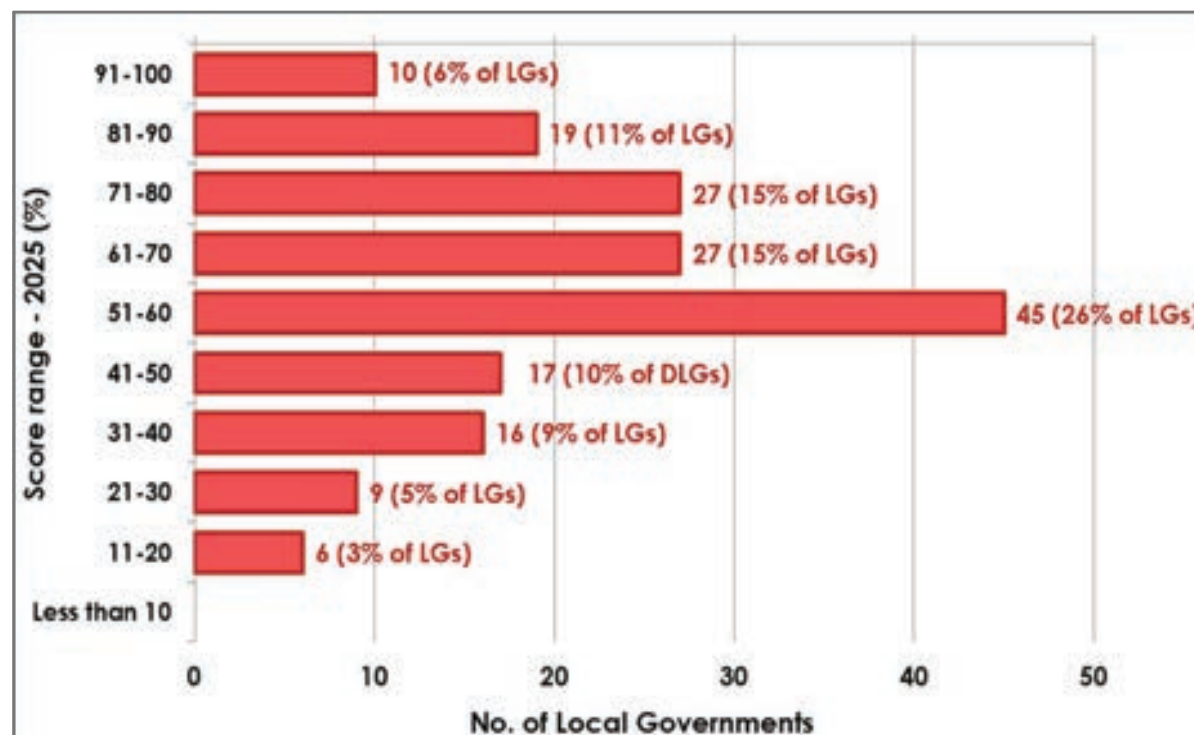
**No. of LGs assessed = 176**

From Figure 2 above, Usability of infrastructure assets that measured existence of functional basic amenities was the best performed area scoring 82%, followed by Quality that measured project compliance to designs and projects having no visible defects that scored 74%. The performance measures under Investment Management process scored averagely with mobilization and management of financial resources scoring 73%, transparency and oversight at 59% and Environment and Social safeguards at 56%. Human Resource Management scoring 26% and Planning and Budgeting 36% were still the worst performed areas in 2025 as compared to 2024.

The overall best performed indicators included; LGs having unqualified audit opinion scoring 98%, LGs having no advance payment or provision of a performance guarantee scoring 93%, use of development grants as per the grant guidelines 89% and maintaining of complete project files and having functional amenities each scoring 82%. The worst

performing ones were; substantive recruitment and deployment of Heads of Department and other critical staff especially in cities and districts scoring 15% and 19% respectively, project completion and handover scoring 27%, adherence to timelines in the procurement plan 30%, existence of the project work schedule and having no contract variations 30% and proof of land ownership 33% for projects.

**Figure 3: Overall distribution of LGs across score ranges for Infrastructure Assets**



**No. of LGs assessed = 176**

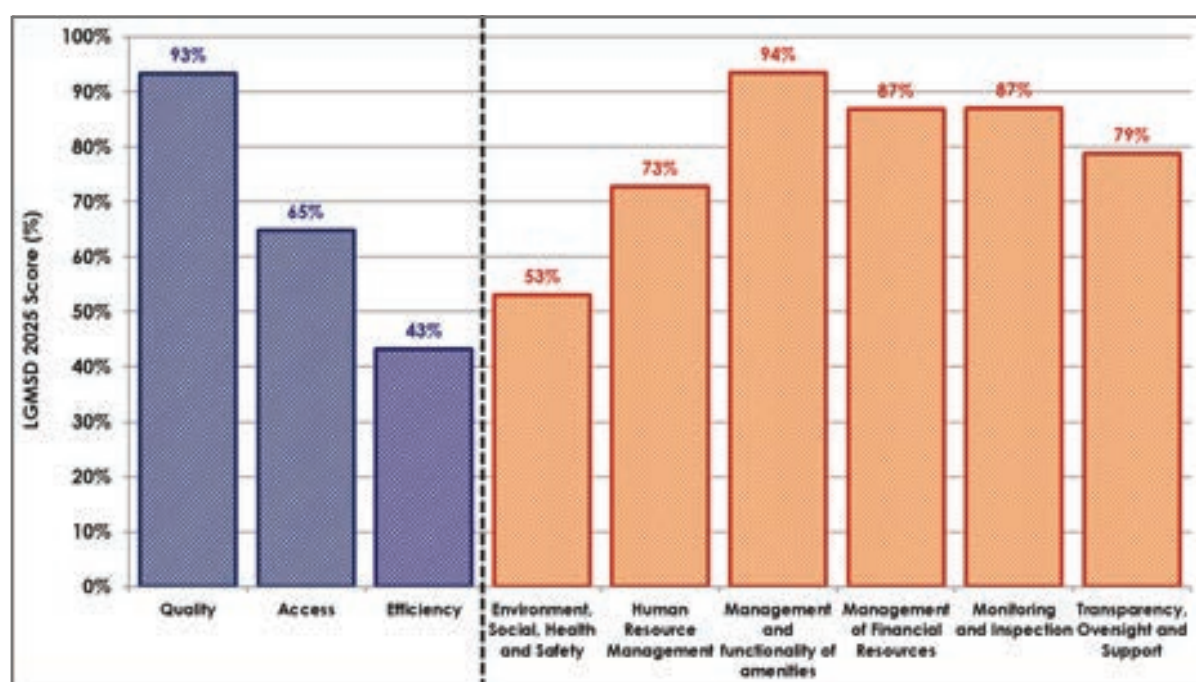
From figure 3 above, most of the LGs (45) scored within the middle range of 51% - 60%, while 54 LGs scored in the range of 61% - 80%. 29 LGs scored above 80% while 48 LGs scored 50% and below in the 2025 assessment.

Kiruhura district scoring 100% was the best performer under Infrastructure followed by Isingiro district 98%, Ibanda Municipal Council 97%, Sembabule district, Njeru, Nansana and Kira Municipal Councils all scoring 94%. The worst performers under Infrastructure included; Bulambuli district 13%, Bukwo district 15%, Bugiri district, Buyende district, Kween district and Tororo Municipal Council each scored 19% and finally Kaliro district scoring 21% in the 2025 assessment.

## Key Results for Education Services

Under Education Services, all the 176 LGs were assessed on two broad areas of Education Outcomes and Investment Management Process. The outcome component measured quality, accessibility and efficiency of education services while investment management measured six (6) Performance Measures of Environment, Social and Health Safety, Human Resource Management, Management and Functionality of School Amenities, Management of Financial Resources, Monitoring and Inspection as well as Transparency, Oversight, Reporting and Accountability.

**Figure 4: Aggregate Scores per each Performance Area: Education Services**

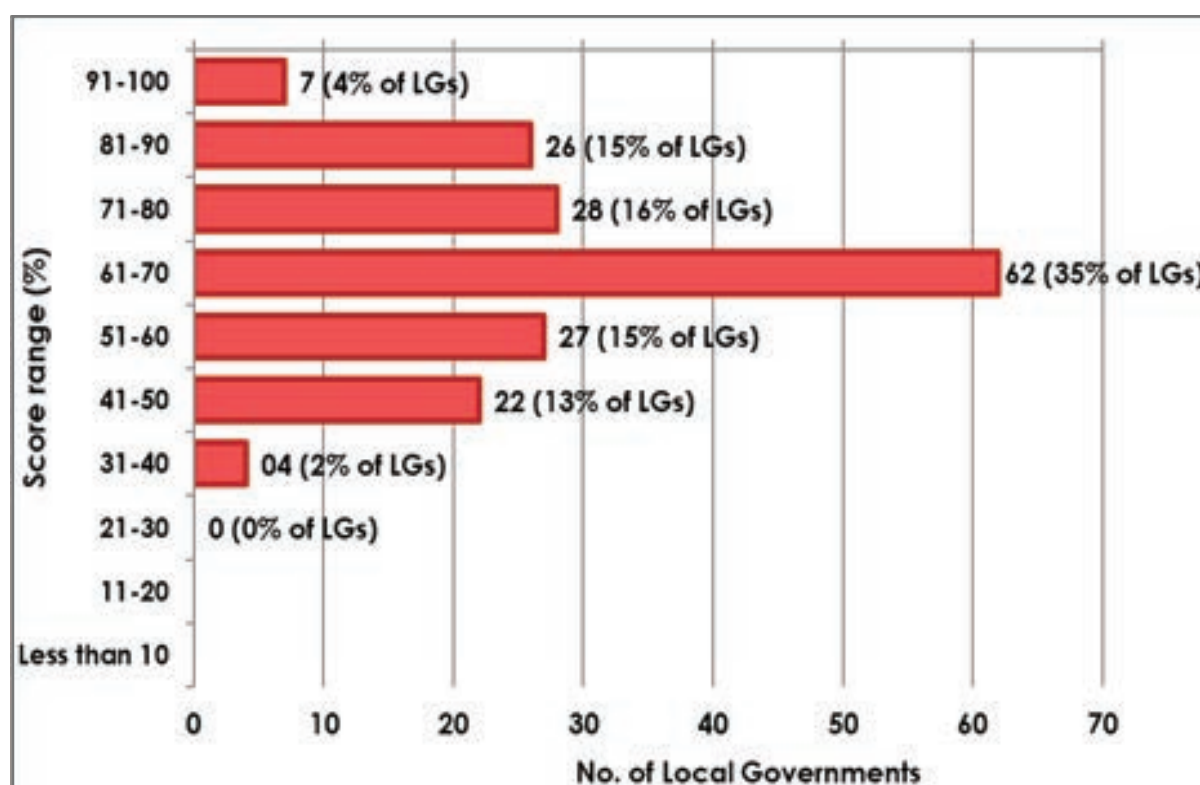


**No. of LGs assessed = 176**

From figure 4 above, management and functionality of school amenities was the best performed area scoring 94% closely followed by quality of education service outcomes that measured PLE pass rates that scored 93%. On the other hand, efficiency service outcome that measured learner progression and completion rates for government aided primary schools performed lowly at 43% followed by environment, social, health and safety safeguards in schools that scored 53%.

The best performed indicators were; PLE pass rates i.e. atleast 70% of the learners passing in grades 1-4 and atleast 20% passing in grades 1-2 each scoring 99%, effective management of secondary school staff lists and payroll data scoring 96%, school facilities meeting the minimum quality standards and the LG developing a customized school inspection plan each scoring 94%. Low performing indicators included; learners in P.6 progressing to P.7 that achieved 30%, schools having in place protection measures against any form of violence and discrimination against children scoring 34%, primary school completion rates for boys and girls in government aided primary schools scoring 43% and lastly attendance rate for primary schools 48%.

**Figure 5: Aggregate Scores per each Performance Area: Education Services**



**No. of LGs assessed = 176**

From figure 5 above, majority of LGs (62) scored in the range 61% - 70% and 28 LGs scored in the range 71% - 80%. At least 7 LGs scored above 90% and 26 LGs scored in the range 81% - 90%. On the other hand, 26 LGs scored 50% and below with at least 4 of them scoring in the range of 31% - 40%.

Kiruhura and Isingiro districts each scoring 99% were the top performers under Education services followed by Kira Municipal Council 93%, Kamwenge district, Ibanda district and Kazo district each scoring 92%. Bulambuli district and Tororo Municipal Council scoring 36%, Kapchorwa district 37%, Bukwo district 38% and Kotido Municipal Council 41% were the worst performers.

### Key Results for Health Services

The service delivery outcomes for Health focused on; i) the quality of health services based on two parameters of reduction in perinatal death and implementation of the test and treat policy for malaria, ii) accessibility of health services that measured outpatient attendance, Village Health Teams (VHTs) and community outreaches, maternal and childcare service attendance, uptake of family planning services and HIV chronic enrolment, and iii) efficiency of services measuring ANC attendance by midwives and length of in-patient stay on admission.

The Investment Management processes on the other hand covered five (5) PMs including; Human Resource Management largely recruitment and deployment of the most critical staff in all HC IVs and IIIs and continuous professional development, Environment, Social, Health and Safety, Management and Functionality of Health Amenities dealing with

infection prevention and control, Management of Financial Resources and Oversight and Support Supervision.

**Figure 6: Aggregate Scores per each Performance Area: Health Services**

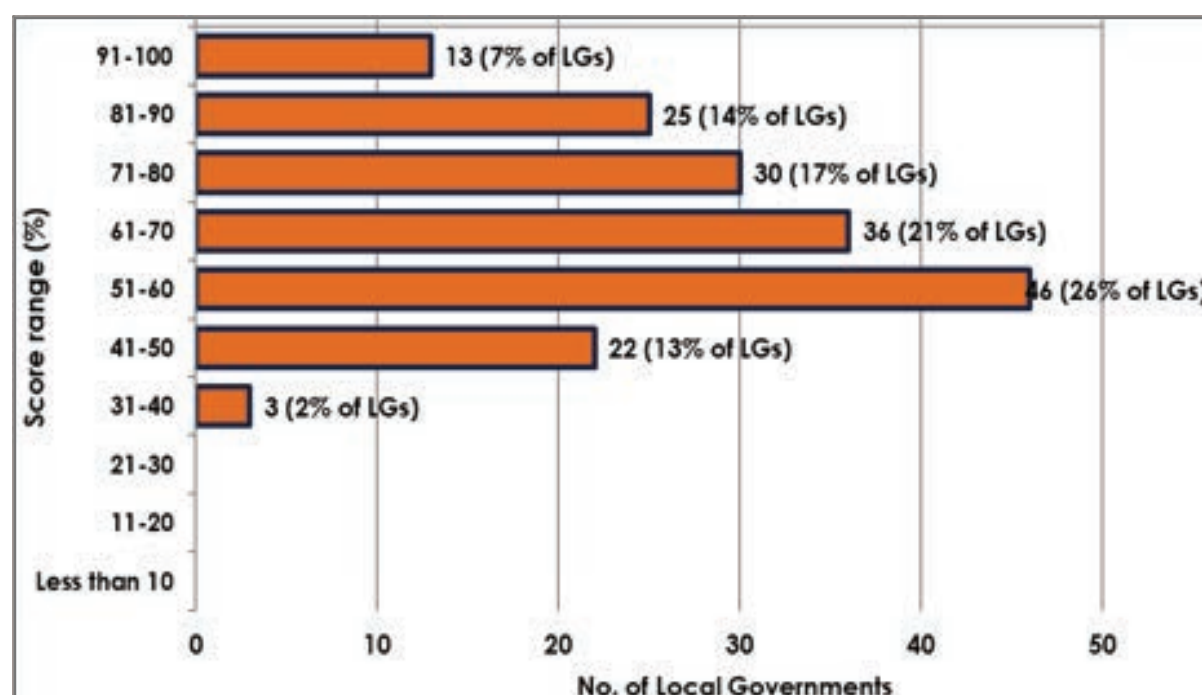


**No. of LGs assessed = 175**

The best performed areas were management and functionality of amenities at 90% and access to health services that scored 82%. These were followed by; quality of health services at 80%; efficiency, oversight and support supervision each scoring 79%. The least two performed indicators were Human Resource Management scoring 44%, and Environment, Social, Health and Safety, measuring whether HCs had established measures against any form of violence and abuse that scored 58%.

Health facilities having a safe water source scoring 98%, length of inpatient stay on admission (not more than 3 days) and facilities having a sterilizer for equipment each scoring 97%, existence of waste and disposal facilities at all health work stations 96% and existence of handwashing facilities with soap or alcohol-based sanitizer in health facilities that scored 95% were the best performed indicators. The worst performed ones included; recruitment and deployment of critical staff in health centre IIIs scoring 26%, HC IVs and district hospitals providing Continuous Professional Development (CPD) and being certified as CPD centres scoring 33% and 38% and training and sensitization on measures to eliminate any form of violence that scored 46%.

**Figure 7: Distribution of LGs across score categories for Health Services**



**No. of LGs assessed = 175<sup>2</sup>**

From figure 7 above, majority of the LGs totaling to 46 scored in the range 51% - 60% followed by 36 LGs in the range 61% - 70%. 68 LGs scored above 70% with at least 13 of them scoring above 90%. On the other hand, only 25 LGs scored 50% and below while none of these scored below 30%.

The top performing LGs under Health included; Isingiro district scoring 99%, Njeru and Nansana Municipal Councils scoring 97%, Mukono Municipal Council and Kayunga district scoring 94% each and Mpigi district 93.5%. The bottom tier included; Buvuma district 38.5%, Agago and Dokolo districts each scoring 39.5%, Tororo Municipal Council and Kween district at 41% and 41.5% respectively.

## Key Results for Water and Sanitation Services

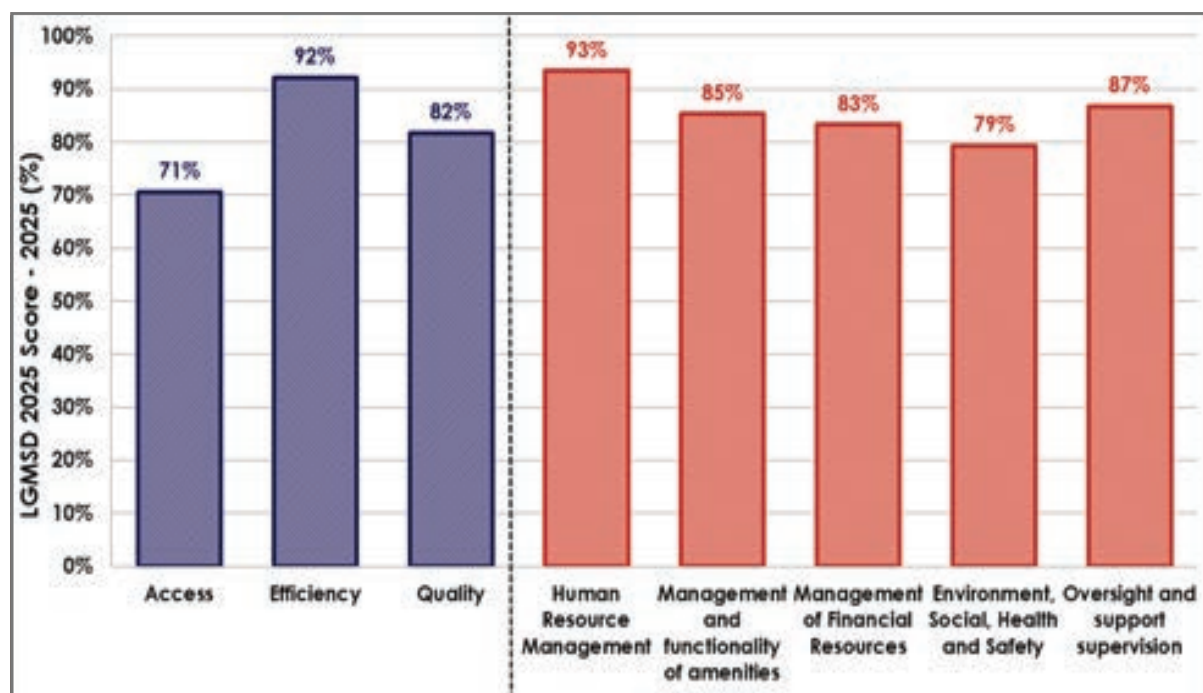
Unlike for other areas, the assessment for Water and Sanitation covered only district LGs since Urban LGs are largely covered by National Water and Sewerage Corporation. This was also based on two broad areas of Water Service Outcomes and Investment Management Process. In terms of service outcomes, the assessment focused on the quality, accessibility and efficiency of water facilities; addressing quality and functionality of water facilities, access to safe water, equitable allocation of water and sanitation facilities, water yield and reliability among others.

The Investment Management Process on the other hand covered five (5) thematic areas of i) Human Resource Management, ii) Oversight and Support, iii) Environment, Social,

<sup>2</sup> Excludes Nebbi Municipal Council without any HC III or HC IV under their jurisdiction.

Health and Safety safeguards, iv) Financial Resource Management and v) Management and Functionality of amenities.

**Figure 8: Aggregate Scores per each Performance Area: Water & Sanitation Services**

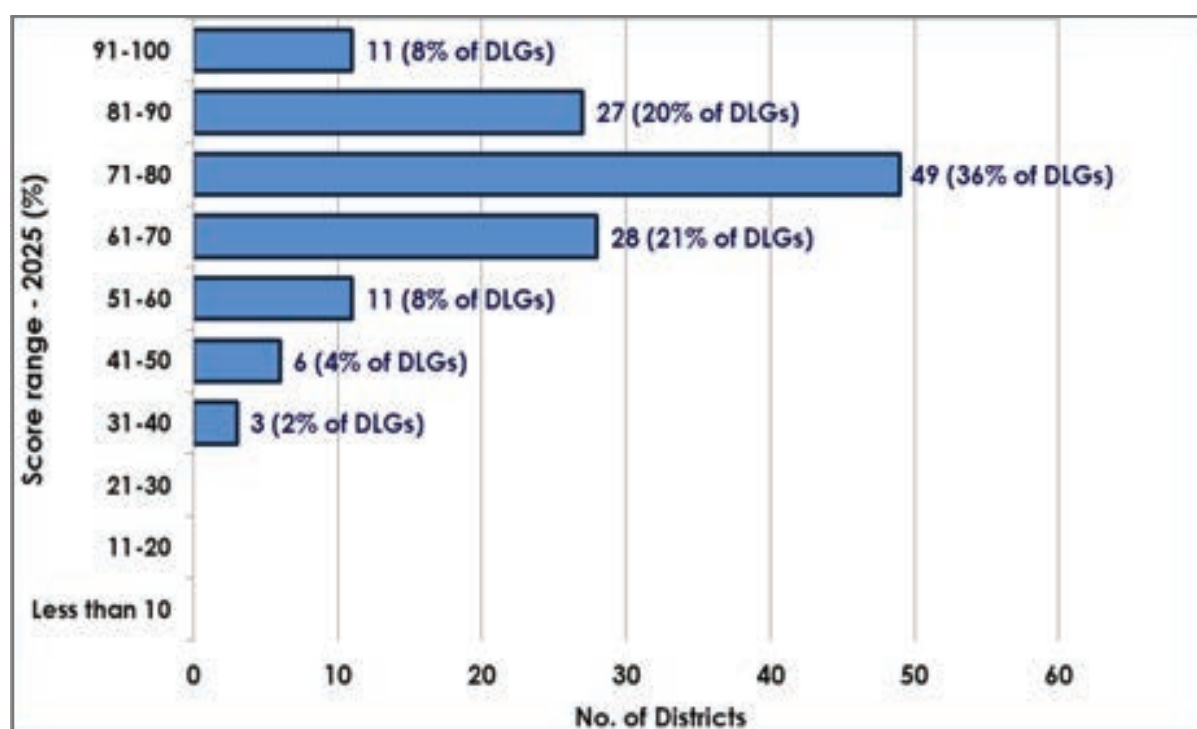


**No. of DLGs assessed = 135**

From Figure 8 above, on the side of water outcomes, efficiency was the best performed area achieving 92% mostly attributed to DLGs ensuring that all installed water facilities provided water of adequate yield and were reliable all the time. This was followed by the Water Quality at 82%, attributed to LGs conducting household sanitation surveys before connection to the new piped water facilities in the previous FY and routine water quality analysis. The outcome on access that measures increased access to safe water, equitable allocation of facilities, functionality of rural water facilities and water and sanitation committees was the least performed at 71% score.

In terms of Investment Management Process, Human Resource management emerged the best at a score of 93%, followed by Oversight and Support supervision scoring 87%, Management and Functionality of Amenities and Financial resources scoring 85% and 83% respectively. The LGs did well in implementation of the grant guidelines and having facilities providing adequate yield while gaps existed in timely submission of quarterly reports to MoWE and LGs prioritizing budget allocations and implementation of water projects in the underserved LLGs.

**Figure 9: Distribution of LGs across score categories for Water and Sanitation Services**



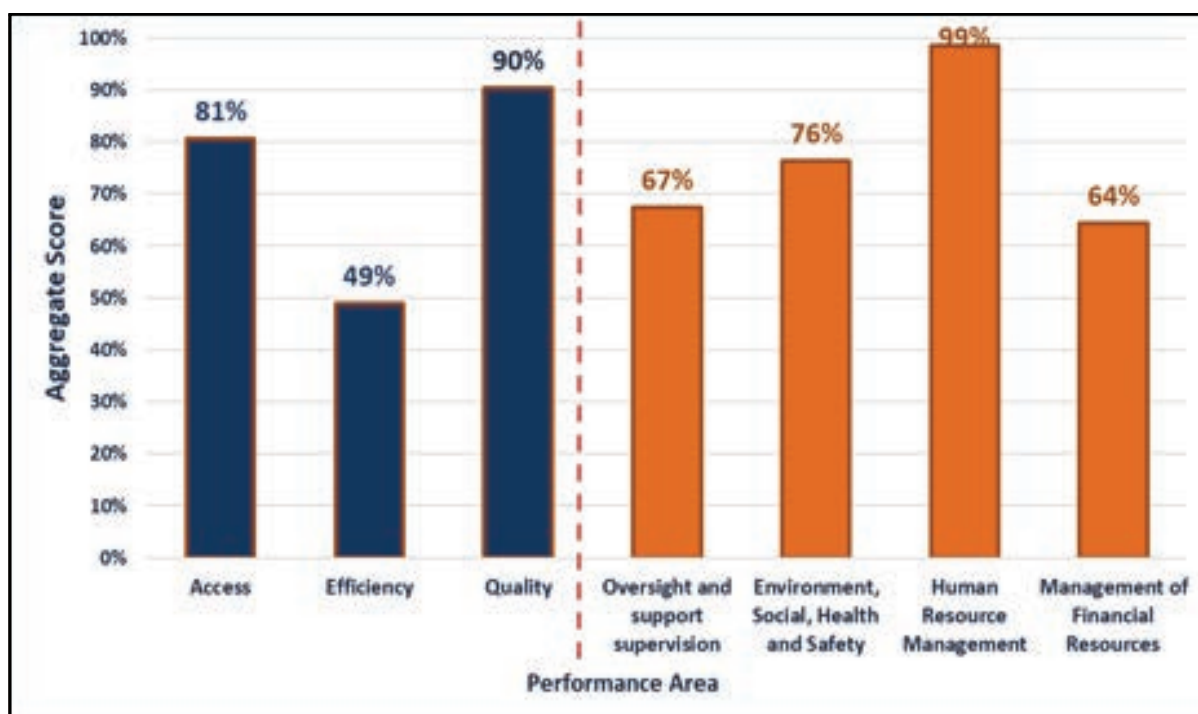
**No. of DLGs assessed = 135**

From figure 9 above, the assessment covered 135 district LGs and majority of them (49) fell in the score range 71% - 80%. 28 districts fell in the score ranges of 61% - 70% while 27 scored in the range of 81% - 90%. At least 10 districts scored over 90% and only 9 districts scored 50% and below. The top performers were; Kiruhura district 97.6%, Isingiro district 96.2%, Sembabule district 94.6%, Kamwenge district 94.4% and Kazo district 94.2%. Bugweri 31.8%, Kyegegwa 32.4%, Bukwo 34.2%, Kamuli and Bugiri districts each scoring 42.4% were the least performing LGs under this area.

### Key Results for Micro-Scale Irrigation Services

The assessment for Micro-Scale Irrigation was also conducted in only district LGs covering the two broad areas of Service Delivery Outcomes and Investment Management Process. The first area assessed quality, access and efficiency of MSI services while Investment Management Process covered four (4) areas of; i) Oversight, Support and Supervision, ii) Environment, Social, Health and Safety, iii) Human Resource Management and iv) Management of Financial Resources.

**Figure 10: Aggregate Scores per each Performance Area: Micro-Scale Irrigation Services**

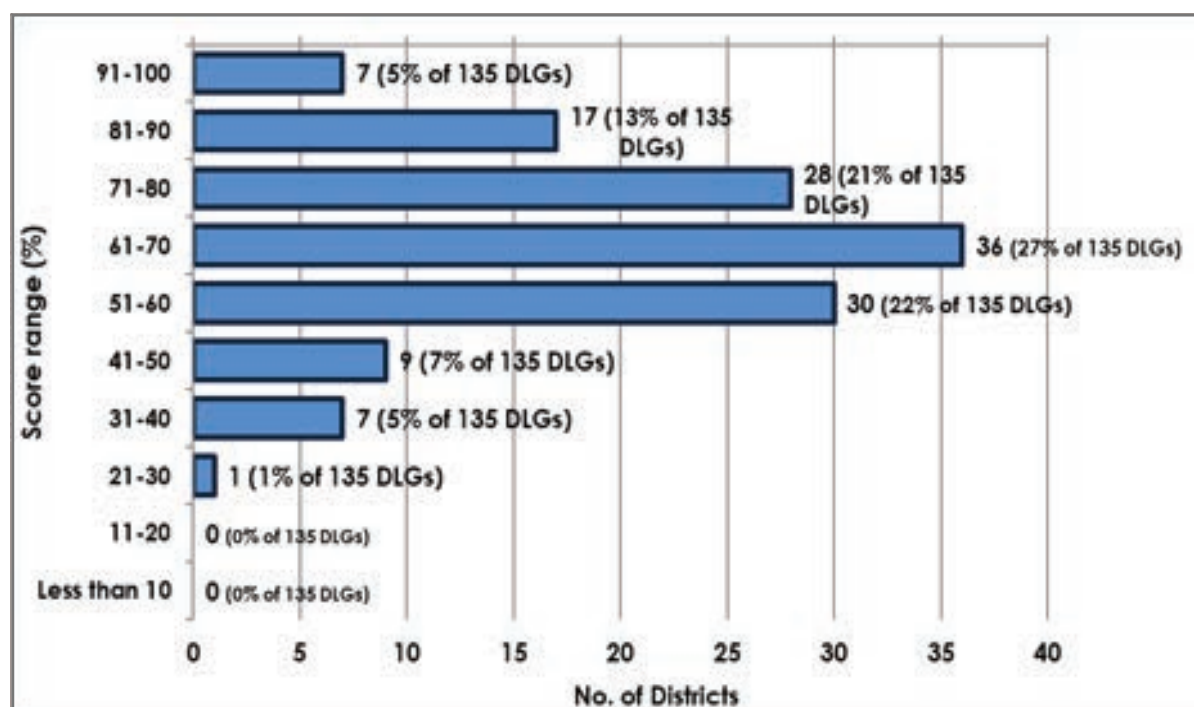


**No. of DLGs assessed = 135**

As indicated in figure 10 above, the quality performance area measuring adaptation of good field management practices was the best performed under MSI outcomes with a score of 90% while the lowest performing area was efficiency (increase in crop yields following installation of the irrigation system) with a score of 49%. Access measuring increase in uptake of irrigation technology, increase in acreage of land under irrigation and establishment of Farmer Field Schools scored 81%.

Under Investment management process, Human resource management (technical support to extension workers) was the best performed scoring 99% followed by Environment, Social, Health and safety at 76%. Management of financial resources (MSI funds and co-funding) as per grant and budget guidelines was the least performed achieving 64% and lastly support and supervision at 67%. In terms of indicator performance, management of MSI co-funding scoring 39% and increase in yields as a result of practicing MSI scoring 49% were the least achieved indicators.

**Figure 11: Distribution of LGs across score categories for Micro-Scale irrigation Services**



**No. of DLGs assessed = 135**

From figure 11 above, majority of the DLGs (36) performed in the score range of 61% - 70% followed by those in the 51% - 60% score range. Generally, majority of the DLGs performed above 50% with 7 of them (5%) scoring in the 91%-100% range. Seventeen (17) DLGs scored 50% and below. Isingiro district scoring 99%, Kiruhura district 95% and Wakiso district 94% were the best 3 performers while Agago 30%, Masindi 31.5% and Karenga 32% were among the bottom performers.

### Key Results for Production Services

Production Services was being assessed for the second time under the LGMSD framework covering both district and urban LGs; for Service Delivery Outcomes and Investment Management Process. Under the outcomes, it was assessed on quality and access of production services while Investment Management considered five (5) aspects of; i) Human Resource Management, ii) Environment, Social, Health and Safety, iii) Management and Functionality of Amenities, iv) Management of Financial Resources and v) Transparency and Oversight.

**Figure 12: Aggregate Scores per each Performance Area: Production Services**

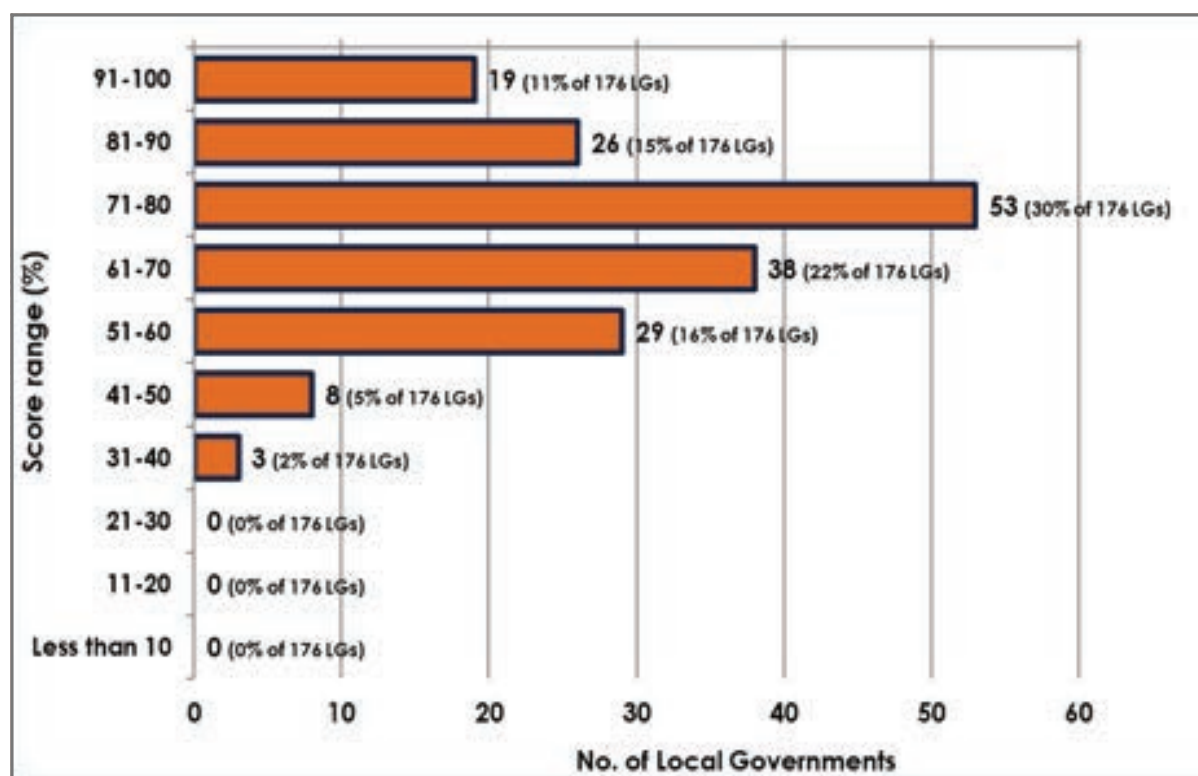


**No. of LGs assessed = 176**

From Figure 12 above, under the Outcome/Result performance area, Access to production services mainly existence and functionality of demonstration sites, up-to-date data on production service providers and organization of farmer awareness events was the best performed scoring 88% while quality of the services that measured meeting farmer training targets, increased technical support by extension workers as well as pest, vector and disease surveillance scored 83%.

On the side of Investment Management Process, Transparency, Oversight, Reporting and Accountability was the best performed at 87% followed by Human Resource Management performance area with a score of 85%, Management and Functionality of Amenities at 71% and Environment, Social, Health and Safety at 69% (addressing concerns of inclusion of small holder farmers and youths among the beneficiaries of agricultural services and training of farmer groups in grievance management, stakeholder engagement and agro-chemical handling).

**Figure 13: Distribution of LGs across score categories for Production Services**



**No. of LGs assessed = 176**

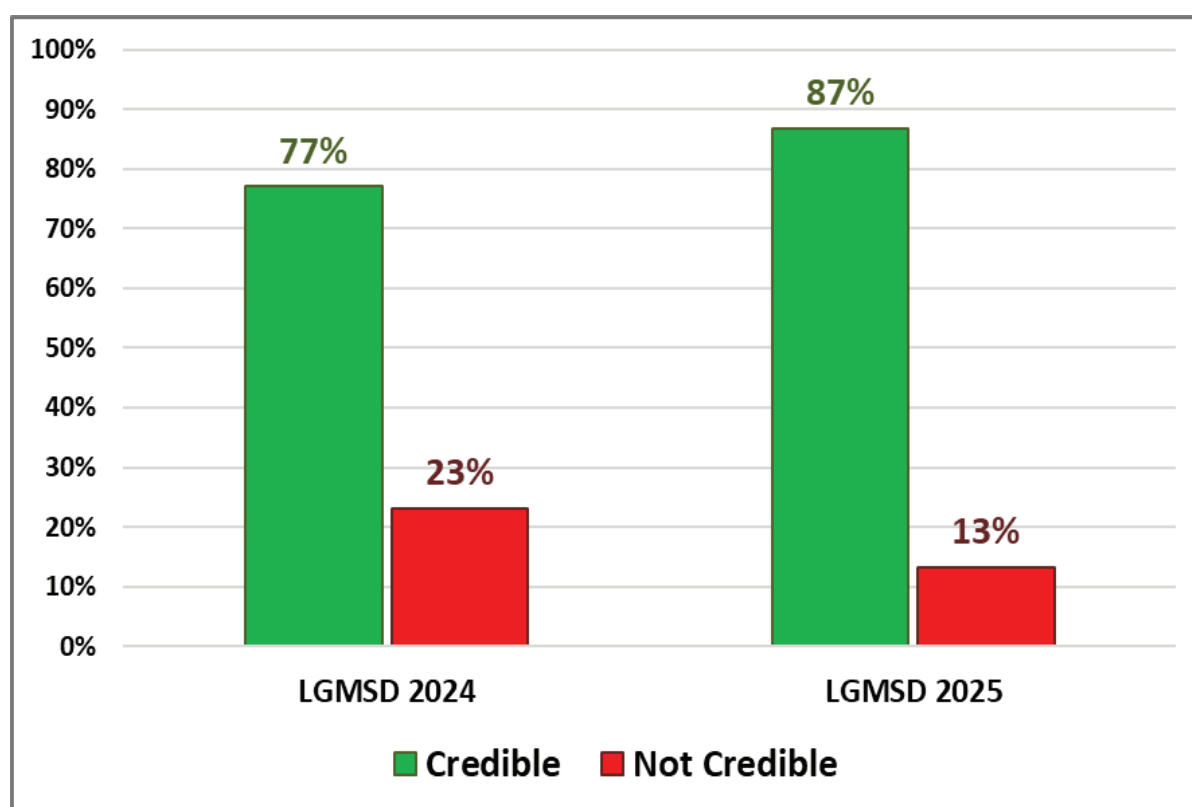
From figure 13 above, LGs generally performed well with majority of them (53) falling in the score range of 71% - 80% and 38 LGs in the range of 61% - 70%. A total of 45 LGs scored above 80% with 19 of them scoring above 90%. Only 11 LGs scored 50% and below. The top performing LGs included; Kiruhura district scoring 100%, Isingiro district 99%, Ibanda district 98.5%, Sembabule district, Njeru Municipal Council, Nansana Municipal Council and Kira Municipal Council each scoring 97%. The bottom ones included; Kotido Municipal Council scoring 35.72%, Tororo Municipal Council 38.94%, Bukwo district 39.72%, Nebbi Municipal Council 41.56% and Hoima City 41.89% respectively.

### Key Results for LLG Performance Assessment

The Lower Local Government (LLG) assessment was conducted by the technical staff from the respective LGs using the LLG performance assessment manual. The assessment teams hired by OPM then did verification of the results/reports produced by the LG staff; by sampling 4 LLGs (3 sub-counties and 1 town council) for each district and 2 divisions for cities and MCs. The purpose of the verification was to ensure completeness, accuracy and credibility of the submitted results.

Figure 14 below, presents the credibility rating of the Lower Local Government (LLG) Performance Assessment Results based on the opinion of the Independent Verification Agent (IVA).

**Figure 14: Overall Credibility Rating of LLG Performance Assessment**

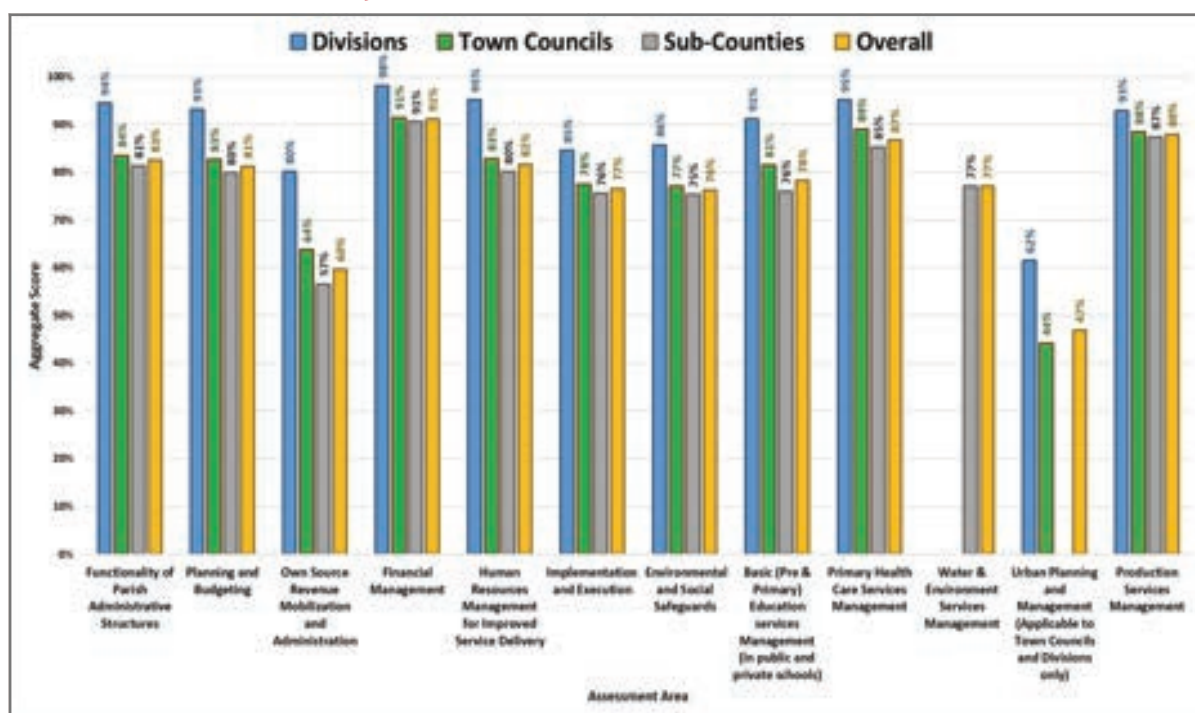


**No. of LLGs verified = 622**

From figure 14 above, LGs registered an improvement in rating for LLG assessment from 77% in 2024 to 87% in the 2025 assessment. 13% of the verified LLGs had non-credible results registering some data inconsistencies and inaccuracies. Teso, Lango, Busoga and Kalamoja sub-regions had most of their LLG results rated not credible thus need for special attention during development of the PIPs.

**Note:** A LLG was rated credible if the difference between the LG and IVA scores fell within  $\pm 10\%$  range.

**Figure 15: Aggregate Scores Per Assessment Area between Divisions, Town Councils, and Sub Counties in LLG PA 2025**

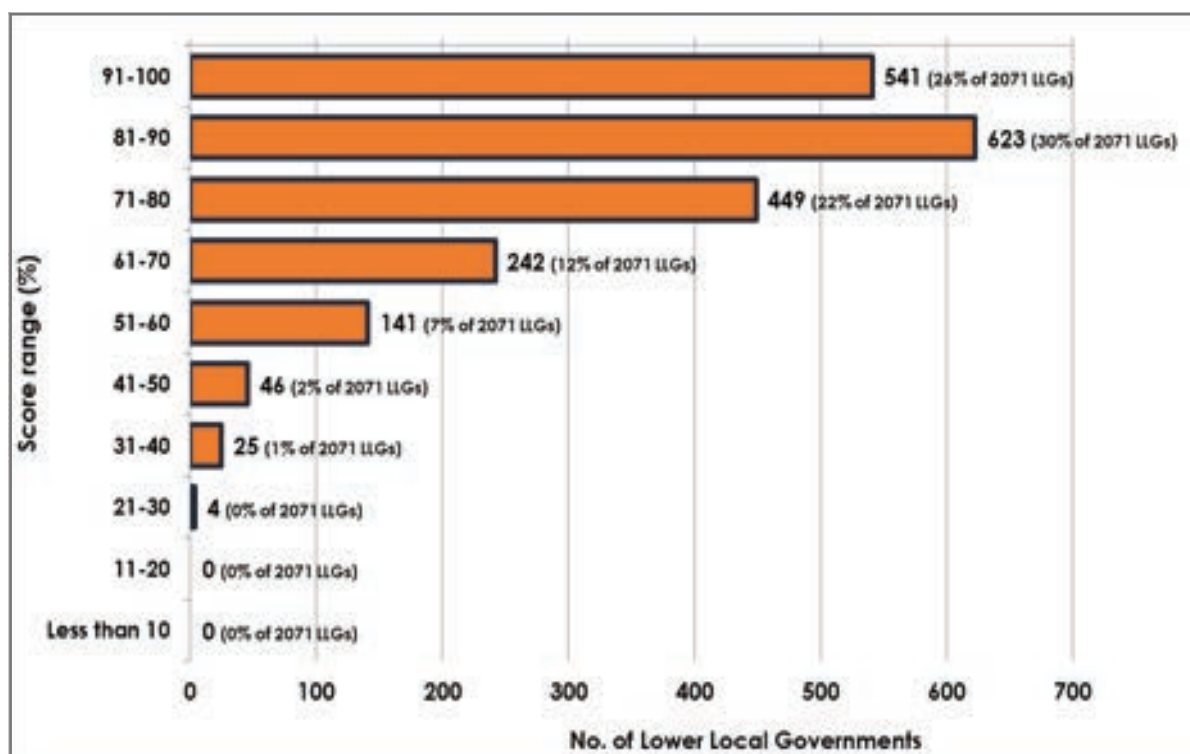


**No. of LLGs assessed = 2,071**

Figure 15 above illustrates the aggregate scores of Lower Local Governments (LLGs) for the twelve (12) assessed areas across Divisions, Town Councils, and Sub-Counties. Divisions consistently outperformed both Town Councils and Sub-Counties in nearly all assessment areas. Sub-counties exhibited the lowest performance across all areas. Financial Management 91%, Production Services Management 88%, Primary Health Care Services Management 87% and functionality of the Parish Administrative Structures 83% were the best performed thematic areas.

The lowest performed thematic areas included; Urban Planning and Management scoring only 47%, Own Source Revenue and Mobilization 60%, Environment and Social Safeguards 76%, Water and Environment Services and Implementation and Execution of projects each scored 77%. Gaps existed in indicators related to; prioritized infrastructure projects being consistent with the approved LLG Development Plan scoring 19%, existence of detailed Physical Development Plans for Divisions and Town Councils at 33%, utilization of Own Source Revenue on Operation and Maintenance (33%), roads survey, demarcation, street numbering and naming in Divisions and Town Councils 40% and lastly preparation of the annual O&M Plan that scored 43%.

**Figure 16: Distribution of LLGs across score categories for LLG PA 2025**



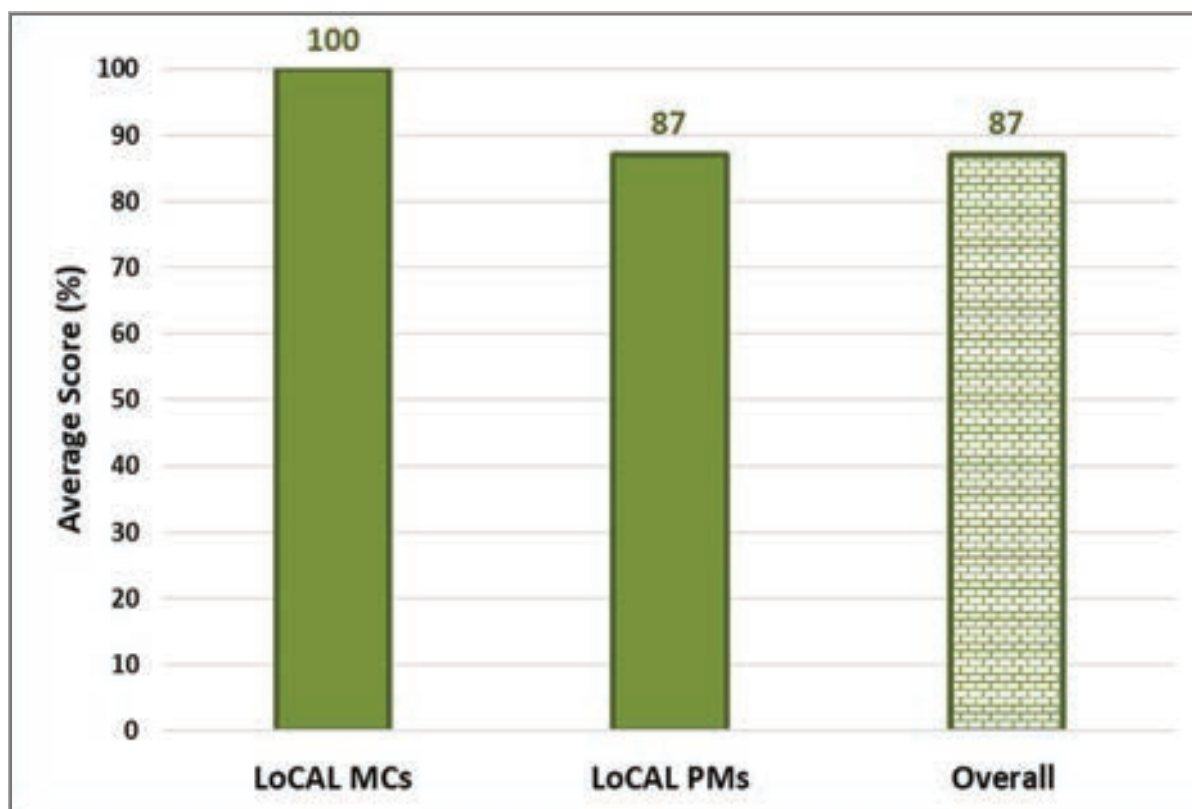
**No. of LLGs assessed = 2,071**

Figure 16 above shows, Overall, the LLG PA 2025 revealed that most (78%) of the 2,125 assessed Lower Local Governments performed well, scoring above 70%. However, 3% (75 LLGs) scored below 50%, indicating areas that require improvement plans. In addition, five LGs of Luuka, Ssembabule, Nakapiripirit, Gulu and Apac Municipal Council never submitted their LLG results and thus theirs was not included in this analysis. There is therefore a need for targeted support to such LGs and LLGs.

### Key Results for Assessment of Local Climate Adaptive Living (LoCAL) Facility Program

The 2025 LoCAL assessment was conducted in 8 LGs that were beneficiaries of the facility in FY 2024/25. The assessment focused on two thematic areas: i) Minimum conditions measuring financial management, compliance to the LoCAL investment menu and effective reporting and ii) Performance Measures that evaluated integration of climate adaptation into LG plans and budgets, procurement and contract management, implementation of the LoCAL activities, among others.

**Figure 17: Performance of LoCAL LGs in LoCAL Minimum Conditions and Performance Measures**



**No. of LGs assessed = 8**

Figure 17 above, all the 8 assessed LGs under LoCAL (Zombo, Nebbi, Nwoya, Kasese, Bulambuli, Nakapiripirit, Nabilatuk and Kitgum districts) achieved a perfect score of 100% under Minimum Conditions (MCs), indicating that all of them fully met the required conditions for the performance-based grants. On the other hand, LoCAL Performance Measures (PMs) scored 87% leading to the overall score of 87%.

Nebbi district was the top performing LoCAL LG scoring 100% followed by Kasese district 98%, Nabilatuk 97%, Nwoya district 96%, Nakapiripirit and Kitgum districts each scoring 91%. Bulambuli district scoring 46% and Zombo district 77% were the least performers and thus need for technical support. The lowest performing indicator was development of a district climate change action plan incorporating LoCAL investments and interventions that scored only 38%. This was a challenge in the LoCAL districts of Bulambuli, Kitgum, Nabilatuk, Nakapiripirit and Zombo.

## PART A: INTRODUCTION

### 1.0 INTRODUCTION

#### 1.1 Overview of the Local Government Management of Service Delivery (LGMSD) Performance Assessment

The Government of Uganda has over the years designed and implemented several mechanisms to assess, support, and finance LGs; aimed at improving their systems, procedures and effectiveness in service delivery. One of these mechanisms to date is the Local Government Management of Service Delivery performance assessment started in 2017 under the Uganda Intergovernmental Fiscal Transfer Reforms. The assessment which is coordinated by the Office of the Prime Minister is aimed at assessing service delivery at Higher Local Governments (districts, cities and municipal councils), Lower Local Governments, Service delivery facilities (primary schools and health centers) and the oversight role played by the Central Government.

This report is therefore a National synthesis of LGMSD Performance Assessment for the year 2025. It presents results from the review of service outcomes and performance measures in Local Governments (LGs) under the six assessed areas; i) Infrastructure Assets, ii) Education, iii) Health, iv) Water and Sanitation, v) Production and vi) Micro Scale Irrigation across all 176 LGs i.e. 135 districts, 10 cities and 31 Municipal Local Governments. It further synthesizes performance for Local Climate Adaptive Living (LoCAL) facility LGs and assessment of the LLGs.

The assessment results are used in the allocation of part of the development grants to LGs; as well as in the design and implementation of the Performance Improvement Plans (PIPs) for the lowest performing LGs that is coordinated by the Ministry of Local Government. This report is the 9<sup>th</sup> in a series and the second edition under the revised LGMSD PA framework and manual, which were developed in 2024 with a focus on incentivizing LGs to deliver quality and usable visible outputs as well as quality, accessible and efficient service outcomes under Education, Health, Water, Production and Micro-scale irrigation.

#### 1.2 Structure of the Synthesis Report

This LGMSD Performance Assessment Report 2025 is structured into four parts as described below:

**Part A:** This presents the introduction, detailing the background and overview, the objectives and dimensions as well as the process through which the LGMSD exercise was conducted. It also highlights how the assessment results are used and their implications on stakeholders including; Local Governments, line Ministries and service delivery facilities.

**Part B:** This section presents the detailed LGMSD results and findings for all the areas assessed, and these include: (i) Infrastructure assets performance measures; (ii) Education Services performance measures; (iii) Health services performance measures; (iv) Water and Sanitation services performance measures; (v)

Production services and (vi) Micro scale irrigation performance measures. For each of these areas assessed, a summary of the thematic performance areas has been given, including the maximum score of each area; overall results have been presented, results per thematic area discussed and conclusions and major recommendations for each assessment area presented.

**Part C:** This presents other areas that have been incorporated into the LGMSD framework including assessment and verification of results for Lower Local Governments and Local Climate Adaptive Living (LoCAL) facility. It also summarizes the process, scope, key findings, challenges and proposed recommendations to enhance performance at that level.

**Part D:** This section presents the annexes which include; league tables for all the assessed LGs indicating their ranks and overall scores in each of the service outcome performance measures.

### 1.3 Background to LGMSD Assessment

Uganda's decentralization policy, initiated in the 1990s aimed to transform the country's governance landscape by devolving powers, functions and resources to Local Governments. The Local Government Act (1997) as amended provides the legal framework for this shift, empowering districts and municipalities to plan, budget and deliver essential services like healthcare, education, water and sanitation, and infrastructure development. The policy envisioned improved responsiveness, accountability, and citizen participation in local governance and service delivery.

However, despite of the above, Local Governments in Uganda continue to grapple with significant challenges including; inadequate funding, limited local revenue mobilization and dependency on central Government transfers, weak institutional capacity-inadequate staffing and skills gaps, limited citizen participation and engagement among others which hamper effective planning and implementation and undermine accountability and responsiveness to citizen needs. These challenges have contributed to poor service delivery outcomes including low access to quality healthcare and education, inadequate infrastructure and dissatisfaction among citizens.

To address the above challenges, Government introduced the Intergovernmental Fiscal Transfers Reforms (IGFTRs) in the FY 2014/15. The IGFTRs supported by the Uganda Intergovernmental Fiscal Transfers (UgIFT) Program objectively require providing incentives for improved institutional and service delivery performance of LGs and service delivery facilities. It is aimed at improving the adequacy and equity of fiscal transfers and improve fiscal management of resources by LGs. The Reform Program therefore focuses on three main objectives;

- i. Restore adequacy in financing of decentralized service delivery;
- ii. Ensure equity in allocation of funds to LGs for service delivery; and
- iii. Improve the efficiency of LGs in the delivery of services.

Accordingly, the LGMSD Assessment system is aimed at attaining the 3<sup>rd</sup> objective of the Reform by providing incentives for improved institutional and service delivery performance of LGs through promoting effective behavior, systems and procedures in

order to improve LGs' administration and service delivery. The assessment framework started in 2017 and it covers three levels:

**Level 1:** Service Delivery Facility and Lower Local Government (LLG) Performance Assessment; focusing on service delivery facilities (primary schools and health centres) and LLG performance. The assessment is conducted by trained LG staff and verified by the assessment firms.

**Level 2:** Local Government Management of Service Delivery; focusing on delivery of services at Higher LGs (districts, cities and municipal councils). This level specifically looks at the performance outcomes and processes; which are cross-sectoral and sectoral assessments; covering Infrastructure Assets, Education, Health, Water and Sanitation, Micro-scale Irrigation and Production.

**Level 3:** Central Government Oversight of Service Delivery, focusing on Central management of service delivery; in order to check performance of CG oversight, technical support and capacity building to LGs.

It is important to note that this particular report focuses on level 2 while it also provides highlights of performance for LLGs under level 1 and LoCAL. This synthesis report therefore presents the findings from review of asset results and service delivery outcomes under the performance areas of Infrastructure, Education, Health, Water and Sanitation, Micro-scale Irrigation and Production across 176 LGs i.e. 135 districts, 10 cities and 31 municipal councils. It is also important to note that the results for level 3 (CG oversight) and level 1 for primary schools and health facilities will be presented in separate independent reports and are thus not part of this report.

## 1.4 Objectives of LGMSD Assessment

The overall objective of LGMSD system and hence the assessment, is “to promote effective behavior, systems and procedures in order to improve LG’s administration and service delivery”. The specific objectives of the system include;

- (a) Provide incentives and promote good practice in administration, resource management, accountability and service delivery through rewarding and sanctioning good and bad practices respectively.
- (b) Contribute to the identification of LG functional capacity gaps and needs to serve as a major input into the performance improvement plans and strategies by the LGs as well as Ministries, Departments and Agencies.
- (c) Contribute to the general LG Monitoring and Evaluation (M&E) system by providing
  - (i) Information to LGs for use in making management decisions that are intended to enhance their performance; and
  - (ii) inputs to other M&E and assessment systems such as the National Annual Performance Report (NAPR) and various subject specific M&E systems.

The above objectives are achieved through the LGMSD assessment process coordinated by OPM, and guided by the LGMSD performance assessment manuals and supervised by the LGMSD taskforce.

## 1.5 LGMSD Assessment Process

The LGMSD process has been carefully designed and rigorously implemented in a clear and sequenced manner to ensure credible assessment results. The process is coordinated by the Office of the Prime Minister, which is the Secretariat for the Performance Assessment Taskforce (PAT); whose role is to oversee the implementation of the exercise. The assessment was guided by the LGMSD Performance Assessment (PA) manual 2024 (edited version 2025) which was developed through a comprehensive and consultative process with a wide range of stakeholders from both central and Local Government as well as getting input from implementing partners. The printed version of the manual was disseminated to LGs, and logins were created to enable LGs access to the Online Performance Assessment Management System (OPAMS) where draft reports were uploaded for easy access.

The assessment process involves the following proceedings:

- (i) Preliminary preparatory activities;
- (ii) LGMSD performance assessment exercise;
- (iii) Production and approval of the LGMSD PA report;
- (iv) Review and approval of the LGMSD Results;
- (v) Use of the performance assessment results;
- (vi) Dissemination of the LGMSD PA Results.

## 1.6 Preliminary Preparatory Activities

### 1.6.1 Raising and widening the awareness of LGMSD PA system

LGs were prepared for the assessment through a number of channels (a) Performance Improvement Plans where the least performing LGs were prepared to fill their performance gaps for the previous assessment-**March-May**, (b) Individual dissemination exercises where all LGs were taken through their individual reports while identifying areas of weakness-**July-August**, (c) Official communication where OPM wrote to LGs communicating the assessment schedule-**October**, (d) Publication of the assessment schedule in Newspapers-**October** and (e) email and telephone communication to the Chief Administrative Officers and Town Clerks-**October-December**.

### 1.6.2 Procurement and Management of Credible Independent Assessment Teams

MoFPED in collaboration with OPM and MoLG contracted independent private firms to undertake both the assessment and quality assurance functions to ensure neutrality and quality of the process. During the procurement of the firms, more weight was placed on the qualifications and practical experience of the individual team members in the performance assessment process. As a result of the above, seven (7) firms were procured and deployed in different lots as shown in Table 4 below:

**Table 4: Independent Firms Contracted to Undertake the 2025 Assessment**

| LOT   | NAME OF THE FIRM                      | SUB-REGION                                    |
|-------|---------------------------------------|-----------------------------------------------|
| Lot 1 | M/s Pazel Conroy Consulting Limited   | West Nile, Acholi and Lango A                 |
| Lot 2 | M/s ABS Consulting Group Limited      | Teso, Lango B and Karamoja                    |
| Lot 3 | M/s MES & Partners Limited            | Bukedi, Elgon and Busoga                      |
| Lot 4 | M/s BDO East Africa Advisory Services | Ankole, Kigezi and Rwenzori/Tooro A           |
| Lot 5 | M/s Promote Uganda Limited            | Mukono, Mpigi, Masaka & Busoga B              |
| Lot 6 | M/s Empower Consults Limited          | Bunyoro, Rwenzori/Tooro B, Mubende and Luwero |
| Lot 7 | M/s Eficon Consults Limited           | Verification of results for all 176LGs        |

Source: OPM M&E- LG 2025

The taskforce provided effective induction and orientation of the firm team experts to ensure a standardized performance assessment process. For effectiveness, the induction of performance assessment teams was based on thematic areas of expertise and included testing general understanding of tasks by team members. The comprehensive training and orientation of the assessment and IVA firms was conducted for three days from **27<sup>th</sup> – 29<sup>th</sup> October, 2025**.

The training focused on key thematic areas such as; background and objectives of the LGMSD assessment system; interpretation of the LGMSD indicators in the Manual, assessment procedures, as well as procedures for compiling the LG specific reports including use of the OPAMS for data reporting and analysis. The trainers also emphasized effective coordination and communication for timely execution of the assignment; as well as professional conduct while in the field.

During the training, the assessment teams (a) developed checklists for data collection for each thematic area and exit protocol for LGMSD assessment visits. The checklists did not substitute the performance assessment manual; (b) discussed and agreed on the data collection arrangements; (c) practiced generating the LG assessment reports using the online system (OPAMS) and; (d) discussed and agreed on the logistical and administrative arrangements for fieldwork.

For quality assurance of the exercise and the results, an independent verification agent (M/s Eficon Consults Ltd) was contracted to: (a) verify and confirm assessment of all LGs in accordance with the performance indicators in the manual; (b) assess the degree of adherence to LGMSD manual by the assessment teams; and (c) raise inconsistency issues in the exercise and process in order to address the gaps and secure the quality and validity of results.

## 1.7 LGs' Preparation for LGMSD PA Exercise

LGs were required to prepare for the exercise while OPM in liaison with MoLG emphasized:

- (i) Accounting Officers in LGs prepare for the LGMSD PA exercise as a good practice. This among others involved assignment of staff as Focal Point Persons for the LGMSD performance assessment.
- (ii) LGs integrate the requirements of the performance assessment system into staff work schedules.
- (iii) Mock performance assessments are conducted by the LG staff as part of their routine support function.
- (iv) Regular review of the Mock assessment results and filling of existing gaps ahead of the assessment.

## 1.8 LGMSD Performance Assessment Exercise

LGMSD performance assessment exercise was conducted by the 6 assessment firms which formed 18 sub-teams, each with 14 experts<sup>3</sup> excluding the ones for LoCAL<sup>4</sup>. Each of these experts had an area of specialization corresponding to the thematic areas to be assessed. Each of the 18 sub-teams were coordinated by a Sub-Team Leader (STL) headed by the Cluster Team Leader (CTL). The 3 sub-teams within each lot were required to have an internal Quality Assurance Expert to ensure accuracy and completeness of draft reports before submission onto OPAMS.

## 1.9 Data Collection

Data collection was systematically done for both National and LG levels, to gather and measure information as guided by the manual and checklists.

### 1.9.1 National level data collection

The secondary data at National level was utilised to assess service delivery outcomes as specified in the assessment manual. Each team of experts obtained and reviewed various documents submitted by the LGs to the National MDAs prior to the field visits and this was done on **30<sup>th</sup> and 31<sup>st</sup> October, 2025**. The visited MDAs included; Ministry of Finance, Planning and Economic Development (MoFPED), Office of the Auditor General (OAG); Ministry of Public Service (MoPS); Ministry of Local Government (MoLG); Ministry of Education and Sports (MoES); Ministry of Health (MoH), Ministry of Water and Environment (MoWE), Ministry of Works (MoWT) and the Ministry of Agriculture, Animal Industry and Fisheries (MAAIF). The collected data was analyzed and triangulated with evidence collected at LG level.

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<sup>3</sup> Procurement & Contract Management (2), Planning & Financial Management, Human Resource Management, Education, Health, Environment, Water & Sanitation, Agriculture Engineer-MSI, Production, LLGs (2), SPA and Health IVA Experts.

<sup>4</sup> LoCAL assessment was not applicable across all the LGs and thus the number of experts varied from one lot to another.

### 1.9.2 LG level data collection

As guided by the Manual, three (03) days were allocated to each LG for data collection and reporting. Data collection at LG level commenced on **5<sup>th</sup> November to 16<sup>th</sup> December, 2025** following the publication in the print media and communicated assessment schedule of **27<sup>th</sup> October, 2025**.

The process at LG level involved a courtesy call to the District Chairperson/Mayor, the Resident District /City Commissioner and an entry meeting with the Technical Planning Committee (TPC) for each LG. The meeting was used to introduce the assessment team, present an overview of the assessment process, data requirements, timelines, and to seek cooperation and participation of all the key LG staff in the exercise, especially the HoDs and Heads of sections.

Data collection was in strict adherence to the LGMSD Manual 2024 which guided document review and site visits. On the third day in each LG, the AT conducted a wrap-up debriefing and exit meeting with the TPC of the LG, to provide their observations and feedback on the assessment. Exit forms were signed off by the CAO/Town Clerk or their representative and the technical heads of department to confirm that the exercise was conducted in a credible and respectable manner. The exit forms highlighted strengths and weaknesses identified during the assessment.

### 1.10 Compilation of LG-specific reports

Data compilation and the production of individual LG assessment reports were undertaken concurrently. At the close of each fieldwork day, the assessors held a review meeting to appraise each other on the status of data collection. This was followed by data entry into the OPAMS. Cluster Team Leaders (CTLs) continuously supervised sub-teams to ensure that the assessment was conducted in strict adherence to the LGPAM. When the assessors completed uploading of their assessments to OPAMS, CTLs and internal quality assurers provided quality assurance by reviewing all reports before submitting them to OPM as complete through the OPAMS. Therefore, the LG specific performance assessment reports were automatically produced on OPAMS.

### 1.11 LGMSD Spot Checks

As part of the overall QA of the process, the PA Task Force conducted targeted spot checks especially in LGs where: (i) grievances had been raised; and (ii) those LGs with the very high scores and very low scores even if they had not raised grievances. The spot-checks took place concurrently with the assessment exercise. They were undertaken by sub-teams of PA task force members, with each of these sub-teams having three members, one of whom was the team leader.

The purpose of the spot-checks was to ensure that the right teams hired and trained by OPM were the ones undertaking the assessment and within the requirements of the Manual and checklists. Prior to the spot-checks, the teams developed a checklist that was used for data collection.

At each LG, the teams held a meeting with the Chief Administration Officer/Town Clerk to introduce themselves and the purpose of the exercise. The teams crosschecked the availability and performance of the assessors and attended some introductory and exit

meetings to verify whether the process followed the assessment Manual and provided Terms of Reference.

The Taskforce observed that the overall process and assessment was well coordinated and implemented. There was compliance with the three (03) days assigned to each Local Government and the assessors sampled projects and facilities to verify data collected from the LG level as per the requirements of the manual. Feedback from the visited LGs rated majority of the assessors to have been professional, knowledgeable and patient during the assessment period.

### **1.12 Grievance Redress Mechanism**

LGs were given an opportunity to review their draft performance assessment report uploaded on OPAMS and raise grievances if any within five days. OPM created a window on OPAMS for receiving and giving feedback to LGs and addressing the issues raised. This enabled the Secretariat to provide timely response to LGs on the matters raised. It also incentivized the assessment firms to field competent team members and provide accurate and comprehensive information. Through this window, a total of 42 LGs raised grievances which were adequately addressed<sup>5</sup>.

### **1.13 Quality Assurance**

A comprehensive system of Quality Assurance was introduced at the beginning of this LGMSD system. Accordingly, an Independent Verification Agent/Firm (IVA); M/s EFICON Consults Limited was contracted to conduct quality assurance of the LGMSD results. The performance of the IVA team was further enhanced by an internal system of quality enhancement within the firms before uploading of reports onto OPAMS for further review and validation by OPM and the Task Force. Accordingly, each firm was required to have a quality assurance expert on the team.

The quality assurance process was guided by the requirement within the Manual which stipulates that all the assessed LGs are verified. The IVA/QA team conducted an independent verification of all the LGs, to adduce whether the assessment exercise was credible, reliable and hence valid. For accuracy and consistency of the data, the secretariat under OPM closely monitored the exercise, and provided timely guidance whenever gaps or inconsistencies were observed.

### **1.14 Production and Approval of the LGMSD PA Report**

All results from the LGMSD Assessment were uploaded onto the OPAMS; the online tool for the assessment. The firms also prepared field process reports by consolidating individual Local Government reports. OPM organized a validation report on **27<sup>th</sup> January**,

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<sup>5</sup> Adjumani DLG, Amudat DLG, Amuria DLG, Amuru DLG, Buhweju DLG, Buikwe DLG, Buliisa DLG, Bundibugyo DLG, Bunyangabu DLG, Bushenyi DLG, Fortportal City, Hoima City, Ibanda DLG, Ibanda MC, Iganga MC, Jinja City, Kabale DLG, Kabarole DLG, Kamuli DLG, Kanungu DLG, Kasese DLG, Kasese MC, Katakwi DLG, Kayunga DLG, Kibaale DLG, Kisoro MC, Kitagwenda DLG, Kitgum DLG, Kitgum MC DLG, Koboko DLG, Kwanja DLG, Lamwo DLG, Manafwa DLG, Maracha DLG, Masindi DLG, Mbarara DLG, Mitooma DLG, Moyo DLG, Mubende DLG, Nabilatuk DLG, Nakapiripirit DLG, Ntungamo DLG, Nwoya DLG, Omoro DLG, Otuke DLG, Pader DLG, Rubanda DLG, Rubirizi DLG, Rukiiga DLG, Rukugiri DLG, Rukungiri MC, Rwampara DLG, Serere DLG, Tororo DLG, and Wakiso DLG.

**2026** at Imperial Royale Hotel, Kampala where the firms presented the results to the taskforce members. Detailed results from verification of reports for LLGs, primary schools, health facilities and LoCAL assessment were also presented. The IVA firm presented its findings and observations.

The taskforce received and discussed the reports and recommended for submission of the same to the Fiscal Decentralization Technical Committee (FDTC) for approval and use in allocation of resources. The secretariat to the taskforce then prepared the National Synthesis Report. This was presented to the FDTC chaired by MoFPED on **5<sup>th</sup> February, 2026** where the results were approved for use in allocation of grants to LGs for FY 2026/27 and for performance improvement.

### 1.15 Computation of the Composite Score

The overall results and ranking for each LG are presented in this National Synthesis Report based on a composite score. The composite score is based on the grant allocation formula to LGs which is stipulated in the Online Transfer Information Management System (OTIMS). It is important to note that the computation of a composite score for other assessment areas of Education, Health, Water and Sanitation, Micro-Scale Irrigation and Production Services is based on the score for Infrastructure assets. This is because the infrastructure assets assessment is crosscutting and covered projects under the above respective areas and the Roads sub-sector.

**Table 5: Computation of LGMSD Composite scores - LGMSD 2025**

|          | Computation for Final LG Scores as per the LGMSD Manual |                    |                 |                             |              |                     |                            |                    |                 |                             |                 |                     |
|----------|---------------------------------------------------------|--------------------|-----------------|-----------------------------|--------------|---------------------|----------------------------|--------------------|-----------------|-----------------------------|-----------------|---------------------|
|          | OPAMS Scores                                            |                    |                 |                             |              |                     | FINAL SCORES IN THE REPORT |                    |                 |                             |                 |                     |
|          | Infrastructure Assets                                   | Education Services | Health Services | Water & Sanitation Services | MSI Services | Production Services | Infrastructure Assets      | Education Services | Health Services | Water & Sanitation Services | MSI Services    | Production Services |
| Formulae | Y1                                                      | X1                 | X2              | X3                          | X4           | X5                  | Y1                         | Average (Y1,X1)    | Average (Y1,X2) | Sum of (0.4*Y1,0.6*X3)      | Average (Y1,X4) | Average (Y1,X5)     |
| LG 1     | 100                                                     | 20                 | 40              | 90                          | 60           | 70                  | 100                        | 60                 | 70              | 94                          | 80              | 85                  |
| LG 2     | 70                                                      | 70                 | 90              | 80                          | 50           | 80                  | 70                         | 70                 | 80              | 76                          | 60              | 75                  |
| LG 3     | 20                                                      | 98                 | 30              | 100                         | 90           | 94                  | 20                         | 59                 | 25              | 68                          | 55              | 57                  |

Source: LGMSD PA Manual 2024 – edited version 2025

As indicated in the table 5 above, the grant allocation formula was applied using the infrastructure score against all the other assessment areas. Thus, the composite score for LG1; Education for example was obtained by calculating an average of the Infrastructure and Education scores. The same principle applied for Health, Micro-scale Irrigation and Production Services. However, for Water and Sanitation Services, the composite score is obtained by a weighted sum product of the score obtained in water and sanitation (60%) and Infrastructure (40%).

### 1.16 Use of the performance assessment results

The Assessment results were used in threefold:

- Allocation of part of the Development Grants to LGs and facilities
- Informing the development of Performance Improvement Plans
- Informing the National Annual Performance Report (NAPR)

### 1.16.1 Allocation of part of the Development Grants

Following the approval by the FDTC, MoFPED used the results in the allocation of part of the development grants for FY 2026/27 for Health, Water and Sanitation, Education, District Discretionary Equalization Grant (DDEG) for Infrastructure assessment and Microscale Irrigation.

The allocation formulae for the performance-based grants has two components; (i) Allocation based on needs-based formula (basic variable) and (ii) Allocation based on performance assessment results. The computation for the latter was developed with guidance from line Ministries as indicated in table 6 below:

**Table 6: Computation of Grants Based on Performance Assessment Results**

| GRANT                                            | Basic Formula | Performance Assessment Results |                    |                 |                |              |                     |
|--------------------------------------------------|---------------|--------------------------------|--------------------|-----------------|----------------|--------------|---------------------|
|                                                  |               | Visible Outputs                | Education Outcomes | Health Outcomes | Water Outcomes | MSI Outcomes | Production Outcomes |
| District Discretionary Equalization Grant (DDEG) | 50%           | 50%                            |                    |                 |                |              |                     |
| Education Development Grant                      | 50%           | 25%                            | 25%                |                 |                |              |                     |
| Health Development Grant                         | 0%            | 50%                            |                    | 50%             |                |              |                     |
| Water Development Grant                          | 50%           | 20%                            |                    |                 | 30%            |              |                     |
| MSI Grant                                        | 60%           | 20%                            |                    |                 |                | 20%          |                     |

Source: LGMSD PA Manual 2024

### 1.16.2 Informing the development of Performance Improvement Plans (PIPs)

This is coordinated by the Ministry of Local Government that develop PIPs to support the worst performing LGs and LLGs while line Ministries develop and implement PIPs for thematic areas and service delivery facilities (primary schools and health centres). The PIPs provide a comprehensive set of actions to address the identified gaps, and support the LGs to prepare for the forthcoming LGMSD exercises. In addition, MDAs use the assessment results to guide their routine oversight and support functions to LGs; as well as development of planning and budgeting guidelines.

### 1.16.3 Informing the National Annual Performance Report

The results of LGMSD performance assessment will be captured in the National Annual Performance Report (NAPR) for Financial Year 2025/2026 to be discussed by Cabinet in September, 2026. NAPR provides a comprehensive assessment of the results achieved against planned annual targets at the end of the Financial Year. This process generates a Cabinet Information Paper on key emerging issues and proposes recommendations/actions to address the existing gaps.

### 1.17 Dissemination of the LGMSD PA Results

The report is disseminated at both national and LG levels. A national dissemination workshop for all stakeholders will be organized by OPM in April, 2026. This workshop chaired by the Rt. Hon. Prime Minister brings together the line Ministers, Permanent Secretaries, District Chairpersons, Resident District/City Commissioners, City and Municipal Mayors, Chief Administrative Officers, Town Clerks, Development Partners and MDA technical officers. In addition to dissemination of LGMSD results, participants will also be taken through the process, timelines and implications of the assessment to LGs and measures for performance improvement.

The national taskforce will further disseminate the results at the LG level in May-June 2026. Issues requiring policy actions will be established, discerned and discussed with the concerned MDAs and LGs' representatives for effective decision making. A popular version of the report will also be produced and published in the media in form of a newspaper pull-out for public consumption.

Other transmission channels such as; television and radio talk shows and social media channels shall be utilized to reach out to a wider audience. The results can also be accessed online via the Online Performance Assessment Management System (OPAMS) through the url: <https://opams.opm.go.ug> as well as the Government of Uganda (GoU) budget website <https://budget.finance.go.ug/lgpas>.

## PART B: FINDINGS FROM THE LGMSD 2025 ASSESSMENT

The LGMSD 2025 covered six assessment areas (for both Outcome Results and Investment Management Process) namely:

- 1) Performance Measures and Indicators to Incentivise Delivery of Quality and Usable Visible Outputs – Infrastructure Assets
- 2) Performance Measures and Indicators to Incentivise Delivery of Accessible, Quality and Efficient Education Services
- 3) Performance Measures and Indicators to Incentivise Delivery of Accessible, Quality and Efficient Health Services
- 4) Performance Measures and Indicators to Incentivise Delivery of Accessible, Quality and Efficient Water and Sanitation Services
- 5) Performance Measures and Indicators to Incentivise Delivery of Accessible, Quality and Efficient Micro-scale Irrigation Services
- 6) Performance Measures and Indicators to Incentivise Delivery of Accessible, Quality and Efficient Production Services

This section presents the main findings from the assessment. Further details are captured in the individual LG reports available at the URL: <https://opams.opm.go.ug> and budget website: <https://budget.finance.go.ug/lgpas>.

Each section covers:

- a) Introduction to the assessment area and purpose
- b) Overall performance of the Local Governments
- c) Results on each performance indicator
- d) Comparison of performance across the performance measures
- e) Trend analysis presenting comparisons for 2024 and 2025 assessments
- f) Emerging issues, challenges and recommendations

## 2.0 Performance Assessment for Infrastructure Assets (Visible Outputs)

### 2.1 Introduction

Effective infrastructure forms the backbone of sustainable development, in both urban and rural areas. The 2025 Local Government Management of Service Delivery (LGMSD) Assessment manual refined the infrastructure assets that were crucial for delivering essential services across various local government types (districts, cities, and municipalities).

The assessment of infrastructure assets utilizes a composite scoring framework that evaluates several aspects of asset management. The assessment looks at entities from the quality and usability of infrastructure projects to how efficiently investment management processes run, in addition to how well local government types function overall.

At its core, the infrastructure performance assessment focuses on the operational condition, capacity, and strategic management of key assets like public utilities, social amenities, and environmental resources. It also examines important performance indicators, including financial safeguards, grant utilization, project management, staffing, and environmental and social protection.

**Table 7: Scoring Guide for Infrastructure Assets Performance Assessment for LGMSD 2025 Assessment**

| Number    | Thematic Area                                                 | Performance Area | Performance Measure                                                                                    | Percentage of Overall Score |
|-----------|---------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------|-----------------------------|
| <b>A.</b> | <b>Infrastructure Outcome/Result</b><br>(Maximum Score is 40) | Quality          | Infrastructure compliance to design/specifications and approved layout suitable to site conditions     | 15 percentage points        |
|           |                                                               |                  | Infrastructure projects with no visible defects                                                        | 15 percentage points        |
|           |                                                               | usability        | Infrastructure having functional basic amenities                                                       | 10 percentage points        |
| <b>B.</b> | <b>Investment Management Process</b><br>(Maximum Score is 60) | Human Resource   | LG has substantively filled, deployed and ensured that all staff in HoD positions accessed the payroll | 06 percentage points        |

| Number | Thematic Area | Performance Area                                             | Performance Measure                                                                                            | Percentage of Overall Score |
|--------|---------------|--------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------|
|        |               |                                                              | LG has substantively filled, deployed and ensured that all other critical staff positions accessed the payroll | 02 percentage points        |
|        |               | Planning & budgeting                                         | Technical appraisals                                                                                           | 06 percentage points        |
|        |               | Procurement                                                  | Maintaining complete project file                                                                              | 02 percentage points        |
|        |               |                                                              | Adherence to timelines in the procurement plan                                                                 | 04 percentage points        |
|        |               | Contract management                                          | Proper technical supervision of works                                                                          | 10 percentage points        |
|        |               |                                                              | Proper payment certification, payment of contractors and completion of projects on time                        | 08 percentage points        |
|        |               | Effective Mobilization and Management of financial resources | Local revenue mobilization and administration                                                                  | 02 percentage points        |
|        |               |                                                              | Budget Execution                                                                                               | 02 percentage points        |
|        |               |                                                              | Functionality of the Audit Function                                                                            | 02 percentage points        |
|        |               |                                                              | Audit Opinion                                                                                                  | 02 percentage points        |
|        |               | Environment, Social, Health and Safety Safeguards            | Developed and implemented costed Environmental & Social Management Plans (ESMPs)                               | 02 percentage points        |
|        |               |                                                              | Proof of land ownership for infrastructure projects                                                            | 02 percentage points        |

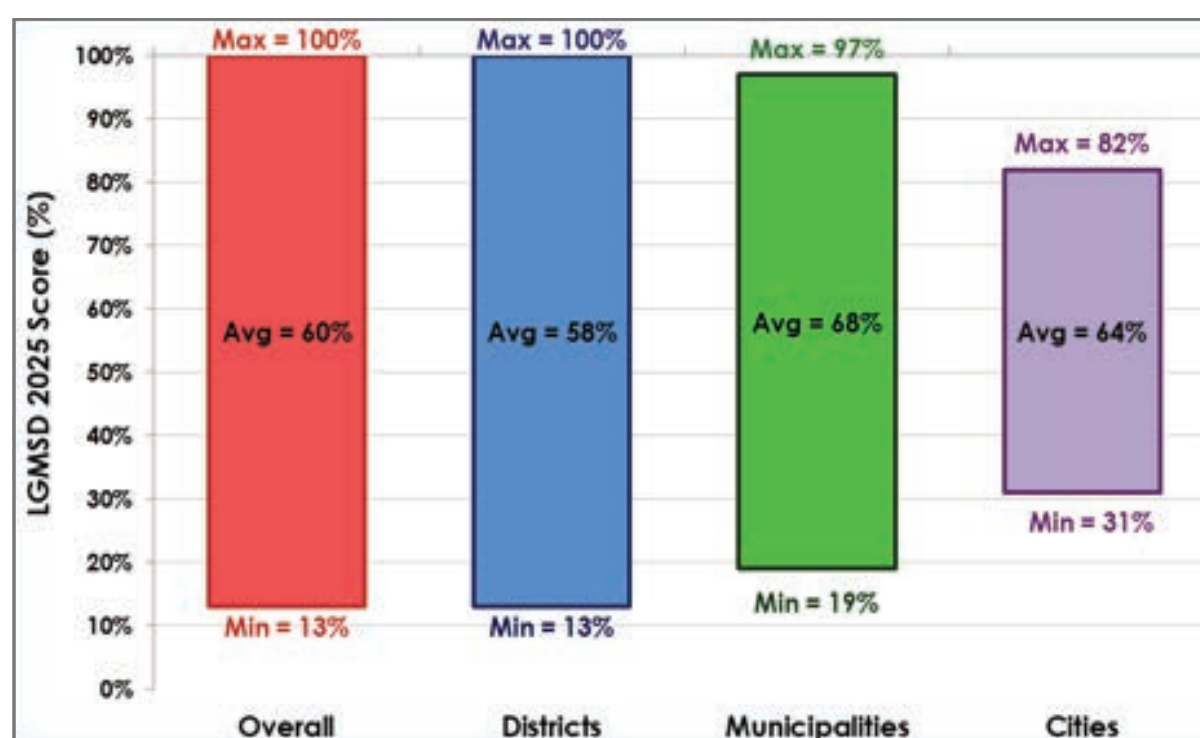
| Number       | Thematic Area | Performance Area                    | Performance Measure                                                                                  | Percentage of Overall Score  |
|--------------|---------------|-------------------------------------|------------------------------------------------------------------------------------------------------|------------------------------|
|              |               |                                     | Development and implementation of the Stakeholder Engagement Plan                                    | 02 percentage points         |
|              |               |                                     | Existence and functionality of the Grievance Redress Mechanism                                       | 02 percentage points         |
|              |               | Transparency, oversight and support | The LG shared key information with and responded to the issues raised by the Councilors and citizens | 02 percentage points         |
|              |               |                                     | HLG technical support and mentoring of LLGs                                                          | 02 percentage points         |
|              |               |                                     | Physical progress and financial reporting                                                            | 02 percentage points         |
| <b>Total</b> |               |                                     |                                                                                                      | <b>100 percentage points</b> |

## 2.2 Overall Results for Infrastructure Assets for Cities, Districts and Municipalities

### 2.2.1 Polarity of LG scores under Infrastructure Assets

The polarity of scores for Infrastructure assets as presented in figure 18 below shows the relative orientation of maximum, and minimum composite scores attained and averages for all LGs across the country. It equally gives the difference between the highest and lowest scores for overall and also disaggregated for Cities, Districts and Municipal Local Governments.

**Figure 18: Polarity of scores under Infrastructure Assets**



**No. of LGs assessed = 176**

The overall values combined, which included districts, municipalities, and cities, showed that there was a significant gap between the best and the worst performance, and the largest gap was seen in DLGs that averaged at 58% and had a minimum of 13% and a maximum of 100% score.

The overall average at 60%, was a moderate performance, but the range from the minimum of 13% to the maximum of 100% was extremely broad as it showed a high variation and significant difference in performance. Municipalities were ranked with the best performance among the LGs with an average score of 68%, followed by cities scoring an average of 64% and then 58% for districts.

The polarity values also showed some LGs performing well in terms of visible infrastructure outputs and assets for example; Kiruhura scoring 100%, Isingiro 98%, Ibanda MC 97%, among others, while some were almost failing in the same output measures with the worst being; Bulambuli that scored 13%, Bukwo 15%, Bugiri, Buyende Kween and Tororo Municipal 19%, Kaliro 21% amidst others.

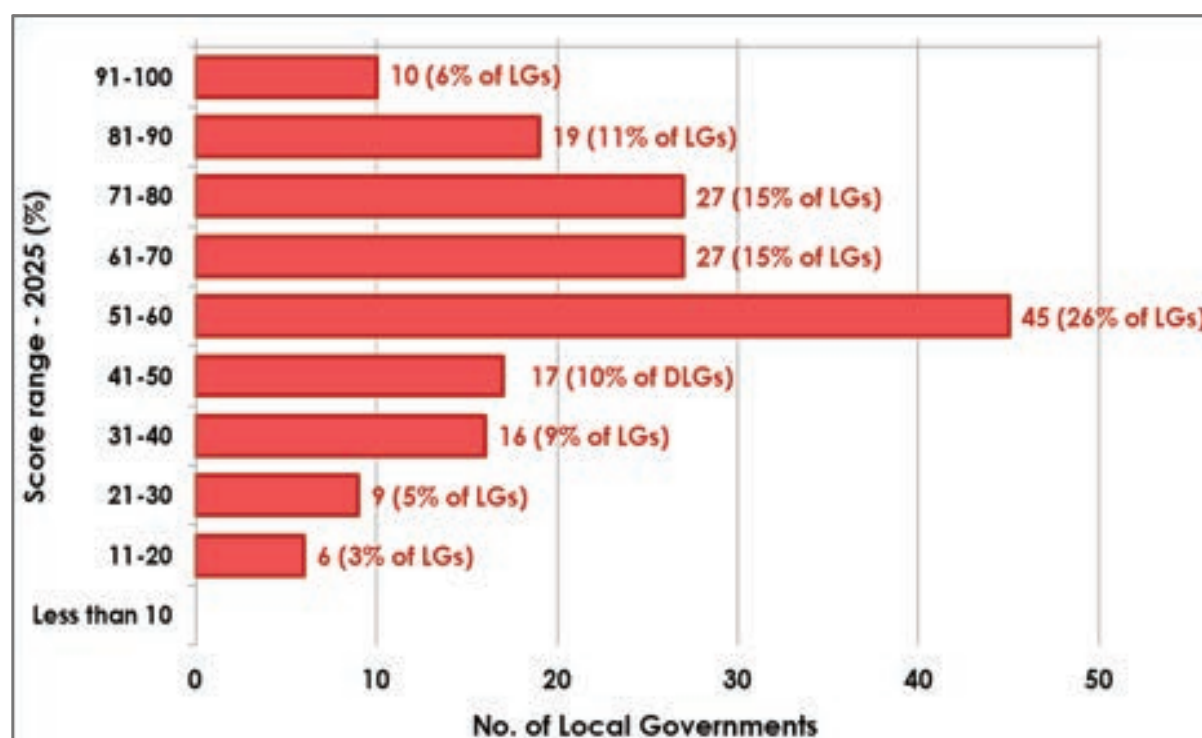
### 2.2.2 Distribution of LGs (Cities, Districts and Municipalities) Across the Score Ranges

This section presents the distribution of LGs across various score ranges. Figure 19 below covers distribution of all LGs. The rest of the graphs 20, 21 and 22 under this section go on

to present distribution of score ranges dissagregated by Districts; Municipalities; and Cities respectively.

Figure 19 provides a technical view of how Distribution of LGs (Cities, Districts and Municipalities) across the score ranges has evolved over the period under review.

**Figure 19: Overall distribution graph of Local Governments across score ranges**

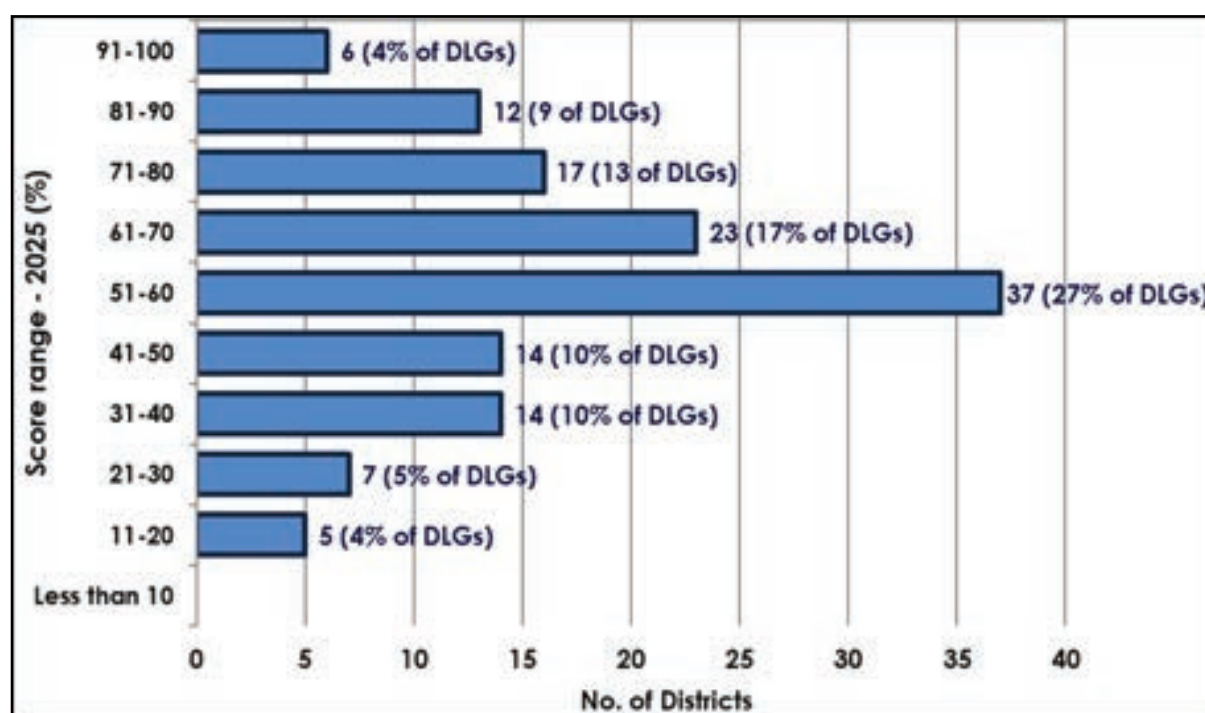


**No. of LGs assessed = 176**

Figure 19 scores were mostly mid-range, showing a lot of delivery but not much excellence. Fifty percent of the LGs (89 of 176), scored between 41% and 70% which indicates that most LGs performed at “average-to-fair” rather than “good” distribution. However, at least 56 LGs (31.8%) scored above 70% while 31 LGs (17.6%) scored below 40%. There has been a significant improvement in a number of indicators under Infrastrutture that explains the above performance as shall be presented later.

The figure 20 below shows the distribution and trajectory of results for distribution of Districts across the score ranges.

**Figure 20: Distribution graph for Districts across score categories**



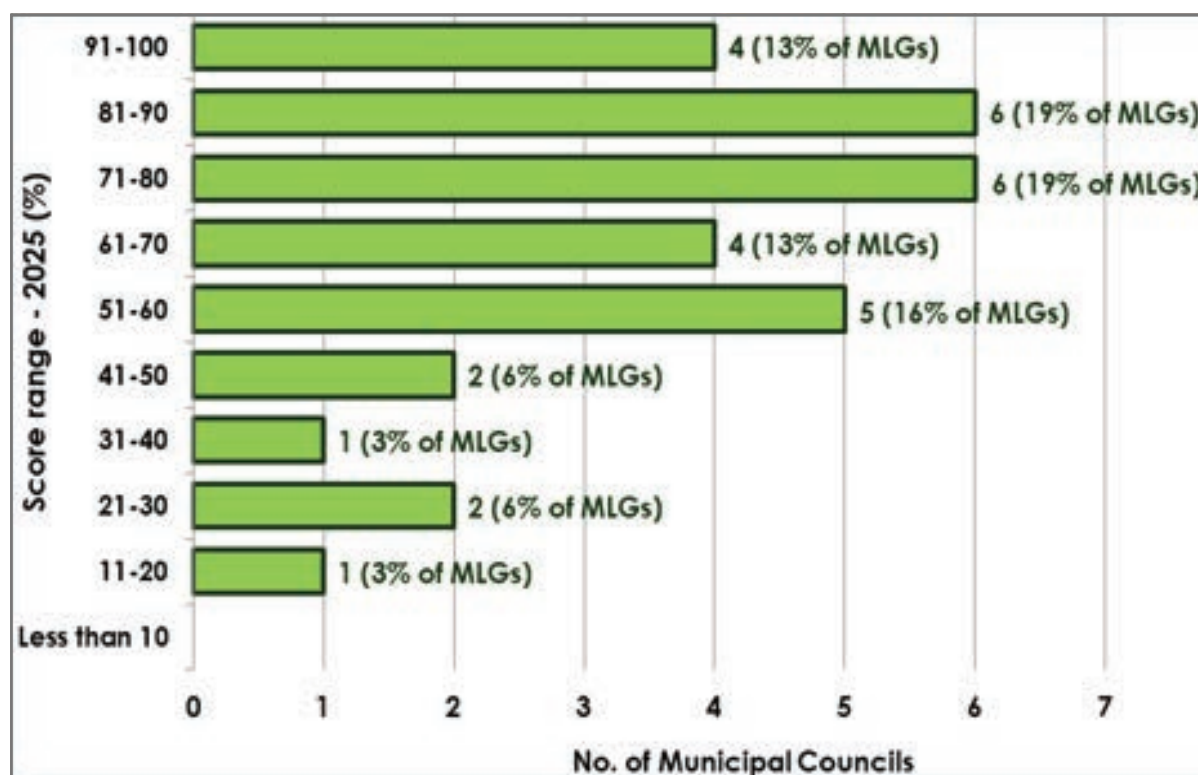
**No. of LGs assessed = 135**

The overall performance was moderate rather than strong since most districts scored between 51–70%. This suggests that most districts were performing well in terms of visible infrastructure delivery, although not to a high level as anticipated for accelerated service delivery.

The largest cluster was in the 51–60% bracket, comprising 37 DLGs (slightly more than one-quarter of all districts), followed by 23 DLGs in the 61–70% bracket. In all, 60 out of 135 DLGs (44%) scored between 51–70%.

The high performers were few with only 6 DLGs (4%) scoring between 91–100%, and 12 DLGs (9%) scoring between 81–90%. On the other hand, 40 DLGs (29%) scored less than 50% that points to weaknesses in execution, management, completion and maintenance of infrastructure assets.

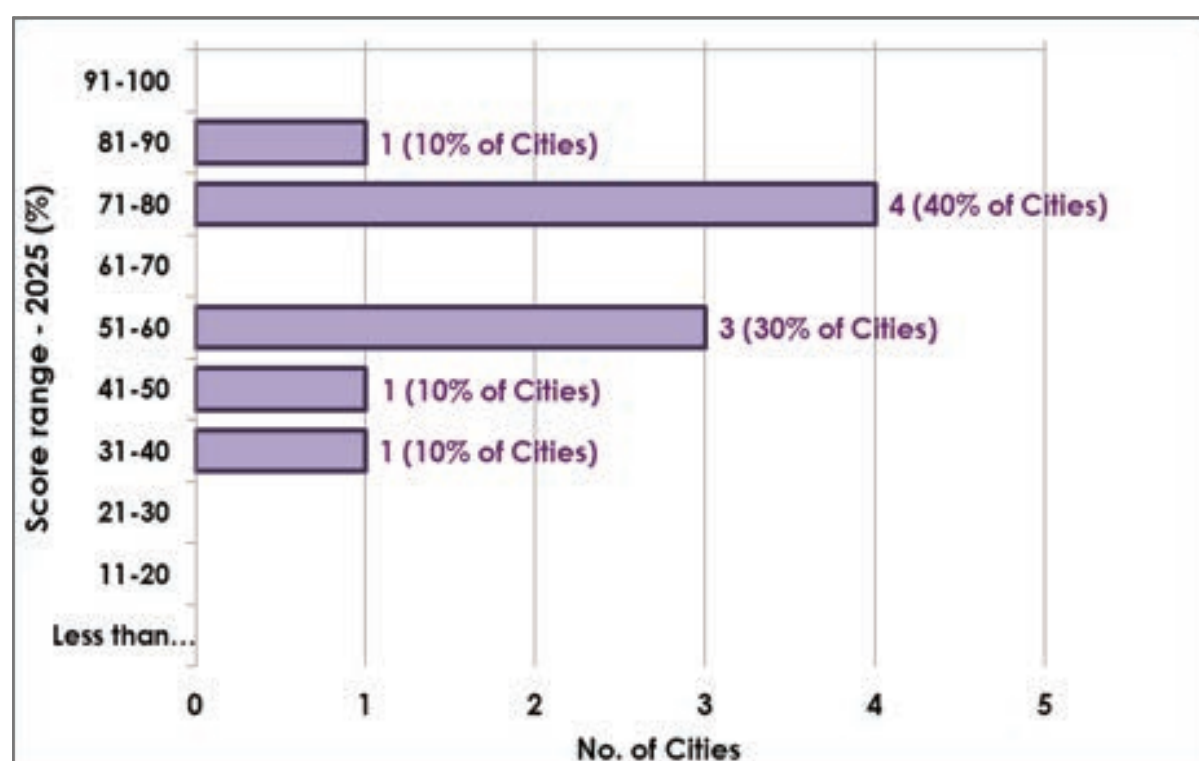
**Figure 21: Distribution graph for Municipalities across score categories**



**No. of LGs assessed = 31**

Over fifty percent of the total number of municipalities scored higher than 70%, which indicated a high level of investment in the improvement of infrastructure within the respective municipalities. The majority of the scores were concentrated within the 71-80% and 81-90% categories, with each category consisting of six different municipalities (19% for each score range). These figures specified that generally municipalities performed well as compared to cities and districts under infrastructure assets. Nonetheless, 6 municipalities performed below 50%.

**Figure 22: Distribution graph for Cities across score categories**



**No. of LGs assessed = 10**

From figure 22 above, the assessment of the 10 cities revealed that most of them (7 out of 10), approximately 70%, scored between 51% and 80%. One city (10%), on the other hand, scored between 81% and 90%.

The range of scores between 71% and 80% were recorded in only 4 cities. Three of the cities (30%) scored between 51% and 60%, while 2 scored less than 51%, with one city in each of the 31%-40% and 41%-50%. However, none of the cities scored either in the highest range of 91%-100% or very low ranges between 10%-30%.

### 2.2.3 Ranking of LGs in Infrastructure Performance Assessment for the 2025 Assessment

This section presents the best 10 and worst 10 performing Local governments after ranking the performance scores.

#### (a) The best 10 performing LGs

Table 8 below presents the ranked top 10 best performing LGs against the performance scores. The table sets out the core numerical results for the ranking of LGs in Infrastructure Performance for the 2025 Assessment, providing a basis for more granular performance analysis.

**Table 8: Top 10 Performing LGs in Infrastructure Assets for the 2025 Assessment**

| Rank 2025 | Score 2025 | Vote                      | Rank 2024 | Score 2024 |
|-----------|------------|---------------------------|-----------|------------|
| 1         | 100.00     | Kiruhura District         | 2         | 95.00      |
| 2         | 98.00      | Isingiro District         | 8         | 92.00      |
| 3         | 97.00      | Ibanda Municipal Council  | 97        | 51.00      |
| 4         | 94.00      | Sembabule District        | 100       | 50.00      |
| 4         | 94.00      | Njeru Municipal Council   | 144       | 31.00      |
| 4         | 94.00      | Nansana Municipal Council | 84        | 56.00      |
| 4         | 94.00      | Kira Municipal Council    | 17        | 82.00      |
| 8         | 93.00      | Kazo District             | 17        | 82.00      |
| 9         | 92.00      | Mpigi District            | 100       | 50.00      |
| 9         | 92.00      | Kayunga District          | 118       | 43.00      |

**No. of LGs assessed = 176**

None of the top 10 LGs declined in scores from 2024 assessment. Notably, Kiruhura and Isingiro DLGs sustained excellence of high scores as a starting point and continued to improve.

Some of the LGs made remarkable improvements by moving from lower ranks in 2024 to the top 10 in 2025. Most notable onewas Njeru MC, which improved from rank 144 to 4 with 94% in 2025.

The most notable trend was the improvement of the previously lower-performing LGs, which saw the biggest movers to the 2025 top 10 quartile. These included; Njeru MC, Kayunga district, Ibanda MC, Sembabule district and Mpigi district.

Therefore, the performance of the top 10 LGs in infrastructure assets for 2025 revealed not only very high and consistent performance among the leading LGs but also an upward mobility of the previously lower-performing LGs. This can be attributed to a number of factors but the most important one being the capacity building through Performance Improvement Plans.

**(b) The Worst 10 performing LGs**

Table 9 below presents the ranked worst 10 performing LGs against the performance scores.

**Table 9: Bottom 10 Performing LGs in Infrastructure Assets for the 2025 Assessment**

| Rank 2025 | Score 2025 | Vote                     | Rank 2024 | Score 2024 |
|-----------|------------|--------------------------|-----------|------------|
| 165       | 27.00      | Kapchorwa District       | 153       | 28.00      |
| 168       | 26.00      | Bududa District          | 147       | 29.00      |
| 169       | 25.00      | Buvuma District          | 168       | 17.00      |
| 170       | 21.00      | Kaliro District          | 173       | 10.00      |
| 171       | 19.00      | Tororo Municipal Council | 171       | 12.00      |
| 171       | 19.00      | Kween District           | 40        | 70.00      |
| 171       | 19.00      | Buyende District         | 153       | 28.00      |
| 171       | 19.00      | Bugiri District          | 121       | 42.00      |
| 175       | 15.00      | Bukwo District           | 71        | 60.00      |
| 176       | 13.00      | Bulambuli District       | 121       | 42.00      |

**No. of LGs assessed = 176**

Some LGs particularly Kween, Bukwo, and Bulambuli had a sharp decrease in their scores. However, only a handful of LGs such as Kaliro, Buvuma, and Tororo MC were able to raise their scores.

Out of the bottom 10 performing LGs, 7 were negatively affected with their scores including Kween, Bukwo, Bulambuli, Bugiri, Buyende, Bududa, and Kapchorwa. In addition, 8 of these 10 LGs continued to drop further the national rankings, namely Kween, Bukwo, Bulambuli, Bugiri, Bududa, Buyende, Kapchorwa, and Buvuma. Tororo Municipal Council was the only one that retained its position, with its rank staying at 171.

#### **2.2.4 Best and Worst scoring Indicators in LGMSD 2025 Assessment for Infrastructure Assessment**

This section presents the best 10 and worst 10 performed indicators under infrastructure assets as presented in tables 10 and 11 respectively.

**Table 10: Best scoring indicators for Infrastructure Assets**

| Rank 2025 | Infrastructure Performance Indicator                                                                   | Score 2025 (%) |
|-----------|--------------------------------------------------------------------------------------------------------|----------------|
| 1         | Audit Opinion                                                                                          | 98             |
| 2         | Evidence of either no advance payment or provision of a performance and advance payment guarantee      | 93             |
| 3         | Evidence that the LG used all the development grants as per the grant guidelines                       | 89             |
| 4         | Maintaining complete project file                                                                      | 82             |
| 4         | Infrastructure having basic functional amenities                                                       | 82             |
| 6         | Physical progress and financial reporting                                                              | 78             |
| 7         | Infrastructure compliance to design                                                                    | 76             |
| 8         | Development and implementation of Stakeholder Engagement Plan for the following FY endorsed by Council | 73             |
| 9         | Infrastructure projects with no visible defects                                                        | 72             |
| 10        | Evidence of retention fund payment after Defects Liability Period                                      | 70             |

**No. of LGs assessed = 176**

Overall, the results in the table 10 above confirmed that public financial management and compliance in the delivery of infrastructure assets were mostly effective. However, quality of the last mile and accountability gaps were still clearly visible.

Evidence that the LG had an unqualified Audit Opinion was recognized as the best performed indicator with 98% which implied that LGs were largely up to standard financially and in audit compliance. In the same line, there was a very high degree of compliance with the use of grants evidenced by the 89% score in usage of development grants as per grant guidelines.

On the other hand, a significant reduction in the level of achievement was noticed when shifting from compliance to engineering quality assurance, contract enforcement post completion, and institutionalized stakeholder engagement.

The least favorable outcome performance figures for the best scoring indicators for infrastructure assets were retention payment after the defect's liability period (70%), projects with no visible defects (72%) and stakeholder engagement plan endorsed by council for oversight (73%).

**Table 11: Worst scoring indicators for Infrastructure Assets – LGMSD 2025**

| Rank 2025 | Performance Indicator                                                                                        | Score 2025 (%) |
|-----------|--------------------------------------------------------------------------------------------------------------|----------------|
| 23        | Technical appraisal                                                                                          | 36             |
| 24        | Proof of Land ownership                                                                                      | 33             |
| 25        | Evidence that the project was implemented as per work schedule and completed within original completion date | 31             |
| 26        | Evidence that the LG developed a work schedule and no contract variation                                     | 30             |
| 26        | Adherence to timelines in the Procurement Plan                                                               | 30             |
| 26        | City has substantively filled, deployed and ensured that other critical staff access payroll                 | 30             |
| 29        | Site progress meeting schedule, project hand-over and completion certificate                                 | 27             |
| 30        | LG has substantively filled, deployed and ensured that staff in all HoD position access payroll              | 21             |
| 31        | LG has substantively filled, deployed and ensured that other critical staff access payroll                   | 19             |
| 32        | City has substantively filled, deployed and ensured that staff in all HoD position access payroll            | 15             |

**No. of LGs assessed = 176**

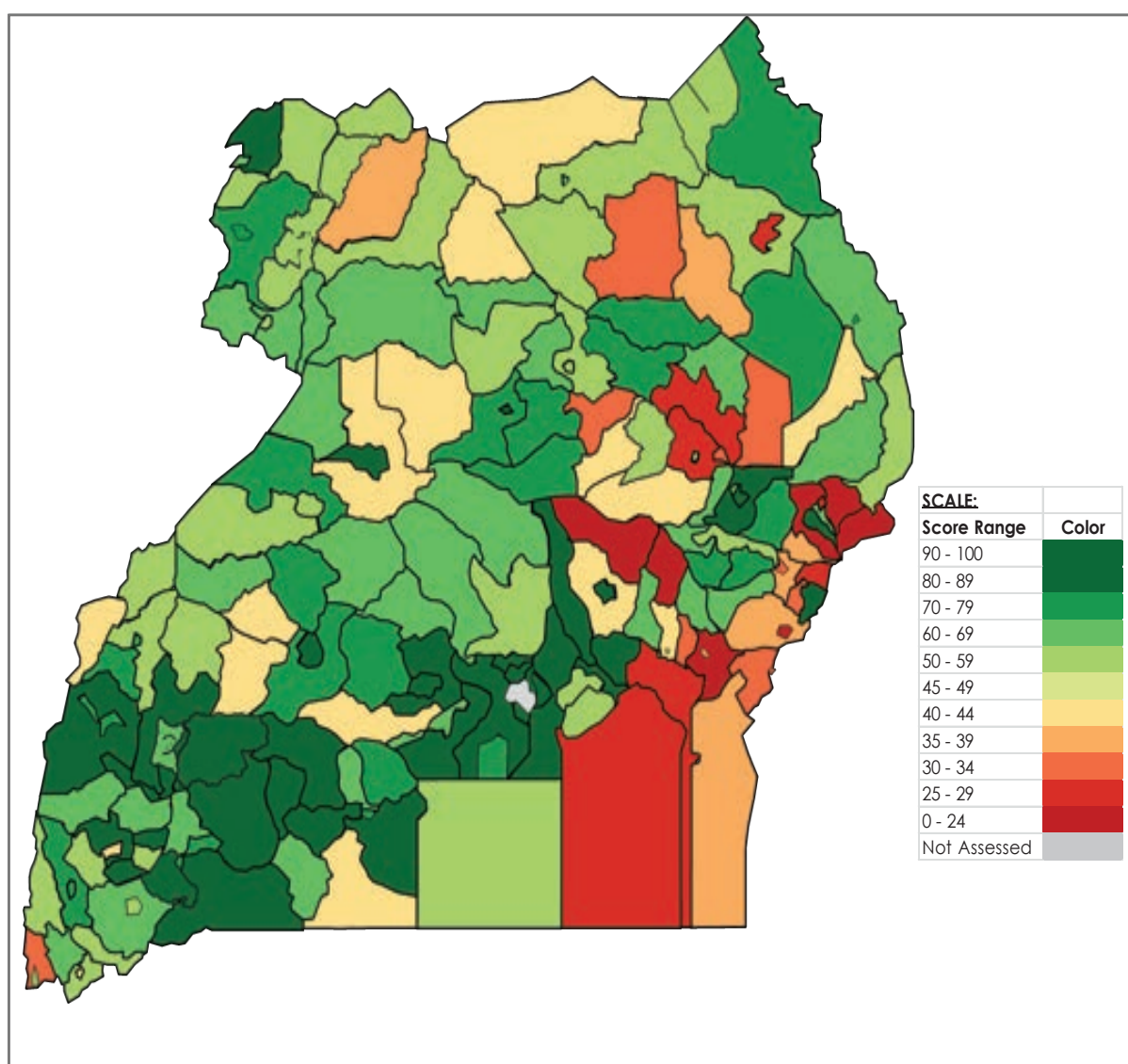
Table 11 above shows that Human resource function had the lowest scores evidenced in substantive staffing and payroll access for HoDs and other critical staff. The absence of these key personnel in post and payroll made the tasks of planning, procurement, supervision, certification, and handover of infrastructure structurally weakened. All LGs registered low staffing levels with cities having only 15% of the Head of Department positions substantively filled while this was at 21% for districts. Recruitment and filling of other critical positions especially the Heads of units and sections, Lower Local Government staff among others registered 19% for districts and 30% for cities. This is largely attributed to wage shortfalls and failure to attract staff in the remote districts especially for Heads of Departments. Also, the results exhibited weak project control mechanisms as work schedules, procurement plan timelines, and completion within original timelines with only 30% and 31% among the bottom 10 performed indicators.

Moreover, the insufficient front, end due diligence was demonstrated by the technical appraisal (36%) and proof of land ownership (33%) which were way too low for risk, sensitive public investment. Such a level of performance in these two indicators will lead to the Government being exposed to legal disputes, delays, and technically weak assets in the subsequent year of assessment.

### **2.2.5 Distribution of Infrastructure Asset Performance Assessment Scores across the Country**

Figure 23 presents a snapshot/heatmap of Infrastructure Performance Scores across all LGs in 2025 assessment.

**Figure 23: Heatmap of Infrastructure Performance Scores across all LGs in 2025 assessment**



**No. of LGs assessed = 176**

Statistically, significant regional gaps in regional performance was evidenced in Eastern region that had the strongest disparity which led to dragging of the national average. Most LGs in the Western region scored between 70–100% with very few below 60%. Performance in Northern Region was generally moderate. The clusters of orange and red LGs indicated that underperformance was geographically concentrated but not random.

Good performance was obtained in Western LGs of Kazo, Kiruhura, Ibanda MC, Ibanda DLG, Isingiro, Kamwenge, Kasese, Rwampara, Masindi MC, Ntungamo DLG, Bushenyi DLG and Sheema DLG, Northern region by Koboko DLG and Apac MC while Central region had (Kayunga, Wakiso, Mityana DLG, Lwengo DLG Nansana MC, Mukono MC, Mukono DLG, Sembabule, Makindye-Ssabagabo MC, Lyantonde, Masaka DLG and Mpigi DLG and in Eastern were; Njeru MC, Kamuli MC, Jinja City, Jinja DLG and Namisindwa.

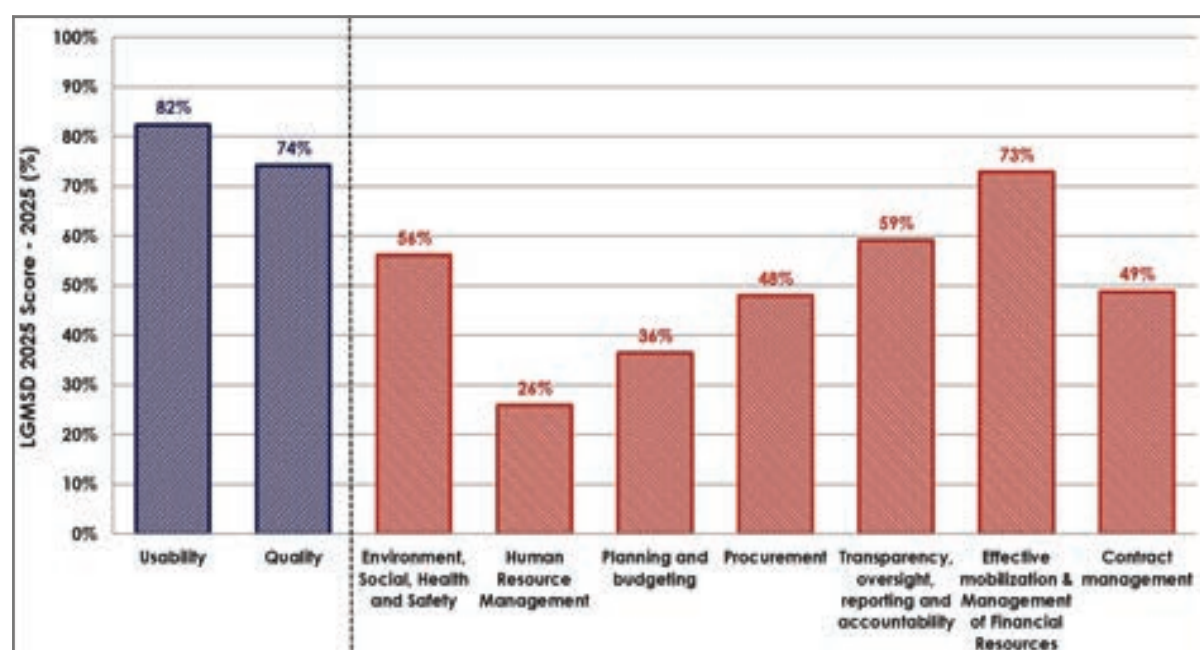
Low-performing LGs were concentrated in Eastern and South-Eastern region in the range of 40–49%. These included Iganga DLG, Serere DLG, Kamuli DLG, and Kaberamaido DLG

and LGs below 40% were Mbale city, Tororo MC, Bugiri DLG, Kapchorwa DLG, Kween DLG, Bugiri DLG, Mayuge DLG, Soroti DLG, Tororo DLG, Manafwa DLG, Bulambuli DLG, Kaliro DLG, Namayingo DLG, Mbale DLG, Bududa DLG, Buyende DLG, Sironko DLG, Busia DLG, Bugwere DLG, and Bukwo DLG.

## 2.2.6 Performance per Assessment Area for Infrastructure Asset Outcomes

Figure 24 below compares the performance outcomes drawing attention to material differences in levels and growth.

**Figure 24: Graph of scores across all performance areas under Infrastructure Assets**



**No. of LGs assessed = 176**

In terms of asset results, usability of the projects measuring availability of functional amenities was the best performed indicator scoring 82% while quality measures (compliance to designs and specifications) scored 74%. This meant that citizens generally viewed these infrastructure projects as functional and of acceptable quality. This performance also implied that what was constructed or maintained in most cases was usable and had satisfying technical standards.

The weakest performed indicator was human resource management with a score of 26% followed by Planning and budgeting for infrastructure with a score of 36%.

Both procurement at 48% and contract management at 49% were below the 50% score signifying weak bidding processes and evaluation standards, poor contract administration, inadequate monitoring and supervision, inadequate variation control among others.

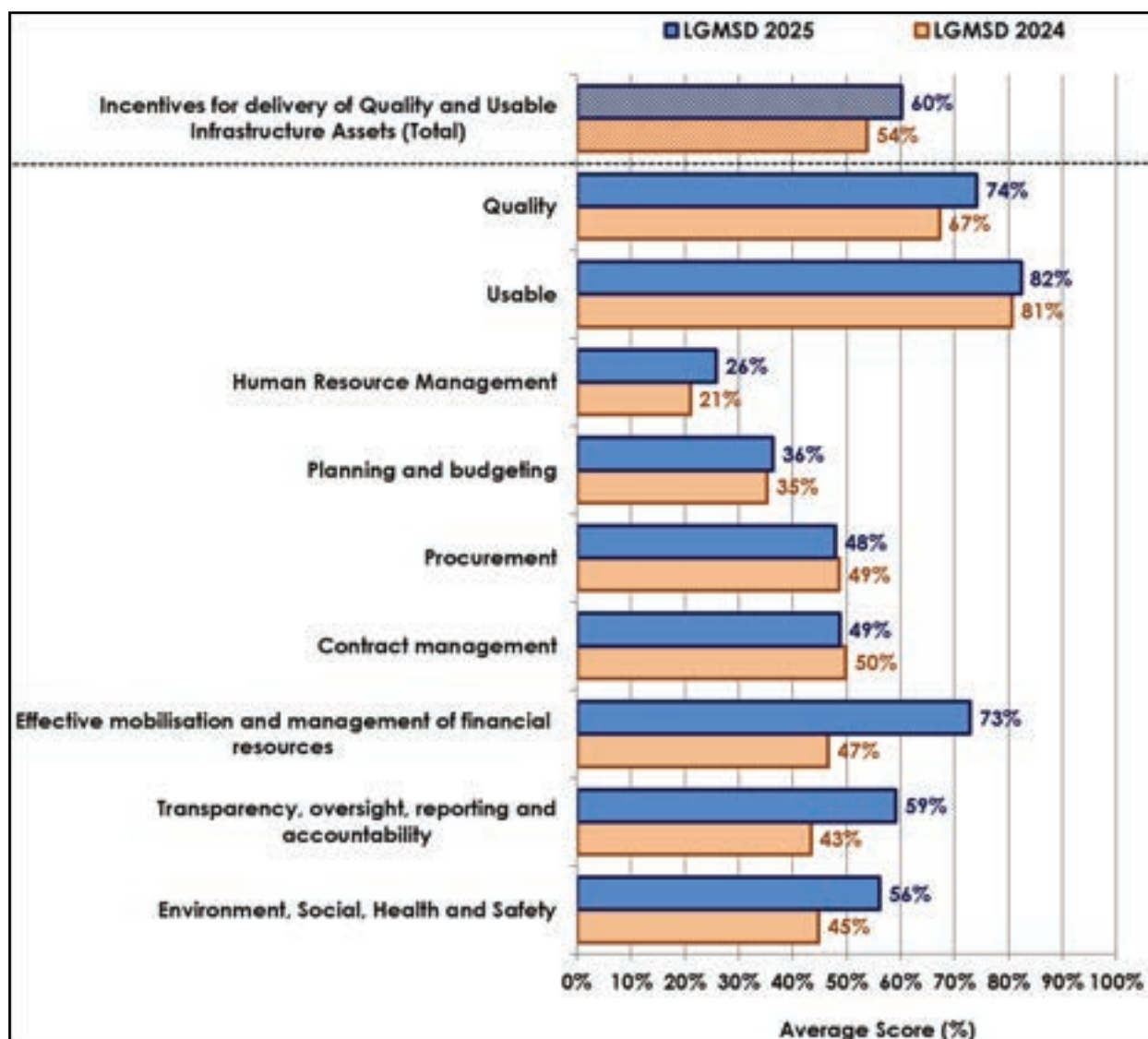
Transparency, oversight, reporting and accountability had some modest performance at 59%. Although this was slightly better than the average score, it's still nowhere near strong. This could manifest into weak enforcement of audit findings, insufficient public disclosure,

lack of citizen oversight over projects, inconsistency in quality of reporting and corrective action among others.

## 2.2.7 Performance Trend for Infrastructure Outcomes and Investment Management Processes

Figure 25 below displays the distribution and trajectory of results for supporting interpretation of stability and variability over time.

**Figure 25: Trend of scores across all performance areas under Infrastructure (2024 - 2025)**



**No. of LGs assessed = 176**

The 2025 improvement was driven mainly by a sharp improvement in effective mobilization and management of financial resources, which rose from 47% to 73%, suggesting better financing discipline, an increase in resource mobilization along with stronger controls in managing funds supporting infrastructure delivery.

Governance and safeguards also improved strongly, evidenced by transparency, oversight, reporting, and accountability from 43% to 59%.

Environment, social, health, and safety also improved (up from 45% to 56%). However, both indicators remained demonstrating moderate performance in 2025 and 2024, that specifies continuous gaps in public reporting, oversight effectiveness, and safeguards implementation.

Service outcome measures were relatively strong with Usable performance remaining high (82% in 2025), while Quality improved to 74%. This specified that, where infrastructure was delivered, it was generally functional and increasingly met expected minimum standards.

Nevertheless, core delivery-system capabilities remained inadequate. For example, human resource management improved slightly but remained critically low at 26%. Planning and budgeting was almost stagnant at 36% (2025) and 35% (2024), which concludes that upstream project selection, appraisal, and budgeting discipline remained weak while procurement and contract management also remained around average slightly improving by one percentage point

## 2.2.7 Aggregate Scores for Quality and Usability of Infrastructure Projects

Figure 26 below shows aggregate scores for the two performance areas under Asset Outcomes disaggregated by LGs. It presents the key indicators for enabling a focused assessment of direction of change and performance magnitude. It also illustrates the observed performance behaviour for aggregate scores for Quality and Usability of Infrastructure Projects, highlighting key trends and deviations.

**Figure 26: Scores under Asset Outcomes; disaggregated by LG type**



No. of LGs assessed = 176

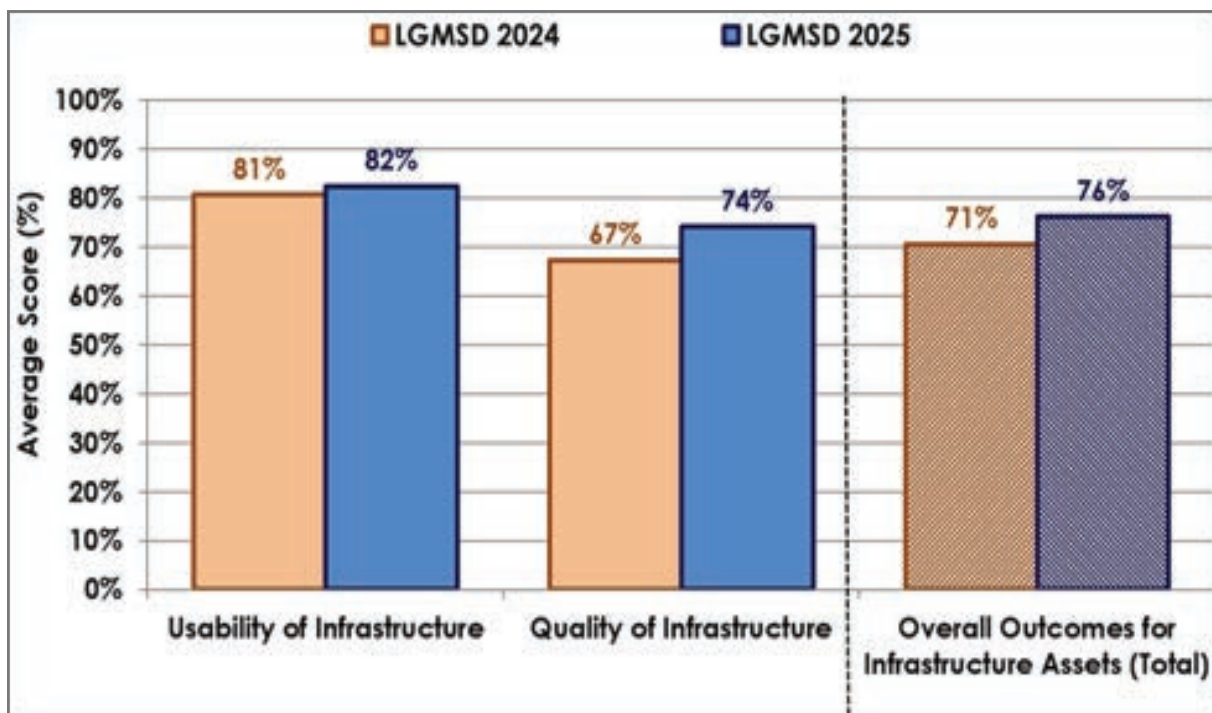
On the Asset Outcomes, Cities set an excellent standard in Quality (88%) but fell behind in Usability (70%). This meant that, whereas the constructed projects met the quality standards, most of them had not been put to use due to absence of some basic amenities which affected performance.

MCs performed well across both Quality (80%) and Usable (84%) outcomes. DLGs demonstrated another performance trend with a slightly lower score in Quality (72%) compared to a moderately higher score in Usable (83%) outcome. This is indicative that assets may have potentially been usable, but their quality did not lead to tangible and easily obtainable conditions.

### 2.2.8 Performance Trend for Infrastructure Outcomes

Figure 27 below compares trend of outcomes for both 2024 and 2025. It looks at how usable the assets were, their quality, and the overall results delivered with the aim of showing how infrastructure assets are changing over time.

**Figure 27: Performance Trend for Services Outcomes of Infrastructure (2024 - 2025)**



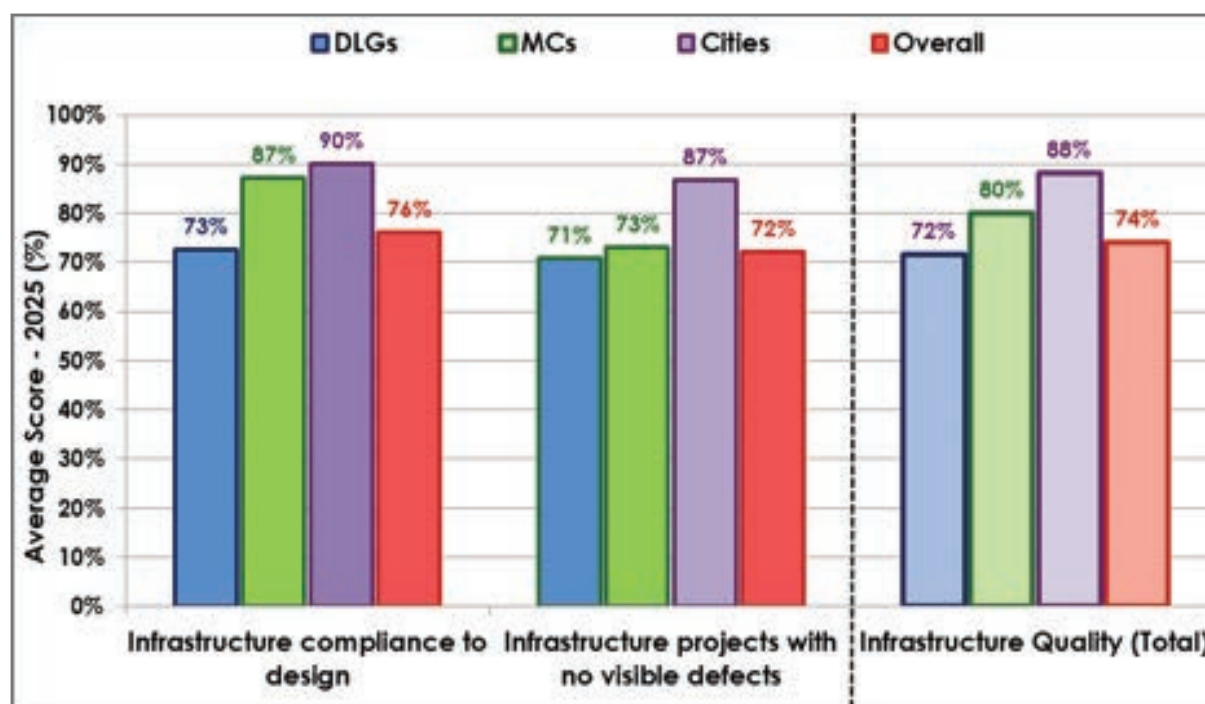
**No. of LGs assessed = 176**

Overall, figure 27 above shows a consistent improvement in performance from 2024 to 2025 across all infrastructure indicators from 71% to 76%. Usability of infrastructure measuring existence of functional basic amenities slightly increased from 81% to 82%, indicating sustained high functionality of assets. More notably, quality of infrastructure (compliance to designs and having no visible defects) rose from 67% to 74%, reflecting significant progress in construction standards and durability.

### 2.2.9 Aggregate Scores per Indicator for Quality and Usability of Infrastructure Projects

The following figures (28 and 29) below presents indicator performance under both Quality and Usability components disaggregated by LG type (Districts, Municipalities, and Cities).

**Figure 28: Graph of Indicator performance under Infrastructure Quality**

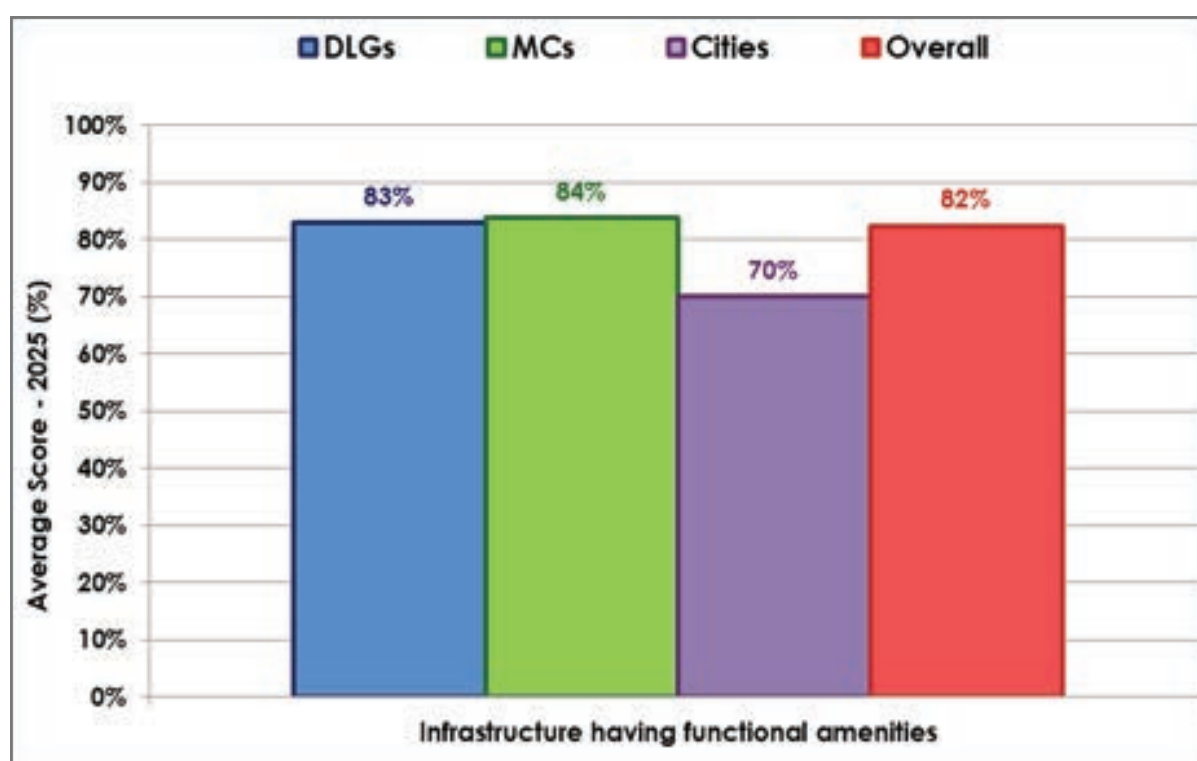


**No. of LGs assessed = 176**

Performance across all indicators showed a marked urban-rural disparity with MCs and Cities performing slightly better than districts. When it came to the overall performance, cities outperformed MCs and DLGs, with the largest gap seen with Cities achieving 88% compared to 80% and 72% for MCs and DLGs respectively. The overall average performance of 74% underscored noticeable room for improvement especially in asset design compliance, defect-free execution, and overall quality management.

By contrast, Cities showed the highest overall performance rate at 88% with better asset management and maintenance. However even across the indicators, MCs scored higher than DLGs. For example, MCs had 87% compliance with design, while DLGs had 73%. Also 73% in defect-free project completion in MCs against 71% for DLGs.

**Figure 29: Graph of Indicator performance under Infrastructure Usability**



**No. of LGs assessed = 176**

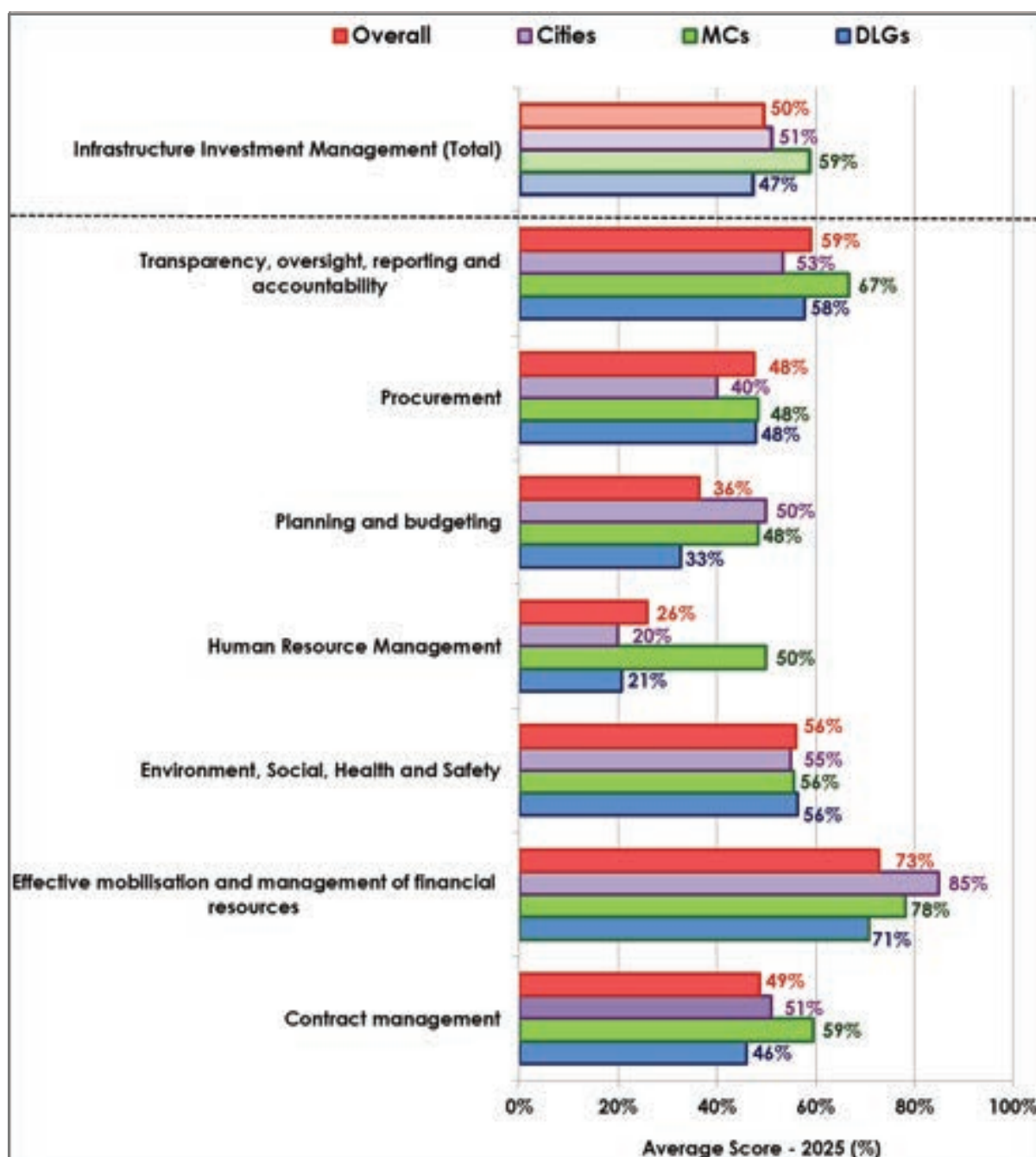
Overall, 82% of infrastructure assets met requirements for usability. MCs performed well having scored 84%, a one percentage-point higher than DLGs (83%) and two percentage points (82%) higher than the overall score. Cities scored 70%, 12 percent behind the overall score, 14% behind MCs.

### **2.2.9 Performance per Assessment area for Infrastructure Investment Management Process**

This section presents the average scores (performance) for Infrastructure Investment Management process per thematic area of HR, Planning and Budgeting, Procurement, Contract Management, Environment and Social Safeguards, Financial Management and Transparency and Oversight.

### 2.2.9.1 Average Scores for Infrastructure Investment Process per Thematic Area

*Figure 30: Average scores for Infrastructure Investment Management per thematic area*



*No. of LGs assessed = 176*

As presented in figure 30 above, effective mobilization and management of financial resources was the best performed area under investment management process scoring 73% followed by Transparency, Oversight and accountability with overall score of 59%. The worst performed areas were human resource management scoring 26%, planning and budgeting 36% and Procurement 48% and Contract management 49%. Overall, MCs performed better than other LG types scoring 59% against 51% and 47% for cities and districts respectively.

Cities were strong in financial mobilization and management of resources (85%) which meant that they had a high ability to mobilize, manage, and account for funds. But this was brought down by the poor performance of human resource management (20%) and procurement (40%).

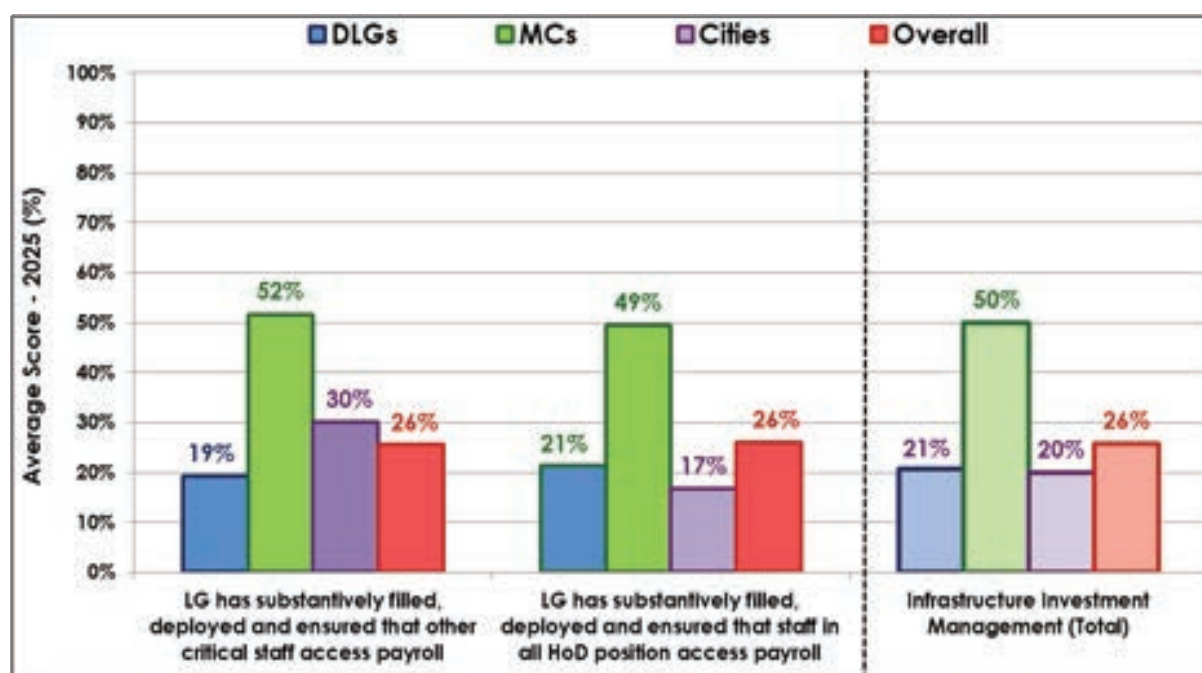
DLGs performed weakest across majority of the thematic areas, particularly in planning and budgeting (33%), human resource management (21%), and contract management (46%). These gaps highlighted ongoing capacity and enforcement constraints, likely to continue impacting rural service delivery unless staffing, skills development, and compliance oversight improve.

Thus, it can be concluded that, it was the low level of staffing, skills, and performance management that decreased directly the capacity to be able to plan, perform, provide good procurement, manage work, supervise, and maintain assets. As a result, the effectiveness of infrastructure investment results was impaired even where financing structures were relatively comprehensive.

### 2.2.9.2 Human Resource Management

Figure 31 below shows indicator scores under HRM disaggregated by LGs, DLGs and Cities/Municipalities. It illustrates the observed performance behaviour for Human Resource Management, highlighting key trends and deviations.

**Figure 31: Human Resource Management scores under Infrastructure**



**No. of LGs assessed = 176**

The overall performance of LGs types was critically low at 26%, with MCs reporting a moderate overall performance of 50% while DLGs and Cities came in far behind at 21% and 20% respectively. All LGs continued to grapple with substantive recruitment and filling of critical positions from Heads of Departments up to Parish/ Ward level including; heads of

units/sections, sub-county chiefs, assistant town clerks, parish chiefs and town agents for urban areas.

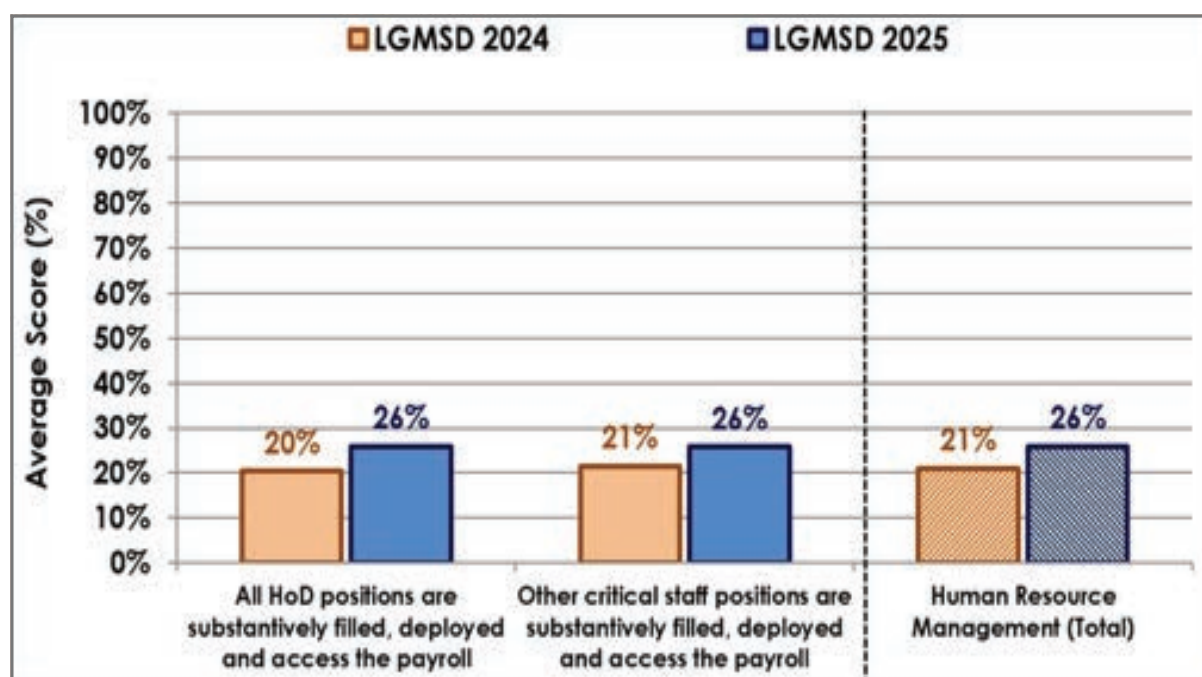
In fact, only 17% of Cities and 21% of DLGs had substantively filled HoD posts that increased the risk of poor project execution, financial mismanagement, and weak accountability in LGs. The low scores also suggested that many critical positions were not being filled or were filled in rather parallel to ‘acting’ capacity. Acting officers do not always exercise the authority to reach binding long-term agreements, leading to prolonged delays on major infrastructure programs. In short, it relies on the right Engineers and Planners to adequately oversee technical details of the project for their effective completion.

Also, to note was the poor performance of the indicator of filling, deploying other critical staff that also had an overall percentage of 26%. This specified that the majority of LGs had not been able to staff and regularize key positions with the required minimum levels. The variation revealed MCs performed best with 52%, DLGs 19% and Cities at 30%.

### 2.2.9.2 Performance Trend for Human Resource Management

The trend compares the performance outcomes across the years of 2024 to 2025, drawing attention to substantial differences in levels and growth.

**Figure 32: Trend of scores for HR Management under Infrastructure (2024 – 2025)**



No. of LGs assessed = 176

Figure 32 above shows Human resource management improved slightly from 21% to 26%, but it still remains low. This 5% increase is positive, but it is not significant enough to lead to a major change in delivery capability at scale.

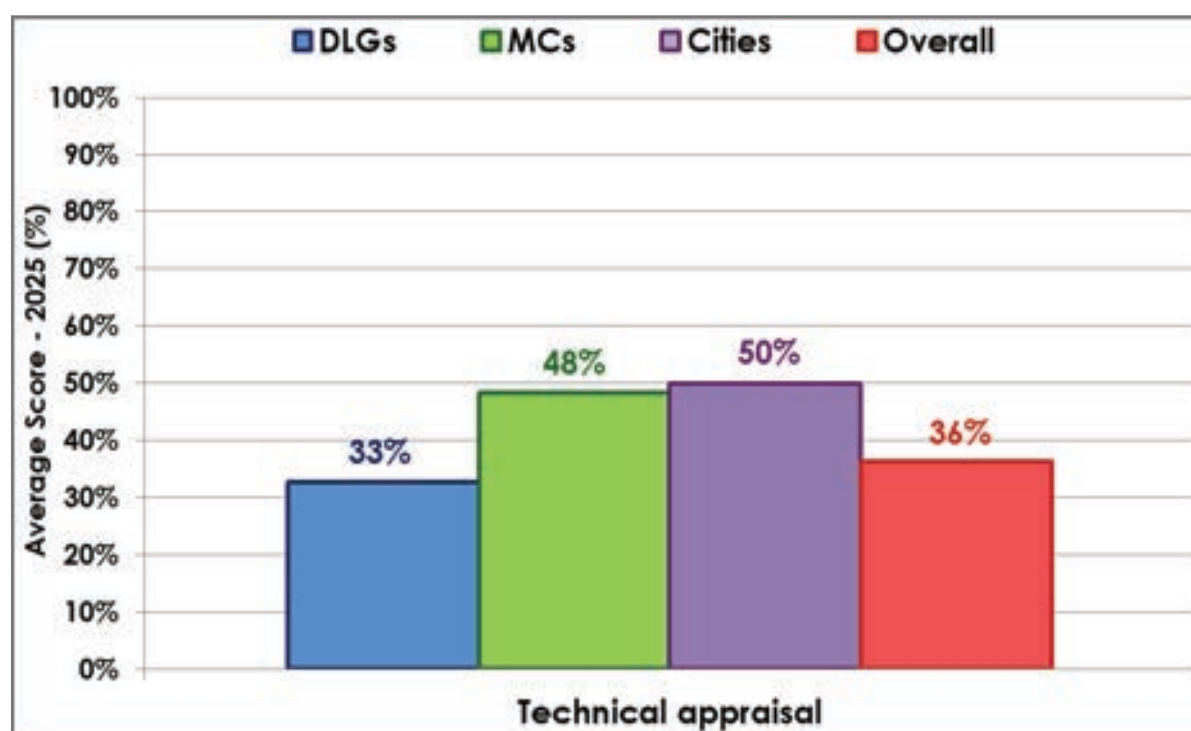
Even with the improvement over the year, the 2025 HR Management score of 26% is the lowest-performing area within Infrastructure Assets, and it limits delivery. Therefore, HR

Management needs to be treated as an essential system for effective delivery and management of Infrastructure Assets.

### 2.2.9.3 Planning and Budgeting

Figure 33 below shows indicator scores under Planning and Budgeting disaggregated by LGs, DLGs and Cities/Municipalities. The thematic area assesses readiness of the LGs to undertake and deliver quality infrastructure projects. It looks on whether the LGs conducted and used results of the site reconnaissance to prepare responsive tender documents, conducted environmental, social, health and safety assessments and actually incorporated the ESMPs into the bidding documents, ensuring that the work item quantities were derived from the standard/ customized drawings and making sure that the cost estimates for the project were consistent with the customized designs.

**Figure 33: Planning and Budgeting scores under Infrastructure**



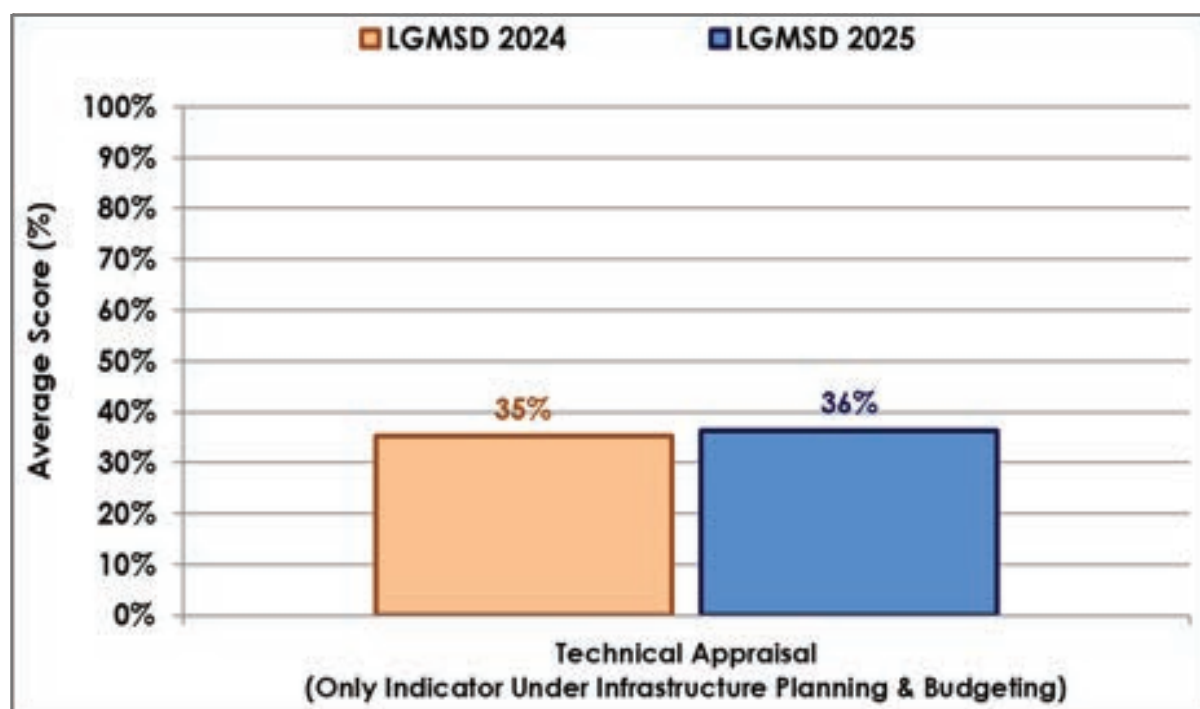
**No. of LGs assessed = 176**

The overall performance of 36% technical appraisal meant that LGs on average met only one third of the expected standard for technical appraisal under the planning and budgeting of Infrastructure Assets. The performance differed considerably by LG type, with Cities demonstrating comparatively better performance (50%) while MCs had (48%). DLGs scored 33% compared to the overall average of 36% a score which lagged MCs (48%) and Cities (50%). In practice, it indicated weak precision in the way projects were technically justified, designed, costed and screened before resources were allocated.

### 2.2.9.3 Performance Trend for Planning and Budgeting

Figure 34 below illustrates the observed performance behaviour highlighting key trends and deviations.

**Figure 34: Trend of scores for Planning & budgeting under Infrastructure (2024 – 2025)**



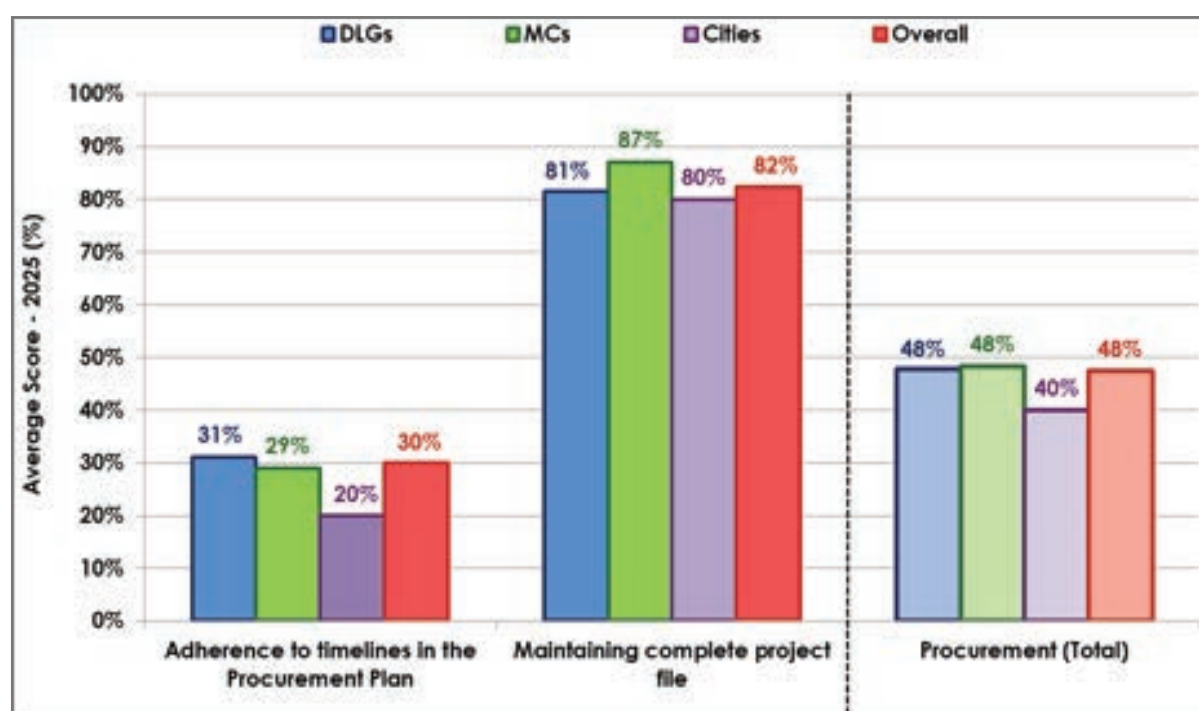
**No. of LGs assessed = 176**

At 36%, Technical Appraisal remained a major constraint. The indicator stayed weak and stagnant, having moved from 35% to 36%. Therefore, appraisal needs to be a strict requirement before budgeting and procurement but supported by standard tools and minimum technical skills.

### 2.2.9.4 Procurement

Figure 35 below shows indicator scores under Procurement disaggregated by LGs, DLGs and Cities/Municipalities. It provides a technical view of how procurement has evolved over the assessment period.

**Figure 35: Procurement scores under Infrastructure**



**No. of LGs assessed = 176**

Overall procurement performance was at 48% average across LGs, which masked a major divide between indicators that measured maintaining a complete project file and timelines with the procurement plan.

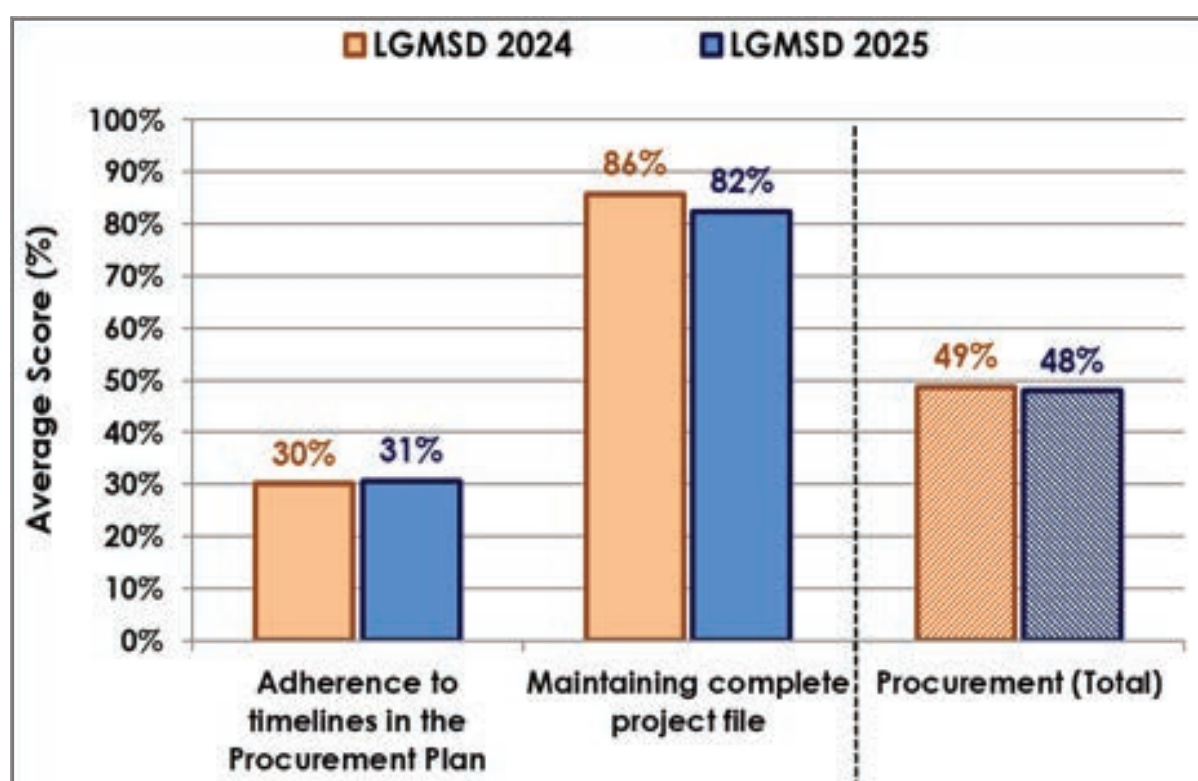
Project files achieved a high score of 82% overall (they were known and applied consistently across LG categories) but procurement-plan timelines recorded 30%, meaning that compliance to timelines within the plan was still a challenge in most of the LGs. This delays project implementation and completion timelines that affects usability by the end users.

Regarding keeping project files in full, MCs were ranked first with 87% which dominated over DLGs (81%) and Cities (80%), therefore project-file compliance was well internalized by MCs. On the other hand, adherence to timelines across the board was low, DLGs scored 31% at slight edge over MCs (29%) and ahead of Cities (20%) in timeline accuracy.

#### **2.2.9.4 Performance Trend for Procurement**

Figure 36 below shows the distribution and trend of results for procurement thematic area for the period under review.

**Figure 36: Trend of scores for Procurement under Infrastructure (2024 – 2025)**



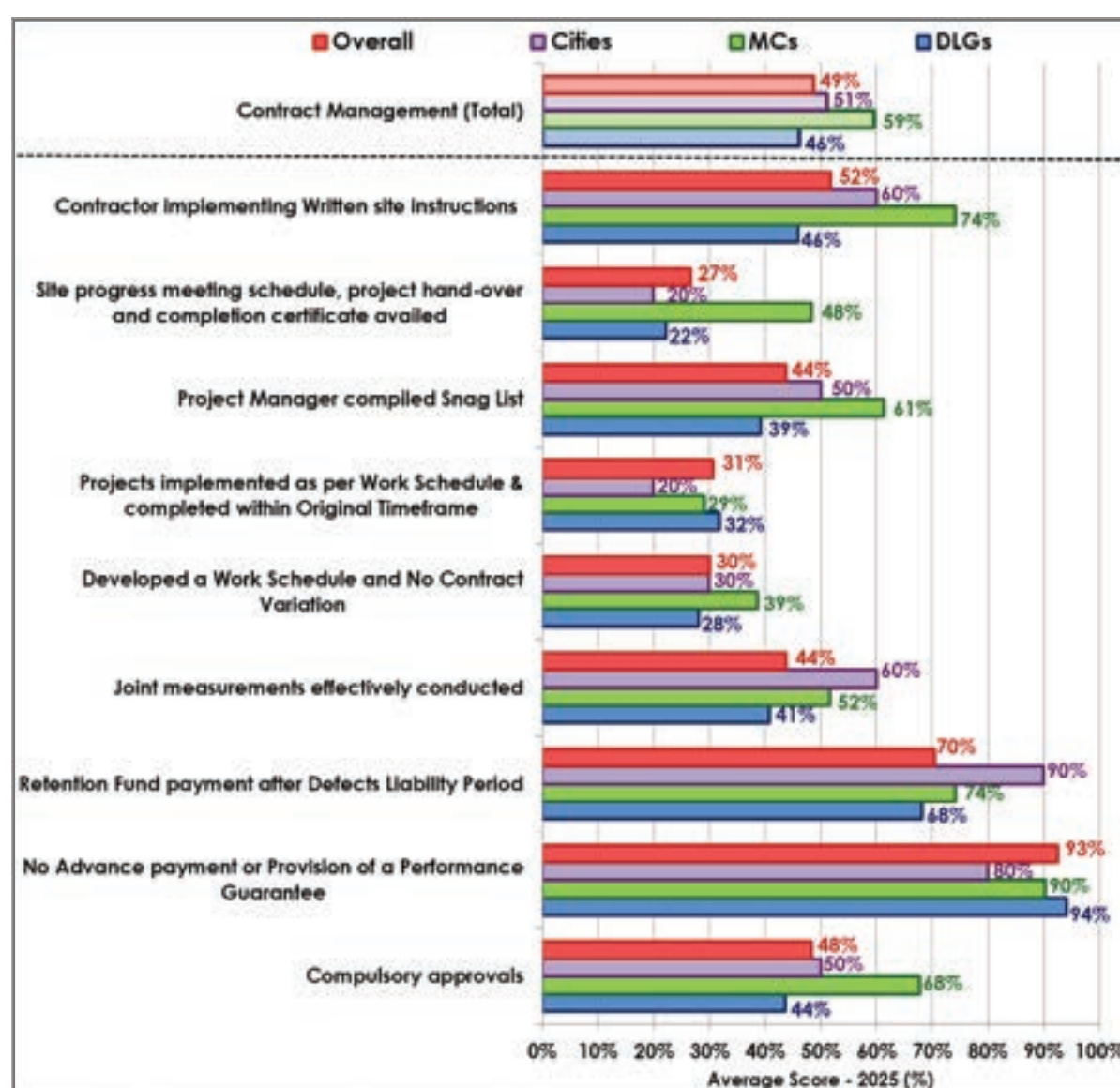
**No. of LGs assessed = 176**

Figure 36 above indicates mixed performance in procurement indicators between 2024 and 2025. Adherence to procurement timelines slightly improved from 30% to 31%, but remains very low, signaling persistent delays in planned procurement processes. In contrast, maintaining complete project files declined from 86% to 82%, though performance is still relatively strong, suggesting minor lapses in documentation and compliance. Overall procurement performance marginally decreased from 49% to 48%, reflecting that improvements in timeliness have not been sufficient to offset declines in documentation, and that procurement efficiency remains a key area requiring attention.

#### **2.2.9.5 Contract Management**

Figure 37 below shows indicator scores under Contract Management disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 37: Contract Management scores under Infrastructure**



**No. of LGs assessed = 176**

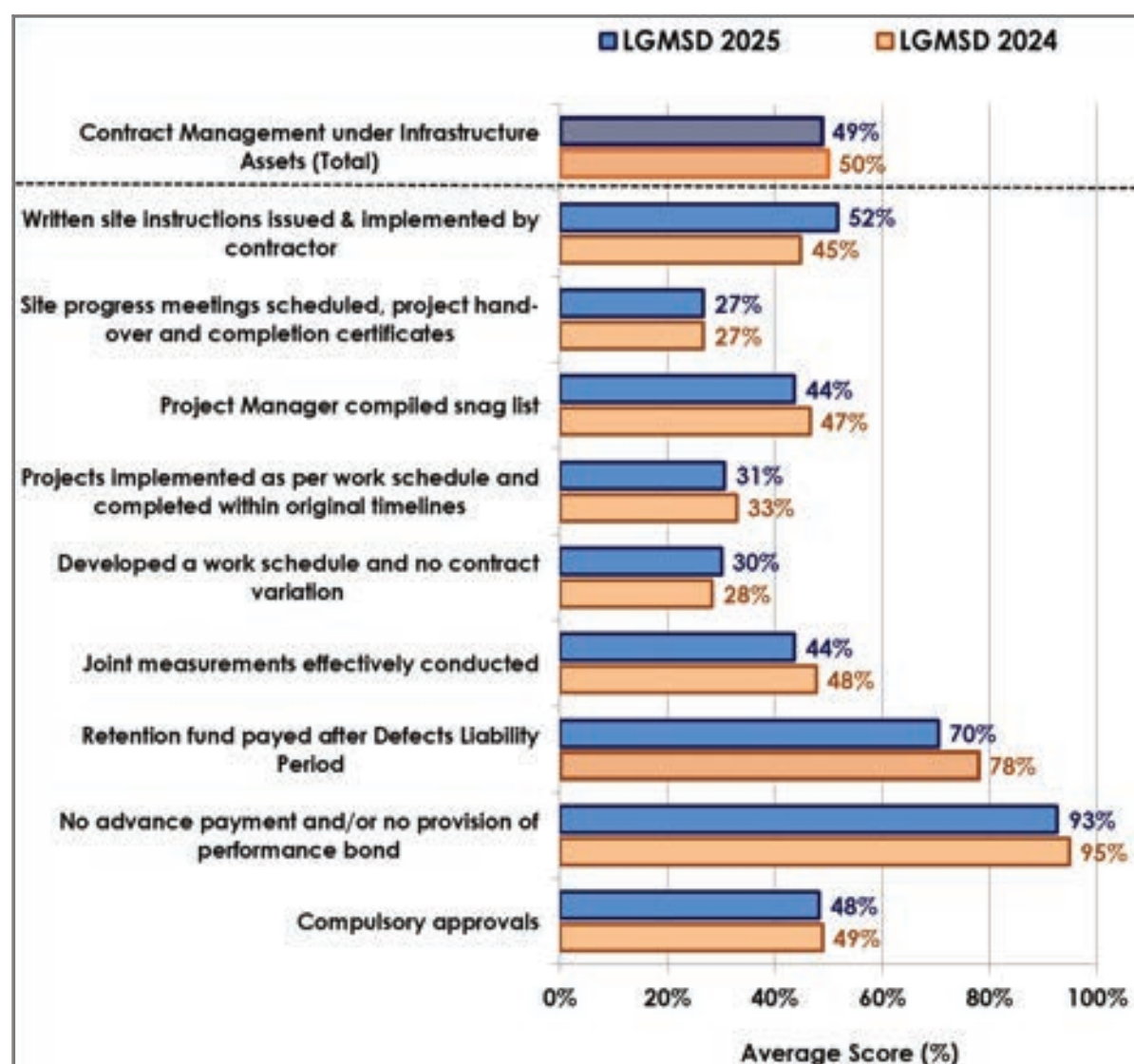
Average performance for contract management was 49%. Among LG types, MCs were the best-performing at 59%, with a strong performance in the majority of technical and supervision indicators, followed by Cities (51%) and DLGs (46%). The best performed area was ensuring no advance payment was being made scoring 93% followed by payment of retention fund to the contractor after the defect's liability period scoring 70%.

However, LGs had challenges in; developing site progress meeting schedules and holding meetings in line with the schedule, project handover and issuing out completion certificates to contractors that scored 27%, ensuring no contract variation in schedule and prices scoring 30%, completing projects as per work schedule and within the original timelines scoring 31% among others. This calls for training of LGs and issuing out comprehensive and user-friendly guidelines in this critical area of contract management to ensure timely delivery of quality projects.

### 2.2.9.5 Performance Trend for Contract Management

Figure 38 below provides a technical view of how performance trend for contract management has evolved over the two assessment periods.

**Figure 38: Trend of scores for Contract Management under Infrastructure (2024 – 2025)**



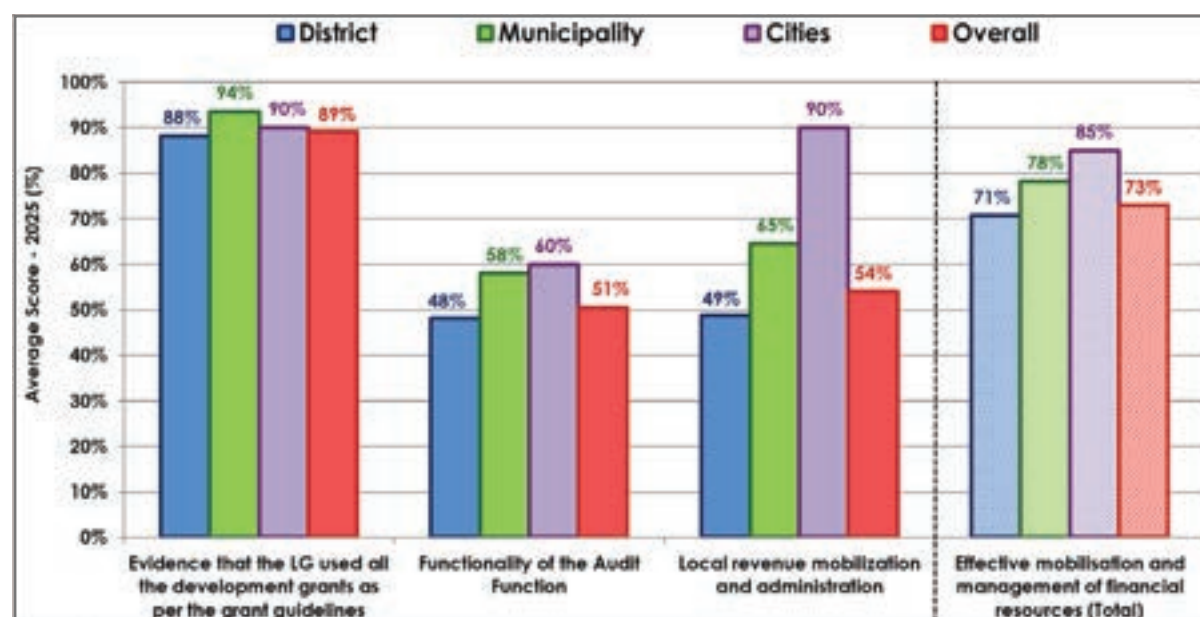
**No. of LGs assessed = 176**

Overall contract management registered a slight decline from 50% to 49% between 2024 and 2025. With exception to issuance of written site instructions, that improved from 45% to 52% and ensuring no contract variation that slightly improved to 30%, the rest of the areas, registered no improvement.

### 2.2.9.6 Effective Mobilization and Management of Financial Resources

Figure 39 below shows indicator scores under Mobilization and Management of Financial Resources disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 39: Effective Mobilization and Management of Financial Resources scores under Infrastructure**



**No. of LGs assessed = 176**

The 73% average overall performance was moderate, with DLGs lagging at 71%. Urban LGs (Cities and MCs) performed better, with Cities leading (85%), which seemed to have relatively well-established financial management and revenue systems. MCs scored 78% better than DLGs (71%) in revenue mobilization and administration.

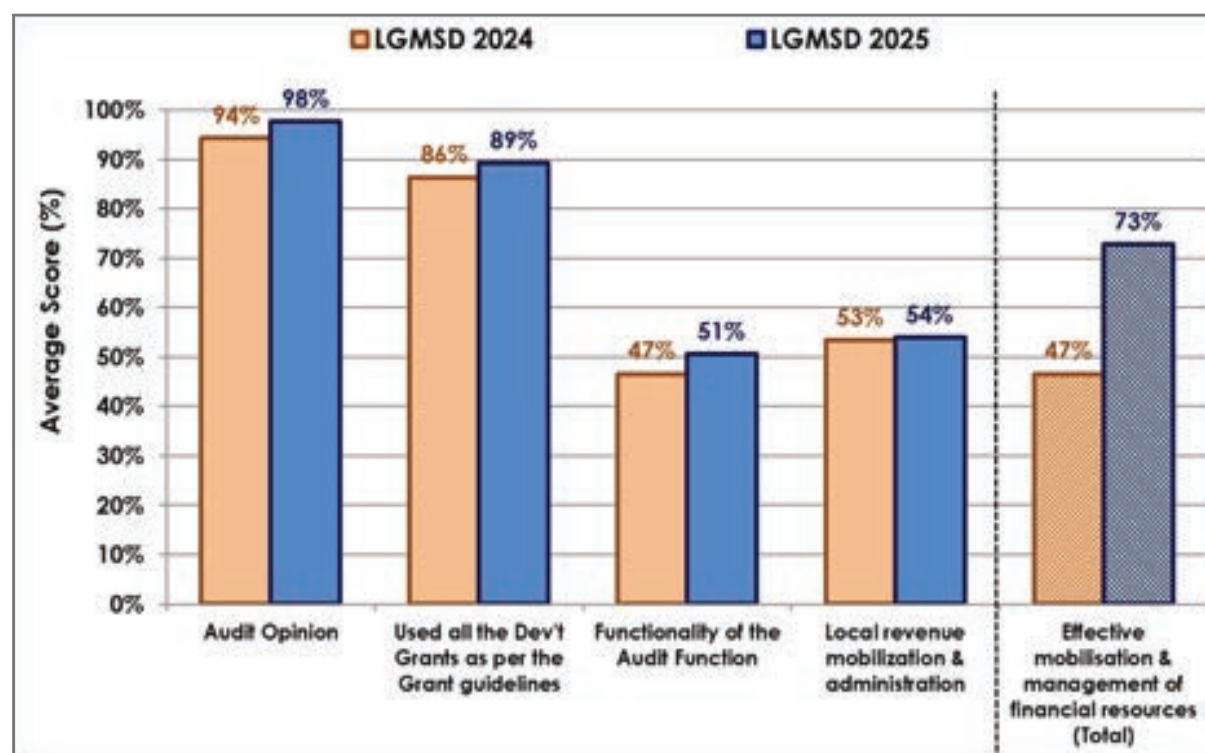
A high balanced performance was recorded in grant process criteria (89%) with MCs scoring 94%, Cities 90% and DLGs 88%, which can be concluded as an effective grant management system and public development budgeting in LGs.

Weak audit functionality was another aspect where performance was much lower, where Cities scored 60%, MCs 58%, DLGs 48%, and an overall of 51%. Therefore, whereas LGs were producing annual audit plans and quarterly audit reports, there was no evidence that the LG PACs discussed the audit issues and reported to the district Chairperson or Mayor as required and there was no evidence of resolving the identified issues.

#### **2.2.9.6 Performance Trend for Effective Mobilization and Management of Financial Resources**

Figure 40 below presents the key indicators for enabling a focused assessment of direction of change and performance magnitude.

**Figure 40: Trend of scores for Management of Financial Resources under Infrastructure (2024 – 2025)**



**No. of LGs assessed = 176**

The entire infrastructure resource mobilization overall performed fairly well with 47% in 2024 and improving to 73% in 2025 which was a positive sign that LGs were better able to attract, coordinate, and manage funding for infrastructure.

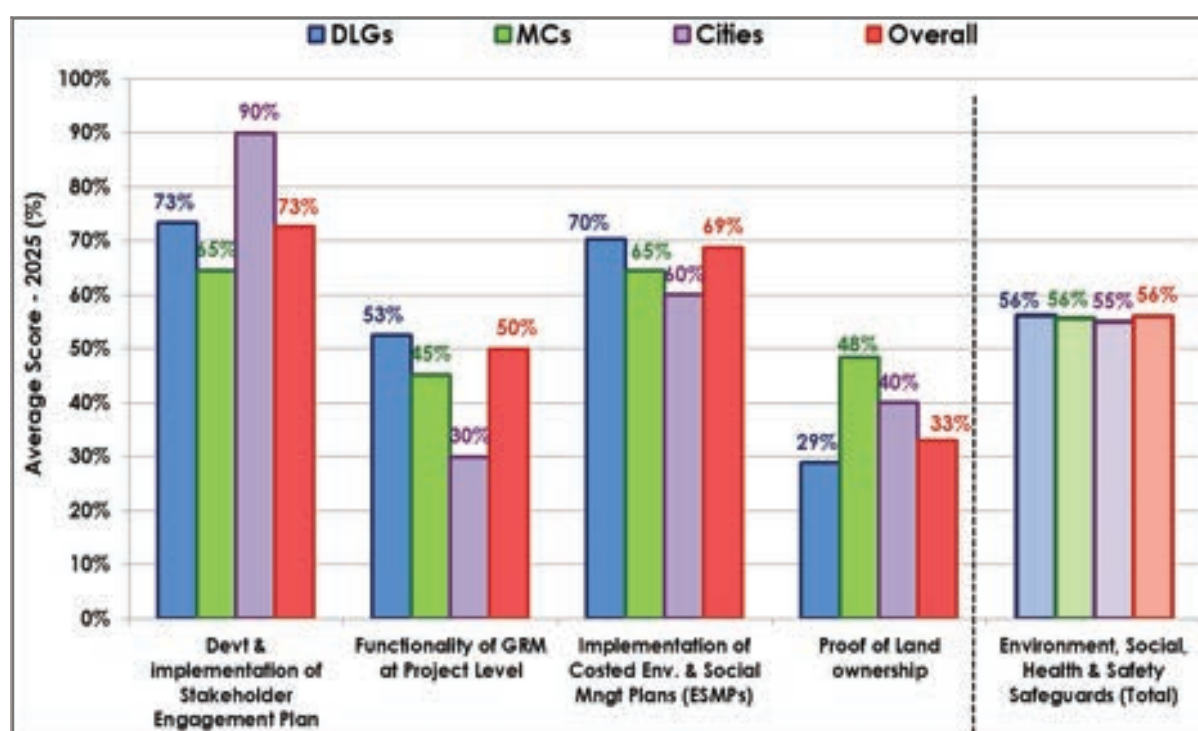
Audit ratings improved from 94% to 98%. The high level of scores was indicative of strong compliance with basic financial reporting and external audit requirements. Grant compliance was also better at 89% from 86%, while local revenue mobilization and administration remained low from 53% to 54%.

However, internal audit functionality that measured whether the LG produced an annual audit plan and quarterly audit reports and that the LG PAC discussed the audit issues and reported to the district chairperson/mayor and actually the LG resolved these issues was moderately performed slightly improving from 47% to 51%. There is therefore need to build capacity of the LG PACs and the LG leadership to discuss these reports and make a follow up on implementation of the recommendations.

#### **2.2.9.7 Environment, Social, Health and Safety Safeguards**

Figure 41 below shows indicator scores under ESHSS disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 41: Environment, Social, Health and Safety Safeguards scores under Infrastructure**



**No. of LGs assessed = 176**

The overall average performance for this thematic area was 56% with districts and MCs scoring 56% while cities scored 55%. Development and implementation of stakeholder engagement plan scoring 73% and implementation of costed ESMPs 69% were the best performed indicators. LGs had challenges with implementation of infrastructure projects where there is proof of land ownership scoring only 33% although this is a Government policy aimed at protecting its investment.

Cities were strong in compliance (90%) against the indicator of development and implementation of stakeholder engagement plans which indicated better institutional capacity and stakeholder coordination frameworks. DLGs did well (73%), but the MCs (65%) rated low as strong public consultation structures were weak.

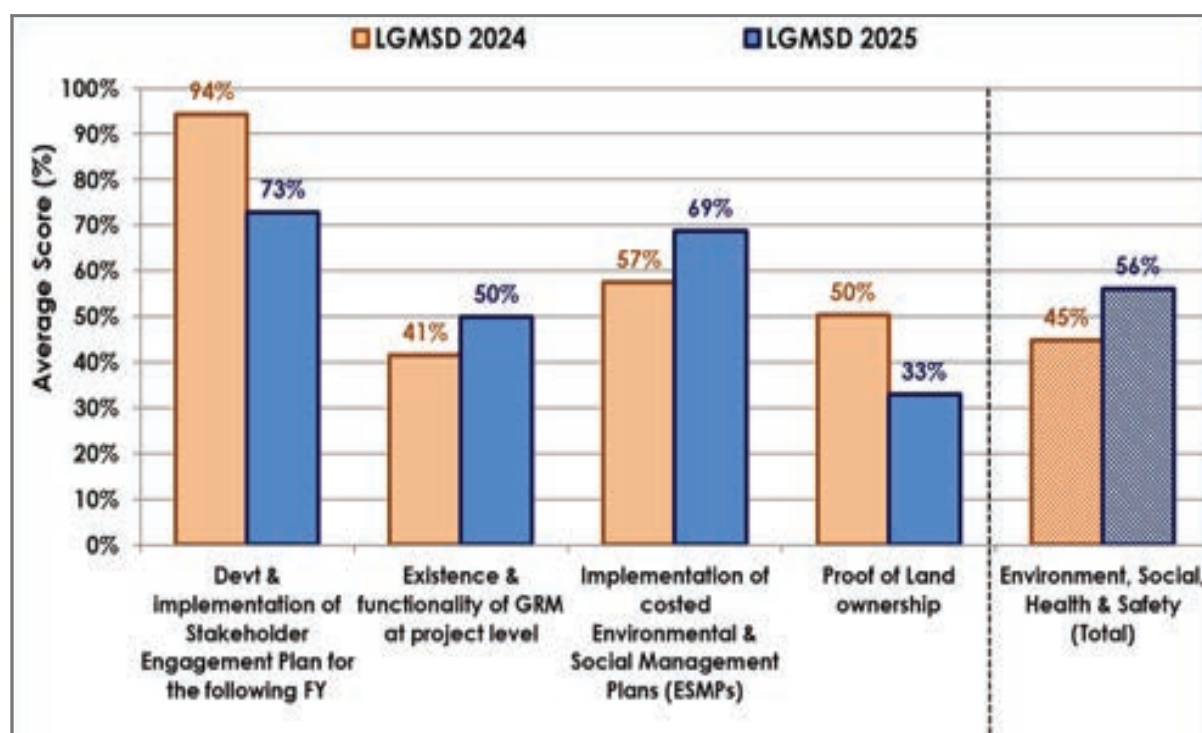
Also, the relatively moderate overall attainment of implemented costed environmental and social management plans (ESMPs) had 69% overall. Cities fell behind slightly (60%) despite better stakeholder planning of 90% score.

The weakest overall safeguard indicator was proof of land ownership. The 33% overall score in land ownership was a structural vulnerability, putting value-for-money in public infrastructure investments at risk. DLGs had very low compliance levels (29%) but even the highest performer the MCs were at 48%.

#### **2.2.9.7 Performance Trend for Environment, Social, Health and Safety Safeguards**

Figure 42 below compares the performance outcomes for ESHSS thematic area for the 2025 assessment.

**Figure 42: Trend of scores for Environment, Social, Health and Safety Safeguards scores under Infrastructure (2024 – 2025)**



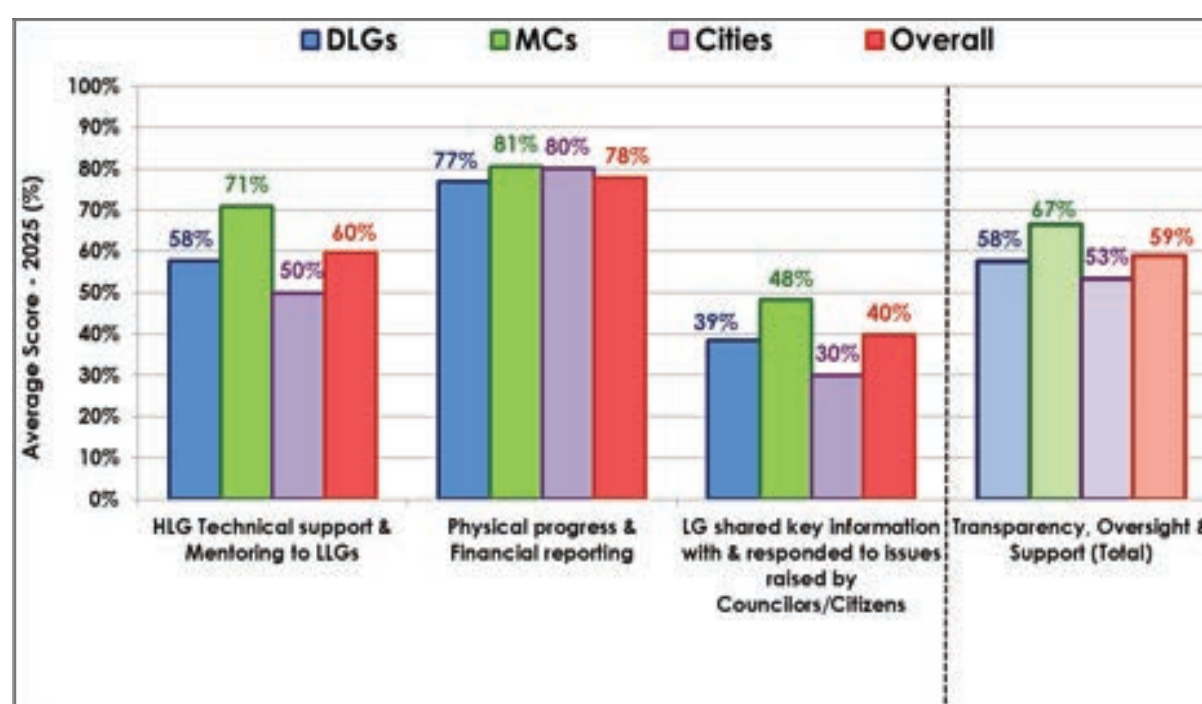
**No. of LGs assessed = 176**

The trend analysis indicates an improvement from 45% to 56% between 2024 and 2025 with the greatest improvement registered under development of stakeholder engagement plans from 30% to 73%. Impelemntantion of projects where the LG ahs proof of land ownership declined from 50% in 2024 to 33% in 2025 while compliance to ESMPs improved from 57% to 69% in the same period. Failure to have full access to land impacts on project readiness and delayed site handover thus affecting overall timely implementation of the infrastructure projects.

## 2.2.9.8 Transparency, Oversight and Support

Figure 43 below showing indicator scores under Transparency, Oversight and Support disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 43: Transparency, Oversight and Support scores under Infrastructure**



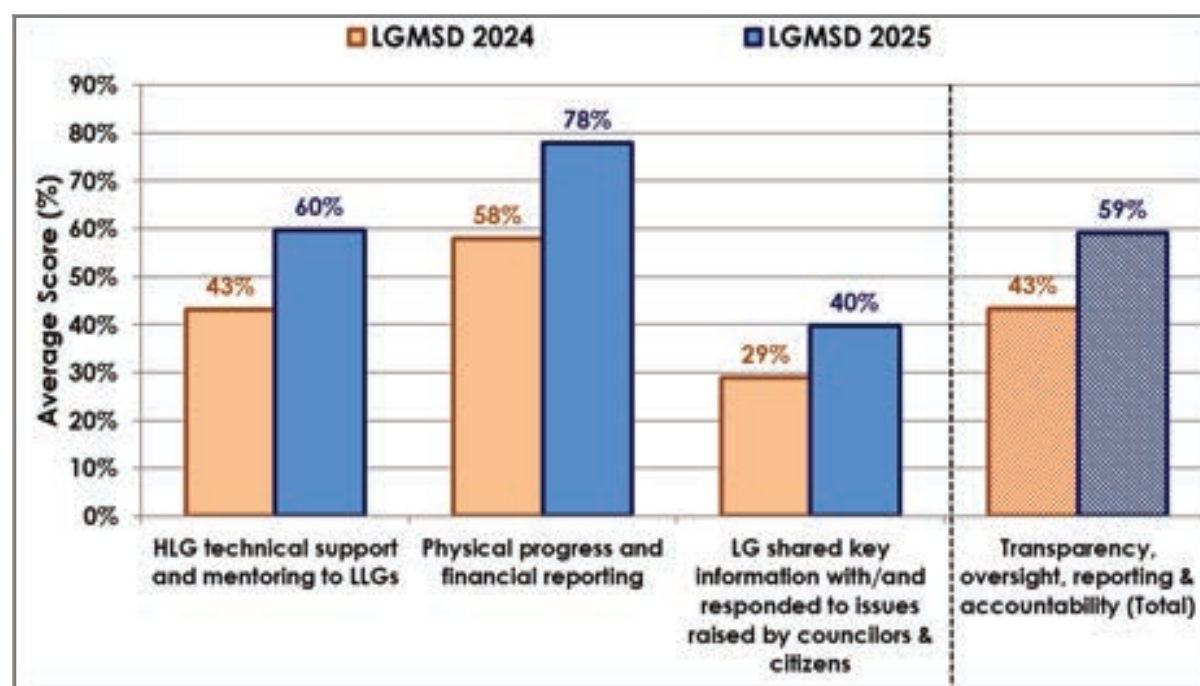
**No. of LGs assessed = 176**

The average LG performance under this thematic area was 59% with MCs scoring 67%, districts 58% and cities 53%. LGs performed well under physical and financial reporting by producing the quarterly reporting reports and presenting them to TPC, DEC and Council Committees for discussion scoring 78% overall. Technical support and mentoring of LLGs by the higher LG scored 60% while the least performed area was sharing of key information with and responding to issues raised by Councillors and Citizens scoring 40% and was worse among urban LGs.

## 2.2.9.8 Performance Trend for Transparency, Oversight and Support

Figure 44 illustrates the observed performance behaviour key trends and deviations in transparency, oversight and support for the two assessment years.

**Figure 44: Trend of scores for Transparency, Oversight and Support scores under Infrastructure (2024 – 2025)**



**No. of LGs assessed = 176**

The total score increased from 43% to 59% between 2024 and 2025, indicating that the policies and accountability mechanisms in the area started to take effect. LGs had a high performance in delivery systems, improving on physical progress and financial reporting from 58% in 2024 to 78% in 2025. Technical support to LLGs also registered an improvement from 43% to 60% while sharing of information with councils and citizens also improved from 29% to 40% over the same time period.

## 2.3 Conclusions, Emerging Issues and Recommended actions

Overall, the performance showed moderate delivery but with very wide disparities across LGs. Its average score of about 60% suggested that majority of the LGs delivered tangible infrastructure outputs; however, there were limited excellence and the result were uneven in some LGs.

Municipalities showed the best performance, with an upward-skewed distribution, while cities showed a more compressed performance range, which indicated structural delivery constraints. The concentration of scores in the middle score ranges indicated persistent systemic bottlenecks in project preparation, procurement and contract management, supervision in addition to operations and maintenance. Table 12 below presents the emerging issues and recommended actions.

**Table 12: Emerging Issues and recommended action from the LGMSD 2025**

| No. | Issue                                                                                                                                                                                | Recommendation                                                                                                                                                                                                                                                | Responsibility Center                        |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| 1.  | Vast performance disparities among LGs with some performing so poorly and below 20% including Bulambuli, Bukwo, Bugiri, Buyende, Kween districts and Tororo Municipal Council.       | <ul style="list-style-type: none"> <li>Implement a performance recovery program and improvement plans specifically directed to low performing LGs with time bound progress plans, monthly delivery clinics and intensified technical backstopping.</li> </ul> | MoLG<br>OPM                                  |
| 2.  | Cost overruns, slowed progress, and unfinished works caused by systemic procurement delays and poor contract management. (30% timeline adherence to the procurement plan).           | <ul style="list-style-type: none"> <li>Strengthen procurement, contract management by mandatory training of Contracts Committees and Project Managers.</li> </ul>                                                                                             | MoLG<br>MoFPED<br>PPDA                       |
| 3.  | Low local revenue mobilization and generation as well as delayed remittance of the mandatory share to Lower Local Governments.                                                       | <ul style="list-style-type: none"> <li>Roll out of the automated local revenue collection systems such as IRAS, BIMS among others.</li> </ul>                                                                                                                 | MoFPED<br>MoLG<br>MoWT<br>OPM                |
| 4.  | Continued implementation of projects on land where the LG has no proof of ownership and access rights. Only 33% of the LGs fully complied to this indicator requirements.            | <ul style="list-style-type: none"> <li>Government should put in place mechanisms and measures to enable LGs easily acquire titles for Government projects.</li> </ul>                                                                                         | MoLHUD<br>MoLG                               |
| 5.  | Weak mechanisms of accountability and feedback response leading to limited sharing of information with political leaders and citizens affecting the transparency and oversight role. | <ul style="list-style-type: none"> <li>Operationalize citizen feedback channels with clear time frames for response.</li> <li>Implement digital public disclosure dashboards and institutionalize grievance redress systems.</li> </ul>                       | MoLG<br>IGG<br>OPM<br>MoICT & NG<br>(NITA-U) |
| 6.  | Low staffing levels in LGs demonstrated by inadequate recruitment and filling of positions for a number of critical staffs like HoDs that had an average overall score of 26%.       | <ul style="list-style-type: none"> <li>LGs should prioritize recruitment and filling of HoDs positions and other critical staff.</li> </ul>                                                                                                                   | MoPS<br>MoLG<br>MoFPED                       |

## 3.0 Performance Assessment for Education Services

### 3.1 Introduction

Government of Uganda laid down the fundamental priority enablers to support the implementation of the 10-fold growth strategy in the medium term. Besides the ATMS (Agro-industrialization, Tourism Development, Minerals Development and Science Technology), other fundamentals to enable economic growth is the Human Capital Development (HCD) programme. The HCD programme coordinates, among others, the provision of universal and affordable education services to all Ugandans through Government aided primary and secondary schools.

This section, therefore, presents results of the Education Performance Service Delivery outcomes with emphasis on improving its accessibility, quality and efficiency that inform the allocation of part of the development grants to Local Governments. The education services assessment framework as enshrined in the LGMSD manual 2024 (edited 2025), uses a scoring criterion, that broadly categorizes indicators into; i) Service Outcomes/results and ii) investment management processes as summarized in table 13 below:

**Table 13: Scoring Guide for Education Performance Assessment for LGMSD 2025 Assessment**

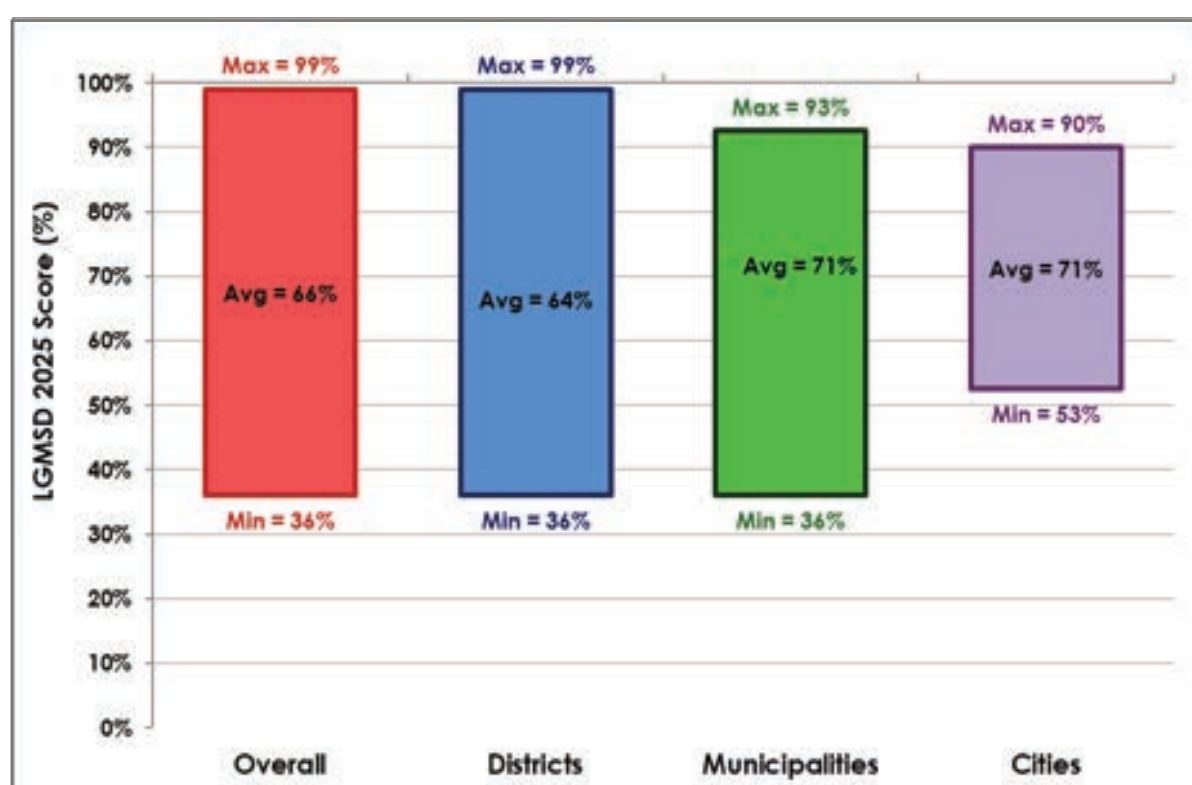
| Number       | Thematic Area                                          | Performance Area                                             | Percentage of Overall Score  |
|--------------|--------------------------------------------------------|--------------------------------------------------------------|------------------------------|
| A.           | Education Outcome/Result<br>(Maximum Score is 40)      | Quality of Education Services                                | 08 percentage points         |
|              |                                                        | Accessibility of Education Services                          | 20 percentage points         |
|              |                                                        | Efficiency of Education Services                             | 12 percentage points         |
| B.           | Investment Management Process<br>(Maximum Score is 60) | Human Resource Management                                    | 20 percentage points         |
|              |                                                        | Management and Functionality of Amenities                    | 10 percentage points         |
|              |                                                        | Effective Mobilization and Management of Financial Resources | 08 percentage points         |
|              |                                                        | Environment, Social, Health and Safety Safeguards            | 08 percentage points         |
|              |                                                        | Transparency, Oversight and Support                          | 14 percentage points         |
| <b>Total</b> |                                                        |                                                              | <b>100 percentage points</b> |

## 3.2 Overall Results for Education Performance Assessment for Districts, Cities and Municipalities

### 3.2.1 Relative Orientation of the Maximum, Average and Minimum Composite scores

The polarity of scores for Education service outcomes as presented in figure 45 below shows the relative orientation of maximum, average and minimum composite scores for all LGs across the country. It equally gives the difference between the highest and lowest scores overall, and also disaggregated for Cities, Districts and Municipal Local Governments.

**Figure 45: Polarity of LG scores under for Education Services**



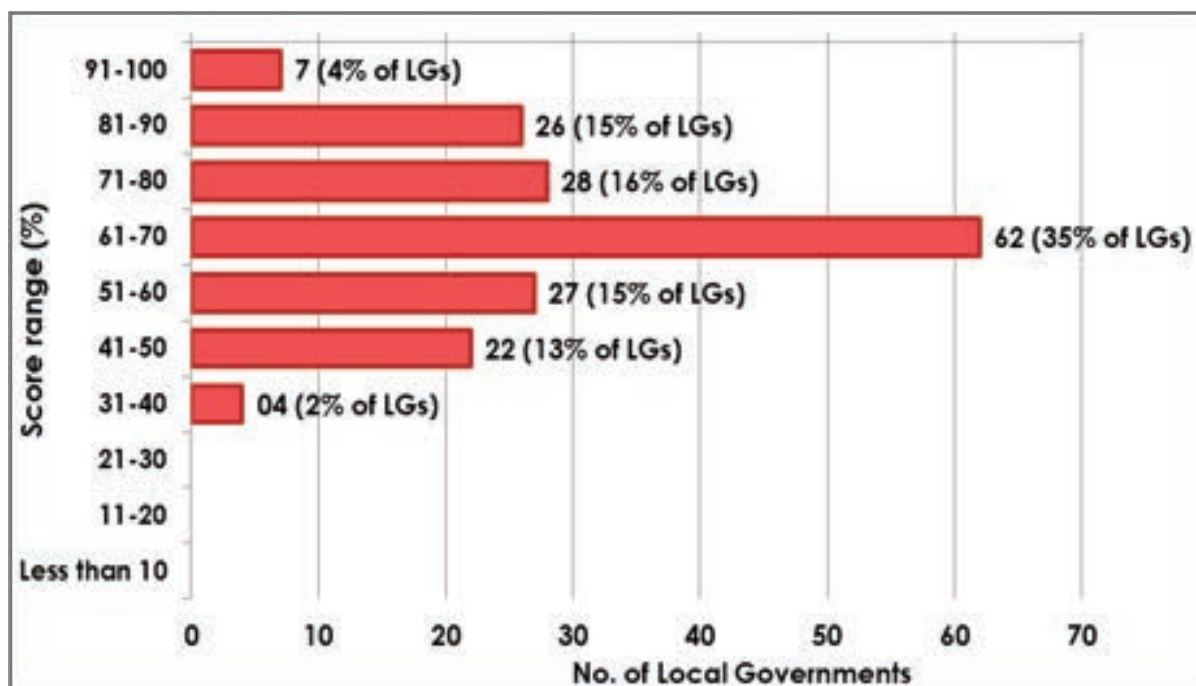
**No. of LGs assessed = 176**

The polarity graph above shows that the overall average combined score for the Education Assessment was 66% for all the Local Governments with a maximum score of 99% and a minimum score of 36%. The disaggregation, shows that the average performance for the DLGs was 61%, while that of Cities and MLGs performed at 71% in the Education assessment results. Results showed that in all cases, the best LGs were above 90% and the lowest was at least 36%. Overall, Cities and Municipalities performed better than districts.

### 3.2.2 Distribution of all Local Governments across composite score ranges

Figures 46 – 49 below shows distribution of all LGs across composite score categories disaggregated by all DLGs, MLGs and Cities.

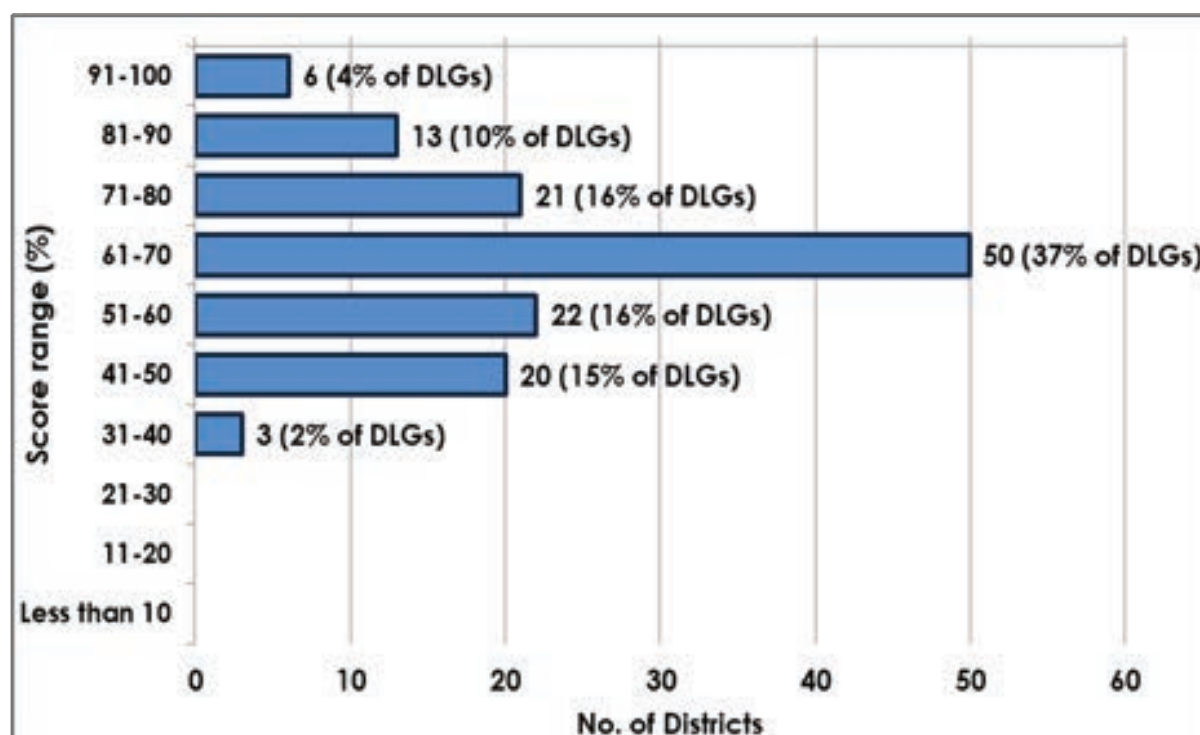
**Figure 46: Distribution of Local Governments across score categories**



**No. of LGs assessed = 176**

From figure 46 above, the scores ranged between 31-100% for all the LGs (lowest highest performing LGs). Majority of the LGs (123) scored between 61-100% while 53LGs scored between 31-60% as the lower segment.

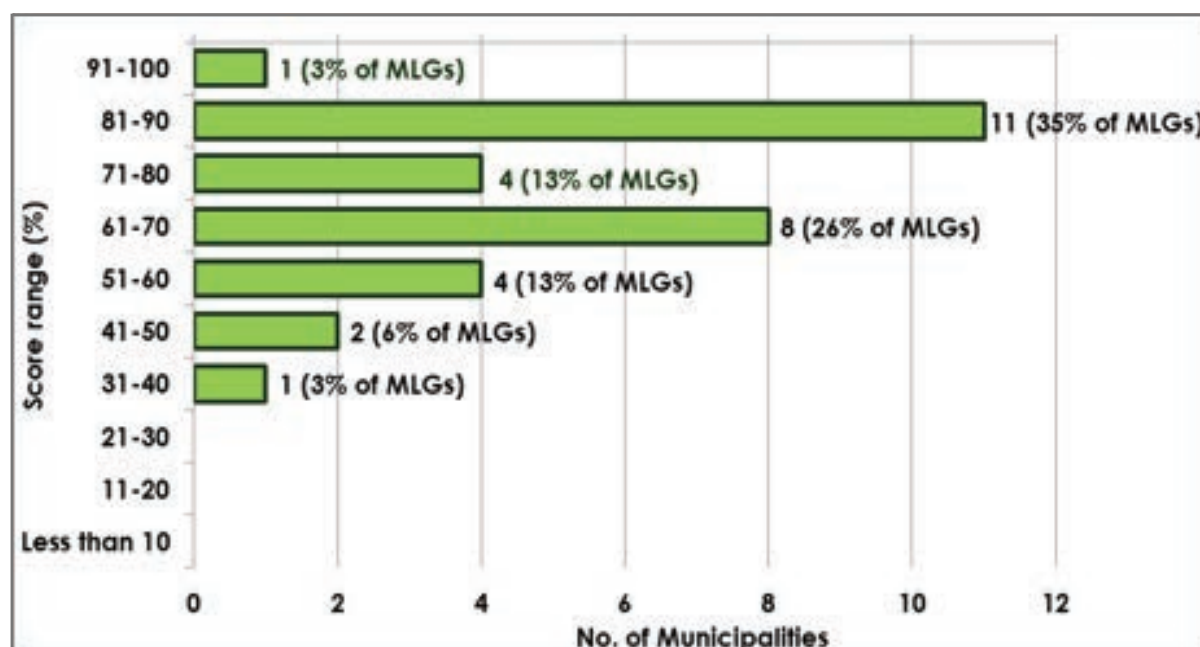
**Figure 47: Distribution of Districts across score categories for Education Service Outcomes**



**No. of DLGs assessed = 135**

District education performance in figure 47 above, shows that majority of the DLGs (90) scored between 61-100% while the lower segment of 45 DLGs was between 31-60%.

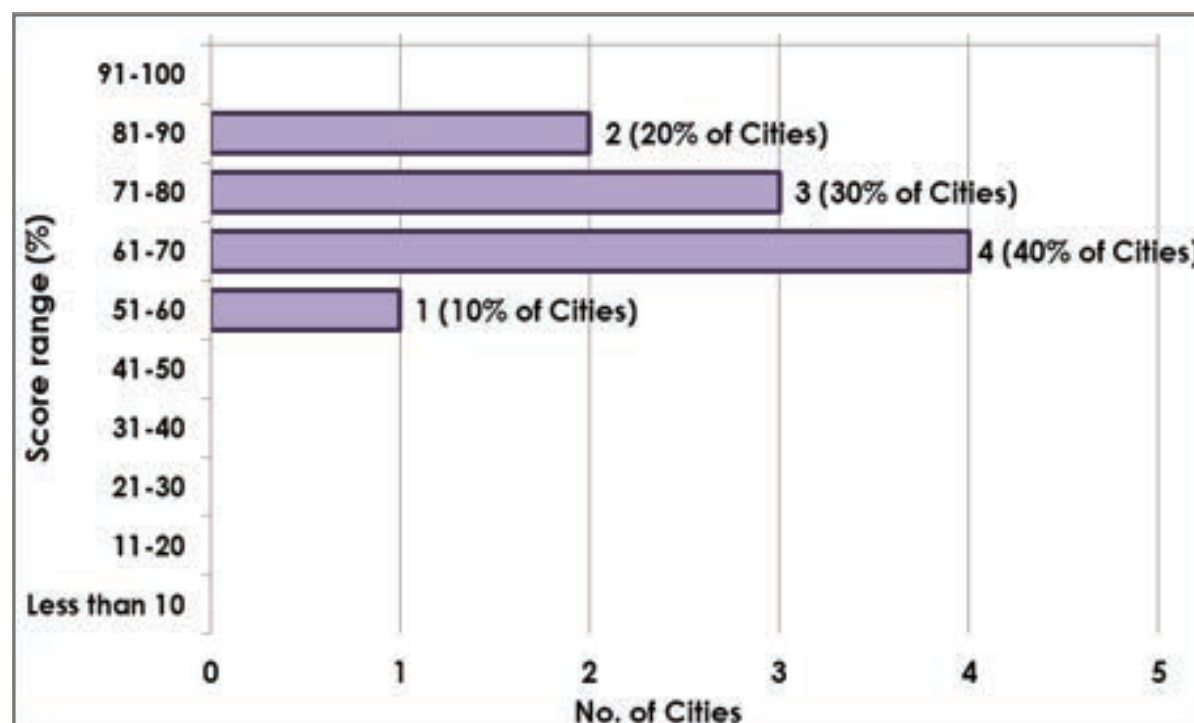
**Figure 48: Distribution of Municipalities across score ranges for Education Service Outcomes**



**No. of MLGs assessed = 31**

Results in figure 48 above, show that the highest performing MLGs (24) scored between 61-100% while 7 MLGs scored 31-60% (for the lowest performing MLGs). A total of 14 MLGs scored above 80%.

**Figure 49: Distribution of Cities across score categories for Education Service Outcomes**



**No. of Cities assessed = 10**

The performance scores for the Cities in figure 49 above, ranged between 51-90% overall. The highest performing cities (9) scored in the range of 61-90% while only one (01) city scored between 51-60% performance.

### 3.2.3 Ranking of LGs in Education Performance Assessment for the 2025 Assessment

Tables 14 and 15 below show the education assessment ranking of the best top ten performing and bottom 10 performing LGs as assessed in 2025. This ranking was based on the weighted scores of education services and infrastructure assets.

**Table 14: Top 10 LGs in Education Services for the 2025 Assessment**

| Rank 2025 | Score 2025 | Vote Name                 | Rank 2024 | Score 2024 |
|-----------|------------|---------------------------|-----------|------------|
| 1         | 99.0       | Kiruhura District         | 3         | 95.5       |
| 1         | 99.0       | Isingiro District         | 1         | 96.0       |
| 3         | 92.5       | Kira Municipal Council    | 11        | 85.0       |
| 4         | 92.0       | Kamwenge District         | 12        | 85.0       |
| 4         | 92.0       | Ibanda District           | 2         | 96.0       |
| 4         | 91.5       | Kazo District             | 16        | 82.0       |
| 7         | 91.0       | Kayunga District          | 111       | 55.5       |
| 8         | 90.0       | Nansana Municipal Council | 123       | 52.0       |
| 8         | 90.0       | Jinja City                | 73        | 64.5       |
| 10        | 89.0       | Sembabule District        | 67        | 65.5       |

**No. of LGs assessed = 176**

Table 14 above shows the overall top ten (10) performing LGs in education service outcomes. The results exhibited close competition from the 1<sup>st</sup>, 4<sup>th</sup> and the 8<sup>th</sup> LG positions with scores ranging between 89-100%. It can be noted that seven (7) DLGS and two (2) Municipal Local Governments and one (01) City were ranked amongst the top 10 Local Governments.

In comparison with 2024, some LGs registered tremendous improvement in education assessment 2025 among the top 10, and these included: Nansana Municipal Council, Kayunga district, Jinja City, Sembabule district, among others that exhibited good results in the assessment.

**Table 15: Bottom 10 LGs in Education Services for the 2025 Assessment**

| Rank 2025 | Score 2025 | Vote Name                | Rank 2024 | Score 2024 |
|-----------|------------|--------------------------|-----------|------------|
| 166       | 44.0       | Namayingo District       | 156       | 41.0       |
| 168       | 42.5       | Bugiri District          | 91        | 60.0       |
| 169       | 42.0       | Buyende District         | 148       | 43.5       |
| 169       | 42.0       | Amuria District          | 21        | 77.0       |
| 169       | 41.5       | Bududa District          | 162       | 40.5       |
| 172       | 40.5       | Kotido Municipal Council | 100       | 58.5       |
| 173       | 37.5       | Bukwo District           | 110       | 56.0       |
| 174       | 37.0       | Kapchorwa District       | 151       | 42.5       |
| 175       | 36.0       | Tororo Municipal Council | 144       | 44.5       |
| 175       | 36.0       | Bulambuli District       | 119       | 54.0       |

**No. of LGs assessed = 176**

Table 15 shows the overall bottom ten (10) performing LGs in education service outcomes. The analysis shows that eight (08) of the bottom LGs, were districts and two (02) Municipalities with scores ranging between 36-44% in 2025 as compared with their scores in 2024 in the range of 41-77%.

A close look at the bottom table, showed that whereas the named LGs performed poorly, Amuria DLG and Bugiri DLG, among others registered the biggest dive downward from the 21<sup>st</sup> position to 169<sup>th</sup> and from 91<sup>st</sup> to 169<sup>th</sup> respectively. It's worth noting that all these bottom ten LGs in 2025 were new in this category as compared to the ranking in 2024 and sled backwards as observed in the table 16 above.

### 3.2.4 Best and Worst Scoring Indicators in LGMSD 2025 Assessment for Education Assessment

Table 16 below shows the top 10 (ten) scoring indicators under Education services outcomes.

**Table 16: Best scoring indicators for Education Assessment – LGMSD 2025**

| Rank 2025 | Performance Indicator                                                                                          | Score 2025 (%) |
|-----------|----------------------------------------------------------------------------------------------------------------|----------------|
| 1         | If 70% learners in Government aided schools scored PLE pass grade rates 1-4 (cumulative)                       | 99             |
| 1         | If 20% of the learners in Government aided schools scored PLE pass grades between 1 and 2                      | 99             |
| 3         | If LG Manages and maintains accurate Secondary school staff lists and payroll data                             | 96             |
| 4         | Condition of school facilities to meet the minimum quality standards                                           | 94             |
| 4         | If the LG developed a customized school Inspection Plan that highlight specific activities, verifiable         | 94             |
| 6         | LG utilized the allocated resources towards school maintenance                                                 | 93             |
| 6         | If LG Provided Continuous Professional Development                                                             | 93             |
| 6         | the LG identified and documented areas that hamper improvement of learning outcomes at school level            | 93             |
| 9         | Equitable Teacher deployment at Primary level                                                                  | 91             |
| 10        | If the LG Education Officer has monitored inspection activities and implemented the inspection recommendations | 88             |

**No. of LGs assessed = 176**

The performance level for the top 10 indicators ranged between 88-99% LGs passing the indicator. Among the best performed indicators was the: increment in PLE pass rates in grades 1 & 2 and the cumulative (1-4) pass rates and the LG identified and documented areas that hamper improvement of learning outcomes at school level.

Table 17 below shows the bottom 10 (ten) scoring indicators under Education service outcomes.

**Table 17: Worst scoring indicators for Education Assessment – LGMSD 2025**

| Rank 2025 | Vote Name                                                                                               | Score 2025 (%) |
|-----------|---------------------------------------------------------------------------------------------------------|----------------|
| 29        | If the LG monthly average Primary School Teacher Attendance was above 75%                               | 53             |
| 30        | If 90-100% of the learners in P1 progressed to P3                                                       | 52             |
| 30        | If 90-100% of the learners in P4 progressed to P5                                                       | 52             |
| 32        | If the Secondary School Teacher attendance was above 90%                                                | 51             |
| 33        | If the monthly learner attendance rate for Government aided Primary Schools was above 90%               | 48             |
| 34        | If the total primary school completion rate for both boys and girls in government aided primary schools | 43             |
| 35        | If the total primary school completion rate for girls was above 80%                                     | 42             |
| 36        | If the total primary school completion rate boys was above 80%                                          | 40             |
| 37        | Protection measures against any form of violence and discrimination against children                    | 34             |
| 38        | If 90-100% of the learners in P6 progressed to P7                                                       | 30             |

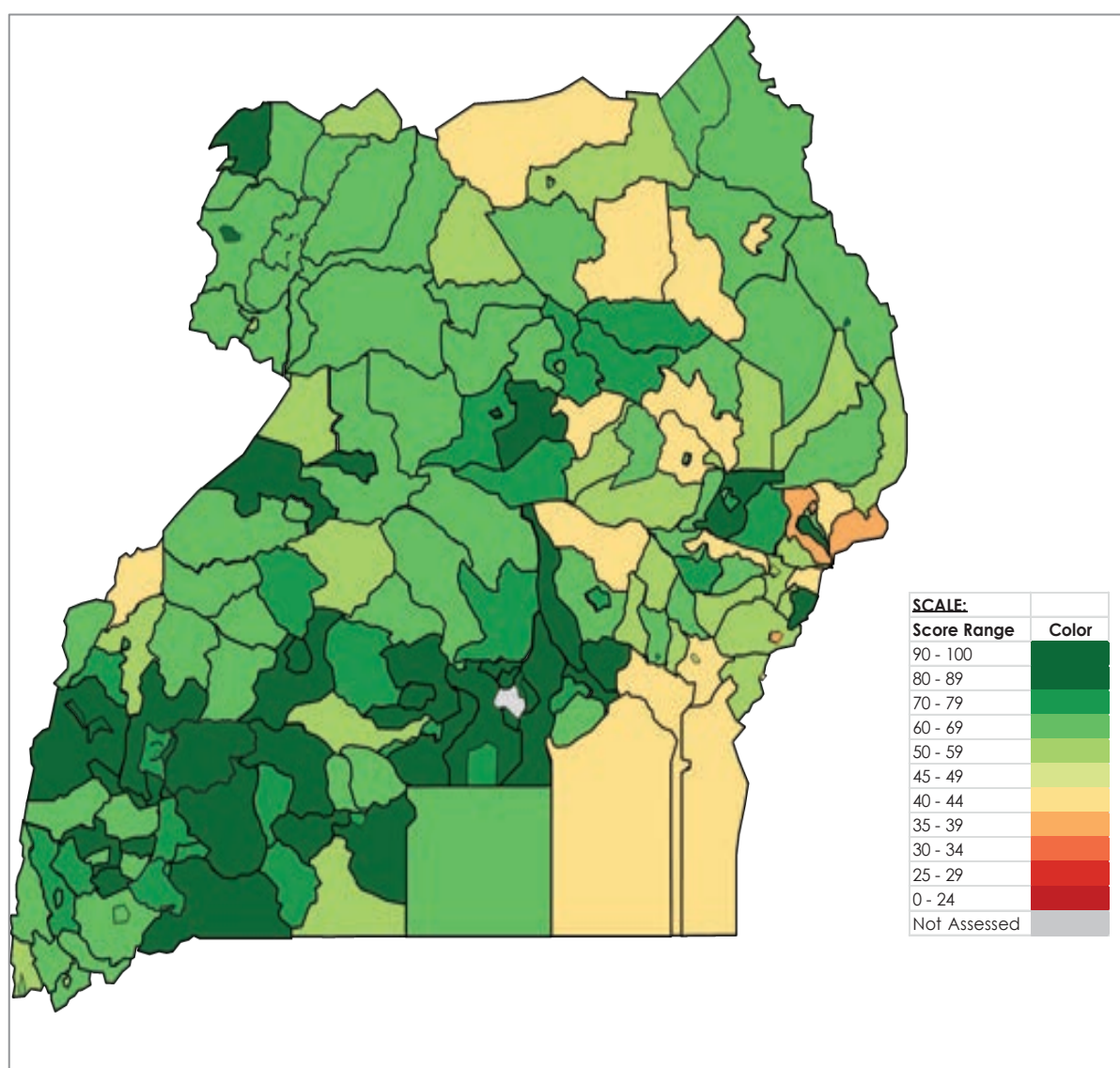
**No. of LGs assessed = 176**

The data analysis of the LG ratings for the bottom poorly performed 10 indicators ranged between 30-53%. Some of the indicators that performed poorly were: Total primary school completion rates for both boys and girls in government aided primary schools at 43%, Attendance rate for Primary Schools 48%, Secondary Teacher attendance above 90 performed at 51%, learners' progression rates from P6 to P7, performed at 30%, among others. Some of these indicators shall require policy interventions to improve the performance in the future assessments.

### **3.2.5 Analysis of Education Performance Assessment Scores across the Country**

Snapshot/heat map of Uganda showing Education Performance Scores across all LGs in 2025 assessment.

**Figure 50: Heat map of Education Performance Scores across all LGs in 2025 assessment**



**No. of LGs assessed = 176**

From figure 50 above, it was noted that the Local Governments in the Eastern region did not perform very well. This is corroborated with average scores of the bottom Local Governments which ranged from 36-44% performance.

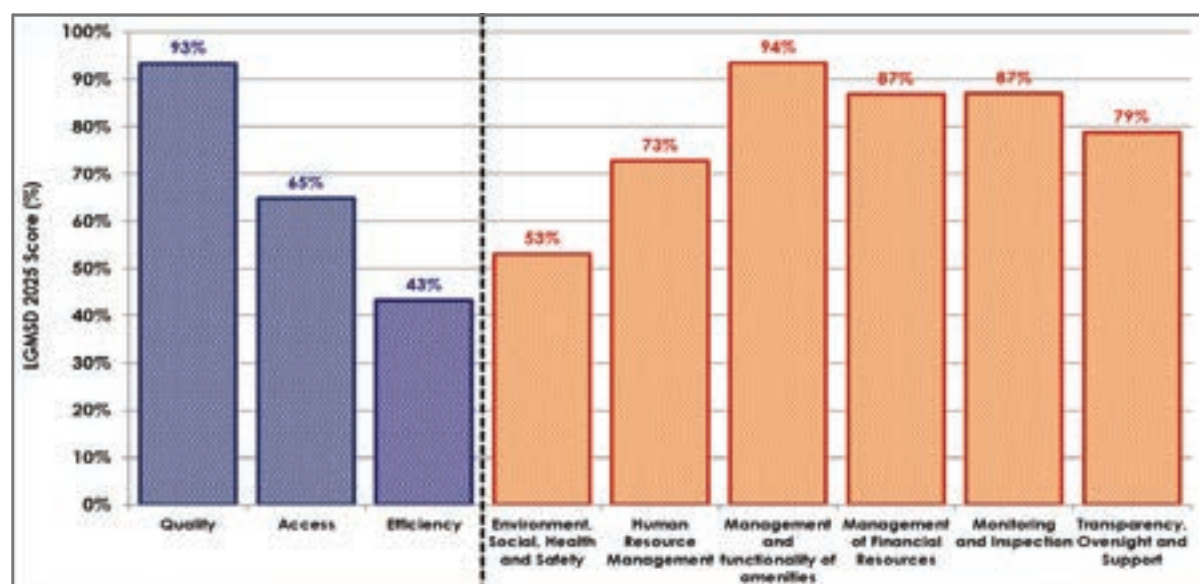
The notable concentration of poor performance was noted in the Eastern region, specifically: Dokolo District, Butebo District, Ntoroko District, Namayingo District, Bugiri District, Buyende District, Amuria District, Bududa District, Kotido Municipal Council, Bukwo District, Kapchorwa District, Tororo Municipal Council, and Bulambuli District. Results from the western region showed the district of Ntoroko, performing decently in the education service outcomes.

Overall, there was good performance across the country with an average of above the range of 61-100% in the Education service outcomes. The best Local Governments that performed well in Education Services are highlighted in the dark green on the map.

### 3.2.6 Performance per Assessment Area for Education Service Outcomes

The section of the report presents analysis of performance of the Education service outcomes in the assessment period under review.

**Figure 51: Scores for all performance areas under Education Services**



**No. of LGs assessed = 176**

The Education Service outcomes were assessed under two broader categories. The first category (on the left-hand side of figure 51 above) was Outcome/Results namely: (i) Access; (ii) Efficiency and (iii) Quality. The second category, presented in the right-hand side of figure 46, was Investment Management Process Indicators, which were broadly clustered as; (i) Environment, Social, Health and Safety; (ii) Human Resource Management; (iii) Management and Functionality of Amenities; (iv) Management of Financial Resources; (v) Monitoring and Inspection and (vi) Transparency, Oversight, and Support.

The quality of education service outcomes performed at 93%, while the access performed at 65%, and the efficiency 43%. Notably, there was excellent performance in the quality of education outcomes with the indicator on improvement in Primary Leaving Examination (PLE) between the current and the previous school years. Examples of LGs that failed to score under this assessment area included: Mpigi, Kabarole, Napak, Bukwo, Ntoroko, Lwengo, and Madi-Okollo among others.

Analysis of the access to education performed at 65% overall, with Municipalities achieving 68%, cities and districts performed at 65% and 64% respectively. This outcome assesses the levels of school attendance and enrollment for Government aided primary and secondary schools. The poorly performed LGs under access indicators included: Buyende, Kanungu, Iganga, Kileleshwa, Kileleshwa, Busia, Mitooma, Lira City, Ntungamo Municipality, Jinja City, Oyam, Obongi, and Moroto among others.

Efficiency outcomes focus majorly on the progression and completion rates of learners in the Government aided primary schools. This outcome performed at 43% overall, with cities

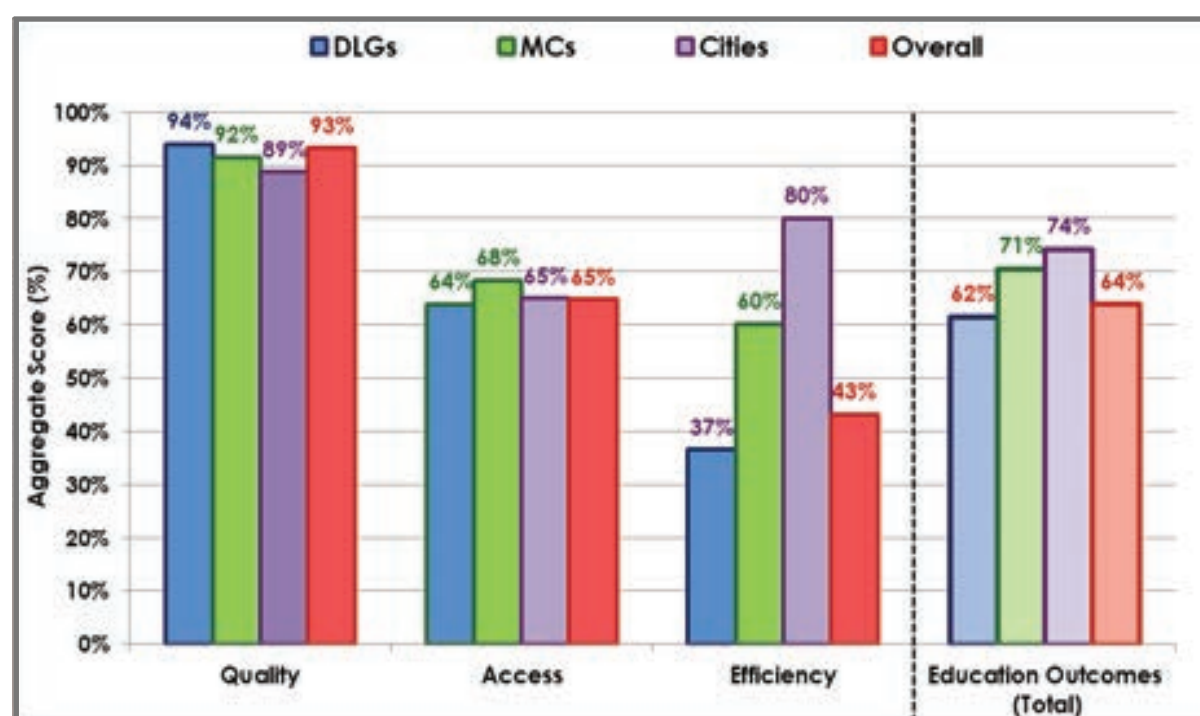
performing at 80%, Municipalities 60% and the districts at 37%. Examples of LGs that performed poorly on this assessment area included: Moyo, Nakaseke, Bududa, Nabilatuk, Mubende, Ntungamo, Kayunga, Amuru, Mityana, among others.

On the other hand, the Investment Management Processes facilitate the achievement of the planned outcomes. These performed well with the management and functionality of amenities at 94%, management of financial resources as well as Monitoring and Inspection at 87% and the Human Resource Management at 73%, among others. The detailed analysis of the investment management processes is synthesized in the subsequent sections of this report.

### 3.2.7 Aggregate Scores for Quality, Accessibility and Efficiency of Education Services

Figure 52 below shows the distribution of scores for the three performance areas (Quality, Access, Efficiency) under Education Service Outcomes disaggregated by LG types.

**Figure 52: Scores across all performance areas under Education Service Outcomes**



**No. of LGs assessed = 176**

The analysis of the data in the above figure 52 above shows that all LG types performed at an overall average of 64% in all education service outcomes. On average, districts performed at 62%, Municipalities at 71% and Cities performed at 74% during the year under review.

The quality outcome focuses on: any improvement in the pass rates of learners at the Primary Leaving Examination (PLE) between the previous school and the previous school but one; whether 20% of the learners scored grades 1-2 and whether 70% of the learners in government aided primary schools scored between grades 1 and 4 cumulatively. Overall,

the quality outcome was averagely performed at 93%, with districts performing at 94% Municipalities at 92% and Cities at 89% across the quality indicators.

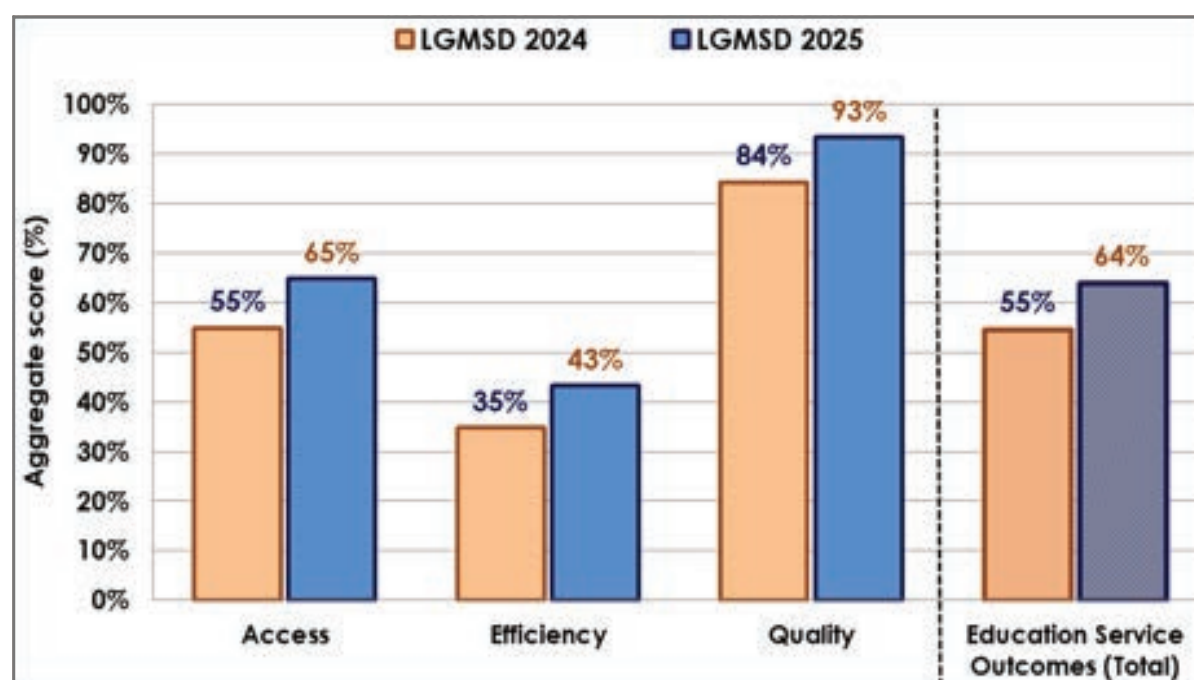
The access to education service outcomes performed averagely at 65% overall, with the DLGs performing at 64%, MLGs at 68% and Cities at 65%. This implies that the enrollment and attendance rates in most government aided primary and secondary schools performed below 80% and 90% respectively as required in the access indicators.

The efficiency service outcomes performed at 43% overall. This assessment area focuses on the learner progression across grades and completion rates for boys and girls in Government aided primary schools to be above 90% and 80% respectively. The data analyzed indicates that Cities performed at 80%, MLGs at 60% and Districts at 37% across the efficiency indicators.

### 3.2.7 Performance Trend for Aggregate Scores for Quality, Accessibility and Efficiency of Education Services

The figure 53 below shows that trend in performance with regard to the aggregate scores for quality, accessibility and efficiency of the education outcomes. It highlights the comparison in performance over the last two years 2024 and 2025

**Figure 53: Trend of scores for Education Service Outcomes (2024 – 2025)**



**No. of LGs Assessed =176**

The figure 53 above shows the comparison of trend over the last two years, shows that there was a general improvement in the performance of the outcomes with an aggregate score of 64% in 2025 as compared with 55% in 2024. This was an improvement of nine percentage points over the last two years. There was general improvement in the indicators under quality that relate to PLE pass rates over the two-year assessment period.

Notwithstanding the improvement in performance, some of the indicators under the efficiency outcome such as the progression and completion rates were not performed well. On the other hand, the access outcome indicators such as enrollment and school attendance rates were still struggling and would require specific MDA and LG interventions.

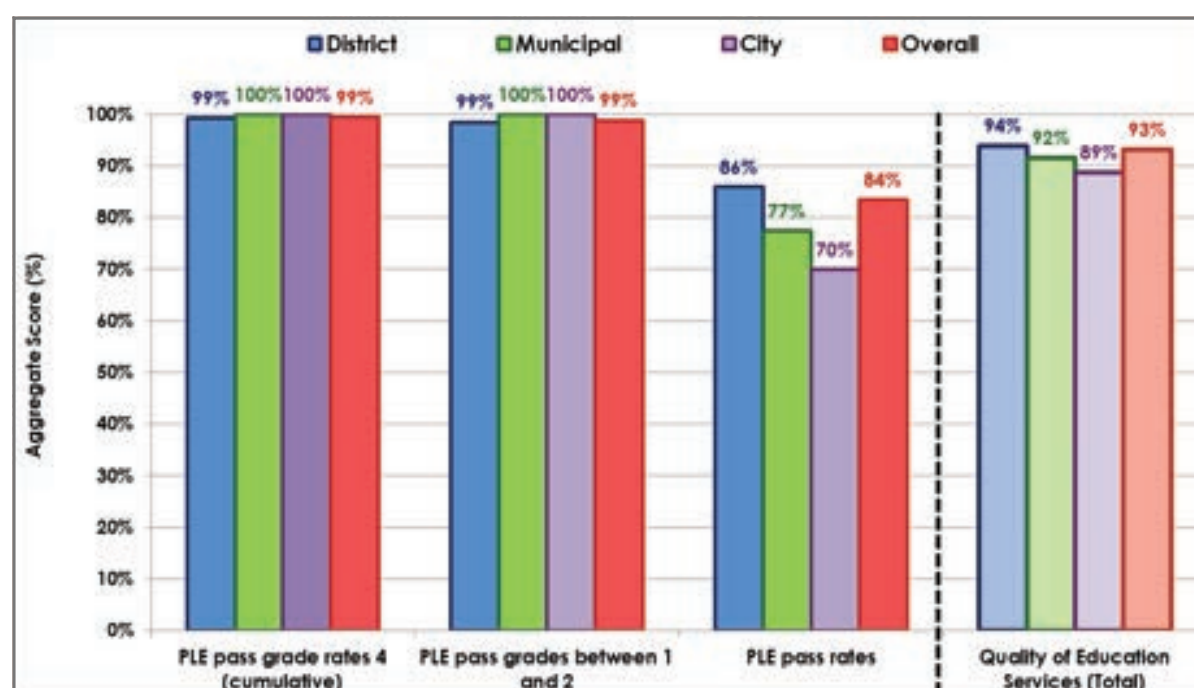
### 3.3 Performance of Education outcome/Result Indicators

In this section, figures 54 – 59 below present detailed analysis of indicator performance under Quality, Accessibility and Efficiency of Education Service Outcomes.

#### 3.3.1 Performance of Quality of Education Services

The figure 54 below highlights performance on the quality outcome indicators. These include: any improvement in the pass rates of learners at the Primary Leaving Examination (PLE) between the previous school and the previous school but one; whether 20% of the learners scored grades 1-2 and whether 70% of the learners in government aided primary schools scored between grades 1 and 4 cumulatively.

**Figure 54: Scores for indicators under Quality of Education Services**



**No. of LGs assessed = 176**

Analysis of the quality of education service outcomes, overall (total), performed at 93%, disaggregated with Districts 94%, Municipalities 92% and Cities performing at 89%.

The indicator on “any improvement in PLE pass rates” for all Government Aided primary schools assessed between the school years 2023 and 2024 performed at 84% overall. The Cities performed at 70%, while MLGs at 77% and DLGs at 86%. The cities of Gulu, Fortportal and Soroti and the municipalities of Tororo, Nebbi, Mityana, Kotido, Moroto, Nansana, and Kamuli scored zero. The districts that failed to register a score under this indicator

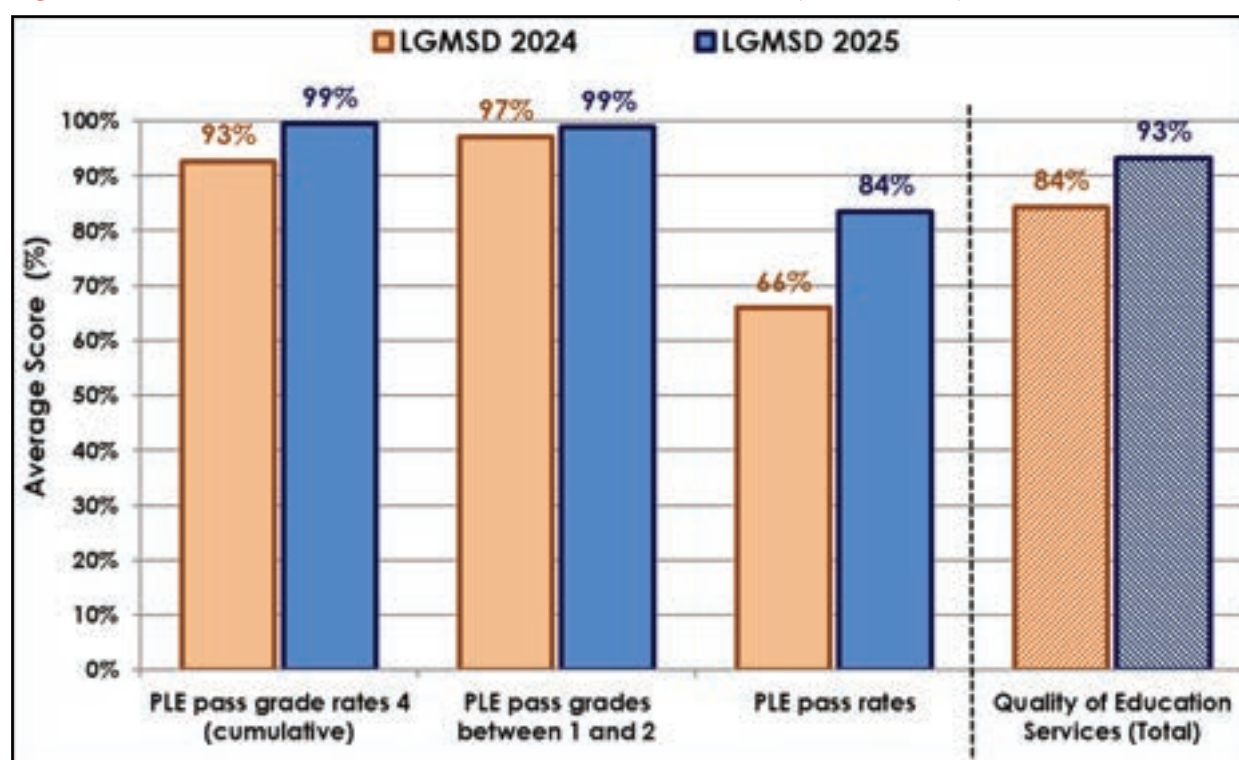
included: Abim, Jinja, Pakwach, Moyo, Omoro, Kalangala, Amuria, Koboko, Kabarole, Bulambuli, Ntoroko, Kaberamaido, Arua, Kapchorwa, Kakumiro, Nabilatuk, Soroti, Pader, and Kaabong among others.

The performance of LGs on the indicators of having “**atleast 20% of the learners at PLE passing in grades 1 and 2**”, and “**atleast 70% of the learners passing in grades 1-4 (Cumulative)**”, performed at 99% overall, with all Cities and MLGs scoring 100%, while DLGs scored 99%. Only Kapchorwa and Ntoroko districts, scored zero in these indicator categories.

### 3.3.2 Performance Trend of Quality of Education Services

The figure 55 below, shows the trend in the performance of the indicators under the quality of education outcome over the last two years 2024-2025 of LGMSD assessment.

**Figure 55: Trend of scores for Quality of Education services (2024 – 2025)**



**No. of LGs Assessed=176**

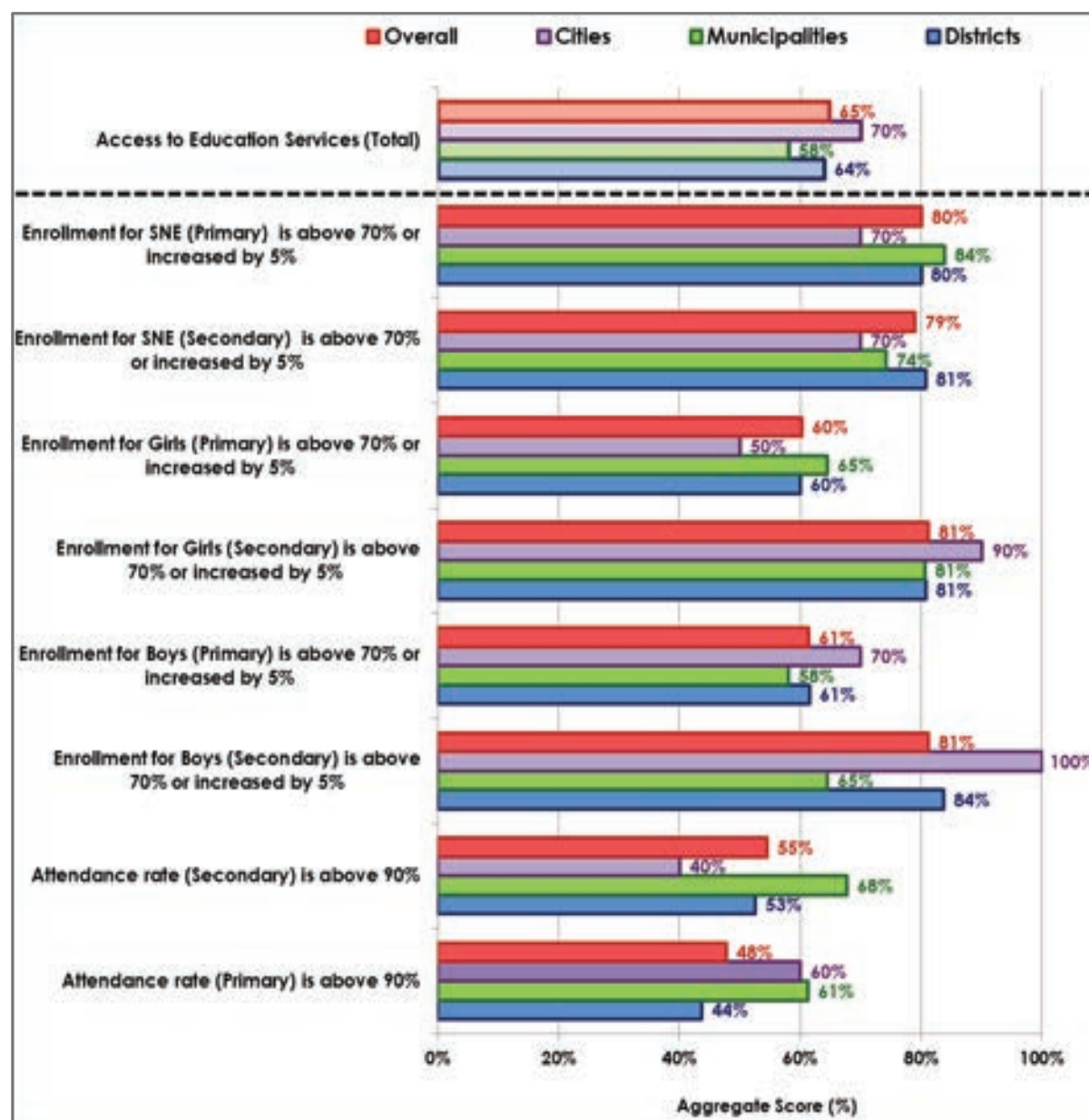
The analysis in figure 55 above, shows the overall trend in the performance of education quality outcome indicators between 2024 and 2025. The results showed an upward movement of all the indicators in the PLE pass rates across all the LGs. For example, the indicator on having “atleast 70% of the learners’ cumulative pass rates for grades 1-4 over the last two years improved from 93% in 2024 to 99% in 2025.

In addition, there was a general improvement in PLE pass rates from 66% to 84% in the period under review. Therefore, the trend shows an overall positive direction in the quality of education services from 84% in 2024 to 93% in 2025.

### 3.3.3 Performance of Access to Education Services

Figure 56 below shows the analysis of performance data on the education access outcome, but specifically on learner enrollment and attendance rates in Government aided primary and secondary schools.

**Figure 56: Scores for indicators under Accessibility of Education Services**



**No. of LGs assessed = 176**

In the period under review, access to education performed at 65% overall. The DLGs performed at 64%, while MLGs performed at 58% and cities at 70%. A critical analysis of selected indicators under access are shown below:

The target on the “SNE school enrollment being atleast 70% or increased by 5%” (for primary and secondary schools) performed at an average of 80% overall. Cities performed at 70% achievement with three (03) cities namely: Masaka, Hoima and Soroti scored zero

while, the Municipalities of Ibanda, Rukungiri, Kamuli, Kotido, and Entebbe scored zero on this indicator. On the other hand, twenty-seven (27) districts did not score on this indicator. These included: Amolatar, Luuka, Arua, Kaberamaido, Kumi, Kisoro, Oyam, Wakiso, Napak, Nakasongola and Serere, among others.

The analysis of “girls’ and boys’ enrollment in secondary school being above 70% or increased by at least 5%” between 2023 and 2024 school years, scored 81% overall across all LGs. Cities performed at 100%, in the increase of boys’ enrollment in secondary schools. Eleven (11) MCs, namely: Kapchorwa, Ntungamo, Kotido, Bugiri, Kabale, Tororo, Iganga, Njeru, Kitgum, Kamuli and Entebbe did not register an increment in boys’ enrollment in secondary schools. The results showed that 22 districts failed to score on this indicator. These include: Kapchorwa, Ntoroko, Mbale, Bududa, Omoro, Amuru, Katakwi, Nwoya, Nakasongola, Dokolo, among others.

On the other hand, the increment in enrollment of girls in secondary schools in cities performed at 90% with only Fortportal city scoring zero on this indicator. Both Municipalities and districts performed at 81% in the increase of girls’ secondary school enrollment. The municipalities of Kapchorwa, Tororo, Nebbi, Njeru, Mukono and Kamuli did not score on increase in girls’ enrollment in secondary schools. Twenty-six (26) districts of: Kapchorwa, Omoro, Amuria, Bugweri, Bukomansimbi, Bududa, Nakapiripirit, among others failed to score on this indicator.

The analysis of the increment of the, “girls’ enrollment in primary schools” performed, overall at 60%. Cities performed at 50%, MCs at 65% and DLGs at 60%. Five (5) cities, namely: Lira, Fortportal, Jinja, Soroti and Masaka did not score on the increase in girls’ enrollment in primary schools in the period under review. Eleven (11) MCs namely: Ntungamo, Kitgum, Kamuli, Rukungiri, Mukono, Bushenyi-Ishaka, Bugiri, Ibanda, Tororo, Kapchorwa, and Entebbe scored zero. Fifty-four (54) districts that included: Karenga, Nwoya, Budaka, Rukiiga, Buliisa, Bukedea, Omoro, Pallisa, Bushenyi, and Bundibugyo, among others failed to score under this indicator.

The assessment results for the “increment by 5% of boys’ enrollment in primary schools” performed at 61% overall, with cities achieving 70%, Municipalities at 58% and Districts at 61%. Three cities of: Masaka, Lira and Fortportal failed to score on this indicator. Thirteen MCs, including: Sheema, Koboko, Kapchorwa, Ntungamo, Ibanda and Tororo among others failed on this indicator. Fifty-three (53) districts, namely: Kween, Gomba, Butebo, Zombo, Manafwa, Bukedea, among others failed to score on the increment of boys’ enrollment in Primary schools.

The indicator on “monthly average learners’ attendance rates for Government aided primary schools (above 90%)” performed at 48% overall. Four cities (40%), namely: Masaka, Gulu, Lira, and Hoima failed on this indicator. Further analysis shows that twelve (12) MLGs did not score on this indicator and these were: Rukungiri, Kumi, Koboko, Kitgum, Mukono, Kotido, Kabale, Kapchorwa, Tororo, Sheema, Moroto, and Kisoro. It was further noted that 44% districts (59/135) scored while 59% failed on this indicator.

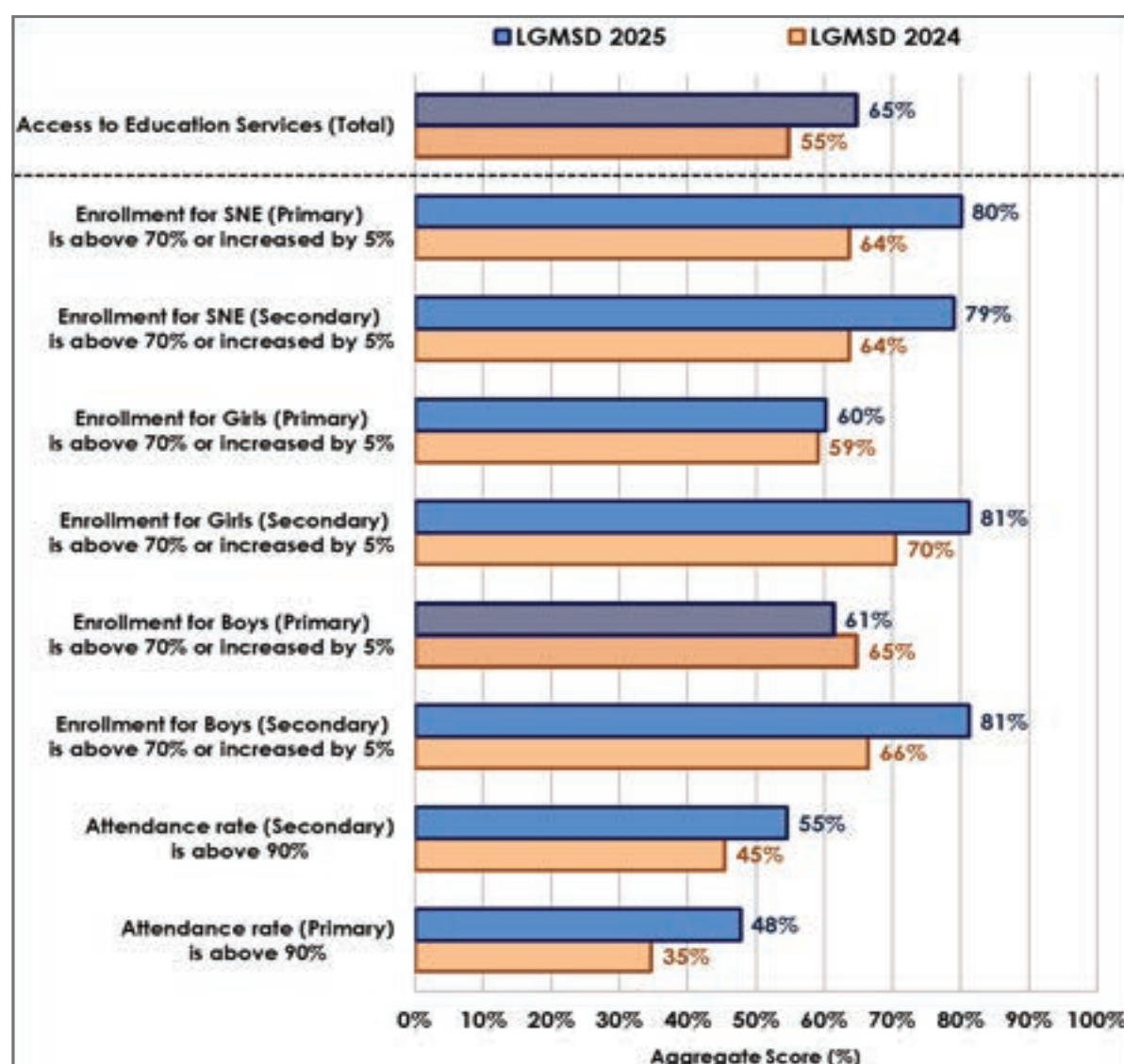
On the other hand, “the monthly average learners’ attendance for Government aided secondary schools (above 90%)” performed at 55% overall. Six cities (60%), namely: Masaka, Arua, Lira, Fort Portal, Mbale and Hoima failed on the indicator. Ten Municipalities, namely: Kapchorwa, Kisoro, Koboko, Kumi, Tororo, Kabale, Rukungiri, Kotido, Sheema, and Entebbe failed on the increment in attendance rates for secondary schools. It was further noted that 64 districts failed on the indicator.

Therefore, it can be deduced that the indicators on learners’ attendance to both primary and secondary schools shall require further investigation on the likely issues surrounding the decimal performance in 2025 as explained above.

### 3.3.2 Performance Trend of Access to Education Services

Figure 57 below, shows the trend in the performance of the indicators under the access to education outcome over the last two years 2024-2025.

**Figure 57: Trend of scores for Access to Education services (2024 – 2025)**



No. of LGs Assessed=176

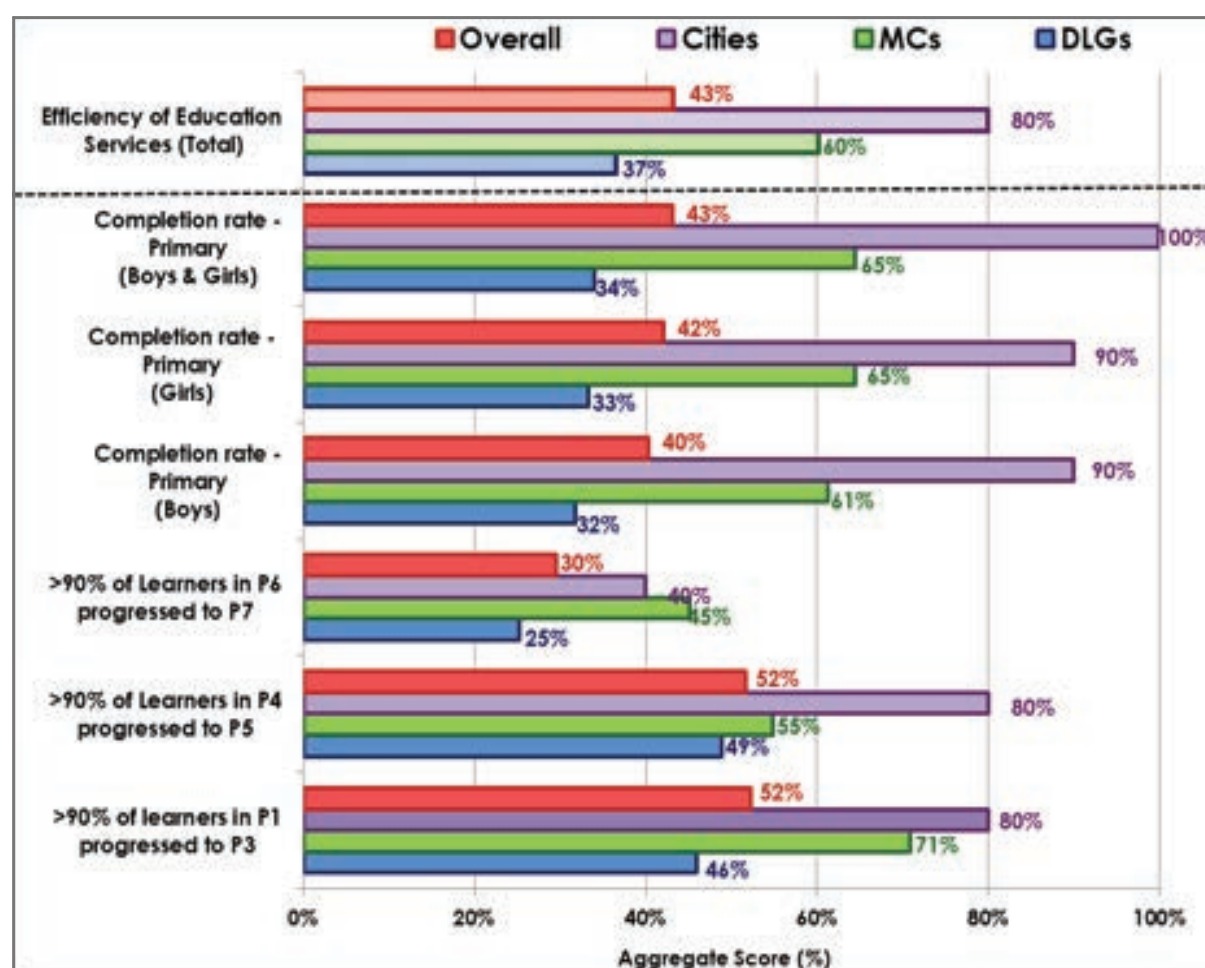
From figure 57 above, there was an average positive trend with regard to most of the indicators on access to education outcomes from 55% in 2024 to 65% in 2025, over the last two years. However, the indicator on the “increment in enrollment for boys in primary schools by 5%”, declined over the last two years from 65% in 2024 to 61% in 2025.

With regard to increase in girls’ enrollment in Government aided primary schools, a decimal increment of one percentage point was recorded from 59% in 2024 to 60% in 2025. Further investigations and efforts to increase the enrollment at primary school level should be put in place by the Ministry of education and sports together with the LGs.

### 3.3.2 Performance of Efficiency of Education Services

Figure 58 below shows the analysis of performance on the education efficiency outcomes, with specific emphasis on “learner progression across school grades” and “school completion rates” in Government aided primary schools’ indicators.

**Figure 58: Scores for indicators under Efficiency of Education Services**



**No. of LGs assessed = 176**

The indicators on Efficiency of Education Service outcomes consist of averagely performed at 43% overall, with Cities performing at 80%, Municipalities at 60%, and 37% for the Districts.

Analysis of the learner progression from P.1 to P.3 (>90-100%) performed at 52% overall. Two cities (20%), namely: Arua and Soroti failed to score on this indicator. In addition, nine (09) MLGs namely: Ntungamo, Kisoro, Tororo, Mityana, Nansana, Koboko, Njeru, Ibanda and Bugiri scored zero. Further analysis showed that a majority (54%) i.e. 73 out of 135DLGs failed to attain a score on the progression indicator and these included: Amuru, Butebo, Mbarara, Manafwa, Abim, Nakapiripirit, among others.

On the other hand, learner progression from P.4 to P.5 (of >90-100%) performed at 52% overall. It was noted two (2) of the cities, namely Gulu and Soroti failed on this indicator. Fourteen (14) out of 31 MCs (45%) failed to score on this indicator. These included: Ntungamo, Mubende, Kotido, Mityana, Kitgum, Koboko, Njeru, Busia, Bugiri, Nebbi, Kisoro, Kumi, Tororo and Ibanda. Further analysis shows that 69 out of the 135DLGs (51%) failed on this indicator and these included: Luuka, Arua, Nabilatuk, Gulu, Karenga Moroto, Kotido, Kikuube, Buyende, Gomba, Kalangala, among others.

The learner progression from P.6 to P.7 (of >90-100%) recorded decimal performance of 30% overall. Six (6) cities (60%), namely: Masaka, Arua, Gulu, Lira, Mbale and Soroti failed to score on the progression under this category. Seventeen (17) MLGs (55%), namely: Ntungamo, Busia, Ibanda, Masindi, Entebbe, Kumi, Koboko, Bugiri, Nansana, Apac, Tororo, Kitgum, Njeru, Kotido, Kamuli, Nebbi and Kisoro scored zero on the P6-7 progression rates. It was noted that only 25% of districts (34DLGs) recorded a score in the progression from P6-7 (>90-100%) and these included: Kasese, Agago, Bunyangabu, Kole, Sembabule, Apac, Kazo, Kiruhura and Nwoya, among others. Further analysis, indicated that 75% of the districts (101DLGs) failed on this indicator.

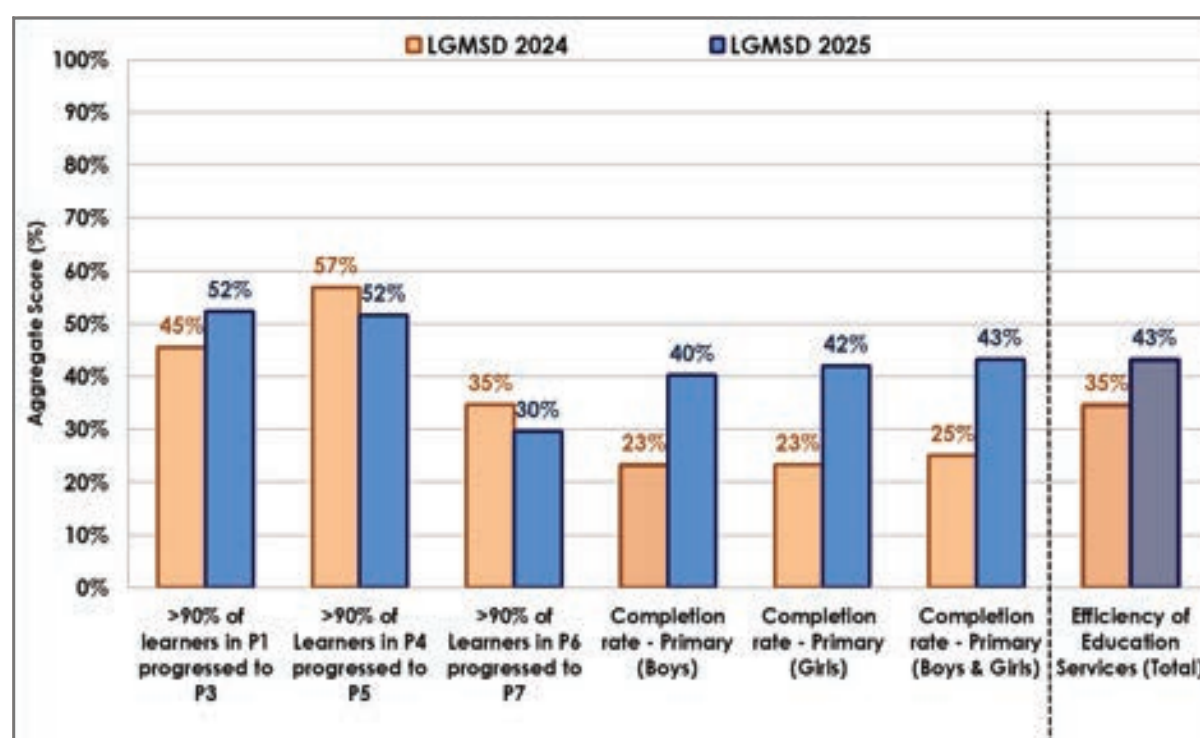
The indicator on “primary school completion rates for boys and girls for the previous school year was above 80%” performed at 43% overall. All cities (100%) registered a score on this indicator. Eleven (11) MLGs (35%) namely: Ntungamo, Kisoro, Koboko, Kumi, Apac, Nebbi, Busia, Mityana, Entebbe, Kitgum, Kotido and Sheema failed to attain a score under this indicator. Analysis shows that 46 out of 135 DLGs (34%) registered a score on the completion of both boys and girls and 66% (89) of the DLGs failed on this indicator. The pattern of performance is the same for boys and girls analyzed independently.

Therefore, analysis shows that the level of achievement of the progression and completion rates at Government aided primary schools for both boys and girls was still low at 43% across all the Local Governments.

### 3.3.2 Performance Trend for Efficiency of Education Services

Figure 59 below, shows the trend in the performance of the indicators under the efficiency to education outcome over the last two years 2024-2025 with emphasis on “learner progression across school grades” and “school completion rates” in Government aided primary schools’ indicators.

**Figure 59: Trend scores for Efficiency of Education services (2024 – 2025)**



**No. of LGs assessed = 176**

From figure 59 above, the trend shows that, overall, the efficiency education service outcomes performed better in the last two years with an improvement from 35% in 2024 to 43% in 2025. On a positive note, there was an increment in the total primary school completion rates for (Boys and Girls) in Government aided primary schools (above 80%) from 25% in 2024 to 43% in 2025.

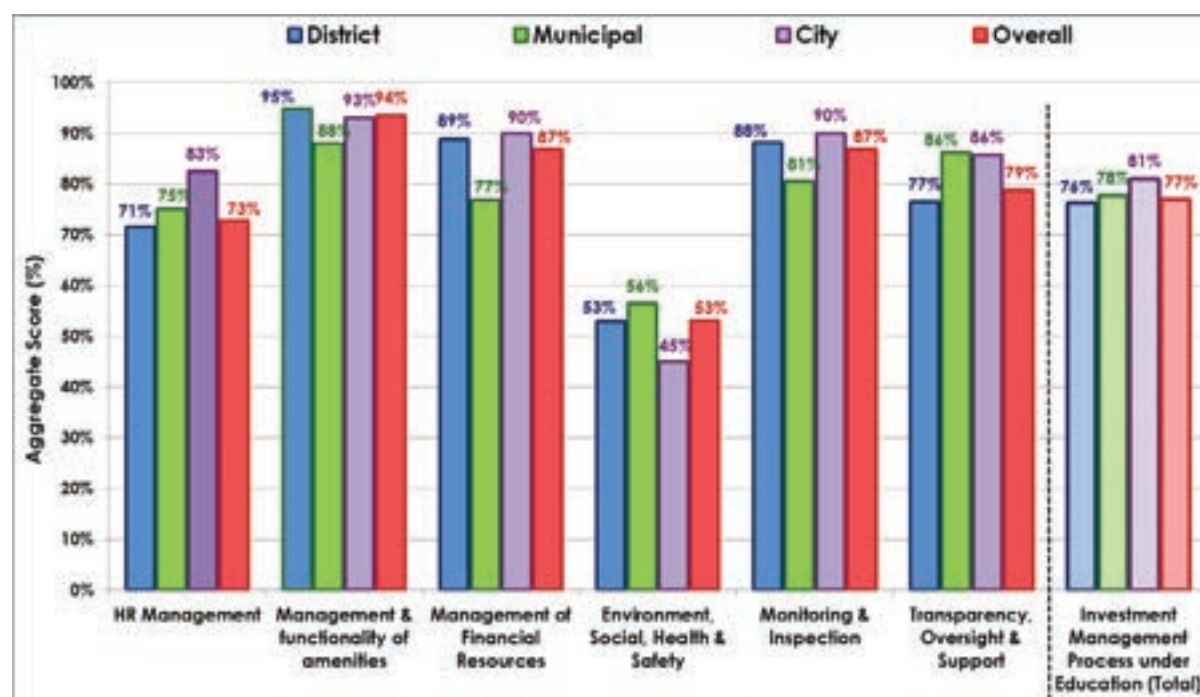
Notwithstanding, the above positive trend, further analysis shows that progression of learners (>90%) from P4 to P5 declined from 57% in 2024 to 52% in 2025 and learner progression rates (>90%) from P6 to P7 declined from 35% in 2024 to 30% in 2025. The factors behind such downward trend should further be investigated by the relevant government institutions.

### **3.4 Performance Education Investment Management Process Indicators**

#### **3.4.1 Aggregate Scores for Education Investment Process per Thematic Area**

This section presents analysis of the aggregate scores for Education Investment Management processes per thematic areas of: (i) Environment, Social, Health and Safety; (ii) Human Resource Management; (iii) Management and Functionality of Amenities; (iv) Management of Financial Resources; (v) Monitoring and Inspection; and (vi) Transparency, Oversight, and Support. The education investment management process indicators per thematic area facilitate the actualization of the service outcomes across the LGs.

**Figure 60: Aggregate Scores for Education Investment Management Process Disaggregated by LG type**



**No. of LGs assessed = 176**

Figure 60 above shows overall performance under the investment management processes achieved 77% across all LG types, with cities performing at 81%, Municipalities at 78% and Districts at 76%.

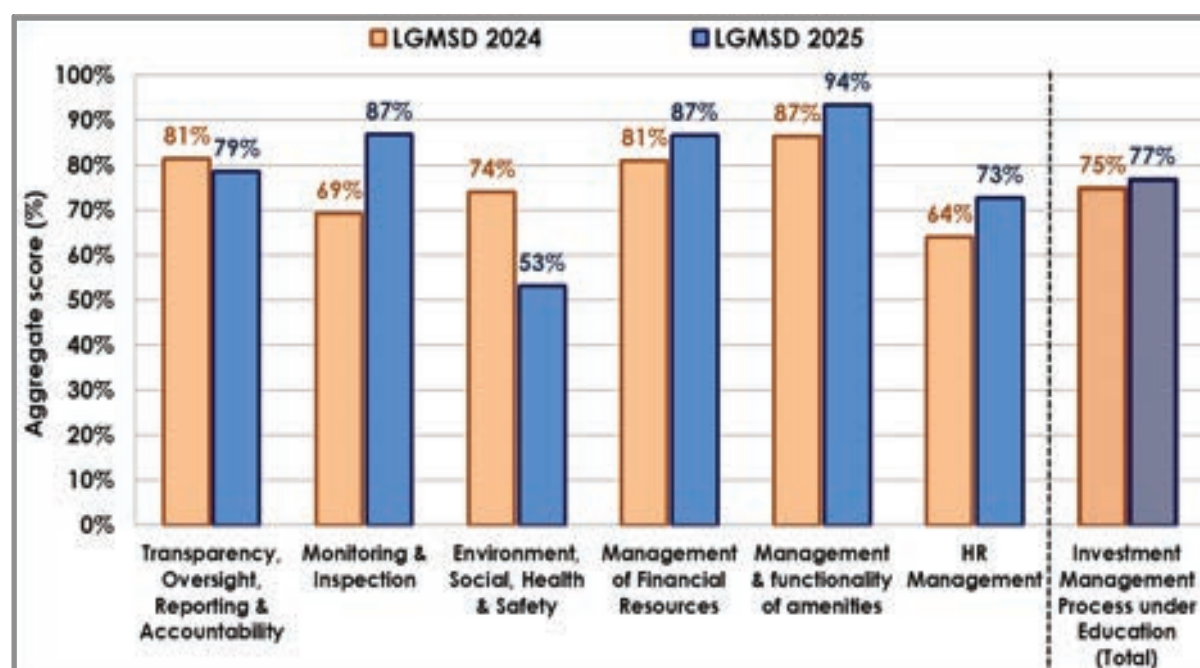
Further analysis across all LG types, shows that the Management and functionality of amenities was performed best with 94%, followed by management of financial resources and monitoring and inspection performed at 87%. The indicators on transparency, oversight and support at 79% and those of Human resource management indicators at 73%. Analysis showed that the Environment, social health and safety thematic area performed at the lowest score of 53%, overall.

Details of performance for each of thematic areas above shall be discussed further in the subsequent sections.

### 3.4.1 Performance Trend for Aggregate Scores for Education Investment Process per Thematic Area

The figure 61 below shows the trend analysis of performance of the education investment processes per thematic area over the last two years. These indicators facilitate and support the achievement of the education outcomes.

**Figure 61: Trend of scores for Education Service Investment Management Processes (2024 – 2025)**



**No. of LGs assessed = 176**

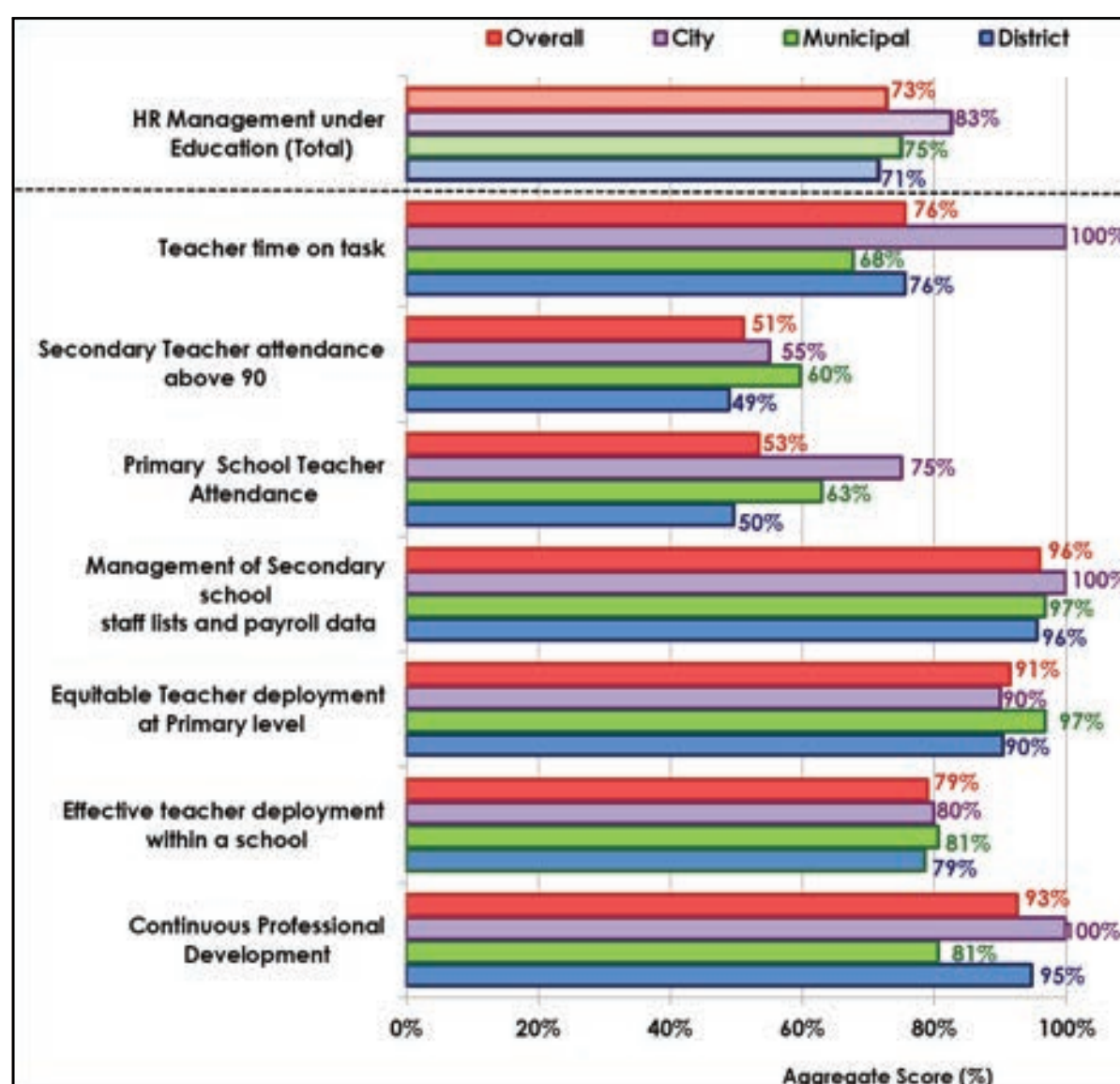
From the figure 61 above, the trend shows that there was a slight overall improvement in the performance of education investment management process indicators from 75% in 2024 to 77% in 2025. Notable improvements over the last two years were recorded in: Monitoring and Inspection from 69% to 87%, Management of financial resources from 81% to 87%, Management of the functionality of amenities from 87% to 94% and Human resource management from 64% to 73%.

It was however noted that there was a decline in performance of the environment social, health and safety indicators from 74% in 2024 to 53% in 2025 and in the transparency, oversight reporting and accountability indicators from 81% in 2024 to 79% in 2025. This shall require concerted efforts by the LGs to implement projects and programmes in accordance with the guidelines in order to reverse this trend.

### **3.4.2 Human Resource Management**

Figure 62 below shows indicator scores under Human Resources Management disaggregated by Local Government type (DLGs, Cities and Municipalities).

Figure 62: Scores under Human Resource Management – Education Services



No. of LGs assessed = 176

The Human Resources Management indicators performed at 73% overall, with Cities performing at 83%, 75% for municipalities and 71% for the districts.

Notable amongst the best performing indicators was the “**continuous professional development**” which performed at 93%, overall. All cities performed at 100% achievement, while districts at 95% and Municipal LGs at 85%. The Municipalities that failed to achieve a score on this indicator were: Tororo, Iganga, Bugiri, Lugazi, Mubende, and Sheema. The districts that failed to score on this indicator included: Rwampara, Kween, Bududa, Buhweju, Bugiri, Namayingo and Buyende.

On “**effective teacher deployment within a school**” performance was rated at 79%, with cities 80%, MLGs at 81% and Districts at 79% overall. Only two cities, namely Masaka and Mbale failed to provide evidence on effective teacher deployment within a school. The

Municipalities of Kira, Njeru, Nebbi, Tororo, Koboko, and Kumi failed to score on this indicator. Further look at this indicator, twenty-nine (29) districts failed to score on this indicator and these included: Napak, Luuka, Kibuku, Abim, Mpigi, Buvuma, Goma, Nebbi, Arua and Sembabule, among others.

The indicator on “**equitable teacher deployment at primary school level**” was performed at 91% overall, with cities at 90%, MLGs at 97% and districts at 90%. Data analysis showed that only Fortportal city failed to score on this indicator. In addition, only Nansana MLG failed to score on this indicator. Further analysis, indicate that the following districts, namely: Kyegegwa, Mukono, Kitgum, Moroto, Lamwo, Namayingo, Kaboong, Bukwo, Bundibugyo, Lyantonde, Sironko, Kagadi, and Butambala failed on this indicator.

The indicator on the “**management of secondary school staff lists and payroll data**” performed at 96% overall, cities performing 100%, MLGs at 97% and districts at 96%. The observation was that this indicator performed well across all the LG types as shown in the figure 62 above. From the analyzed data, only Kotido Municipal Council and the districts, namely: Bukwo, Butebo, Otuke, Kitgum, Moroto and Karenga failed to score on this indicator.

Analysis of the data on the “**Teacher Time on Task**” indicator, revealed that its overall performance was 76%, with cities achieving 100%, MLGs 68% and District being rated at 76%. Ten (10) Municipalities, namely: Tororo, Nebbi, Kabale, Bugiri, Busia, Ibanda, Kitgum, Kira and Kamuli failed to score on this indicator. On the other hand, 33 districts out of 135 failed to score on this indicator and these included: Madi-Okollo, Kyankwanzi, Iganga, Pakwach, Bugiri, Nwoya, Dokolo and Arua, among others.

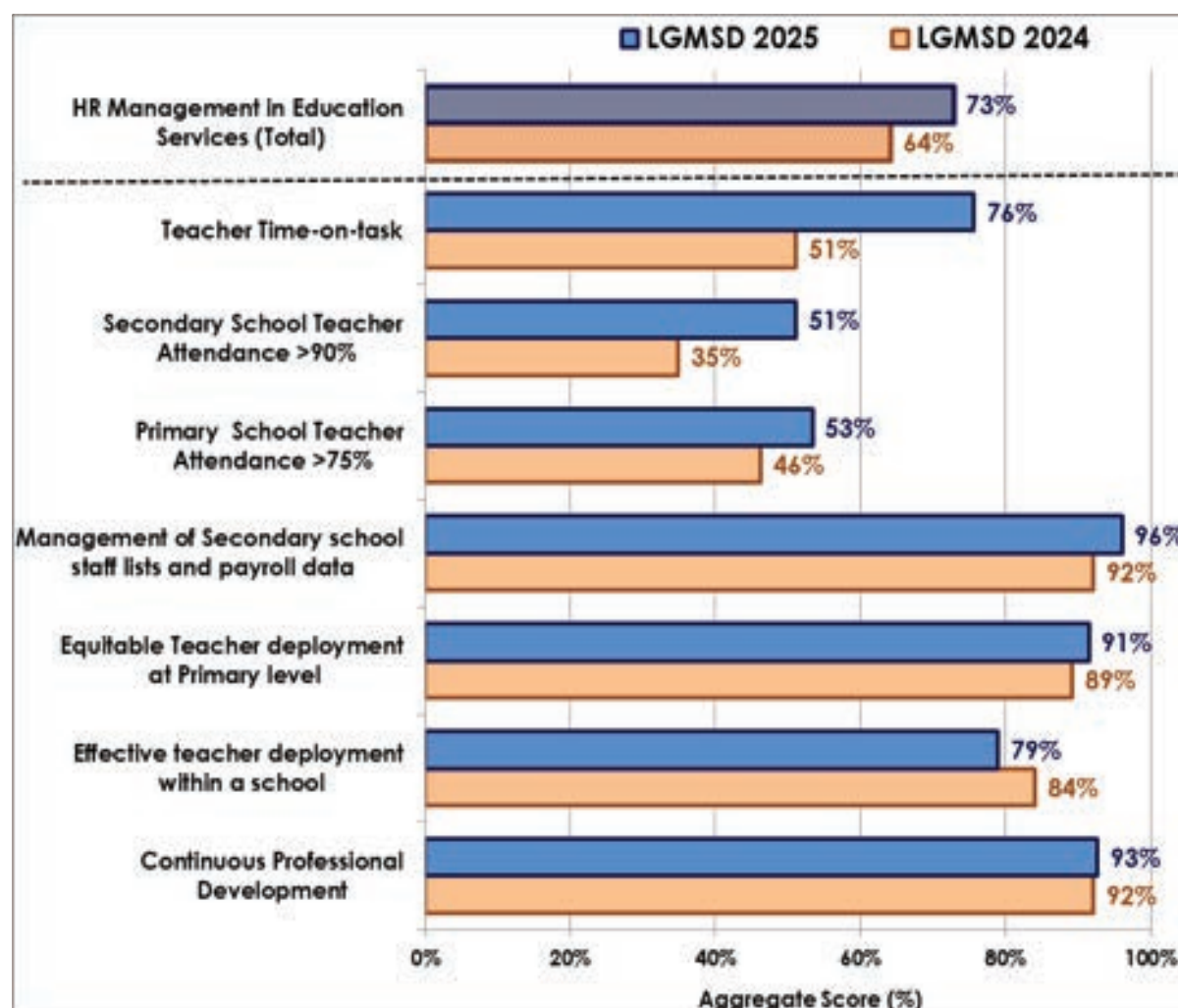
On the other hand, some indicators that did not perform well, included “**secondary school teacher attendance above 90**” which performed at 51% overall, with 55% for cities, 60% MLGs and 49% for Districts. Three (3) cities, namely: Masaka, Mbale, and Hoima failed to score on this indicator. Seven (7) MLGs namely: Busia, Kotido, Kumi, Kisoro, Bushenyi, Kabale and Entebbe did not score on the indicator. The analysis shows that 53 districts out of 135, such as Rukiga, Bullisa, Napak, Alebtong, Kassanda, Kyankwanzi and Bunyangabu, among others failed to score on this indicator.

Analysis of the indicator on “**primary school teacher attendance to duty**” performed at 53% overall, with Cities attained 75%, MCs performed at 63% and 50% for the DLGs. One (1) city (Hoima) failed to score under this indicator. On the other hand, 5 MLGs, namely: Rukungiri, Sheema, Kisoro, Bushenyi and Kabale did not attain any score under this indicator. It was further noted that only 45 out of 135 districts did not score on this indicator.

### **3.4.2 Performance Trend for Human Resource Management**

The figure 63 below shows the trend analysis of performance of the Human Resources management under the education investment processes thematic area over the last two years.

**Figure 63: Trend of scores for Human Resource Management in Education Services (2024 – 2025)**



**No. of LGs assessed = 176**

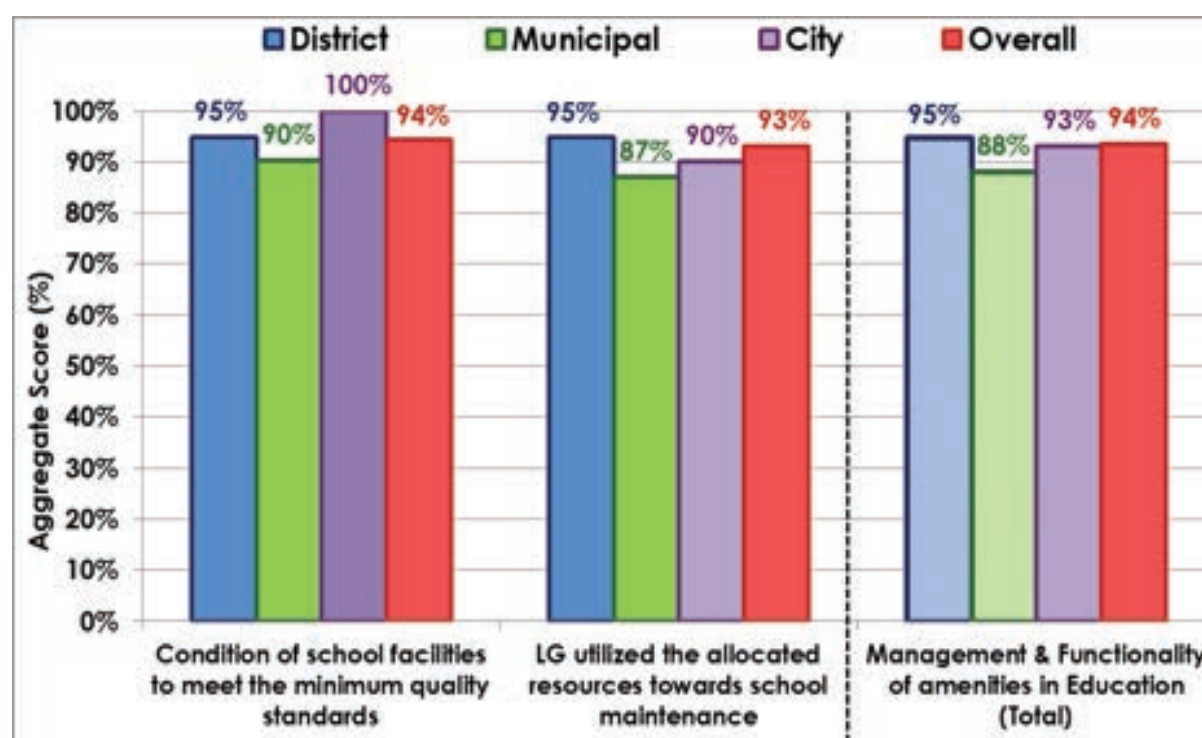
Trend analysis and comparison of the last two years 2024 and 2025 revealed that there was an overall increment from 64% to 73% in 2025 across all the indicators under human resources management as highlighted in the figure 63 above.

There was however a decline in performance of the indicator on **“effective teacher deployment within a school”** from 84% in 2024 to 79% in 2025. This shall require interventions from the responsible entities on teacher deployment with a school.

### 3.4.3 Management and Functionality of Amenities

Figure 64 below shows indicator scores under management and functionality of amenities disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 64: Scores under Management and Functionality of Amenities – Education Services**



**No. of LGs assessed = 176**

The analysis in the above figure 64 presents the “**management and functionality of amenities in education services**” performed at 94% overall across all LG types, with cities performing at 93%, MCs at 88% and districts at 95%.

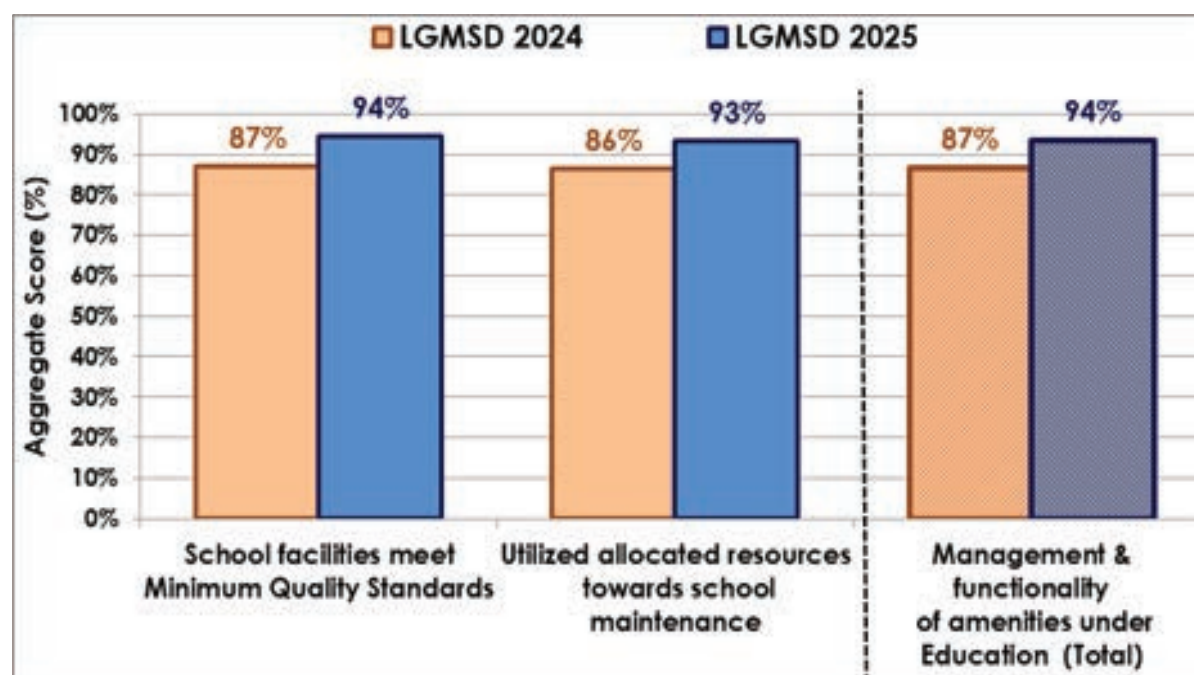
On the “**conditions of school facilities to meet minimum quality standards**”, Municipalities performed at 90% while DLGs at 95%. All (10) cities, obtained a score under this indicator. Seven (07) districts, namely: Bukwo, Apac, Nebbi, Amudat, Gulu, Butebo, and Kapchorwa did not obtain a score under this indicator. In addition, three (03) Municiplities of Nebbi, Ibanda and Tororo failed on this indicator.

Analysis of the indicator on whether the “**LG utilized the allocated resources towards school maintenance**”, showed the overall performance was at 93%, with the districts performing at 95% while MLGs performed at 87% and cities at 90%. It was noted that Mbarara city as well as four (04) MCs, namely: Apac, Kisoro, Moroto and Ibanda did not score under this indicator. Seven (7) districts, namely: Gulu, Butebo, Mbarara, Amudat, Moroto, Serere and Kaabong failed to utilize the resources allocated for maintenance.

### **3.4.3 Performance Trend for Management and Functionality of Amenities**

The figure 65 below presents the trend analysis of performance of the management and the functionality of amenities under the education investment processes thematic area over the last two years.

**Figure 65: Showing the performance trend for the management of functionality of amenities**



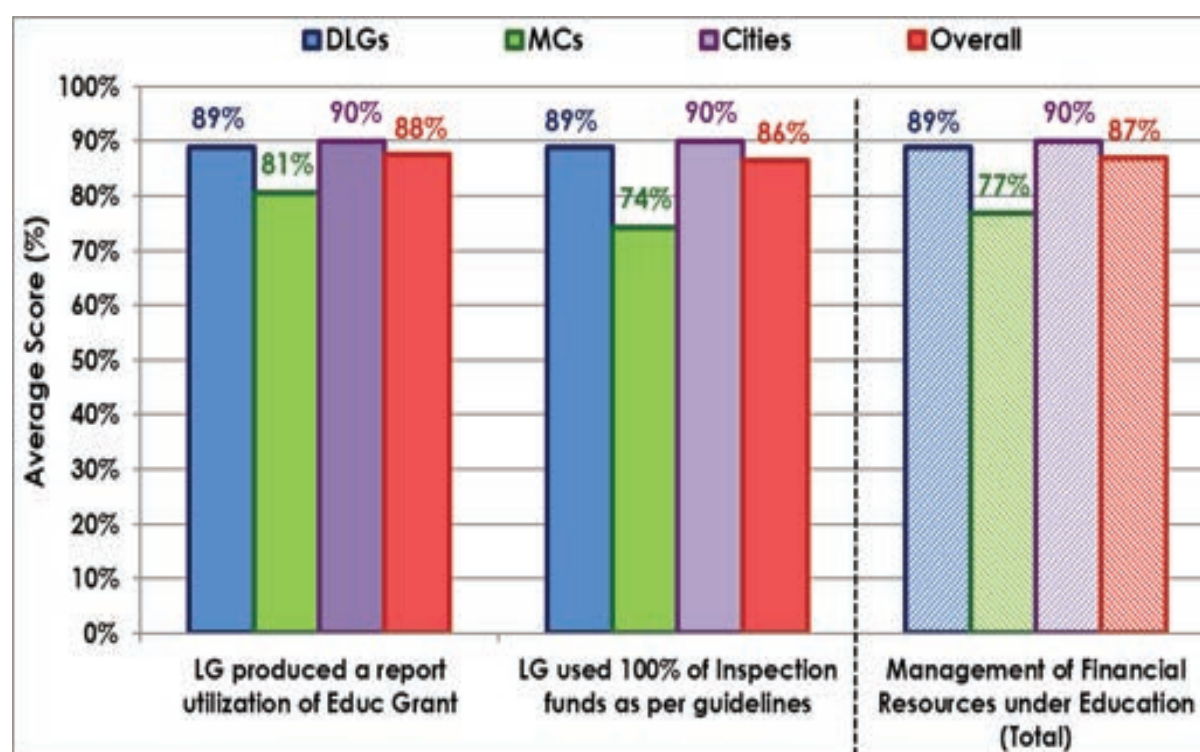
**No. of LGs assessed = 176**

The trend analysis in the figure 65 above, shows comparison in performance in the management of functionality of amenities in schools and noted an upward movement between from 87% in 2024 to 94% in 2025. Generally, the two indicators under this thematic area showed improved performance in the last two years. The few LGs that failed in this assessment area need to be helped through relevant authorities and their budget officers.

### 3.4.4 Management of Financial Resources

Figure 66 below shows indicator scores under Management of Financial Resources, disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 66: Scores under Management of Financial Resources – Education Services**



**No. of LGs assessed = 176**

Management of Financial resources forms a core function of the LGs and the analysis of the indicators performed at 87% across all the LGs, with Cities performed at 90%, while MCs at 77% and districts at 89%.

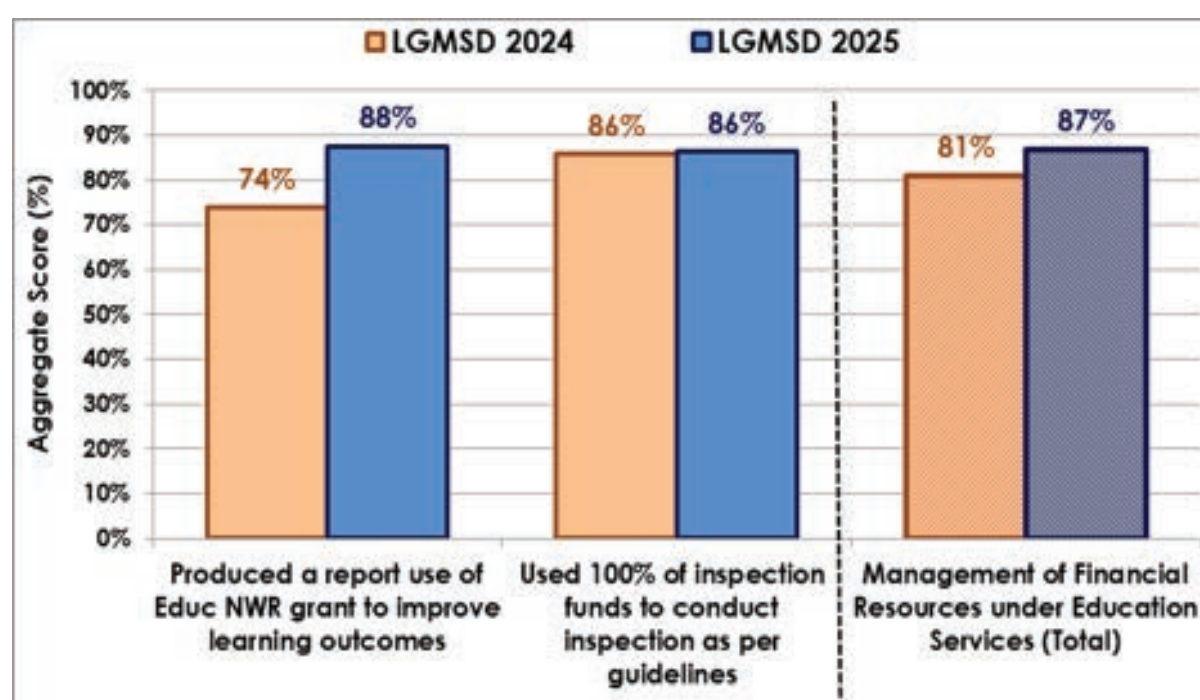
Under the “**LG produced of the report on the utilization of the education grant**”, indicator, performance across all LG types was 88% on average. Only Soroti city failed on this indicator. It was also noted that six (6) MCs, namely: Ntungamo, Iganga, Busia, Lugazi, Makindye-Ssabagabo, and Kotido, while 15 districts, namely: Mbarara, Kaberamaido, Serere, Moyo, Abim, Amudat among others failed to score on this indicator.

With regard to the indicator on “**LGs utilizing 100% fully the inspection funds as per guidelines**”, performed at 86% on average across the LGs. Only Soroti city, as well as eight (08) MCs of Kumi, Masindi, Kabale, Bugiri, Busia, Makindye-Ssabagabo, and Kotido and Fifteen (15) districts, namely: Kyenjojo, Kumi, Ntoroko, Abim, Dokolo, Serere, Ntungamo, Otukenwoya, among others that did not obtain a score under this indicator.

### 3.4.4 Performance Trend for Management of Financial Resources

The figure 67 below presents the trend analysis of performance of the management of Financial services under the education investment processes thematic area over the last two years.

**Figure 67: Trend analysis for Management of Financial resources**



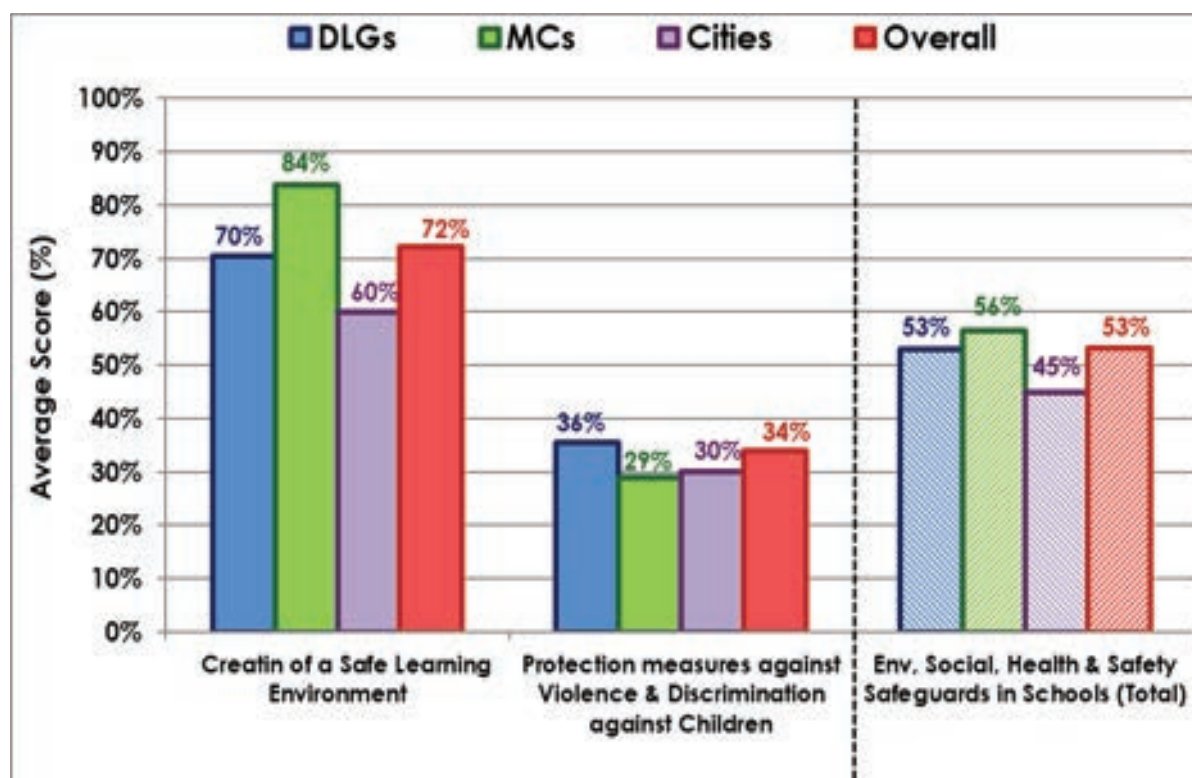
**No. of LGs assessed = 176**

Analysis of the trend in the above figure 67 shows that there has been improvement in the management of financial resources in the education outcomes across all the LGs from 81% in 2024 to 87% in 2025. It was noted there was production of reports on the use of the education non-wage recurrent grant to improve learning outcomes from 74% in 2024 to 88% in 2025. It was however noted that the usage 100% of the inspection funds to conduct inspection as per guidelines remained static at 86% over the last two years.

### **3.4.5 Environment, Social, Health & Safety Safeguards within Schools**

Figure 68 below shows indicator scores under Environment, Social, Health & Safety Safeguards within Schools disaggregated by LGs, DLGs and Cities/Municipalities.

**Figure 68: Scores under Environment, Social, Health & Safety Safeguards within Schools**



**No. of LGs assessed = 176**

The figure 68 above presents the analysis of the “Environment, Social, Health & Safety Safeguards in Schools” assessed two indicators on “creating a safe learning environment” and that of “protection measures against violence and discrimination against children”. The overall average performance shows an achievement of 53% across the Local Governments. Cities performed at 45%, MLGs at 56% and 53% for Districts.

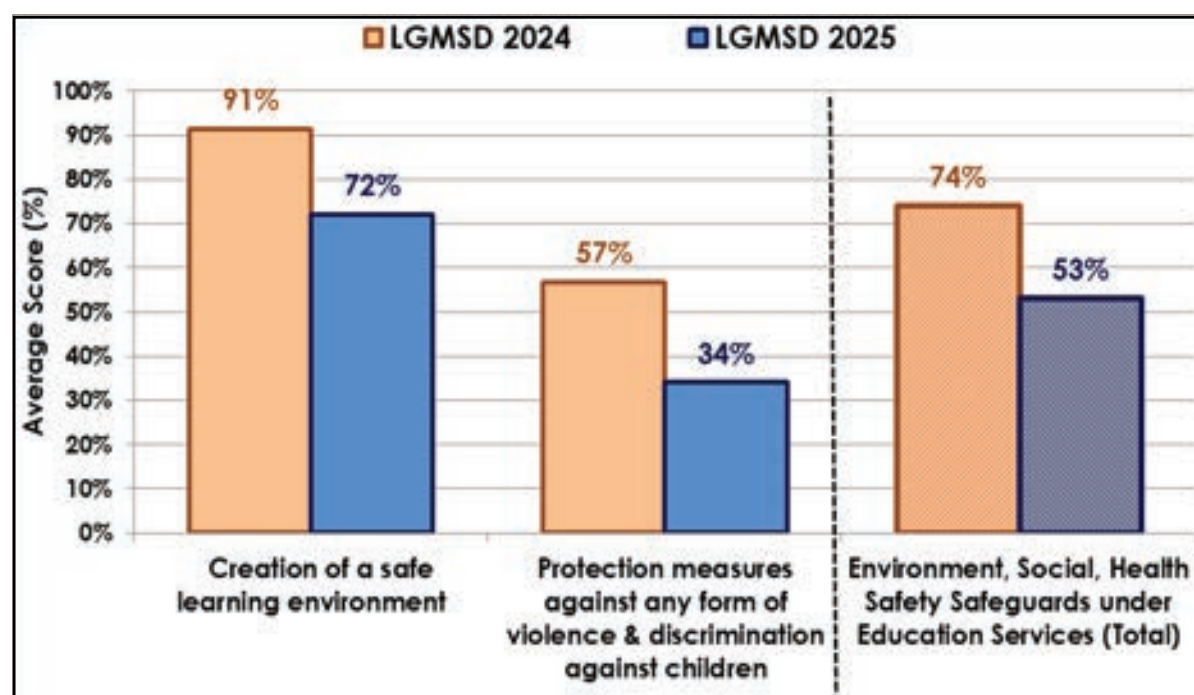
With regard to **“creating a safe learning environment”**, the indicator scored at 72% overall, with the cities performing at 60%, MLGs at 84% and DLGs at 70%. Four (04) cities, namely: Mbale, Fortportal, Hoima, Mbarara did not score on this indicator. Five (05) municipalities, namely Kitgum, Iganga, Mityana, Lugazi and Mubende as well as forty (40) districts such as Moyo, Kakumiro, Kapelebyong, Pader, Rubirizi, Budaka, Luuka, Busia, Kiryandongo, among others failed on the indicator.

The indicator on **“Protection measures against violence and discrimination against children”** performed at 34% overall, across all the Local Governments, with cities at 30%, MLGs at 29% and DLGs at 36%. It was noted that seven (07) cities of Arua, Gulu, Mbale, Mbarara, Hoima, Lira and Soroti failed to achieve this indicator. In addition, nine (09) MCs namely: Kisoro, Kumi, Apac, Rukungiri, Njeru, Kira, Mukono, Moroto, and Nansana scored on this indicator. Further analysis showed that only Forty -Eight (48) districts, such as: Napak, Kaabong, Kamwenge, Dokolo, Rubanda, among others achieved the score under this indicator. It was observed that 87districts failed this indicator and required serious efforts from the responsible agencies towards the LGs to reverse this trend.

### 3.4.5 Performance Trend for Environment, Social, Health & Safety Safeguards within Schools

The figure 69 below presents the trend analysis on performance of the “Environment, Social, Health & Safety Safeguards in Schools” under the education investment processes thematic area between 2024 and 2025.

**Figure 69: Trends under Environment, Social, Health & Safety Safeguards within Schools**



**No. of LGs assessed = 176**

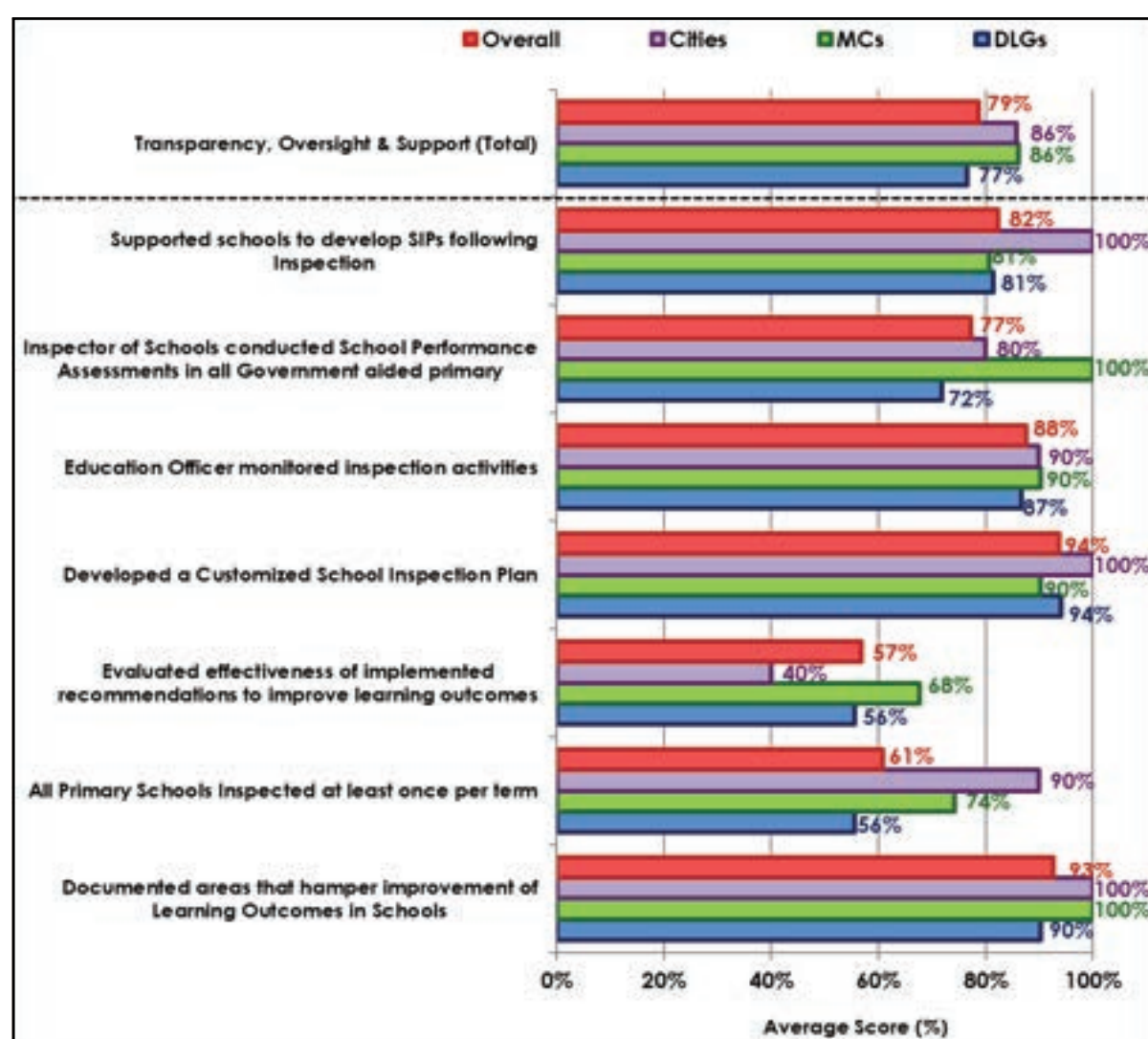
The trend analysis of data on the “Environment, Social, Health & Safety Safeguards in Schools” was specifically assessed on two indicators, namely, “creating a safe learning environment” and “protection measures against violence and discrimination against children” showed a declining performance trend over the last two years.

The overall average performance showed a reduction from 75% in 2024 to 53% in 2025 across all the Local Governments on both indicators. This may require a policy shift in the strict enforcement of the safeguards in the education outcomes and programmes.

### 3.4.6 Transparency, Oversight and support

Figure 70 below shows indicator scores under Transparency, Oversight and support disaggregated by LGs, DLGs and Cities/Municipalities.

Figure 70: Scores under Transparency, Oversight and support – Education Services



No. of LGs assessed = 176

Analysis of the transparency oversight and support indicators performed at 79% across all the LGs, with notably, Cities and Municipalities performed at 86%, and 71% for Districts.

The indicator on “**supporting the schools to develop School Inspection Plans (SIPs)**” scored an average of 82% across the LGs, with Cities performing at 100% and both the MCs and DLGs scoring 81%. The MCs namely: Bugiri, Ibanda, Ntungamo, Busia, Kamuli and Mubende failed to attain a score on this indicator. Similarly, 25 districts, namely, Mayuge, Buyende, Ntoroko, Otuke, Nabilatuk, Kyotera, Bukwo among others failed on this indicator.

On the indicator to show “**Evidence that the LG Inspector of Schools conducted School Performance Assessments in all Government-aided primary schools for the previous school year**” performed at 77% with cities performing at 80%, MLGs at 100% and DLGs at 72%. Two cities, namely: Mbale and Masaka failed to score on this indicator. On the other hand, 38 districts, among whom was Kibuuku, Kitgum, Butebo, Madi-Okollo, Kassanda, Namisindwa, Kole, Adjumani failed on the indicator.

While the indicator on the **“Education Officer has monitored inspection activities and implemented the inspection recommendations”** averagely performed at 88% across all the LGs while cities and MLGs performed at 90% and DLGs at 87%. From the data analyzed, only Lira city, while Busia, Kitgum and Kamuli Municipalities failed on this indicator. Further analysis showed that 18DLGs, including Mayuge, Terego, Abim, Pallisa, Kibaale, Gulu, Bukwo and Kapchorwa among others failed on this indicator.

The assessment of the indicator on **“developing a customized school inspection plan”** performed at 94%, with cities at 100%, MLGs at 90% and DLGs at 94%. The MLGs of Bugiri, Mubende, and Busia failed to score on this indicator. Further analysis shows that 8DLGs, namely: Gulu, Pallisa, Abim, Luuka, Namayingo, Mayuge, Buyende and Mityana failed to score on this indicator.

The worst performance was recorded in the **“evaluation of effectiveness of the implementation of recommendations to improve learning outcomes”** at 57% overall, with cities at 40%, MLGs at 68% and DLGs at 56%. Six (06) cities, namely: Masaka, Lira, Mbale, Hoima, Mbarara and Soroti failed to score on this indicator. While, 10MLGs, namely: Ntungamo, Kumi, Tororo, Iganga, Bugiri, Ibanda, Busia, Mityana, Mukono and Kamuli failed this indicator. Further analysis showed that 60DLGs, including: Soroti, Namutumba, Mayuge, Kiruhura, Kiboga, Abim, Budaka among others failed this indicator.

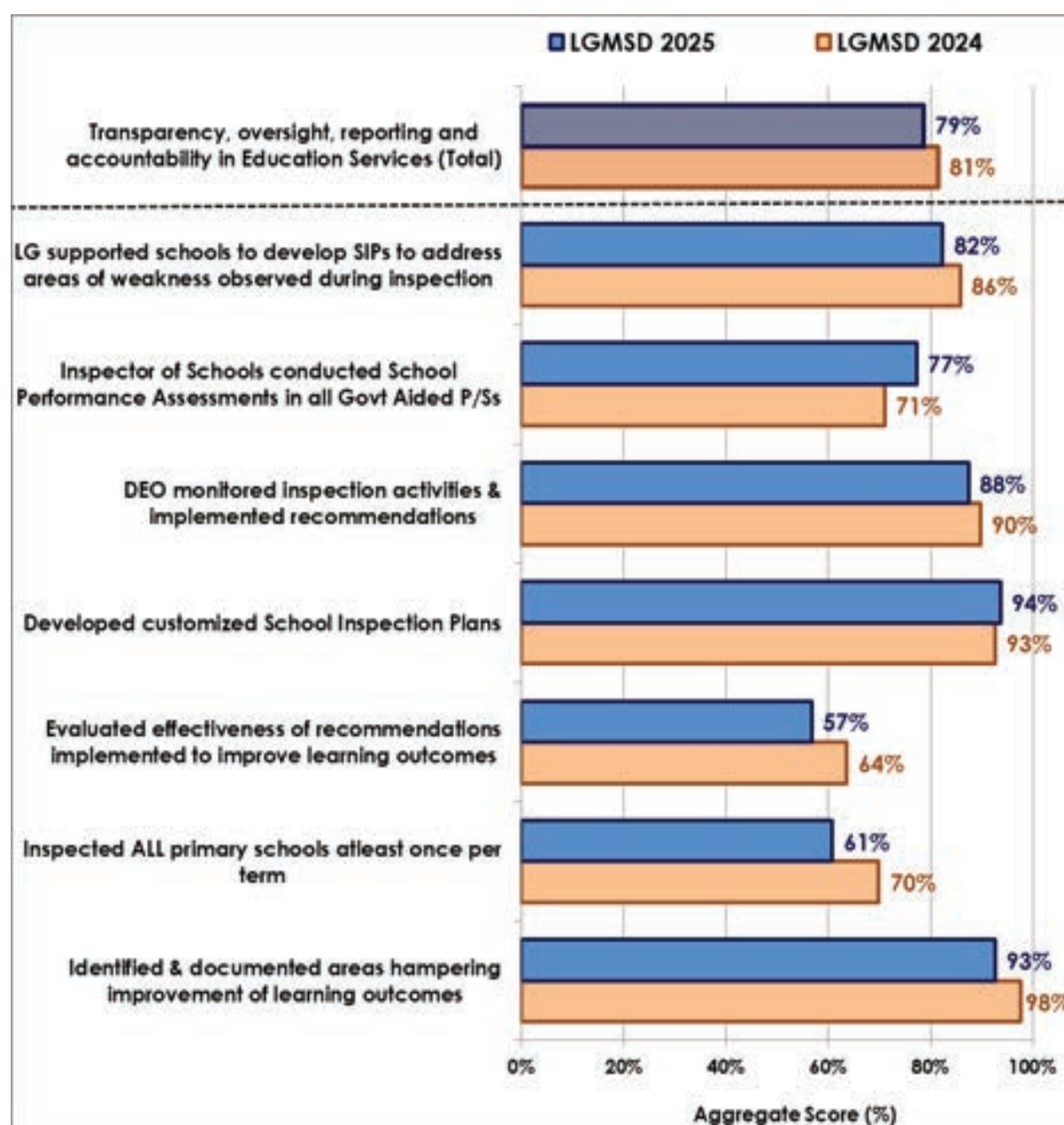
The indicator that requires **“inspection of all primary school at least once a term”** performed at an average of 61%, with Cities at 90%, MLGs at 74% and DLGs at 56%. Only Mbale city as well as eight (08) MLGs namely: Bugiri, Busia, Njeru, Lugazi, Mukono, Nansana, Mubende and Kotido failed to score on this indicator. Furthermore, 60 DLGs, including: Lira, Agago, Kyotera, Bulambuli, Kagadi, Mbale, Oyam, Manafwa, among others failed on this indicator.

Analysis of the data on the **“documentation of areas that hamper improvement of learning outcomes in schools”** performed at 93% overall, with all cities and MLGs at 100% and DLGs at 90%. It was noted that only 13DLGs, namely: Kabarole, Kagadi, Mbale, Bududa, Manafwa, Buliisa, Budaka, Abim, Kyankwanzi, Kassanda, Rukungiri, Bugweri, and Mayuge failed on the indicator.

### **3.4.6 Performance Trend for Transparency, Oversight and support**

The figure 71 below shows the performance trends under the transparency, oversight and support roles as performed during the period under review.

**Figure 71: Trend under Transparency, Oversight and support – Education Services**



**No. of LGs assessed = 176**

Overall, there was a decline as per trend analysis of the transparency, oversight and support indicators on the inspection activities to improve the learning outcomes from 81% in 2024 to 79% in 2025 across all the LGs. Further analysis showed that most of the sub indicators under this assessment area, declined in performance over the last two years as per the graph in figure 71 above.

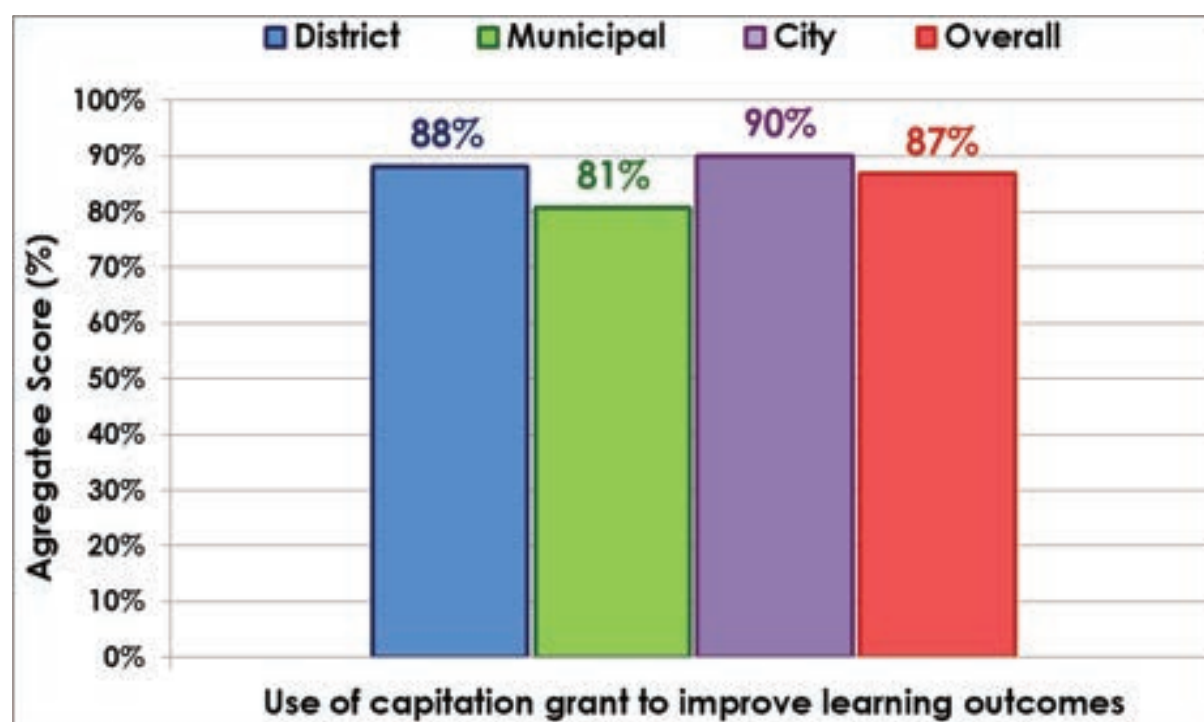
There was however an improvement in the indicator on the “LG Inspector of Schools conducting School Performance Assessments in all Government-aided primary schools for the previous school year” from 71% in 2024 to 77% in 2025. A further a slight improvement in performance of the indicator on the “development of customized inspection plans” from 93% in 2024 to 94% in 2025 was registered.

Therefore, the Transparency, oversight and support function require strengthening in all LGs with assistance from the relevant agencies of Government for better performance of the indicator.

### 3.4.7 Monitoring and Inspection

Figure 72 below shows indicator scores under Monitoring and Inspection disaggregated by Cities, Districts and Municipalities.

**Figure 72: Scores under Monitoring and Inspection-Education Services**



**No. of LGs assessed = 176**

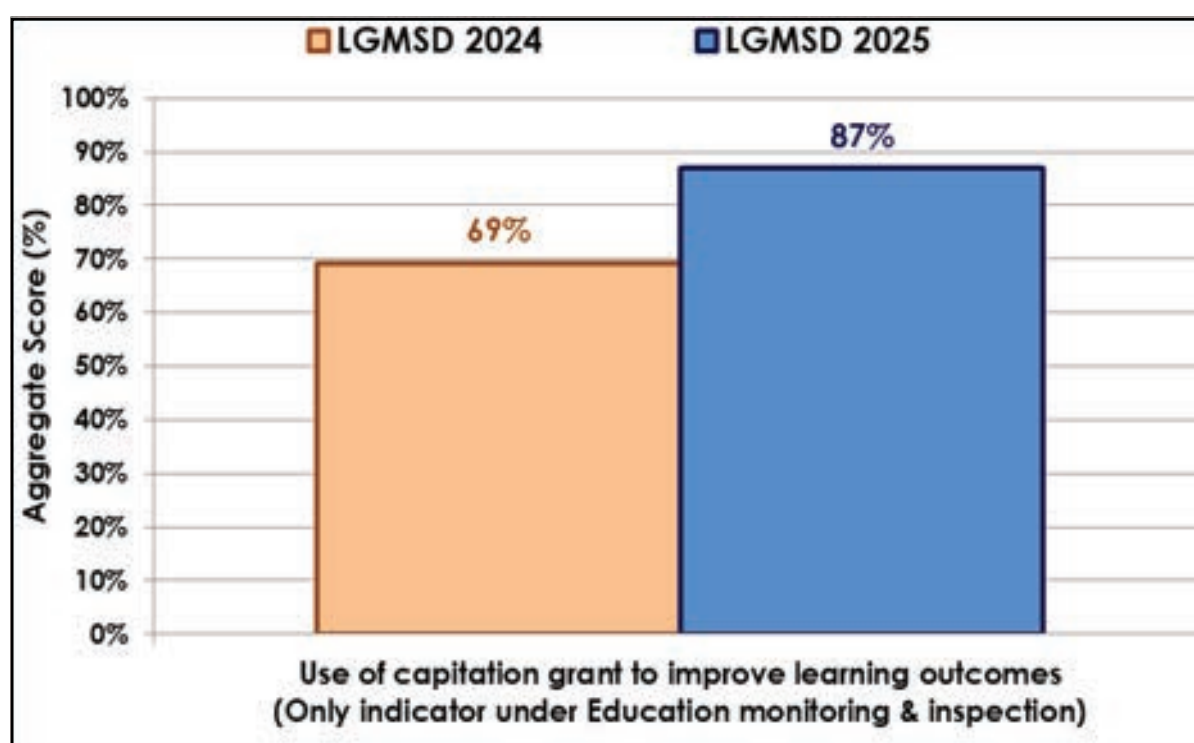
The indicator on the “use of capitation grants to improve learning outcomes” performed at 87% overall, with 90% for cities, 81% MLGs and 88% for Districts.

Only Soroti city and six (06) MLGs, namely: Ntungamo, Kisoro, Nebbi, Kabale, Ibanda, and Kitgum did not attain a score on the said indicator. Further analysis showed that 119 districts out of 135 registered a score under this indicator. This implies that only 16LGs, namely: Kapchorwa, Arua, Masaka, Dokolo, Rwampara, Koboko, Kabale, Mbarara, Amuria, Ntungamo, Kapelebyong, Tororo, Bugiri, Kitgum, Lamwo and Serere failed to score on this indicator on the use of capitation grants to improve learning outcomes.

### 3.4.7 Performance Trend for Monitoring and Inspection of Education Services

The figure 73 below shows the performance trends under the monitoring and inspection as performed during the period between 2024 and 2025.

**Figure 73: Trend analysis under Monitoring and Inspection – Education Services**



**No. of LGs assessed = 176**

From the figure 73 above, the trend over the last two years on the indicator on the “use of capitation grants to improve learning outcomes” shows an upward movement from 69% in 2024 to 87% in 2025.

From the above analysis, most of the LGs seem to have embraced monitoring and inspection of the capitation grants to improve leaning outcomes. The remaining few LGs, shall require efforts to help them to improve on their score in the area of monitoring and inspection for better results.

### **3.5 Conclusion, Emerging Issues and Recommended actions**

Overall, the Education Services Outcomes Assessment depicted an average of 66% for all the Local Governments. The Education assessment results have shown that the DLGs performed between 36%-99%, with Kiruhura, Isingiro and Kira Municipal Council, performing well in education thematic area. On the other hand, Kapchorwa DLG, Tororo MLG, Bulambuli DLG scored between 36%- 37% in the year under review.

In summary, the education service outcome performance was good but still required more focus on the issues and recommendations in the table 19 below. This may require urgent policy interventions by the stakeholders, up to Cabinet level.

**Table 18: Emerging Issues and recommended actions from the LGMSD 2025 for Education Assessment**

| No. | Emerging issues/ outstanding challenges                                                                                                        | Recommendation(s)                                                                                                                                                                                                                                                         | Responsibility Centre |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 1   | Decline in school progression rates of P.6 to P7 from 31% in 2024 to 25% in 2025 as well as that of P4 to P5 from 54% in 2024 to 49% in 2025   | <ul style="list-style-type: none"> <li>Strengthen efforts in monitoring the use of EMIS tools to improve progression rates</li> <li>Enhance Community mobilization and mindset change</li> <li>Need to investigate this downward trend in the progression</li> </ul>      | MoES, OPM, MoLG, LGs  |
| 2   | Poor performance in Secondary school teacher attendance to duty rated between 35-37% and primary school teacher attendance was between 44%-65% | <ul style="list-style-type: none"> <li>Review the policy on the deployment of secondary school teachers</li> <li>Strict use of the TELA machines should be intensified</li> </ul>                                                                                         | MoES LGs              |
| 3   | Decline in the performance of transparency and oversight function in LGs                                                                       | <ul style="list-style-type: none"> <li>Strengthen the implementation of all oversight indicators and recommendations to improve learning outcomes such as documentation, evaluation of outcomes, inspection, monitoring and support in the preparation of SIPs</li> </ul> | MoLG LGs MoES         |
| 4   | Decline in the performance of the environment, social, health and safeguards from 75% in 2024 to 53% in 2025                                   | <ul style="list-style-type: none"> <li>Enhance efforts in engendering environment social and health safeguards in school programs and projects</li> </ul>                                                                                                                 | MoGLSD MoES, MoWE LGs |
| 5   | Decline in boys' enrollment in Government aided primary schools by 4% from 65% in 2024 to 61% in 2025                                          | <ul style="list-style-type: none"> <li>Investigations as to why this decline was happening should be done</li> </ul>                                                                                                                                                      | OPM, MoES, LGs        |
| 6   | Decline in the implementation efforts of protection measures against violence and discrimination against children (87LGs failed)               | <ul style="list-style-type: none"> <li>Enhance efforts in Implementing protection measures against violence and discrimination in school</li> </ul>                                                                                                                       | MoES, LGs, MoGLSD     |

## 4.0 Performance Assessment for Health Services

### 4.1 Introduction

The overall objective of the 2025 performance assessment of Health service outcome was to incentivize Local Governments to deliver high quality and efficient health services. In accordance with the LGMSD Performance Assessment Manual 2024, it was envisaged that the results of the Health Service outcome performance assessment would impact the size of the Health Development Grant (and later Local Government Health Management services grant). In future, however, service outcome results are expected to impact allocation of part of the sub-programme specific recurrent grants – a minimum fixed share (allocation) will be maintained to ensure minimum service level delivery.

The assessment for health service outcomes covered two elements namely; Results/Outcome and Investment Management. Outcome/Results underscore performance indicators that focused on addressing key bottlenecks for service delivery and safeguard management. These were broadly clustered under (i) Access; (ii) Efficiency and (iii) Quality.

On the other hand, Investment Management Process Indicators, were broadly clustered as; (i) Environment, Social, Health and Safety; (ii) Human Resource Management; (iii) Management and Functionality of Amenities; (iv) Management of Financial Resources; and (v) Oversight and Support Supervision.

under the Health Service Outcome, only 175 local governments were assessed. Nebbi Municipal LG, in the West Nile sub-region, was excluded for lack of a government - supported HC IV or a General Hospital. The other was Kampala Capital City Authority (Central region), which for purposes of this assessment, was not treated under Local Governments.

Table 20 below presents the breakdown of the scores per performance area, and their respective performance indicators have been explored in the sections thereafter.

**Table 19: Breakdown of the scores per performance area**

| Number | Thematic Area                                                  | Performance Area                                             | Percentage of overall score |
|--------|----------------------------------------------------------------|--------------------------------------------------------------|-----------------------------|
| A      | Health Outcome/Results<br>(Maximum score is 40 percent)        | Quality of Health services                                   | 12                          |
|        |                                                                | Accessibility of services                                    | 22                          |
|        |                                                                | Efficiency of Health services                                | 6                           |
| B      | Investment Management Process<br>(Maximum score is 60 percent) | Human Resource Management                                    | 20                          |
|        |                                                                | Management and functionality of Amenities.                   | 14                          |
|        |                                                                | Effective Mobilization and Management of financial resources | 10                          |
|        |                                                                | Environment, Social, Health and Safety Safeguards            | 6                           |
|        |                                                                | Transparency, Oversight and Support                          | 10                          |
| Total  |                                                                |                                                              | 100                         |

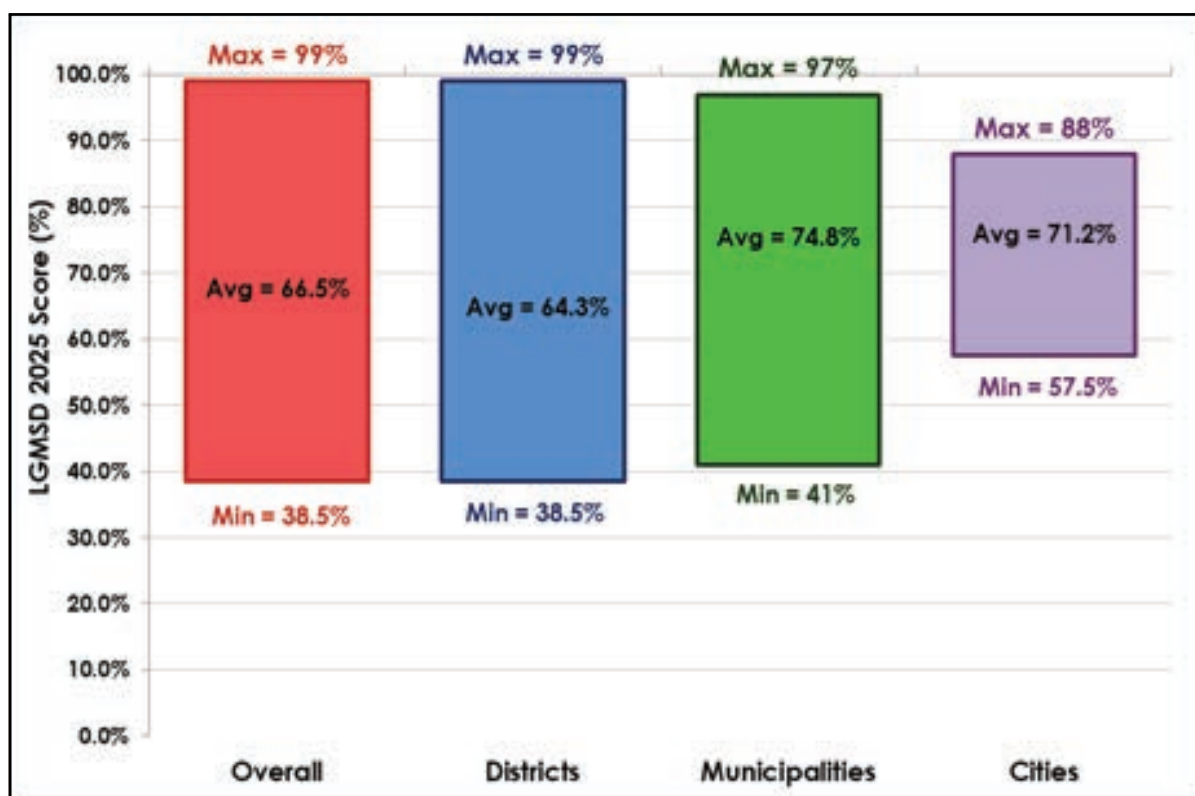
## 4.2 Overview of Health Performance Results

This section summarily presents the polarity scores of Health performances; distribution of LGs in Health across composite score ranges (by category-Districts, Cities and Municipalities); ranking of LG performance (Top ten and bottom ten); best and worst scored indicators for health; and the distribution of health performance scores across the country.

### 4.2.1 Polarity of scores of Health Performances

The polarity of scores for health as presented in figure 74 below shows the relative orientation of maximum, average and minimum composite scores for all LGs across the country for the Health Service outcomes. It also gives the difference between the highest and lowest scores for overall and also disaggregated for Districts, Cities and Municipalities.

**Figure 74: Polarity of composite scores for Health Performance for LGMSD 2024**



**No. of LGs assessed = 175**

From figure 74 above, the overall average composite score for Health service outcomes was 66.5%. Whereas the maximum composite score was 99% (Isingiro DLG), the lowest composite score was recorded at 38.5% (Buvuma DLG). The municipalities attained the highest average composite score of 74.8%, with the minimum score being 41% (Tororo MC) while the maximum score was 97% (Njeru MC).

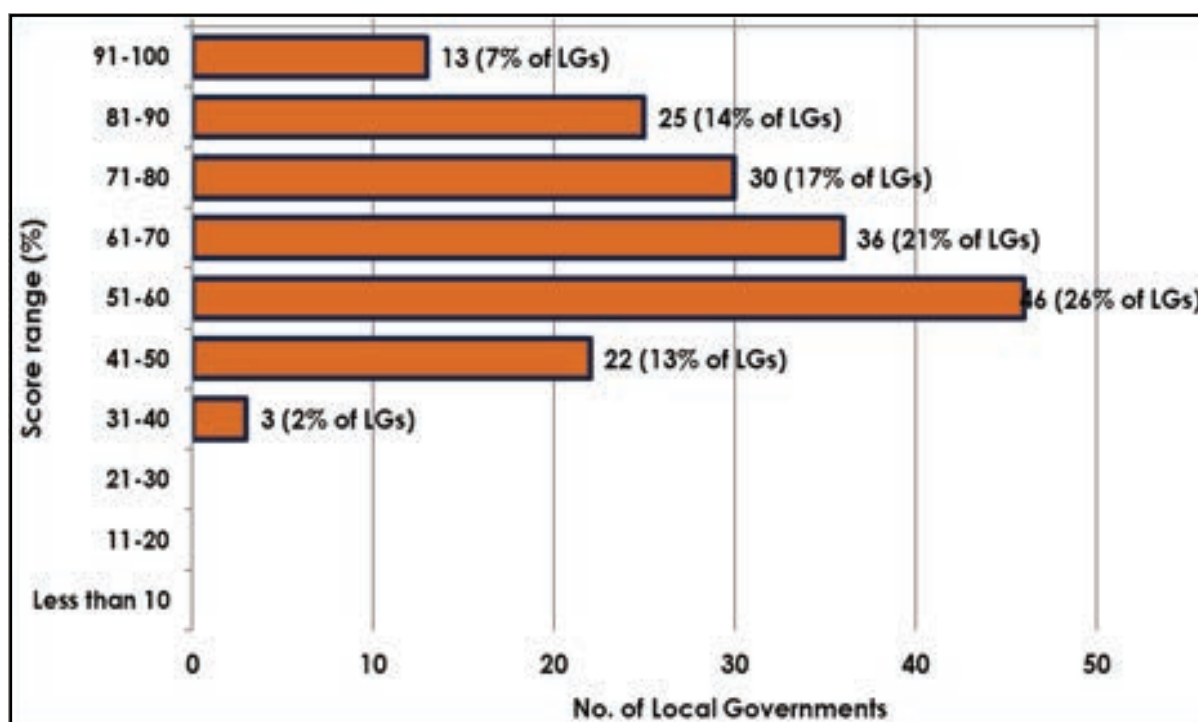
The municipalities were closely followed by cities whose average composite score was 71.2%, with the highest composite score being 88% (Mbarara City) and the lowest composite score being 57.5% (Mbale City). On the other hand, the lowest average composite score was attained by Districts at 64.3%, with the highest score being 99% (Isingiro DLG) and the minimum composite score being 38.5% (Buvuma DLG).

#### **4.2.2 Distribution of LGs in Health across composite score ranges**

The section presents the distribution of LGs across various score ranges under the Health Service outcome. Figure 75 below covers distribution of all LGs. The rest of figures 76, 77 and 78 under this section go on to present distribution of score ranges for the Districts; Municipalities; and then Cities respectively.

a) Overall Distribution of Local Governments across composite score ranges

**Figure 75: Distribution of all LGs (by number and proportion) across the different composite score ranges**

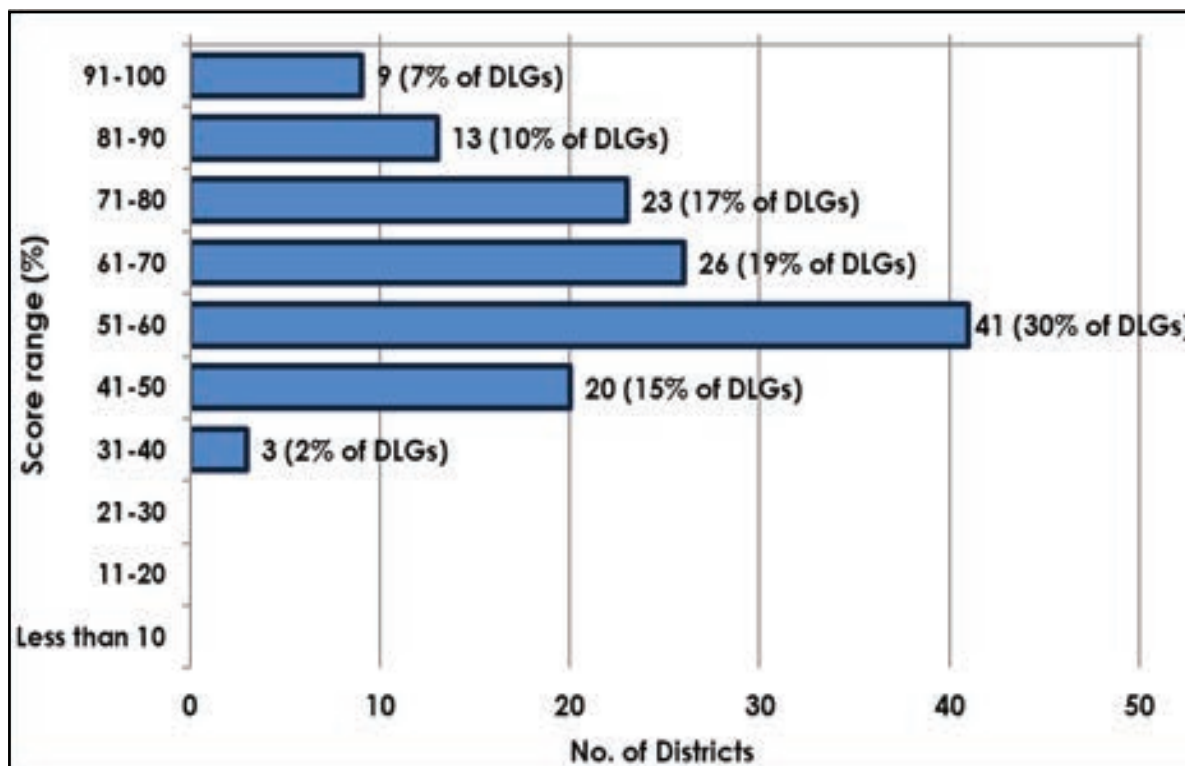


**No. of LGs assessed = 175**

The performance of Local governments, based on the composite scores, was largely good. Majority (26%) of the local governments were within the score range of 51% and 60%. In total, 85.7% (150) of the assessed 175 LGs scored at least 51% or more. On the other hand, only 25 LGs (14.3%) of the 175 assessed LGs scored less than 51%. The lowest performing LGs scored in the range of 31%-40% (Dokolo DLG, Agago DLG and Buvuma DLG). Further details on the top 10 and bottom 10 Local governments have been presented in Tables 21 and 22 below.

b) Distribution of District LGs across average score ranges

Figure 76: Distribution of District LGs across different composite score ranges

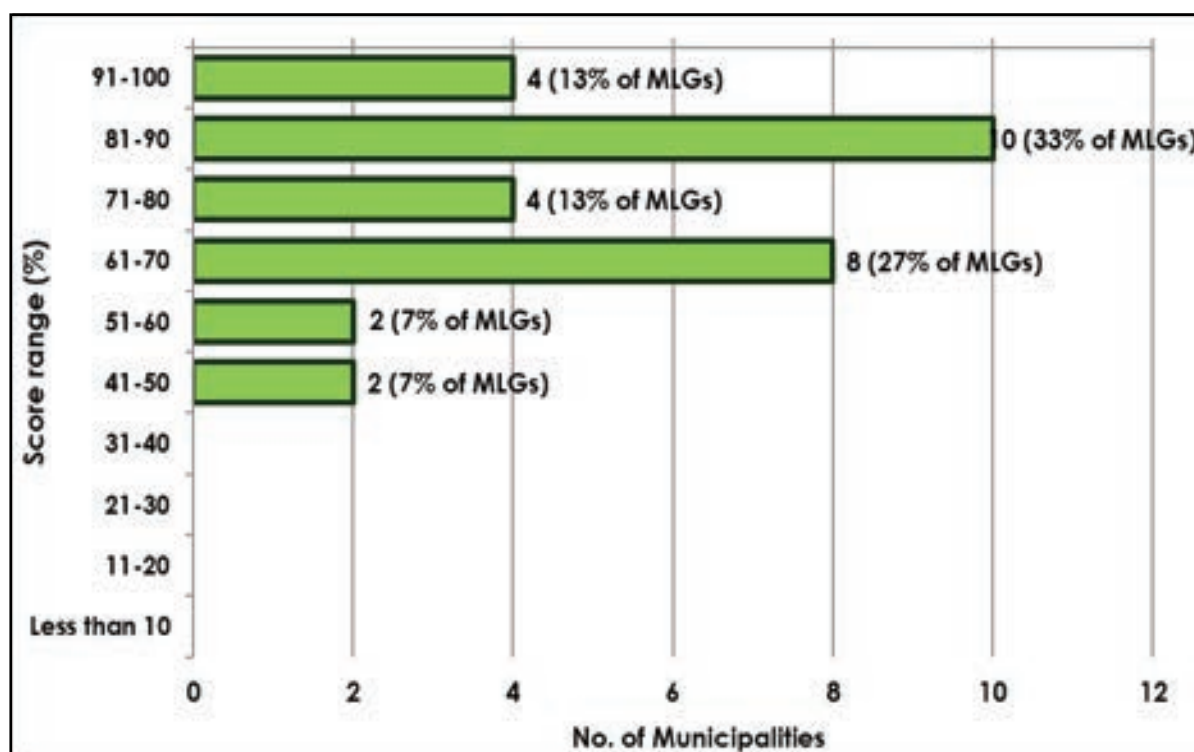


No. of DLGs assessed = 135

As many as 41 (30%) of the assessed District LGs scored in the ranges between 51% - 60%, while 26 (19%) District LGs scored between 61% and 70%. In total, 112 (83%) of the assessed 135 District LGs scored at least 51 percent. On the other hand, only 20 LGs (15%) attained scores in the ranges of 41% to 50% and 3 LGs scored between 21% and 30% (the DLGs of Dokolo, Agago and Buvuma).

c) Distribution of Municipalities across average score ranges

Figure 77: Distribution of MLGs across different composite score ranges

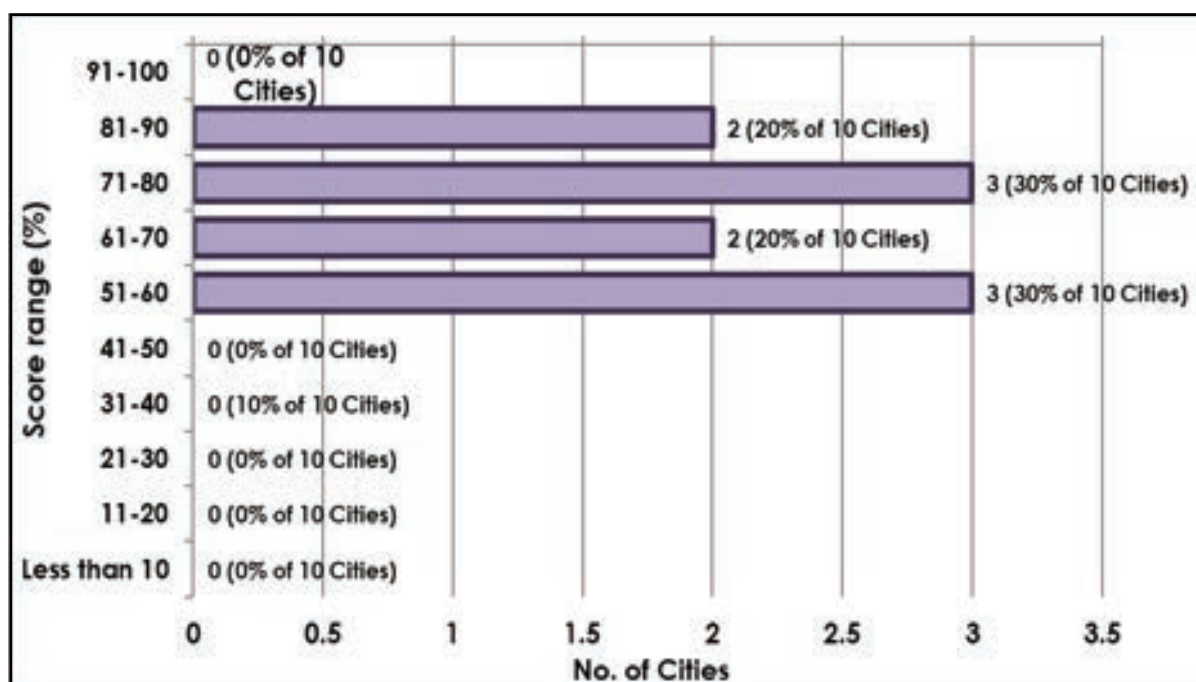


No. of MLGs assessed = 30

For the period under review, only 30 Municipal Councils (MCs) were assessed out of the maximum possible 31 LGs. Nebbi Municipal LG was not assessed for health outcome service because the Municipal LG did not have a government-supported General Hospital, nor HC IV at the time of the assessment. The score ranges of 81% and 90% had the highest portion of Municipal LGs (33%) followed by 27% (8 MCs) in the score range of 61% to 70%. Further, 26 (86.6%) of the Municipal LGs scored at least 61 percent, with four (4) MCs attained scores in the ranges of 91% and 100%. These included; Njeru MC (97%), Nansana MC (97%), Mukono MC (94%), and Kira MC (92%). On the other hand, only 4 Municipal LGs scored below 61%. These included Lugazi MC (60%), Busia MC (57%), Kotido MC (45%) and Tororo MC (41%).

d) *Distribution of Cities across average score ranges*

**Figure 78: Distribution of Cities across different composite score**



**No. of Cities assessed = 10**

As illustrated in figure 78 above, 10 cities were assessed under the health service outcome in the 2025 LGMSD performance assessment. All Cities scored between 51% and 90% with no single city no single city attaining the maximum possible score range of 91% and 100%. Mbarara City (88%) and Masaka City (87%) attained the highest scores in the ranges of 81% and 90%. The score ranges of 51% to 60% and 71% to 80% each had 30% of the assessed Cities. In the score ranges of 71% to 80% were the cities of Arua (80%), Jinja (78.5%) and Fort-Portal (72%). Two cities scored in the ranges of 61% to 70% and these were (Gulu City (66%) and Lira City (62.5%). In the score ranges of 51% to 60% were the three cities of Soroti (60%), Hoima (60%) and Mbale (57.5%).

#### 4.2.3 Ranking of LG Performance in to Health Service Outcome Area

Tables 21 and 22 below present average scores and rankings in Health service outcome Performance Area for the respective top ten and bottom ten LGs.

**a) Top 10 Performing LGs in Health service outcome area**

**Table 20: Ten overall Highest performing LGS in Health Service Outcome – LGMSD 2025**

| Rank 2025 | Score 2025 | Vote Name                 | Rank 2024 | Score 2024 |
|-----------|------------|---------------------------|-----------|------------|
| 1         | 99.00      | Isingiro District         | 4         | 92.50      |
| 2         | 97.00      | Njeru Municipal Council   | 146       | 43.00      |
| 2         | 97.00      | Nansana Municipal Council | 47        | 71.50      |
| 4         | 94.00      | Mukono Municipal Council  | 103       | 56.50      |
| 4         | 94.00      | Kayunga District          | 82        | 63.00      |
| 6         | 93.50      | Mpigi District            | 65        | 67.50      |
| 7         | 93.00      | Jinja District            | 97        | 59.50      |
| 8         | 92.00      | Mukono District           | 137       | 45.50      |
| 8         | 92.00      | Kira Municipal Council    | 35        | 75.00      |
| 8         | 92.00      | Kazo District             | 15        | 82.50      |

**No. of LGs assessed = 175**

The score for the top ten LGs ranged between 92% and 99%, with 7 LGs scoring at least 93.00 percent. Isingiro DLG was the highest ranked LG with a score of 99 percent followed by Njeru and Nansana Municipal Councils, with a joint score of 97.00 percent. The key reason for the exceptional performance was that in addition to attaining a score for majority of the assessed indicators under the health services, all the top ranked local governments in the Health Service Outcome area also scored well under Infrastructure Assets. For context, the top ten ranked LGs in Health were ranked between 2<sup>nd</sup> (Isingiro DLG) and 11<sup>th</sup> (Mukono MC) under Infrastructure Asset, with scores ranging between 98% and 90% respectively.

Compared to the 2024 assessment results, the same LGs scored between 43% (Njeru MC) to 92.5% (Isingiro DLG), respectively climbing from 146<sup>th</sup> (in 2024) to 2<sup>nd</sup> (in 2025) position and from 4<sup>th</sup> (in 2024) position to 1<sup>st</sup> (2025) position.

**b) Bottom 10 performing LGs in Health service outcome area**

**Table 21: Ten Least performing LGs in Health Service Outcomes – LGMSD 2025**

| Rank 2025 | Score 2025 | Vote Name                | Rank 2024 | Score 2024 |
|-----------|------------|--------------------------|-----------|------------|
| 166       | 45.50      | Buyende District         | 143       | 44.00      |
| 166       | 45.50      | Bukwo District           | 145       | 43.50      |
| 168       | 45.00      | Kotido Municipal Council | 37        | 74.50      |
| 169       | 43.50      | Iganga District          | 136       | 46.50      |
| 170       | 42.50      | Kyotera District         | 120       | 51.00      |
| 171       | 41.50      | Kween District           | 92        | 60.50      |
| 172       | 41.00      | Tororo Municipal Council | 170       | 27.50      |
| 173       | 39.50      | Dokolo District          | 123       | 50.50      |
| 173       | 39.50      | Agago District           | 40        | 73.50      |
| 175       | 38.50      | Buvuma District          | 152       | 38.50      |

**No. of LGs assessed = 175**

The score for the ten LGs with the least performance ranged between 38.5% and 45.5% compared to a range of 38.5% to 44% in 2024. For the 2025 assessment, only 3 LGs scored below 41%. The worst performing LG was Buvuma District LG with a score of 38.50, ranking at 175<sup>th</sup>. This was the same performance by score and position as recorded in the 2024 assessment. Agago and Dokolo District LGs jointly attained a score of 39.50 percent and tied in the 173<sup>rd</sup> position. One of the reasons for the highlighted poor performing LGs was that in addition to failing to attain a score for majority of the assessed indicators under the health services, majority of the least ranked local governments in the Health Service Outcome area also scored poorly under Infrastructure Assets. For context, eight (8) of the least ranked LGs in Health were ranked between 175<sup>th</sup> (Bukwo DLG) and 175<sup>th</sup> (Dokolo DLG) under Infrastructure Assets, with scores in infrastructure assets ranging between 15% and 33% respectively.

Compared to the 2024 assessment results, the biggest loser was Kotido MC dropping from 37<sup>th</sup> position (with a score of 74.5% to 168<sup>th</sup> position with a score of 45%. On the other hand, Tororo MC remained in the bottom 10 despite an improved score from 170<sup>th</sup> position (with a score of 27.5%) to 172<sup>nd</sup> position (with a score of 41%).

#### 4.2.4 Best and worst scoring indicators for health

The section presents the best 10 and worst 10 performing Indicators under the Health outcome service area.

##### a) The best 10 performing Indicators

**Table 22: Top 10 scoring indicators under Health outcome service area**

| Rank 2025 | Performance Indicator                                                                               | Score 2025 |
|-----------|-----------------------------------------------------------------------------------------------------|------------|
| 1         | Health facilities in the LG have Safe water source                                                  | 98%        |
| 2         | Length of Inpatient Stay on Admission                                                               | 97%        |
| 2         | Health facilities in the LG have Sterilizer for equipment                                           | 97%        |
| 4         | Health facilities in the LG have Waste management and disposal facilities at all work stations      | 96%        |
| 5         | health facilities in the LG have handwashing facilities with soap or alcohol-based sanitizer at all | 95%        |
| 6         | Clean human waste disposal facilities for patients and staff segregated between male and female     | 90%        |
| 7         | HIV chronic care enrollment                                                                         | 88%        |
| 8         | LG has ensured that all public health facilities submitted quarterly VHT reports in the previous FY | 86%        |
| 9         | Reduction of Perinatal Death                                                                        | 84%        |
| 10        | Out-patient (OPD) attendance                                                                        | 83%        |

**No. of LGs assessed = 175**

As indicated in Table 23 above, score of the top performing indicators under Health service outcome ranged between 98% and 83%. For the year under review, all the health facilities in the LG(s) had a safe water source except for a few in Kalangala DLG, Otuke DLG, Karenga

DLG and Kaabong DLG. 84 percent of the health facilities in the LGs recorded a reduction in perinatal death while 83% of the LGs experienced an increment in Out-patient (OPD) attendance for the period under review.

**b) Bottom 10 performing Indicators under Health Service outcome area**

**Table 23: Bottom 10 scoring Health Service Outcome**

| Rank 2025 | Performance Indicator                                                                                | Score 2025 |
|-----------|------------------------------------------------------------------------------------------------------|------------|
| 21        | Data availability and completeness                                                                   | 74%        |
| 22        | Use of PHC NWR grant to improve health outcomes (at facility level)                                  | 69%        |
| 23        | Number of ANC clients attended to by the Mid-wives.                                                  | 61%        |
| 24        | Evidence that DHO and HR has ensured that all medical staff have valid practicing licenses to meet s | 51%        |
| 25        | Recruitment and deployment of the most critical staff in all HC IVs                                  | 50%        |
| 26        | LG Health Office and Community Development Office have trained the HUMC on stakeholder engagement an | 49%        |
| 27        | LG has trained, sensitized patients, workers, medical staff and communities on measures to eliminate | 46%        |
| 28        | HC IVs and District Hospitals were certified as CPD centers in the previous FY                       | 38%        |
| 29        | HC IVs and District Hospitals provided at least 4 CPDs                                               | 33%        |
| 30        | Evidence that the LG has recruited the critical staff in Health Centre IIIs                          | 26%        |

**No. of LGs assessed = 175**

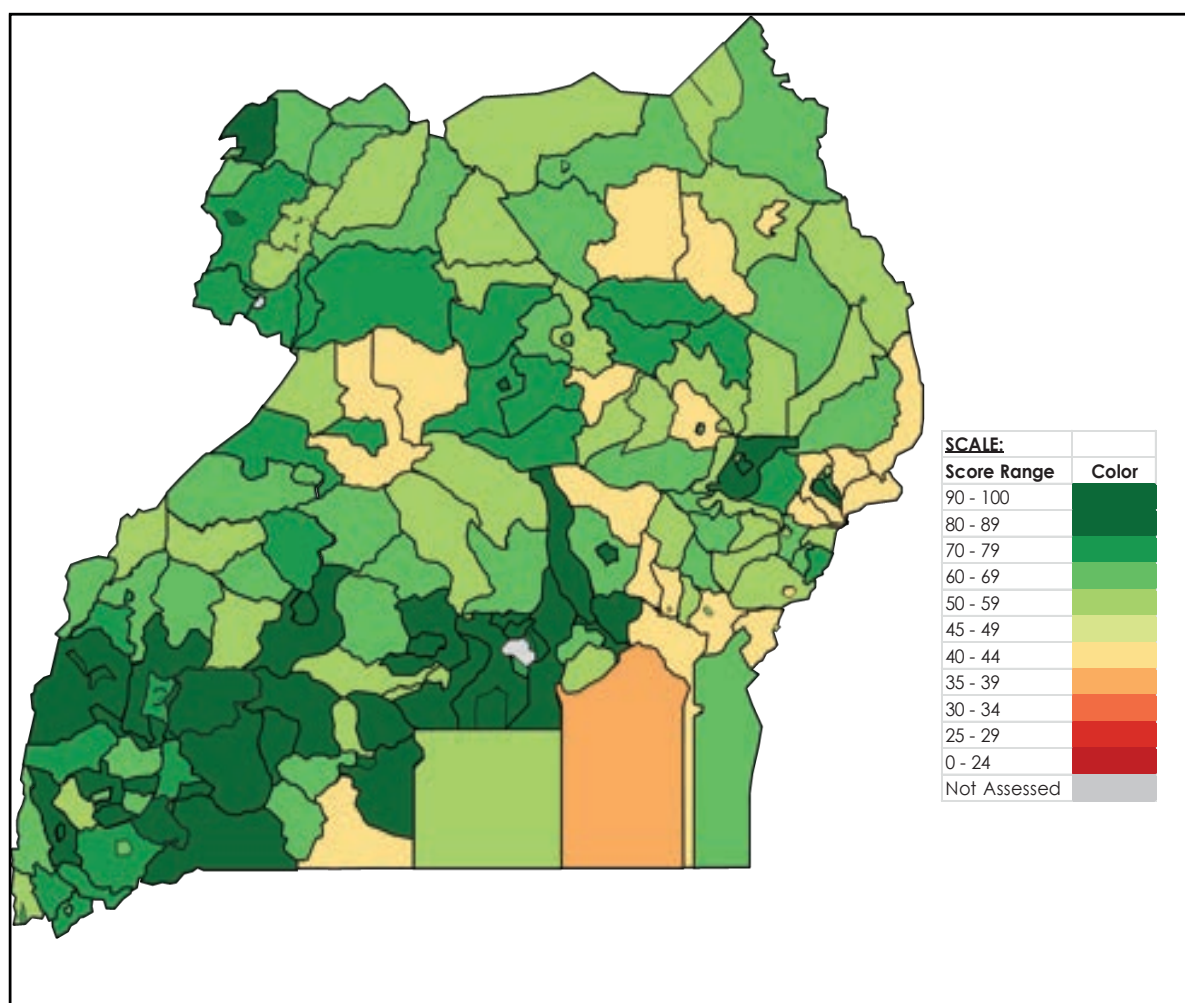
As indicated in Table 24 above, the worst scored indicators under Health Service Outcome ranged between 26% and 74%. For the period under review, the worst performed indicator was “Evidence that the LG has recruited the critical staff in Health Centre IIIs” with only 26% of the LGs having recruited the critical staff in Health Centre IIIs. At Ajia HC III in Arua District, for instance, there was only one of the two medical clinical officers needed, and only three of the four nurses needed as a bare minimum. This phenomenon was widespread across the country and as such as many as 131 Local Governments did not attain a score in this area.

In addition, in only 33 percent of the LGs did the HC IVs and District Hospitals provide at least 4 Continuous Professional Development (CPD) to their respective HCIIIs) in financial year 2024/25. In part, this was attributed to the fact that only 38 percent of the LGs had their HC IVs and District Hospitals certified as CPD centers in the financial year 2024/25.

#### 4.2.5 Distribution of Health Performance Scores across the Country

The heatmap, in figure 79 below, was used to demonstrate the distribution of the performance score ranges by the respective Local governments across the country.

**Figure 79: Heat map of Uganda for Health-related Performance Scores across all LGs - 2024 LGMSD Assessment**



**No. of LGs assessed = 175**

As indicated in figure 79 above, the best score range (80%-89% and 90%-100%) were registered in southern parts of the Country. Local Governments in the Eastern region performed in the worst score ranges, with majority attaining scores in the ranges of 35-39 and 50-59 percent. This covered the sub-regions of Busoga, Bukedi, Bugisu, Teso, Sebei, and Karamoja. Outside this, Acholi and Bunyoro sub-regions equally had a median performance.

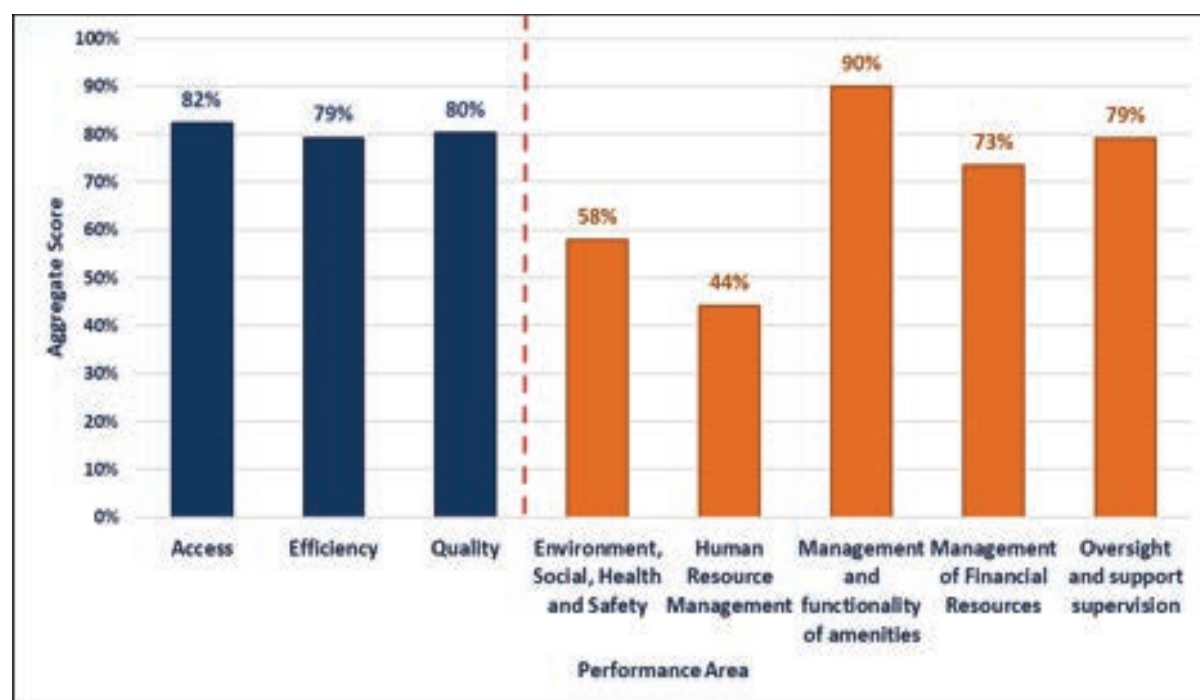
Two LGs (shaded in gray) were not assessed. These included Nebbi Municipal LG (West Nile) for lack of a government aided HC IV nor a General Hospital. The other was Kampala Capital City Authority (Central region) which, for purposes of this assessment, was not treated under Local Governments.

## 4.2.6 Performance of the Health Service Outcome

### 4.2.6.1 Health Services Performance Area – Outcomes/Results & Investment Management Process Indicators

Performance in the Health Service outcome area was assessed under two broader categories. The first category was Outcome/Results indicators which were broadly clustered as (i) Access; (ii) Efficiency and (iii) Quality. These are presented in the first half of figure 80 below. The second category, presented in the second half of figure 80 below, was Investment Management Process Indicators, which were broadly clustered as; (i) Environment, Social, Health and Safety; (ii) Human Resource Management; (iii) Management and Functionality of Amenities; (iv) Management of Financial Resources; and (v) Oversight and Support Supervision.

**Figure 80: Summary of performance areas under Health Service outcome**



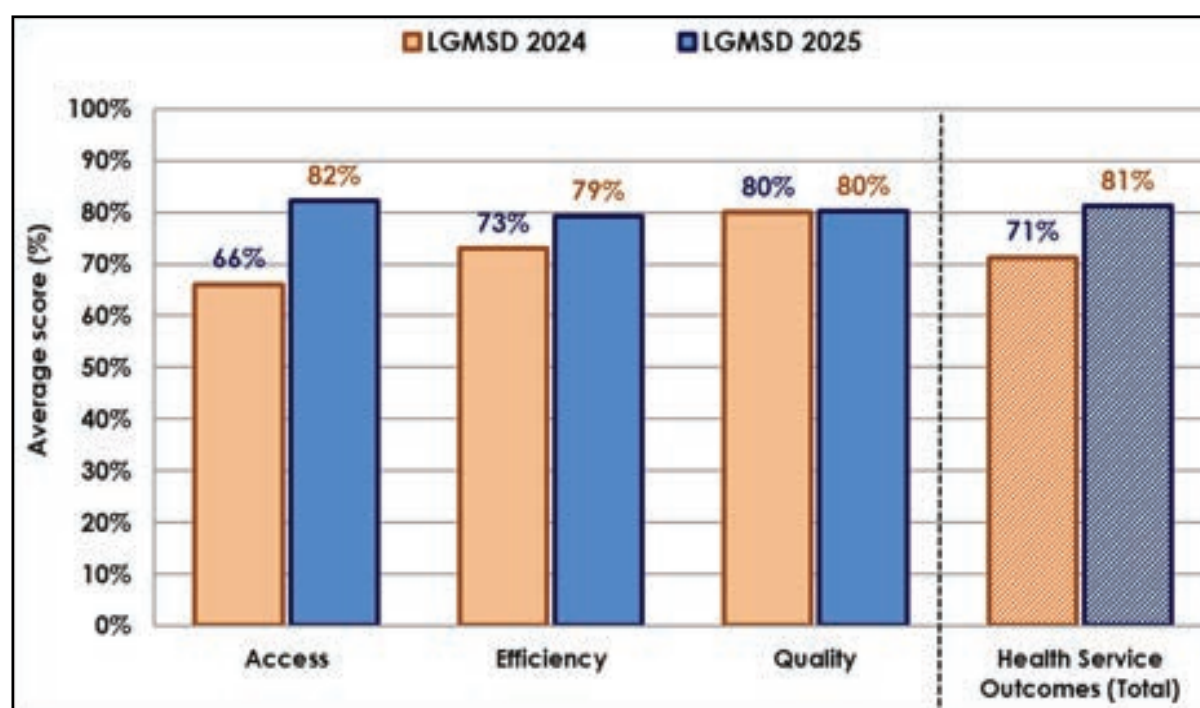
**No. of LGs assessed = 175**

On average, the best performed cluster of indicators were the outcome indicators with an average score of 80.3% compared to the Investment management process Indicators whose average score was 68.8%. On the overall however, the best performed assessment area was “Management and functionality of amenities” which was met by 90% of the LGs while the worst assessment area was “Human Resource Management” which was met by only 44% of the Local governments.

#### 4.2.6.1 Performance Trend for Health Services Outcomes

Figure 81 below illustrates the trends in the performance of the health services outcomes between the assessment years 2024 and 2025. The trends are disaggregated for the assessment areas of Access; Efficiency; and Quality.

**Figure 81: Trend of Health Service Outcomes (2024 – 2025)**



**No. of LGs assessed = 175**

Year on year, the overall trend in the performance of Health Service outcomes registered a 10 percent increment from 71 percent to 81 percent in 2024 and 2025 respectively. The Outcome/Result cluster registered an average improvement of 7.3 percent across the three thematic areas with the highest improvement registered under “Access” moving to 82 percent in 2025 from a paltry 66 percent in 2024.

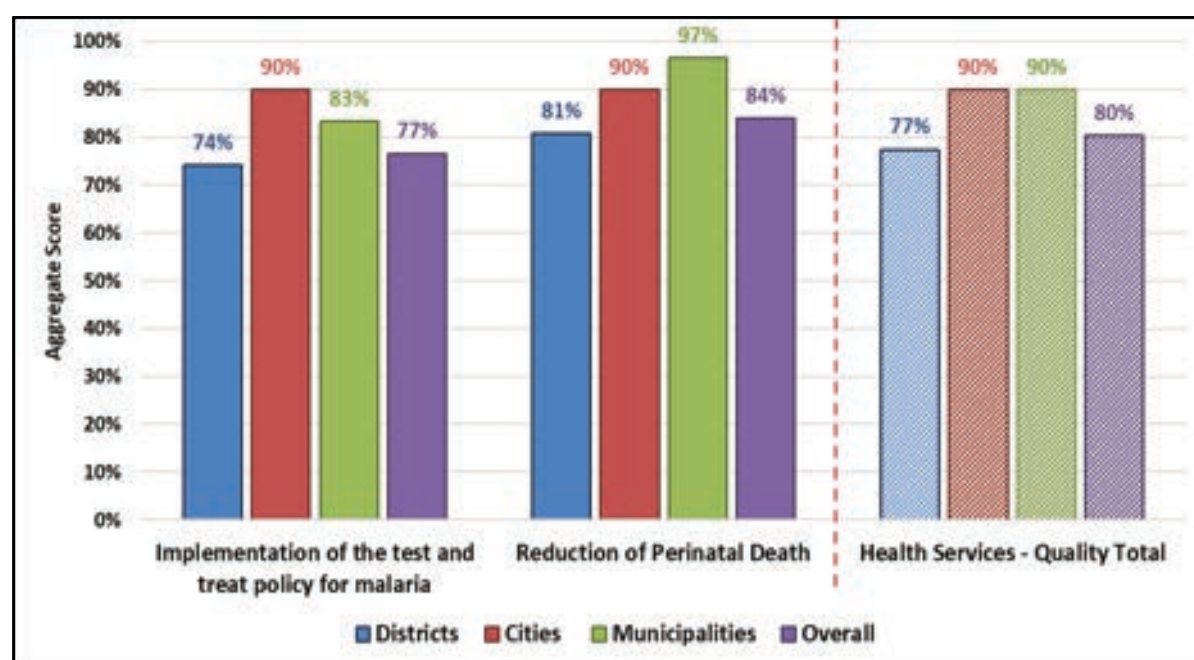
One of the areas that boosted the registered improvement was the increment in the number of LGs with health facilities that registered at least a 5% increase in the number of Out-patient (OPD) attendance, with 83% of the LGs attaining the mark in 2025 compared to only 55% of the LGs in 2024. “Efficiency” increased to 79 percent from 73 percent in 2025 and 2024 respectively while “Quality” maintained the 80 percent rating across all local governments for both assessment periods.

### 4.3 Performance of Health Services Outcome/Result Indicators

#### 4.3.1 Health Performance Area – Quality

The performance of the Quality performance area under the Health service outcome is presented in figure 82 below, with both the overall performance as well as that for the individual indicators.

**Figure 82: Performance of Quality performance area under Health service outcome**



**No. of LGs assessed = 175**

As indicated in figure 82 above, the overall performance of the quality Health services outcome averaged at 80% across all local governments. The best performing category of LGs were jointly Municipal Councils and Cities with a joint score of 90% while Districts averaged at 77 percent for the period under review.

Assessment of Quality of Health service outcome focused on “Reduction of perinatal death” and “Implementation of test and treat policy for malaria” which on the overall performed at 84% and 77% respectively.

#### **Implementation of the test and treat policy for malaria**

“Implementation of the test and treat policy for malaria” was attained by 77% of the Local Governments; averaging at 74 percent for the District LGs, 83 percent for the Municipalities and 90 percent for the Cities. Assessment of this area was based on the District Health Information System (DHIS) to ascertain whether the LGs had ensured that all malaria cases treated were tested in tandem with the prevailing Government policy. The objective was to evaluate implementation of only treating patients with a confirmed positive MRDT or Blood slide for malaria in financial year 2024/25. Further reviews and comparisons were made with the laboratory, OPD and IPD registers to prove prudent patient management at the health facilities.

In total, 41 (23%) LGs did not satisfactorily meet the set criteria for implementing the test and treat policy for malaria. These included the following: - Kyotera DLG; Gulu DLG, Ngora DLG, Lwengo DLG, Bulambuli DLG, Sironko DLG, Dokolo DLG, Bukomansimbi DLG, Namisindwa DLG, Butambala DLG, Lira City, Kagadi DLG, Butaleja DLG, Kalangala DLG, Buikwe DLG, Amudat DLG, Pallisa DLG, Masindi DLG, Abim DLG, Buliisa DLG, Tororo DLG, Iganga DLG, Nakapiripirit DLG, Kabale MC, Iganga MC, Busia DLG, Alebtong DLG, Nabilatuk

DLG, Kiryandongo DLG, Kiboga DLG, Kasanda DLG, Lugazi MC, Mityana MC, Moroto DLG, Soroti DLG, Nakasongola DLG, Kanungu DLG, Madi-Okollo DLG, Kamuli MC, Nakaseke DLG, and Mayuge DLG. In a number of these LGs, there were more cases of malaria treated than had been confirmed positive.

The leading reason for the poor performance was that at most of the affected health facilities, the reported cases of malaria treated was much higher than those confirmed by microscopy or MRDT. In most of these cases, there was no plausible explanation beyond laxity and non adherence to the test treat policy. In a few others, however, there were reported cases of malaria test kits being out of stock. At Lunyo HCIII in Busia District local Government, for instance, one additional malaria treated case was reported to have been recorded due to presumptive treatment during a temporary malaria test kit stockout.

### ***Reduction of Perinatal Death***

There was a “Reduction of Perinatal Death” in 84 percent of the assessed Local governments. When disaggregated, this stood at 97% for Municipalities, 90% for the Cities and 81% in District Local governments. This indicator assessed whether local governments had provided support to their respective health facilities to ensure that all perinatal deaths were reduced. The DHO and ADHO/MCH were expected to have supervised and supported all health facilities to ensure that there were no [perinatal] death(s) or that those that had occurred had been audited in accordance with set policy/standards/procedure.

28 LGs did not attain a score in this indicator. One of the reasons for the observed poor performance by the affected LGs were the high instances of identified mismatches between the number of cases notified and those in the integrated maternity register. In other case, the identified number of perinatal deaths in both the integrated maternity and NICU registers, were not captured among the notifications. The poorly performing LGs included the following: - Kyotera DLG, Agago DLG, Ngora DLG, Lwengo DLG, Arua City, Lira DLG, Kwanja DLG, Bukomansimbi DLG, Butambala DLG, Gomba DLG, Kikuube DLG, Buikwe DLG, Pallisa DLG, Masindi DLG, Buliisa DLG, Wakiso DLG, Iganga DLG, Omoro DLG, Budaka DLG, Kiryandongo DLG, Kasanda DLG, Makindye-Ssabagabo MC, Rukungiri DLG, Kibuku DLG, Nakasongola DLG, Kanungu DLG, Nakaseke DLG, and Mayuge DLG.

The exercise revealed a number of factors constraining a desired reduction in neonatal deaths. Some of these included the following; (i) Extreme reluctance of the midwives to notify and mobilize a team to audit the Perinatal deaths with 7 days; (ii) Myths and misconceptions about early starting of ANC in the 1st Trimester; (iii) Inadequate advocacy and awareness on male engagement in ANC contribute to late attendance and Gender Based violence which complicates pregnancy progress.

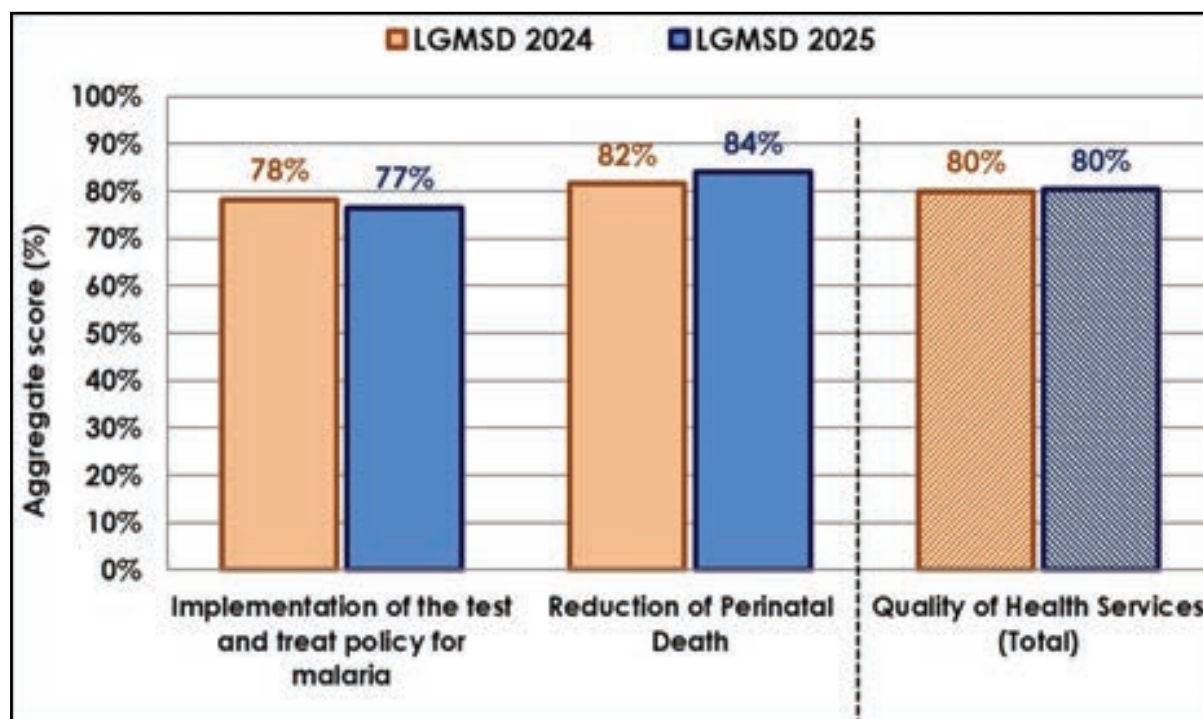
To achieve the desired results, much must be undertaken including the following; (a) Training of all midwives on proper notification and audit procedure as well as quality of MPDSR reports for service improvement; (b) All partners and government should embark on sensitization of communities on the relevance of male involvement in maternal and child health; (c) Increase the number of midwives deployed at facilities while ensuring

provision of accommodation to encourage availability; and (d) The LGs should set a budget to address issues relating to better maternal facilities and infrastructure.

#### **4.3.1 Performance Trend for Performance of Health Quality Services**

Figure 83 below illustrates the trends in the performance of the Quality of health services between the assessment years 2024 and 2025. The trends are disaggregated for the assessment indicators of “Implementation of the test and treat policy for malaria” and “Reduction of Perinatal Death”.

**Figure 83: Trend of Quality of Health Services (2024 – 2025)**



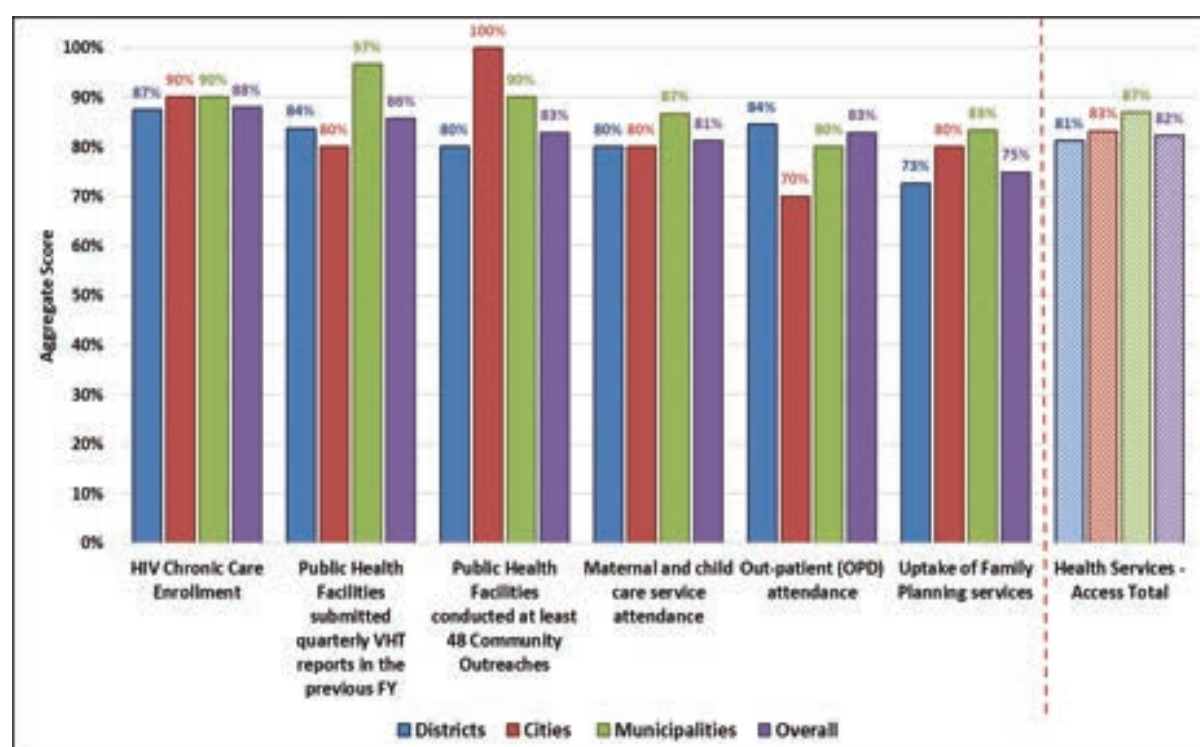
**No. of LGs assessed = 175**

The performance for 2025 notwithstanding, there was an observed stagnation for the overall score when compared to the same 80 percent attained by all Local governments in 2024. Whereas “implementation of the test and treat policy for malaria” reduced by a percentage point from 78% to 77% in 2024 and 2025 respectively, the “Reduction in Perinatal Death” Registered a two-percentage point increment from 82 percent to 84 percent over the same assessment periods.

#### **4.3.2 Health Performance Area – Access**

Figure 84 below presents the performance of the access performance area under the Health service outcome, with both the overall performance as well as that for the individual indicators.

**Figure 84: Graph of Access performance area under Health service outcome**



**No. of LGs assessed = 175**

As indicated in figure 84 above, on the overall, access to Health outcome service for the year under review was observed at only 82%. The best performing category of LGs were Municipalities (87%), followed by Cities (83%) and District LGs (81%). Access to Health outcome services was assessed along the following indicators; (i) HIV chronic care enrollment; (ii) LG has ensured that all public health facilities submitted quarterly VHT reports in the previous FY; (iii) LG has ensured that each public health facilities conducted at least 48 community outreaches in FY2024/25; (iv) Maternal and child care service attendance; (v) Out-patient (OPD) attendance; and (vi) Uptake of Family Planning services.

### **HIV chronic care enrollment**

Proper “Enrollment of HIV chronic Care” was observed in 88% of the local governments. In terms of category of the LG, this indicator was well performed in 90 percent of the Municipalities and Cities. On the other hand, 87 percent of the district local governments attained the indicator. This assessment indicator required establishment of whether the respective LGs had enrolled at least 95% newly tested HIV positives into HIV chronic care in the FY 2024/25. The exercise undertook a review of the DHIS-2 data for the total HIV positive clients identified against those linked to care in the financial year 2024/25. Linkage to care was computed by dividing the total HIV positive clients linked to chronic HIV care in a year against the total HIV positive clients identified in a year. In Gulu DLG, for instance, a total of 415 New HIV positive clients were identified by the district in the FY 2024/25 and only 227 clients were linked to chronic HIV care services in the same period, giving an enrollment rate of 54.7% which was below the minimum required 95% enrolment rate.

21 (12%) LGs enrolled less than 95% of the newly tested HIV Positives into HIV Chronic Care in the FY 2024/25. These included the following: - Gulu DLG, Lyantonde DLG, Gulu City, Sironko DLG, Amuru DLG, Butaleja DLG, Wakiso DLG, Bududa DLG, Masindi DLG, Buvuma DLG, Buliisa DLG, Butebo DLG, Omoro DLG, Kitgum DLG, Kitgum MC, Moroto DLG, Kotido DLG, Kotido MC, Entebbe MC, Nakaseke DLG, and Napak DLG.

The leading reason for the non-compliance was that to some extent, performance of this indicator depended on the cooperation and willingness of the affected individual to enroll on care. That said, however, the share of local governments that attained the indicator increased from 85% in 2024 to 88% in 2025.

### ***Submission of VHT reports by public health facilities***

The objective of this indicator was to review the submitted HMIS 097b Village Health Teams (VHT) reports to DHO, and also to confirm existence of VHTs at the sampled facilities. This indicator was important because VHTs are an increasingly critical component of health care service especially on early detection, referrals and linkage.

86 percent of the local governments ensured that all public health facilities submitted quarterly VHT reports in FY 2024/25. This was also attained in 97% of the Municipalities, 84% of the District LGs, and 80% of the Cities. For the period under review, however, 25 LGs did not attain a score under this indicator. These included; Rakai DLG, Ngora DLG, Ntoroko DLG, Rubanda DLG, Ntungamo MC, Lwengo DLG, Kyenjojo DLG, Mbarara DLG, Kalangala DLG, Hoima City, Kikuube DLG, Amudat DLG, Masindi DLG, Buvuma DLG, Abim DLG, Buliisa DLG, Luuka DLG, Moroto DLG, Soroti DLG, Lamwo DLG, Kotido DLG, Soroti City, Namayingo DLG, Nakaseke DLG, and Mayuge DLG.

Some of the factors that limited submission of VHT reports by facilities included the following; (i) Limited access and control of ECHIS VHT reporting system which affect cleaning and review; (ii) Inadequate supervision by the health assistants which affect participation; (iii) Lack of uniform identification in the community affecting their confidence and safety especially during home visits; and (iv) Lack of a stipulated fee to facilitate VHT efforts in community mobilization and participation.

During the assessment, there were proposals obtained on measures to improve this indicator including; (a) MoH should encourage the LGs to as well use the HMIS 097b in order to maintain control of the VHT data while training the Health Information Assistants (HIAs) on proper use; (b) LGs should have a uniform (wear) to uniquely identify VHTs while executing their duties in the community; (c) Increase on the level of supplies given such as ICCM commodities; (d) the government (MOH and MOFPED) should provide for better facilitation for VHTs (probably under the PHC NWR grant) for better morale and commitment.

### ***Conduct of community outreaches by public health facilities***

The indicator assessed whether each health facility (in the Local Government) planned and conducted of at least 48 Community Outreaches, including at least 4 school health outreaches, in FY2024/25. It is important to note that community outreaches are essential

for improving health-seeking behavior and access to services in hard-to-reach areas. Similarly, school health outreaches play a critical role in addressing the health needs of pupils and students, contributing to better educational outcomes

Assessment of the indicator involved a review DHIS2 data to determine the number of planned and conducted community outreach activities by each health facility in the LG. It also involved reviewing submitted outreach reports at the District Health Office (DHO) and examining outreach registers at sampled facilities. In these outreaches, the LC I was expected to have stamped in the register to acknowledge the outreach received from the health facility.

83 percent of LGs ensured that each public health facilities conducted at least 48 community outreaches in FY2024/25. This was attained in all Cities, 90 percent of the Municipalities, and only 80 percent of the District LGs. This notwithstanding, 30 LGs did not ensure that each public health facility conducted at least 48 community outreaches in the FY 2024/25. These included: - Bukwo DLG, Agago DLG, Arua DLG, Ntungamo MC, Dokolo DLG, Namisindwa DLG, Amuru DLG, Koboko MC, Amuria DLG, Butaleja DLG, Kalangala DLG, Adjumani DLG, Kole DLG, Ntungamo DLG, Amudat DLG, Moyo DLG, Abim DLG, Rukiga DLG, Butebo DLG, Obongi DLG, Tororo DLG, Luuka DLG, Pakwach DLG, Kibuku DLG, Moroto DLG, Bugiri DLG, Namutumba DLG, Makindye-Ssabagabo MC, Namayingo DLG, and Buyende DLG.

Some of the challenges faced by the above listed LGs included insufficient funds to meet all outreach needs while in some instances, staff deliberately failed to document and submit outreach activity reports. This was attributable to Inadequate staffing affects the ability to deliver comprehensive, integrated outreach services. For the island LGs and the mountainous areas like Rwenzori, and the Elgon sub region, Poor transport infrastructure, like non motorable roads especially during rainy seasons and lack of affordable connecting ferries between island communities, all limited regular access to communities. There were also pockets of limited involvement of schoolteachers and resistance from parents hinder school health outreach efforts. Above all these, many of the affected LG health facilities faced Inadequate staffing which affected the ability to deliver comprehensive, integrated outreach services

To improve performance in this area, there is need to (a) Increase PHC funding for all facilities to support outreach activities; (b) Procure at least two motorcycles per facility to address transport challenges; (c) Increase budget provision for speed boats and ferries for facilities serving the island communities; (d) Increase and maintain a steady supply of health commodities to support outreach services; (e) The DHO and the DEO should raise awareness among teachers and parents about MoH guidelines and the importance of school health outreaches for improved learning outcomes; and (f) Facility in-charges should ensure staff accountability by requiring weekly submission of outreach reports.

### ***Maternal and child care service attendance***

The assessment of access also looked at the attendance to maternal and child care service. Particularly, this indicator assessed whether the LG facilities increased maternal care

service attendance between the FY 2023/24 and FY 2024/25 by not less than 2% for the following aspects; (i) Antenatal Care services in the 1st Trimester; (ii) the Immunization services for measles, Rubella; and (iii) deliveries at health facilities.

On the overall, maternal and child care service attendance was attained by 81 percent of the LGs. Disaggregated by category of LGs, the indicator was performed well by 80 percent of both cities and District LGs while Municipalities stood at 87 percent.

The following 33 LGs had no satisfactory increase in their respective attendance to maternal and Child Care Service for the period under review. These Kapchorwa MC, Kapchorwa DLG, Agago DLG, Kween DLG, Fort-Portal City, Kisoro MC, Namisindwa DLG, Kalaki DLG, Koboko DLG, Kagadi DLG, Butaleja DLG, Hoima City, Manafwa DLG, Moyo DLG, Butebo DLG, Rukiga DLG, Obongi DLG, Tororo MC, Tororo DLG, Luuka DLG, Omoro DLG, Budaka DLG, Busia DLG, Kiryandongo DLG, Kasanda DLG, Kitgum MC, Moroto DLG, Kotido DLG, Madi-Okollo DLG, Nakasongola DLG, Terego DLG, Serere DLG, and Napak DLG.

Discussions with the LG Health Officers and facility in-charges revealed the following contributing factors for the failed performance. (i) Limited Midwifery Coverage with some facilities operating with two or less midwives, leading to interruptions in maternity services during leave or outreach assignments; (ii) Preference for Higher-Level Facilities, with many mothers opting to deliver at the District General Hospitals or the Regional Referral Hospitals for perceived better emergency-obstetric support; (iii) Low Community Awareness, with many expectant mothers remaining unaware of the benefits of early ANC booking, and only often waiting until the pregnancy is visibly advanced; (iv) Cultural Myths and Misconceptions, especially the traditional beliefs that discourage women from attending ANC before the pregnancy “shows,” causing delays beyond the first trimester. In other cases, some mothers only believe in the services of the Traditional Birth Attendants.

To improve Maternal and child care attendance in the affected local governments, there should be enhanced community outreaches, mindset change, and increased staffing at the facilities, among others.

### ***Out-patient (OPD) attendance***

Access to health service outcomes also looked at out-patient (OPD) attendance. The LGMSD 2025 results indicated that 83% of the LGs increased Out-patient (OPD) attendance at their respective health facilities by at least 5% between FY2023/24 and FY2024/25. This, however, was only 70 percent for the cities, 80% for the municipalities and 84% for the District LGs.

A total of 30 LGs scored Zero. To put it differently, their respective Health Facilities did not register an increase in OPD attendance by at least 5% between FY 2023/24 and FY 2024/25. These included Gulu DLG, Arua DLG, Ntungamo MC, Gulu City, Kabarole DLG, Lira DLG, Fort-Portal City, Namisindwa DLG, Koboko DLG, Mbale City, Koboko MC, Adjumani DLG, Moyo DLG, Obongi DLG, Tororo MC, Kitgum DLG, Budaka DLG, Busia DLG, Yumbe DLG, Kitgum MC, Lugazi

MC, Rukungiri DLG, Mubende DLG, Maracha DLG, Lamwo DLG, Kotido DLG, Madi-Okollo DLG, Kotido MC, Terego DLG, and Kaabong DLG.

Some issues that led to low OPD attendance in the LGs highlighted above related to was limited appreciation of the relevance of OPD attendance especially as health promotion service and not necessarily treatment of diseases. Some facilities lacked critical equipment at the triage area, especially the pulse oximeters for taking oxygen saturation. In other cases, there was reluctance of service providers, poor attitude of healthcare workers, late starting of duty; early departure from duty. There were also cases of observed reluctance of the Community Health Officer (CHO) to supervise facilities based on DHIS information so as to strengthen weak areas.

For better results, there should be increased community awareness about health promotion services at OPD rather than attendance of sickness alone.

### ***Uptake of Family Planning services***

Lastly, access to health outcome services also covered uptake of family planning services. The objective of the indicator was to review DHIS2 data system to evaluate for a 5% increment in Family Planning services uptake between FY 2023/24 and 2024/25, and also to confirm the existence of the services and the registers at the local government health facilities. Family planning remains essential in the improvement of quality of life for all reproductive age women especially the Adolescents Girls and Young Women (AGYW) and addressing barriers such as Gender Based Violence will improve confidence in utilization

As indicated in the figure above, only 75% of the LGs increased the number of women of reproductive age receiving Family Planning (FP) services between FY 2023/24 and FY 2024/25 by 5%. Only 73% of the District LGs attained this indicator performance while Municipalities cities stood at 80% and Municipalities at 83%.

On the other hand, 44 LGs did not attain the minimum required 5% increment in the number of women of reproductive age who received Family Planning services between FY 2023/24 and FY 2024/25. These included the following:- Kyotera DLG, Agago DLG, Arua DLG, Bunyangabu DLG, Kaberamaido DLG, Ntungamo MC, Kween DLG, Lira DLG, Kyenjojo DLG, Dokolo DLG, Sironko DLG, Amuru DLG, Namisindwa DLG, Kalaki DLG, Koboko DLG, Butambala DLG, Mbale City, Gomba DLG, Kalangala DLG, Kole DLG, Zombo DLG, Buikwe DLG, Mitooma DLG, Buliisa DLG, Tororo MC, Tororo DLG, Iganga DLG, Luuka DLG, Omoro DLG, Busia MC, Kiryandongo DLG, Kasanda DLG, Lugazi MC, Maracha DLG, Kibuku DLG, Bugiri DLG, Madi-Okollo DLG, Soroti City, Sheema DLG, Kaliro DLG, Terego DLG, Entebbe MC, Napak DLG, and Kaabong DLG.

Some of the reasons for the low uptake of family planning services included poor traditional and religious myths and misconception about use of family planning especially in the rural communities for instances, there was limited embracement of family planning services in the highly Muslim populated areas like Mbale City. young women were reluctant to use family planning with some of them misconstruing it to cause bleeding and infertility. There was also Inadequate integration of family planning services during

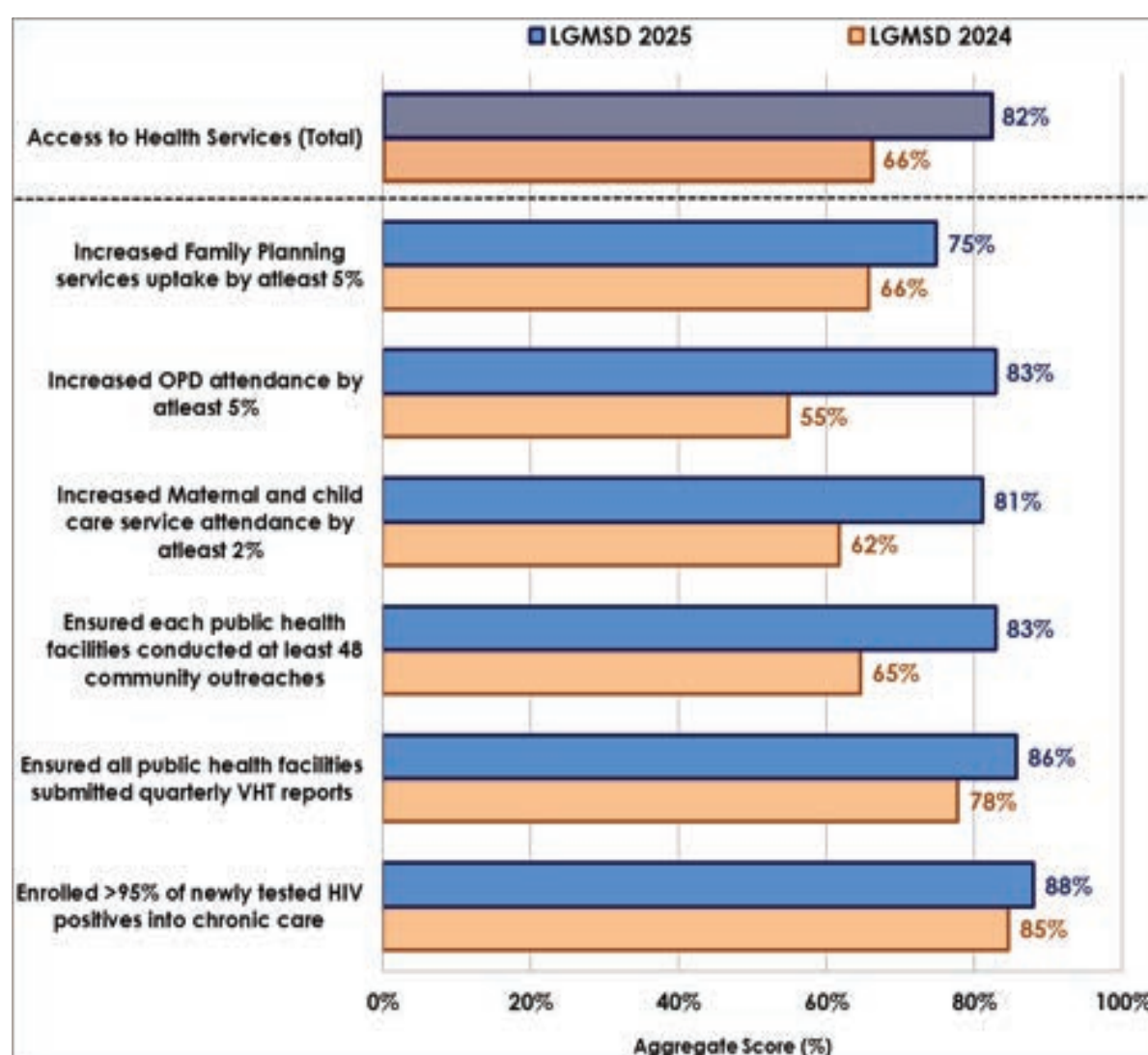
community outreaches while in other cases there was evidenced loss of family planning data in private facilities which do not report to the Central local government DHIS2 reporting system.

For improved uptake of family planning services, (a) the local governments need to increase mobilization for family planning through community education sessions and involve the health assistants in promotion of Family planning uptake; (b) MOH should conduct refresher trainings for facility staff to improve knowledge and skills especially for Long-Acting Reversible Contraceptive (LARC); (c) Integrate family planning messages during community sensitization and awareness and service during outreaches; (d) Track Family planning data from the private facilities which do not report to the CLG DHIS2 reporting system; and (e) intensify community awareness on male engagement in Family planning uptake.

#### **4.3.2 Performance Trend for Access to Health Services**

Figure 85 below illustrates the trends in the performance of the Access to health services between the assessment years 2024 and 2025. The trends are disaggregated for the assessment indicators of: “HIV chronic care enrollment”; “LG has ensured that all public health facilities submitted quarterly VHT reports in the previous FY”; “LG has ensured that each public health facilities conducted at least 48 community outreaches in FY2024/25”; “Maternal and child care service attendance”; “Out-patient (OPD) attendance”; and “Uptake of Family Planning services”

**Figure 85: Trend of Access to Health Services (2024 – 2025)**



**No. of LGs assessed = 175**

From figure 85 above, the overall trend in the performance of Access to Health Service registered an 18 percent increment from 66 percent to 82 percent in 2024 and 2025 respectively. One of the areas that boosted the registered improvement was registered in the number of LGs with health facilities that registered at least a 5% increase in the number of Out-patient (OPD) attendance, with 83% of the LGs attaining the mark in 2025 compared to only 55% of the LGs in 2024. In fact, all indicators registered an improved performance with the lowest gains being 3% (from 85% in 2024 to 88% in 2025) registered under “Local Governments which ensured that health facilities enrolled at least 95% of the newly tested HIV positives onto chronic care”.

For community outreaches; facilities had a Health Assistant and VHTs to assist with community mapping and mobilization. Also, supplies for outreach activities were readily available. In addition, many facilities had motorcycles to facilitate transport to communities. Under Maternal care, the increase at municipal level was primarily driven by expanded community immunization and HC II activity

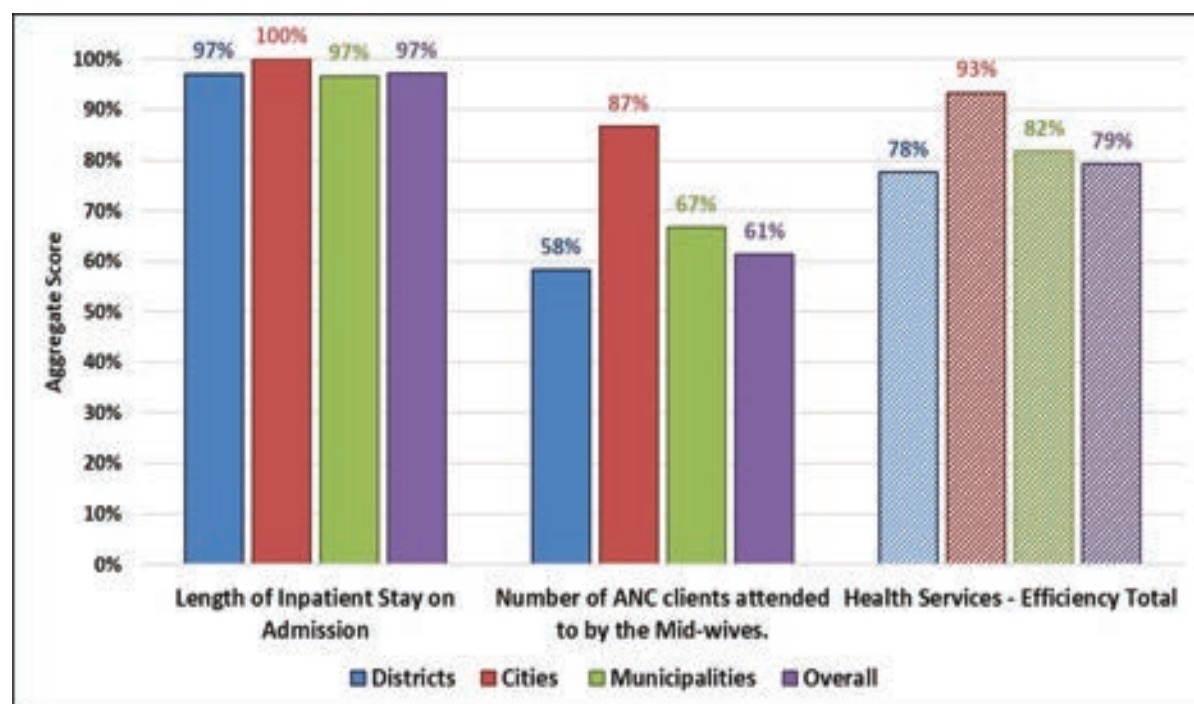
The good results are also attributable to the Expanded Outreach Immunization Activities: In FY 2024/2025, there was a national UNEPI Measles–Rubella Catch-Up Campaign (supported by MoH and partners) implemented and this contributed heavily to the spike in numbers across all sub-counties. These outreaches targeted unreached parishes and schools, substantially increasing doses administered outside the main HC III premises.

The increment in the performance of the OPD indicator was attributed to the very high population with trust in the public facilities. In addition, triage points were well equipped while laboratory facilities in the health facilities were functional for the period under review.

### 4.3.3 Health Performance Area – Efficiency

Figure 86 below presents the performance of the Efficiency performance area under the Health service outcome, with both the overall performance as well as that for the individual indicators.

**Figure 86: Graph of Efficiency performance area under Health service outcome**



**No. of LGs assessed = 175**

On the overall, Efficiency of Health outcome service for the year under review was observed at only 79%. The best performing category of LGs were Cities (93%), followed by Municipalities at 82% and Districts at 78%. Assessment of Efficiency of health outcome services covered only two indicators including; (i) Length of Inpatient Stay of Admission; and (ii) Number of ANC clients attended to by the Midwives. Performance of these indicators has been summarily discussed below.

### ***Length of Inpatient Stay on Admission***

In assessing Performance of the “Length of Inpatient Stay on Admission”, HCIVs/ District Hospitals were visited and IPD registers were obtained and reviewed to verify if the LG ensured that patients admitted with Malaria averagely spent not more than 3 days on admission.

It was established that on average, 97% of the LGs ensured that patients admitted with Malaria averagely spend no more than 3 days on admission. This indicator was attained by all Cities while performance stood at 97% for both Districts and Municipalities. Only Five (05) LGs were found to have had patients admitted with malaria spending more than 3 days on admission. These included Kyotera DLG, Luuka DLG, Kiryandongo DLG, Namutumba DLG, and Sheema MC.

The key reason for the poor performance of this indicator largely related to lack of registers. In Kiryandongo district local government for instance, Kiryandongo general hospital had Electronic Medical Records Systems (EMR) but did not have any back up data in registers yet the facility admitted patients in many wards including neonatal ward, medical ward. Equally, Kabira HCIII in Kyotera District local government did not provide any register to that effect.

### ***Antenatal Care (ANC) attendance by Mid-wives***

LGs were also assessed on the average number of Antenatal Care (ANC) clients attended to by the Midwives (whether, on average, each midwife attended to at least 800 ANC clients per year). The objective was to ascertain the total ANC attendance from DHIS2 and review the payroll to ascertain number of LG midwives and calculate the ratio of midwives to pregnant women in the previous FY 2024/25, as well as to confirm the existence and functionality of ANC services at the respective LG facilities.

The findings indicated that this was one of the least performed indicators for the year under review, with a dismal attainment by only 61 percent of the LGs. However, the indicator was attained by 87 percent of the Cities, but only 67% of the Municipalities and 58% of the District Local governments.

In 64 LGs, the average number of ANC clients attended to by each midwife fell below the expected annual range of 800 and 1200 clients in FY 2024/25. These included the following:- Kyotera DLG, Kapchorwa DLG, Bukwo DLG, Arua DLG, Bunyangabu DLG, Kaberamaido DLG, Lwengo DLG, Kabarole DLG, Kween DLG, Bulambuli DLG, Rwampara DLG, Kisoro DLG, Bukomansimbi DLG, Kasese DLG, Butambala DLG, Kasese MC, Koboko MC, Adjumani DLG, Mbarara DLG, Kalangala DLG, Kibaale DLG, Hoima City, Rubirizi DLG, Bududa DLG, Moyo DLG, Buvuma DLG, Abim DLG, Buliisa DLG, Rukiga DLG, Buhweju DLG, Omoro DLG, Kyankwanzi DLG, Kabale MC, Kiboga DLG, Mityana MC, Moroto DLG, Kotido DLG, Nakasongola DLG, Kotido MC, Moroto MC, Kanungu DLG, Sheema MC, Kamuli MC, Kamuli DLG, Nakaseke DLG, and Kaabong DLG.

Some of the factors contributing to the poor performance include (i) limited space, equipment and supplies at the health facilities compromises privacy and efficient service

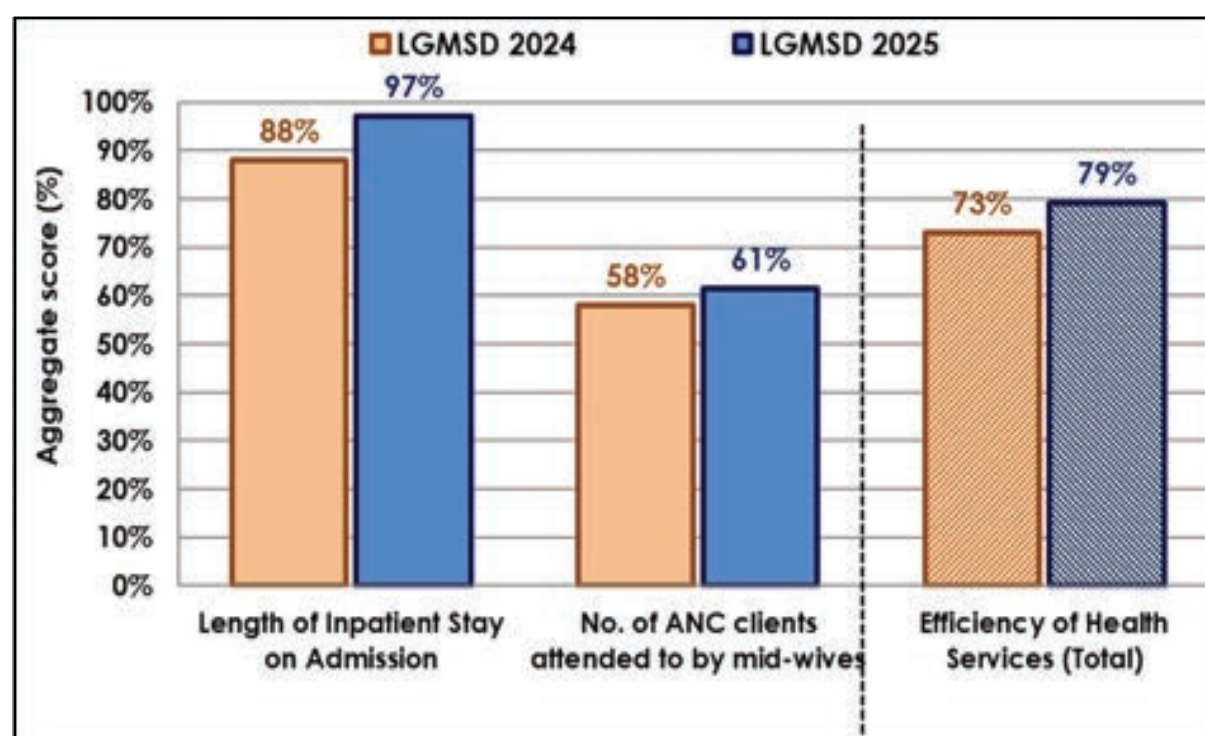
delivery especially during peak ANC clinic days; (ii) Limited involvement of males (partners) in ANC services which compromise attendance; and (iii) Inadequate support supervision of HC IIs on provision of ANC service despite having a midwife posted; (iv) Uneven distribution of midwives at high-volume facilities contributed to fatigue and burnout and unsustainable service delivery, despite a lower district average.

To remedy the above, there is need to; (i) regularly conduct facility-level workload analysis to identify high-burden sites requiring additional staffing; (ii) Optimize redistribution of midwives within the district to ensure equitable workload sharing; (iii) Strengthen task-sharing approaches, involving trained nurses, enrolled midwives, and community health workers where appropriate; (iv) Provide continuous professional development and supportive supervision to maintain quality ANC services; (v) Improve infrastructure and equipment availability, particularly in high-volume ANC clinics; and (vi) Regularly monitor ANC workload and quality indicators through DHIS2 to guide evidence-based planning.

### 4.3.3 Performance Trend for Efficiency of Health Services

Figure 87 below illustrates the trends in the performance of the Efficiency under health services between the assessment years 2024 and 2025. The trends are disaggregated for the assessment indicators of; “Length of Inpatient Stay on Admission” and “Number of ANC clients attended to by the Mid-wives”.

**Figure 87: Trend of Efficiency of Health Services (2024 – 2025)**



**No. of LGs assessed = 175**

From figure 87 above, the overall trend in the performance of Efficiency in Health Service registered a 4 percent increment from 73 percent to 79 percent in 2024 and 2025 respectively. One of the areas that boosted the registered improvement was registered in

the Length of inpatient stay on Admission which increased from 88% in 2024 to 97% in 2025. The “number of ANC clients attended to by the Midwives” remained one of the least performing indicators despite a 3% increment from 58% in 2024 to 61% in 2025. In part, the stagnated growth in performance was attributed to the limited participation of males/husbands in the ANC activities, which in part frustrates the expected number of visits right from the 1st trimester.

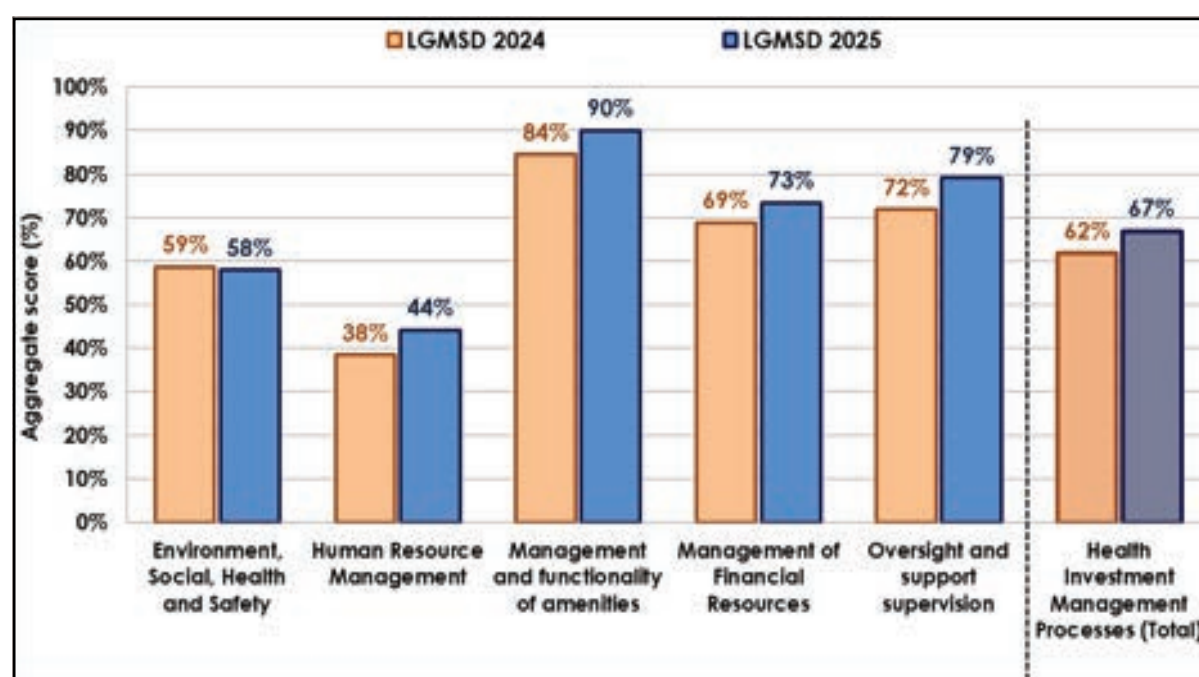
## 4.4 Performance of Investment Management Process Indicators

This section presents the performance of the Investment Management Processes assessment areas. The results are further disaggregated for the assessment areas of; “Human Resource Management”; “Management and Functionality of Amenities”; “Management of Financial Resources”; “Environment, Social, Health and Safety”; and “Oversight and Support Supervision”

### 4.4.1 Performance Trend for Investment Management Process Indicators

Figure 88 below illustrates the trends in the performance of the Investment Management Processes between the assessment years of 2024 and 2025. The trends are disaggregated for the assessment areas of; “Human Resource Management”; “Management and Functionality of Amenities”; “Management of Financial Resources”; “Environment, Social, Health and Safety”; and “Oversight and Support Supervision”.

**Figure 88: Trend of Health Investment Management Processes (2024 – 2025)**



No. of LGs Assessed = 175

On year, the overall trend in the performance of the Investment Management processes for Health Service outcomes registered a 5 percent increment from 62 percent in 2024 to 67 percent in 2025. The highest improvement was 6 percent attained by the “Human Resource Management” and “Management and functionality of amenities” which

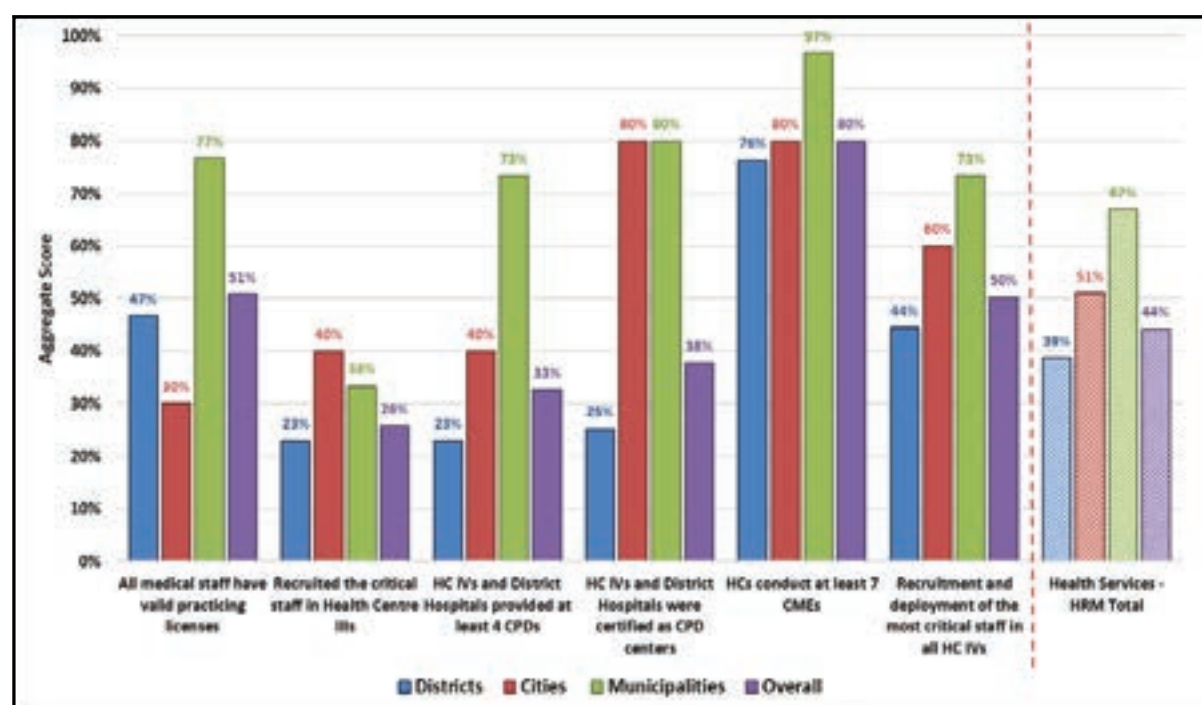
increased from 38% in 2024 to 44% in 2025 and from 84% in 2024 to 90% in 2025. However, the performance of investment management processes was greatly affected by the fact that the “Human Resource Management” Performance Area had the highest number of the worst performing indicators, with a total of six out of the worst ten performed indicators for the 2025 assessment year.

In addition, a drop-in performance was registered under the assessment area of “Environment, Social, Health and safety safeguards” which dropped from 59 percent in 2024 to 58 percent in 2025. This was partly because a sizeable number of local governments did not ensure that their respective health facilities trained, sensitized patients, workers, medical staff and communities on measures to eliminate any form of violence/abuse and discrimination at health facilities. In addition, many LG Health Office and Community Development Offices did not train the HUMC on stakeholder engagement on grievance management as per the circular on grievance management by the Ministry of Gender, Labour and Social Development.

#### 4.4.1.1 Human Resource Management Performance Area

Figure 89 below presents performance of the Human Resource Management performance area under the Investment Management for Health services, with both the overall performance as well as that for the individual indicators.

**Figure 89: Performance of the Human Resource Performance Area**



**No. of LGs assessed = 175**

On the overall, Performance of Human Resource Management under Health for the year under review was poor with only 44% of the LGs meeting the indicator. The worst performing category of LGs were District Local governments at 39%, followed by Cities (39%), and the best being Municipalities (67%). The Human Resource Performance Area had

the highest number of worst performing indicators with a total of six out of the worst ten performed indicators for the 2025 assessment.

### ***Validity of practicing licenses for all medical staff***

In assessing this indicator, the exercise reviewed files of medical workers in LGs to verify whether all the medical staff had valid practicing licenses from relevant governing bodies such as UMDPC, UAHPC and UNM. The indicator sought to establish evidence that the DHOs and HRs ensured that all medical staff had valid practicing licenses to meet standards of practice by various regulating bodies to improve quality of service.

Overall, 51% of the assessed LGs ensured that medical staff in their respective jurisdictions had valid practicing licenses (to meet standards of practice by various regulating bodies to improve the quality of health service outcomes). However, this was attained by 77% of the Municipalities, 47% for Districts and a dismal 30% for the Cities.

A total of 86 (49%) LGs scored ZERO in this indicator. These included the following:- Gulu DLG, Kapchorwa MC, Bukwo DLG, Rakai DLG, Amolatar DLG, Agago DLG, Ntoroko DLG, Bundibugyo DLG, Ngora DLG, Arua City, Lira DLG, Gulu City, Lwengo DLG, Lyantonde DLG, Bulambuli DLG, Kween DLG, Kwanja DLG, Amuru DLG, Sironko DLG, Fort-Portal City, Dokolo DLG, Bukomansimbi DLG, Mbale City, Kalaki DLG, Kole DLG, Kagadi DLG, Namisindwa DLG, Gomba DLG, Butambala DLG, Apac DLG, Kyegegwa DLG, Koboko MC, Kasese MC, Manafwa DLG, Adjumani DLG, Hoima City, Wakiso DLG, Kikuube DLG, Butaleja DLG, Pallisa DLG, Bududa DLG, Buvuma DLG, Masindi DLG, Amudat DLG, Moyo DLG, Buliisa DLG, Butebo DLG, Oyam DLG, Kitgum DLG, Alebtong DLG, Abim DLG, Busia MC, Obongi DLG, Kiryandongo DLG, Kyankwanzi DLG, Luuka DLG, Otuke DLG, Katakwi DLG, Kiboga DLG, Kitgum MC, Kasanda DLG, Jinja City, Nwoya DLG, Lamwo DLG, Nakasongola DLG, Budaka DLG, Bugweri DLG, Lugazi MC, Soroti DLG, Bugiri DLG, Mayuge DLG, Maracha DLG, Sheema DLG, Kibuku DLG, Soroti City, Namutumba DLG, Buyende DLG, Kamuli DLG, Terego DLG, Nakaseke DLG, Serere DLG, Kotido DLG, Kotido MC, Karenga DLG, Kaabong DLG, and Luwero DLG.

One of the key reasons for failing the assessment under this indicator was that Evidence got from the staff files kept in the Central Registry revealed that most of the medical staff in the affected local governments were NOT keeping copies of valid practicing licenses from their respective licensing councils in their personal files in the Registry. Rather, they were being kept in the staff files kept at the facility where they were deployed, contrary to the set targets.

### ***Recruitment of the critical staff in Health Centre IIIs***

LGs were assessed on whether they had recruited the critical staff in the health facilities (HC IIIs) in accordance with the Old staff structure. The assessment was undertaken by verifying the staff numbers per position deployed at each of the HC III (as per the OLD staff structure), and that, whether the respective Health facilities had met a threshold recruitment of the critical staff. For each local Government, staff lists for all facilities in the LG were obtained from the HRM Unit and reviewed. Thereafter, at least two (2) Health

Centre IIIs were Visited to verify recruitment and deployment of at least 80% of the following critical staff: - At least 2 Clinical Officers; At least 10 Nurses; At least 2 Lab personnel; At least 6 midwives; and a Health assistant.

It is important to note that this was the worst performed indicator under the health outcome service area, with only 26% of the LG meeting the set criteria. Disaggregated by category of local governments, the indicator was met by only 40% of the Cities, 33% of Municipalities and only 23% of district local governments.

As many as 130 (74%) LGs failed to meet the indicator and these included the following:- Arua DLG, Gulu DLG, Rakai DLG, Kapchorwa MC, Kapchorwa DLG, Bukwo DLG, Amolatar DLG, Agago DLG, Kyotera DLG, Ntoroko DLG, Bundibugyo DLG, Kaberamaido DLG, Bunyangabu DLG, Ngora DLG, Rubanda DLG, Ntungamo MC, Lira DLG, Lwengo DLG, Lyantonde DLG, Kween DLG, Kyenjojo DLG, Kabarole DLG, Kisoro DLG, Sironko DLG, Fort-Portal City, Mbale DLG, Rwampara DLG, Dokolo DLG, Kumi DLG, Lira City, Kwanja DLG, Amuru DLG, Sembabule DLG, Bukomansimbi DLG, Mbale City, Koboko DLG, Kalaki DLG, Namisindwa DLG, Mpigi DLG, Kole DLG, Kagadi DLG, Gomba DLG, Kibaale DLG, Butambala DLG, Apac DLG, Kyegegwa DLG, Koboko MC, Amuria DLG, Kalangala DLG, Adjumani DLG, Bukedea DLG, Hoima City, Hoima DLG, Kikuube DLG, Nebbi DLG, Tororo DLG, Apac MC, Buikwe DLG, Busia MC, Bududa DLG, Kapelebyong DLG, Buvuma DLG, Masindi DLG, Amudat DLG, Tororo MC, Mitooma DLG, Buliisa DLG, Buhweju DLG, Masindi MC, Iganga DLG, Butebo DLG, Oyam DLG, Omoro DLG, Alebtong DLG, Budaka DLG, Abim DLG, Bushenyi- Ishaka MC, Kabale MC, Kiryandongo DLG, Kyankwanzi DLG, Busia DLG, Luuka DLG, Nakapiripirit DLG, Bugiri MC, Pakwach DLG, Otuke DLG, Iganga MC, Katakwi DLG, Kiboga DLG, Kitgum MC, Nabilatuk DLG, Yumbe DLG, Ibanda MC, Kasanda DLG, Jinja City, Lamwo DLG, Nakasongola DLG, Bugweri DLG, Lugazi MC, Kakumiro DLG, Mubende DLG, Moroto DLG, Rukungiri MC, Kira MC, Soroti DLG, Maracha DLG, Bugiri DLG, Namayingo DLG, Kazo DLG, Kibuku DLG, Mayuge DLG, Soroti City, Pader DLG, Namutumba DLG, Entebbe MC, Mubende MC, Madi-Okollo DLG, Buyende DLG, Kamuli DLG, Sheema MC, Kiruhura DLG, Terego DLG, Serere DLG, Kotido DLG, Karenga DLG, Kaabong DLG, Moroto MC, Napak DLG, Mityana DLG, and Luwero DLG.

Majority of the affected local governments fell short of the requisite staffing levels for the clinical Officers and Laboratory Personnel. To remedy these and more, there is need to (i) prioritize targeted recruitment of critical cadres, with immediate emphasis on the least staffed ones; (ii) Strengthen deployment and redistribution mechanisms to address imbalances across facilities; and (iii) Institutionalize periodic staffing audits to proactively identify gaps and guide evidence-based recruitment and redeployment actions.

### ***Provision of CPDs (Continuous Professional Development) by HC IVs and DLG Hospitals***

HC IVs and District Hospitals were assessed on whether they had respectively provided at least 4 CPDs (Continuing Professional Development) to lower-level facilities under their jurisdiction(s). This indicator assessed Local Governments on their supervision of the higher-level facility to conduct Continuous Professional Development (CPD) sessions for lower-level health facilities during each quarter of the Financial Year 2020/21. The

objective was to review at least four CPD reports conducted by the respective HC IVs and District Hospitals, with the aim of assessing whether the CPD sessions addressed knowledge and skills development for critical staff, and that these had been submitted to the (relevant) Medical Council.

The assessment results indicated that provision of CPDs averaged was undertaken by only 33% of the local governments with the best performing category being Municipalities (78%). However, the indicator was met by only 40% of Cities and a miserable 23% of the district local governments.

In total, 118 LGs did not meet this indicator and these included the following:- Masaka City, Kyotera DLG, Kapchorwa DLG, Bukwo DLG, Agago DLG, Arua DLG, Kaberamaido DLG, Amolatar DLG, Bunyangabu DLG, Ngora DLG, Gulu DLG, Ntungamo MC, Bundibugyo DLG, Ntoroko DLG, Lwengo DLG, Kalungu DLG, Kamwenge DLG, Kabarole DLG, Arua City, Kween DLG, Lira DLG, Kyenjojo DLG, Bulambuli DLG, Rwampara DLG, Kwanja DLG, Sironko DLG, Kumi DLG, Dokolo DLG, Fort-Portal City, Bukomansimbi DLG, Koboko DLG, Kalaki DLG, Kumi MC, Kasese DLG, Butambala DLG, Lira City, Amuru DLG, Kagadi DLG, Kasese MC, Apac DLG, Adjumani DLG, Mbarara DLG, Amuria DLG, Kyegegwa DLG, Butaleja DLG, Kalangala DLG, Kibaale DLG, Kole DLG, Bukedea DLG, Kayunga DLG, Mbarara City, Hoima DLG, Kikuube DLG, Rubirizi DLG, Amudat DLG, Manafwa DLG, Pallisa DLG, Moyo DLG, Masindi DLG, Butebo DLG, Mitooma DLG, Buliisa DLG, Nebbi DLG, Buhweju DLG, Obongi DLG, Tororo DLG, Iganga DLG, Abim DLG, Oyam DLG, Omoro DLG, Kyankwanzi DLG, Kitgum DLG, Nakapiripirit DLG, Budaka DLG, Luuka DLG, Busia DLG, Iganga MC, Alebtong DLG, Busia MC, Bugweri DLG, Otuke DLG, Yumbe DLG, Kiryandongo DLG, Nabilatuk DLG, Kakumiro DLG, Katakwi DLG, Kiboga DLG, Kasanda DLG, Ibanda MC, Makindye-Ssabagabo MC, Bushenyi DLG, Bugiri DLG, Soroti DLG, Maracha DLG, Lamwo DLG, Kotido DLG, Kibuku DLG, Kazo DLG, Sheema DLG, Nakasongola DLG, Soroti City, Madi-Okollo DLG, Pader DLG, Namutumba DLG, Sheema MC, Kaliro DLG, Namayingo DLG, Kiruhura DLG, Terego DLG, Kamuli DLG, Kanungu DLG, Nakaseke DLG, Mayuge DLG, Karenga DLG, Buyende DLG, Kaabong DLG, Napak DLG, and Mityana DLG.

Some of the observed challenges to attaining this indicator included the absence of CPD planning schedules and limited supervision on this particular assessment area. To remedy the same, MHO should support local Governments and the health facilities to identifying CPD focal person for the facilities.

### ***Certification of HC IVs and DLG Hospitals as CPD centers***

Further, LGs were assessed as to whether the respective HC IVs and District Hospitals were certified as (Continuing Professional Development) CPD centers in FY 2024/25. The objective was to verify the existence and validity of the CPD certificate from the relevant body at a public HC IV/General Hospital.

The assessment under the indicator revealed compliance levels at only 38% across all local governments, with Cities and Municipalities at 80%, unlike the district local governments for which only 25% of them met the indicator.

As many as 109 (62%) LGs missed out on scoring under this indicator. The culprit local governments included the following:- Masaka City, Kyotera DLG, Kapchorwa DLG, Bukwo DLG, Agago DLG, Arua DLG, Kaberamaido DLG, Rakai DLG, Amolatar DLG, Bunyangabu DLG, Gulu DLG, Ngora DLG, Ntungamo MC, Bundibugyo DLG, Ntoroko DLG, Lwengo DLG, Kalungu DLG, Kamwenge DLG, Kabarole DLG, Kween DLG, Lira DLG, Kyenjojo DLG, Bulambuli DLG, Rwampara DLG, Kwanja DLG, Sironko DLG, Kisoro DLG, Kumi DLG, Dokolo DLG, Fort-Portal City, Bukomansimbi DLG, Sembabule DLG, Kalaki DLG, Kumi MC, Butambala DLG, Amuru DLG, Kagadi DLG, Gomba DLG, Apac DLG, Adjumani DLG, Mbarara DLG, Amuria DLG, Kyegegwa DLG, Butaleja DLG, Kalangala DLG, Kibaale DLG, Kole DLG, Bukedea DLG, Kayunga DLG, Ntungamo DLG, Wakiso DLG, Hoima DLG, Kikuube DLG, Amudat DLG, Pallisa DLG, Moyo DLG, Masindi DLG, Buvuma DLG, Butebo DLG, Buliisa DLG, Nebbi DLG, Obongi DLG, Tororo DLG, Iganga DLG, Abim DLG, Omoro DLG, Kyankwanzi DLG, Kitgum DLG, Nakapiripirit DLG, Budaka DLG, Busia DLG, Alebtong DLG, Busia MC, Bugweri DLG, Otuke DLG, Yumbe DLG, Kiryandongo DLG, Kakumiro DLG, Kiboga DLG, Kasanda DLG, Ibanda MC, Luuka DLG, Makindye-Ssabagabo MC, Rukungiri DLG, Bugiri DLG, Rukungiri MC, Soroti DLG, Maracha DLG, Lamwo DLG, Kotido DLG, Kibuku DLG, Sheema DLG, Nakasongola DLG, Kanungu DLG, Madi-Okollo DLG, Pader DLG, Namutumba DLG, Kaliro DLG, Namayingo DLG, Nwoya DLG, Terego DLG, Kamuli DLG, Nakaseke DLG, Mayuge DLG, Karenga DLG, Buyende DLG, Kaabong DLG, Napak DLG, and Luwero DLG.

In many of the affected local governments, the respective facilities did not make efforts to apply for the CPD certificate for the period under review. Going forward, local governments should follow-up with the relevant certifying body to ensure timely issuance of the facility CPD certificates, in addition to providing support and guidance to facilities on the process of obtaining CPD certification.

### ***Conduct of CMEs (Continuous Medical Education) by HCs***

Health facilities in the respective LGs were expected to have conducted at least 7 CMEs (Continuing Medical Education). The assessment exercise reviewed the CME reports to establish existence of the CME schedule, attendance by critical staff, and topics discussed which addresses knowledge and quality service outcomes.

The findings showed that in 80% of the local governments, HCS conducted at least 7 CMEs in FY 2024/25. By category of LG, this was achieved in 97% of Municipalities, 80% of the Cities and 76% of district local governments.

35 LGs scored ZERO in this indicator and these included the following:- Kyotera DLG, Kaberamaido DLG, Rakai DLG, Bundibugyo DLG, Lwengo DLG, Kween DLG, Dokolo DLG, Fort-Portal City, Bukomansimbi DLG, Sembabule DLG, Kalaki DLG, Butambala DLG, Gomba DLG, Amuria DLG, Kyegegwa DLG, Wakiso DLG, Kikuube DLG, Amudat DLG, Masindi DLG, Buvuma DLG, Tororo DLG, Iganga DLG, Budaka DLG, Kiryandongo DLG, Luuka DLG, Makindye-Ssabagabo MC, Mubende DLG, Jinja City, Bugiri DLG, Nakasongola DLG, Kanungu DLG, Nakaseke DLG, Mayuge DLG, Karenga DLG, and Buyende DLG.

There was reluctance of the health workers to formally submit CME reports which capture justification for the CME, key issues, recommendations and photos evidence. On the other

hand, the heavy workload especially at the understaffed facilities affected attendance of the critical staff. To improve the trend, the facility in-charge should hold the CME focal person accountable on submission of reports for every conducted CME. In addition, the CME schedule should be designed to address knowledge gaps from the facility performance review.

### ***Recruitment and deployment of the most critical staff in all HC IVs***

The assessment also looked at whether the local governments recruited and deployed the most critical staff in all HC IVs under their respective jurisdictions in FY 2024/25 (in accordance with the Old staff structure). This was undertaken by Verifying the staff number and their respective job positions deployed at each of the sampled Health Centre IV of District Hospital for the following critical staff; At least 3 Medical Officers; At least 5 theatre staff; At least 5 clinical Officers; At least 20 Nurses; At least 6 Lab personnel; At least 12 midwives; and a Health assistant.

The assessment results revealed that only half (50%) of the local governments had adequately recruited and deployed the most critical staff in all the HC IVs/ District Hospitals in financial year 2024/25. The most affected cluster of local governments were district local governments which performed at only 44%, cities performed at 60% while 73% of the municipalities were found compliant with the indicator.

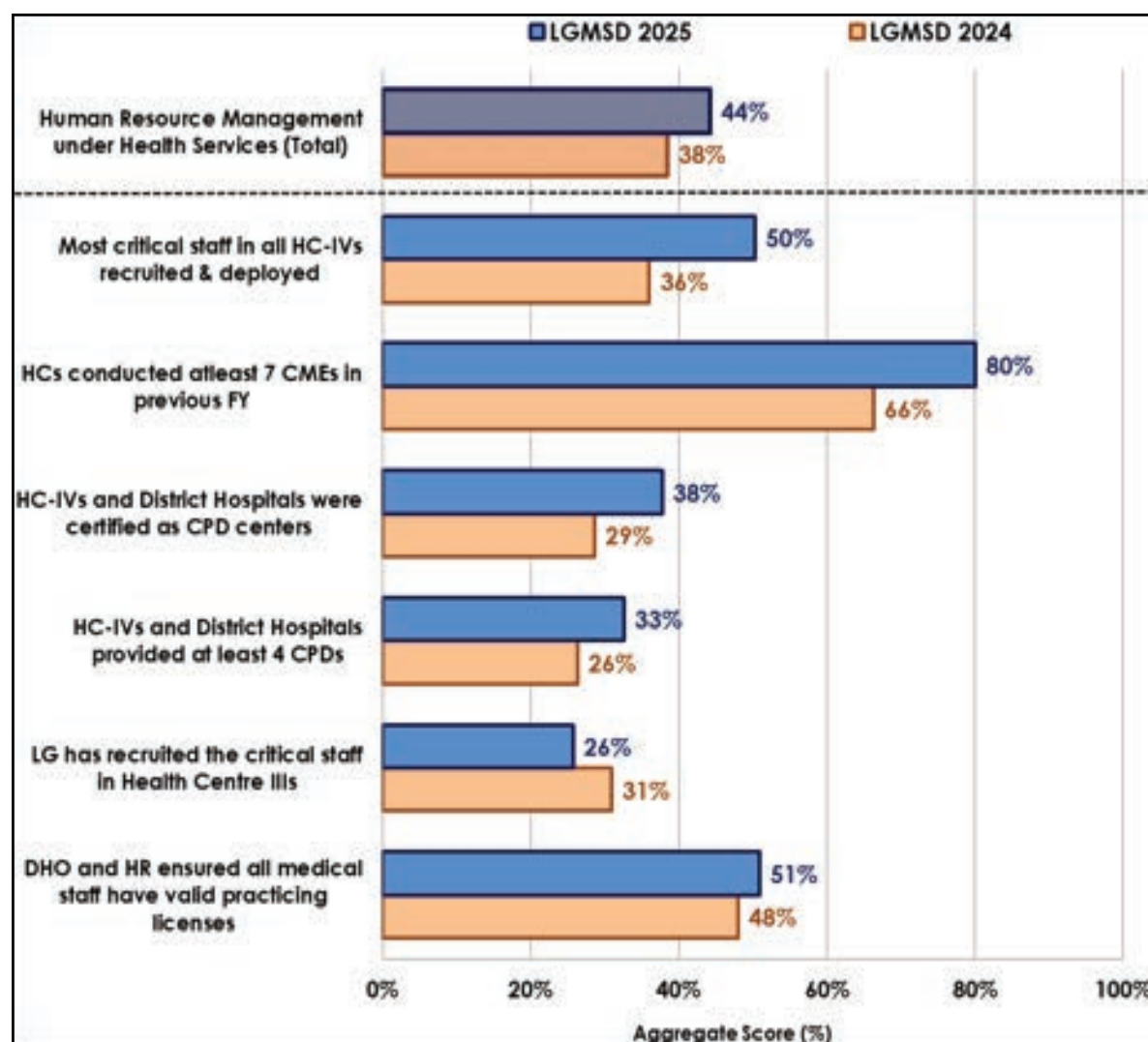
In financial year 2024/25, 87 (50%) LGs did not Recruit and deploy the most critical staff in all HC IVs (and/or District Hospitals). These included the following:- Arua DLG, Gulu DLG, Rakai DLG, Kapchorwa DLG, Amolatar DLG, Agago DLG, Kyotera DLG, Ntoroko DLG, Bunyangabu DLG, Ngora DLG, Rubanda DLG, Ntungamo MC, Masaka DLG, Lira DLG, Lwengo DLG, Kween DLG, Kyenjojo DLG, Kabarole DLG, Kisoro DLG, Amuru DLG, Sironko DLG, Fort-Portal City, Dokolo DLG, Lira City, Sembabule DLG, Kalaki DLG, Kole DLG, Kagadi DLG, Gomba DLG, Butambala DLG, Kumi MC, Apac DLG, Kyegegwa DLG, Kalangala DLG, Butaleja DLG, Adjumani DLG, Zombo DLG, Bukedea DLG, Hoima DLG, Tororo DLG, Pallisa DLG, Buikwe DLG, Kapelebyong DLG, Buvuma DLG, Masindi DLG, Amudat DLG, Butebo DLG, Buliisa DLG, Buhweju DLG, Iganga DLG, Alebtong DLG, Oyam DLG, Budaka DLG, Bushenyi- Ishaka MC, Obongi DLG, Kyankwanzi DLG, Luuka DLG, Nakapiripirit DLG, Pakwach DLG, Otuke DLG, Kiboga DLG, Nabilatuk DLG, Yumbe DLG, Ibanda MC, Kasanda DLG, Jinja City, Lamwo DLG, Kakumiro DLG, Rukungiri MC, Kira MC, Soroti DLG, Maracha DLG, Mayuge DLG, Soroti City, Namutumba DLG, Makindye-Ssabagabo MC, Pader DLG, Madi-Okollo DLG, Sheema MC, Buyende DLG, Terego DLG, Serere DLG, Kotido DLG, Karenga DLG, Kaabong DLG, Napak DLG, and Mityana DLG.

Among the reasons for the poor performance in the above-named LGs were the inadequate resources to recruit new staff in accordance with the revised salary scales medical scientists. In other cases, some facilities had just been upgraded and were yet to be fully operationalized by the time of the assessment. Going forward, the local governments should undertake comprehensive wage analysis and liaise with MOH/MOFPED for timely recruitment of the missing critical staff.

#### 4.4.1.1 Performance Trend for Human Resource Management Performance Area

Figure 90 below illustrates the trends in the performance of the Human Resource Management area under health services between the assessment years 2024 and 2025. The trends are disaggregated for the respective indicators under assessment.

**Figure 90: Trend of Human Resource Management under Health Services (2024 – 2025)**



**No. of LGs assessed = 175**

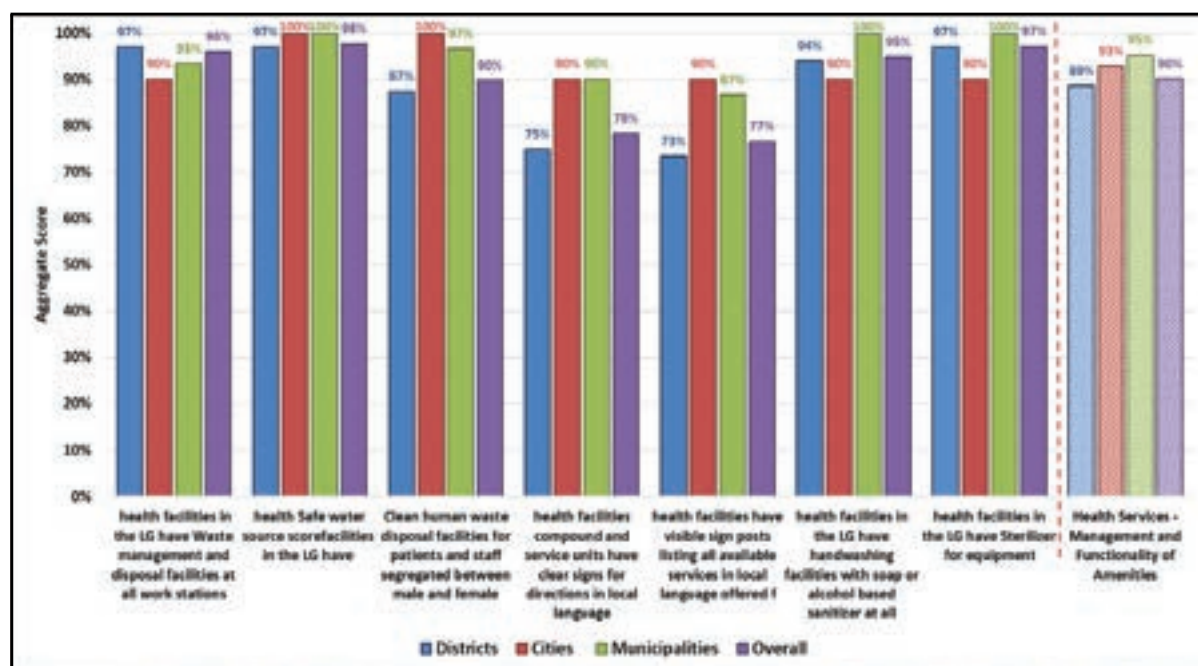
For both years of assessment, the “Human Resource Management” performance area performed poorly albeit registering a 6 percent improvement from 38 percent in 2024 to 44 percent in 2025. The performance area was largely affected by the drop recruitment of critical staff for HC IIIs, which dropped from 31 percent in 2024 to a mere 26 percent in 2025.

That notwithstanding, there was an increase in the share of LGs that ensured that their respective health facilities conducted at least 7 Continuous Medical Education (CMEs), from 66 percent in 2024 to 80 percent in 2025. A related trend was observed for recruitment and deployment of critical staff in HC IVs which increased from 36 percent in 2024 to 50 percent in 2025.

#### 4.4.2 Management and Functionality of Amenities

Figure 91 below presents performance of the Management and functionality of Amenities performance area under the investment management for Health services, with both the overall performance as well as that for the individual indicators.

**Figure 91: Performance of indicators under Management and functionality of amenities**



**No. of LGs assessed = 175**

On the overall, Management and functionality of amenities performance was one of the best rated performance areas under health outcome services and it was achieved by 90% of all local governments in financial year 2024/25. By category of LGs however, management and functionality of amenities achieved in 89% of District local governments, 93% of Cities and 95% of Cities.

#### **Health facilities in the LG have Waste management and disposal facilities at all work stations**

96% of the local governments ensured that their respective health facilities had waste management and disposal facilities at all workstations. Impressively, this indicator was met by 97% of the district local governments (except for Kamwenge DLG, Mitooma DLG, Buhweju DLG and Kiruhura DLG). It was also met by all Cities except for Soroti City, as well as all Municipalities other than Ibanda and Mukono Municipal Councils. In a number of these listed local governments, the respective health facilities only had placenta pits but not waste management and disposal facilities nor coded waste bins and safety boxes in OPD.

#### **Health facilities in the LG had Safe water source(s)**

Overall this was the best performed indicator and it was met by 98% of the LGs. This indicator was met by all Cities and Municipalities except for the four (4) district local

governments of Kalangala, Otuke, Karenga, and Kaabong DLG. It was shocking to find that some of the health facilities in these DLGs, did not have safe water sources. In Kalangala DLG, for instance, Bufumira HCIII relied solely on lake water fetched in jerricans. At Okwongo HC III in Otuke DLG, the patients accessed water from a bore which was situated at the sub-county headquarters, 400 meters away from the health facility.

***Clean human waste disposal facilities for patients and staff segregated between male and female***

For the period under review, 90% of the health facilities in LGs maintained Clean human waste disposal facilities for patients and staff segregated between male and female. By category, this was satisfactorily met by all cities, 87% of all district local governments, and all Municipalities except for Sheema Municipal Council.

The above notwithstanding, 18 LGs scored ZERO in this indicator. These included the following: - Kyotera DLG, Lwengo DLG, Kitagwenda DLG, Kamwenge DLG, Bulambuli DLG, Bukomansimbi DLG, Butambala DLG, Kalangala DLG, Buikwe DLG, Buvuma DLG, Mitooma DLG, Buhweju DLG, Iganga DLG, Omoro DLG, Bushenyi DLG, Sheema DLG, Sheema MC, and Kiruhura DLG.

Whereas toilet facilities were existent and segregated by gender, majority lacked hand washing facilities while some were in a pathetic state at the time of assessment visits were made. At Kakuuto HC IV in Kyotera DLG, for instance, the toilets were greatly soiled with fecal matter and urine and there was no running water nor soap on the day of the visit.

***Health facilities compound and service units have clear signs for directions in local language***

78% of the local governments ensured that the respective health facilities had clear signs for direction in local languages in their respective compounds and service units. The same was observed in 87% of the district local governments, 90% of the municipalities and all cities except for Hoima City.

On the other hand, 38 LGs scored ZERO in this indicator. These included the following: - Rakai DLG, Amolatar DLG, Ngora DLG, Lira DLG, Kwanja DLG, Dokolo DLG, Kagadi DLG, Gomba DLG, Butaleja DLG, Kibaale DLG, Hoima City, Ntungamo DLG, Buikwe DLG, Amudat DLG, Pallisa DLG, Butebo DLG, Moyo DLG, Mitooma DLG, Buliisa DLG, Obongi DLG, Iganga DLG, Budaka DLG, Kyankwanzi DLG, Luuka DLG, Busia DLG, Bugiri MC, Kitgum MC, Mityana MC, Moroto DLG, Kotido DLG, Kanungu DLG, Kaliro DLG, Kamuli DLG, Nakaseke DLG, Karenga DLG, Kaabong DLG, Napak DLG, and Mityana DLG.

The facilities in most of the listed local governments were found to lack signages for directions and where these existed, they were either not providing for the local languages or were old and too faint to serve the intended purpose.

***Health facilities have visible sign posts listing all available services in local language offered free of charge***

This was the worst performed of the seven indicators under the “Management and functionality of amenities” health performance area, with only 77% of the assessed local

governments meeting the set thresholds. The worst performing cluster of local governments were district local government at 73%. However, the indicator was met by 87% of the municipalities and all Cities except for Soroti City.

In total, 41 LGs scored ZERO in this indicator. These included the following:- Kyotera DLG, Amolatar DLG, Ngora DLG, Lwengo DLG, Kitagwenda DLG, Kwanja DLG, Dokolo DLG, Kagadi DLG, Amuria DLG, Kalangala DLG, Butaleja DLG, Bukedea DLG, Amudat DLG, Kapelebyong DLG, Pallisa DLG, Buvuma DLG, Butebo DLG, Mitooma DLG, Buliisa DLG, Abim DLG, Iganga DLG, Budaka DLG, Kyankwanzi DLG, Nakapiripirit DLG, Kiryandongo DLG, Lugazi MC, Bushenyi DLG, Kitgum MC, Mityana MC, Moroto DLG, Nabilatuk DLG, Soroti DLG, Kotido DLG, Soroti City, Kotido MC, Kanungu DLG, Nakaseke DLG, Karenga DLG, Kaabong DLG, Napak DLG, and Mityana DLG.

Whereas there were visible sign posts in most of the health facilities in the affect local governments, indicating the services offered, many lacked any indication that the services were offered free of charge, not even in English nor in the local language as required.

#### ***Health facilities in the LG have handwashing facilities with soap or alcohol-based sanitizer at all times***

On the overall, the indicator was met by 95% of all the local governments, except for Soroti City and the eight (8) district local governments of Kamwenge, Dokolo, Buvuma, Mitooma, Kiryandongo, Bushenyi, and Sheema.

The main reason for the failed compliance with indicator in most of the facilities in the affected local governments was that the handwashing facilities were most located in the compounds missing in one or more of the other critical places like OPD, maternity wards, Laboratory nor nurses' working rooms.

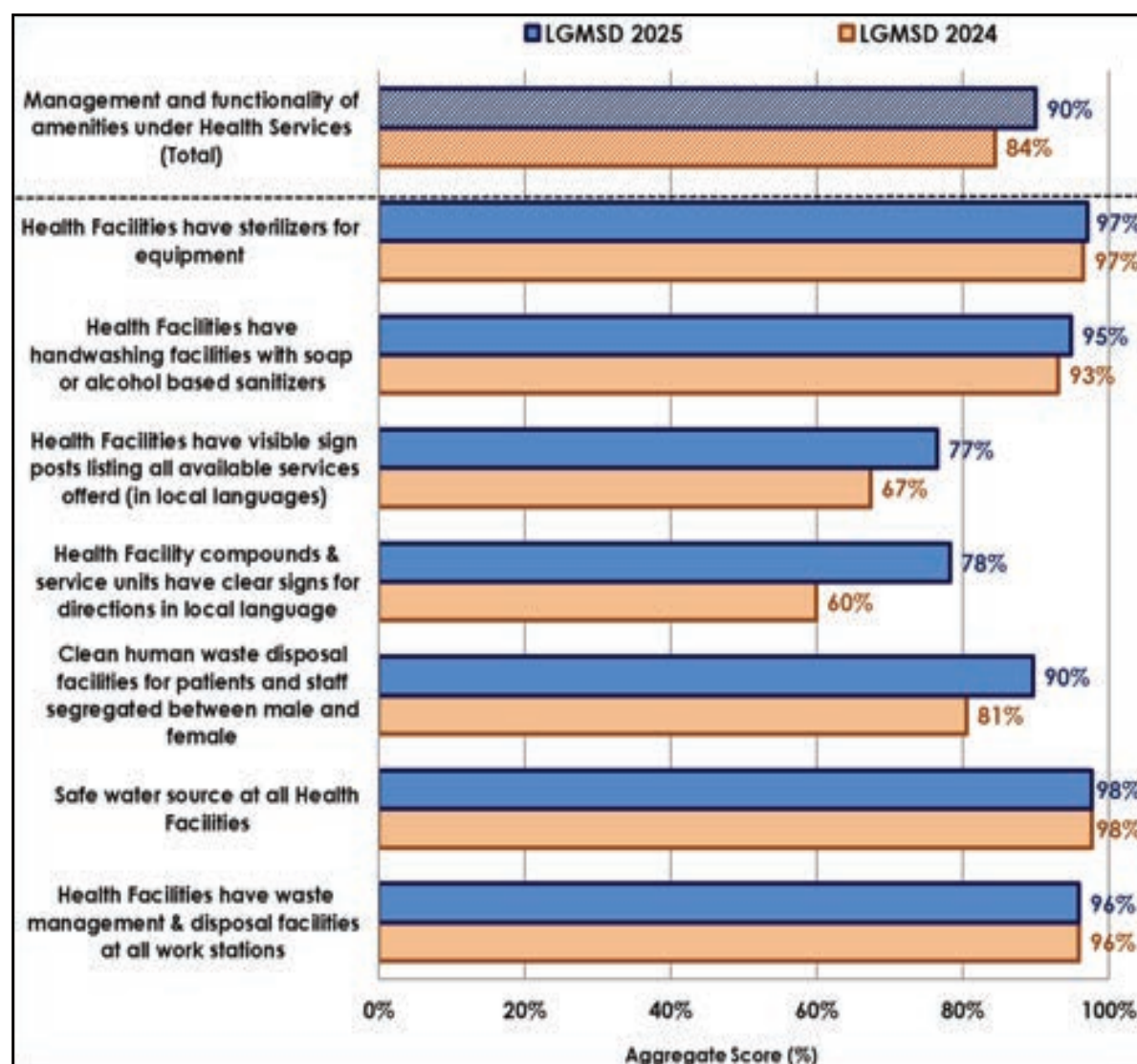
#### ***Health facilities in the LG have Sterilizer for equipment***

This was to ensure that health facilities in the LG have functional infection prevention and control amenities. This was one of the best performed indicators, having been met by all the assessed local governments except for Soroti City and the district local government of Kaberamaido, Kalaki, Kiruhura, and Karenga. At some of the facilities, this equipment was broken and not functional (as found at Soroti HC III), while some had even accumulated dust, (as found at Kobulubulu HC III in Kaberamaido DLG).

### **4.4.2 Performance Trend for Management and Functionality of Amenities**

Figure 92 below illustrates the trends in the performance of the assessment area of "Management and functionality of amenities" under investment management for Health services between the assessment years 2024 and 2025. The trends are disaggregated for the respective indicators under assessment.

**Figure 92: Trend of Management and functionality of amenities under Health Services (2024 – 2025)**



**No. of LGs assessed = 175**

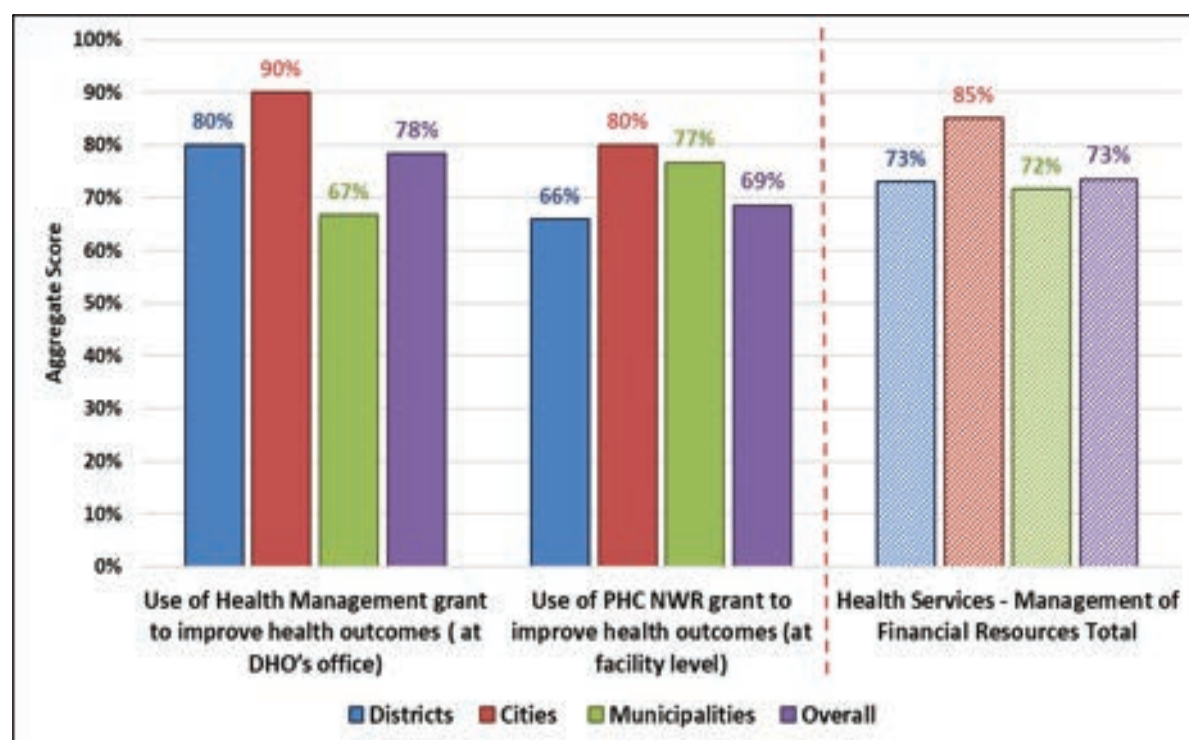
Comparing the assessment results for the years 2024 and 2025, there was a 6 percent improvement in the results for the assessment area, from 84 percent in 2024 to 90 percent in 2025. The biggest gains were made in “Health facility compounds and service units having clear signs for directions in local language” which improved from 60 percent in 2024 to 78 percent of all local governments in 2025. Equally, “presence of visible sign posts listing all available services offered (in the local language)” increased by ten percent, from 67 percent in 2024 to 77 percent in 2025.

Impressively, 3 of the seven assessment indicators maintained the same score grades for the successive two years of 2024 and 2025. These include; “having sterilizers for equipment” at 97 percent; “availability of safe water sources” at 98 percent; and “having waste management and disposal facilities at all the work stations” maintained at 96 percent.

### 4.4.3 Management of Financial Resources

Figure 93 below presents the Management of Financial Resources performance area under the investment management for Health services, with both the overall performance as well as that for the individual indicators.

**Figure 93: Performance of Indicators under Management of financial Resources**



**No. of LGs assessed = 175**

Figure 93 above indicates performance of Indicators under the management of financial resources in Health. This is related to the use of Health Management Grant to improve health outcomes (at the DHO's Office) as well as the use of the PHC NWR Grant to improve health outcomes (at the facility level).

On the overall, "management of financial resources" was recorded as satisfactory among 73% of the assessed local governments. In terms of clusters, this was rated good in 85% of the cities, 73% among the district local governments and 72% among the municipalities. This performance area was assessed along two indicators, namely; "use of Health Management grant to improve health outcomes (at DHO's office)" and "Use of PHC NWR grant to improve health outcomes (at facility level)"

#### **Use of Health Management grant to improve health outcomes (at DHO's office)**

This indicator sought to establish evidence that for the period under review, the DHO made a bottleneck analysis, designed work plans to address bottlenecks, allocated funds to activities intended to address the identified bottlenecks, and produced reports which among others details, interventions achieved in relation to improving health outcomes and mitigate identified issues. Utilization of Health Management Grant to improve health

outcomes (at the DHO's Office) was assessed at 78% across all local governments, with Districts attaining a score of 80%, Municipalities (67%) and Cities (90%).

38 LGs scored ZERO in this indicator. These included the following:- Kyotera DLG, Agago DLG, Rakai DLG, Ntoroko DLG, Lwengo DLG, Lira DLG, Bukomansimbi DLG, Kagadi DLG, Mbarara DLG, Kalangala DLG, Kole DLG, Bukedea DLG, Hoima DLG, Amudat DLG, Pallisa DLG, Masindi DLG, Buvuma DLG, Mitooma DLG, Buliisa DLG, Butebo DLG, Masindi MC, Tororo MC, Iganga DLG, Budaka DLG, Kyankwanzi DLG, Luuka DLG, Busia DLG, Iganga MC, Bugiri MC, Kasanda DLG, Makindye-Ssabagabo MC, Lugazi MC, Kitgum MC, Mityana MC, Soroti City, Kotido MC, Moroto MC, and Karenga DLG.

For most of the affected local governments, the DHO workplans did not incorporate a bottleneck analysis or identify priority gaps. Consequently, no funds were allocated to bottleneck needs analysis driven interventions nor were activities targeted based on service delivery needs.

#### ***Use of PHC NWR grant to improve health outcomes (at facility level)***

This assessed whether the LG has supported all health facilities to make a bottleneck analysis, design work plans to address bottlenecks, allocate funds to activities intended to address the identified bottlenecks, and produce reports which among others detail interventions achieved in relation to improving health outcomes and mitigate identified issues.

Utilization of the PHC NWR Grant to improve health outcomes (at the facility level) was performed well by only 69% of the local governments. At cluster level, only 66% of the district local governments attained the scores while performance was registered at 77% and 80% for the municipalities and cities respectively.

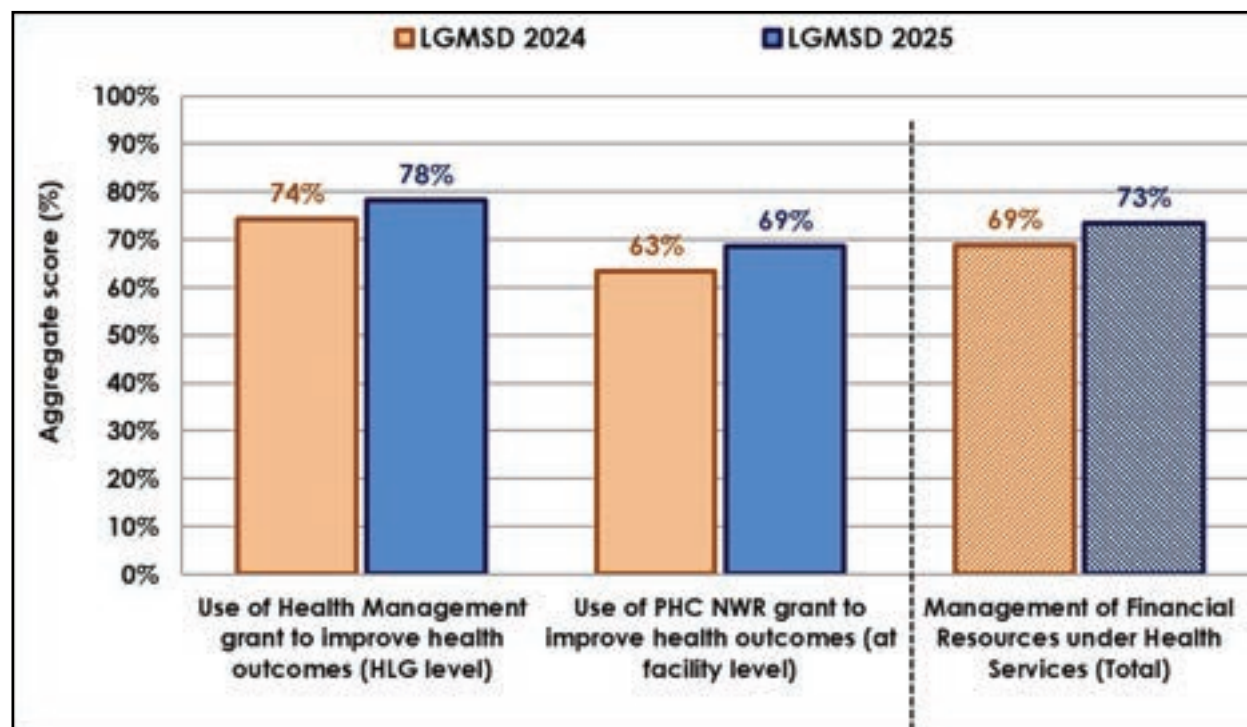
55 LGs scored ZERO in this indicator. These included the following:- Kyotera DLG, Agago DLG, Kaberamaido DLG, Ngora DLG, Ntoroko DLG, Lwengo DLG, Lira DLG, Kyenjojo DLG, Kumi DLG, Bukomansimbi DLG, Butambala DLG, Kagadi DLG, Lira City, Gomba DLG, Kalangala DLG, Kibaale DLG, Bukedea DLG, Kole DLG, Hoima DLG, Kikuube DLG, Butaleja DLG, Amudat DLG, Pallisa DLG, Masindi DLG, Buvuma DLG, Buliisa DLG, Butebo DLG, Masindi MC, Tororo MC, Iganga DLG, Budaka DLG, Kyankwanzi DLG, Nakapiripirit DLG, Luuka DLG, Busia DLG, Kabale MC, Iganga MC, Katakwi DLG, Bugweri DLG, Kiryandongo DLG, Nabilatuk DLG, Kiboga DLG, Lugazi MC, Mityana MC, Moroto DLG, Jinja City, Maracha DLG, Lamwo DLG, Nakasongola DLG, Madi-Okollo DLG, Mubende MC, Kaliro DLG, Nakaseke DLG, Karenga DLG, and Napak DLG.

For most of the affected local governments, the respective health facility workplans did not incorporate a bottleneck analysis or identify priority gaps. Consequently, no funds were allocated to bottleneck needs analysis driven interventions nor were activities targeted based on service delivery needs.

#### 4.4.3 Performance Trend for Management of Financial Resources

Figure 94 below illustrates the trends in the performance of the assessment area of “Management and financial resources” under investment management for Health services, between the assessment years 2024 and 2025. The trends are disaggregated for the respective indicators under assessment.

**Figure 94: Trend of Management of financial resources under Health Services (2024 – 2025)**

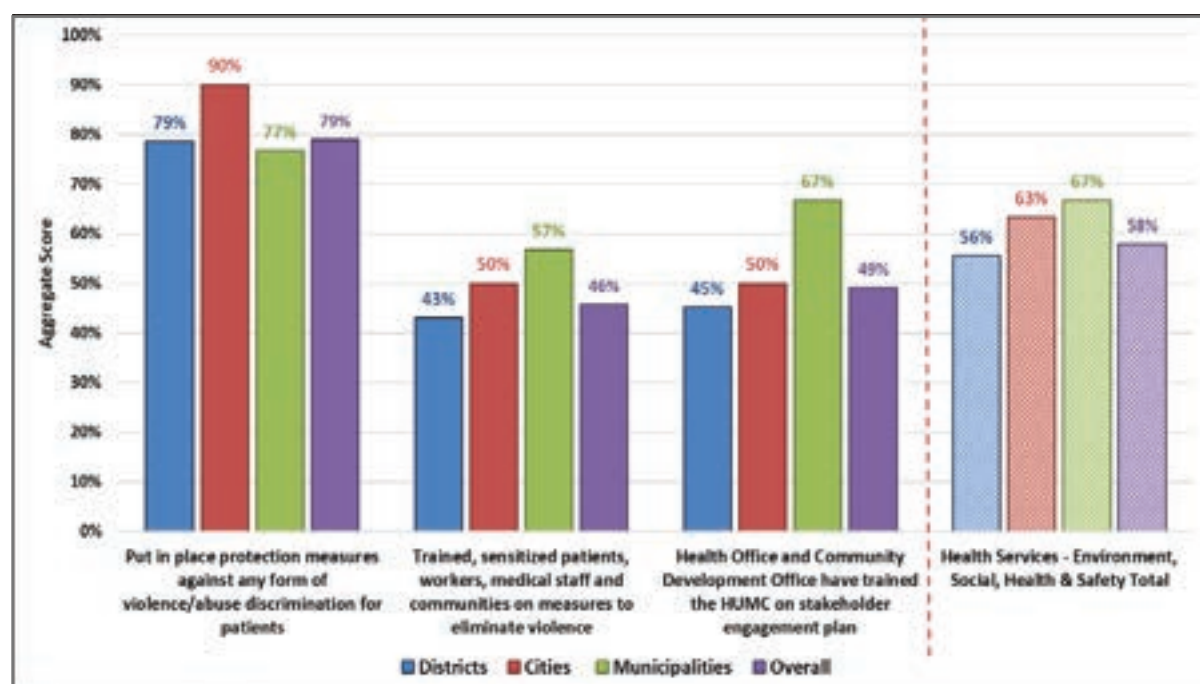


Year on year performance improved by 4 percent in the “Management of Financial Resources”, from 69 percent in 2024 to 73 percent in 2025. “Use of Health Management grant to improve health outcomes (HLG level)” improved from 74 percent in 2024 to 78 percent in 2025. Relatedly, the “use of PHC NWR grant to improve health outcomes (at the facility level)” improved from 63 percent in 2024 to 69 percent in 2025.

#### 4.4.4 Environment, Social, Health and Safety Safeguards

Figure 95 below presents the Environment, Social, Health and Safety Safeguards performance area under the investment management for Health services, with both the overall performance as well as that for the individual indicators.

**Figure 95: Performance of indicators under Environment, Social, Health and Safety Safeguards**



**No. of LGs assessed = 175**

On the overall, compliance to Environment, Social, Health and Safety Safeguards in Health was duly observed in 58% of the assessed local governments for the year under review. By category, this was 67% for Municipalities, 63% for Cities, and District LGs were the least compliant at only 56%. This performance area had three indicators including; (i) “put in place protection measures against any form of violence/abuse/discrimination for patients”; (ii) “Trained, sensitized patients, workers, medical staff and communities on measures to eliminate violence”; and (iii) “Health office and community Development office has trained the HUMC on stakeholder engagement plan on grievance management as per the circular on grievance management by MoGLSD”

#### ***LG has put in place protection measures against any form of violence/abuse discrimination for patients, workers and medical staff in health facilities***

For the period under review, only 58% of the local governments ensured that their respective facilities had put in place protection measures against any form of violence/abuse/discrimination for patients. The score was only 56% for the district local governments, 63% of the cities and in 67% of the municipalities.

37 (21%) LGs did not adequately implement this indicator, and these included the following:- Kyotera DLG, Arua DLG, Agago DLG, Rakai DLG, Ntoroko DLG, Arua City, Sironko DLG, Rwampara DLG, Namisindwa DLG, Koboko MC, Kasese MC, Butaleja DLG, Ntungamo DLG, Pallisa DLG, Nebbi DLG, Zombo DLG, Rubirizi DLG, Mitooma DLG, Obongi DLG, Kyankwanzi DLG, Budaka DLG, Bushenyi- Ishaka MC, Butebo DLG, Pakwach DLG, Kiboga DLG, Alebtong DLG, Kasanda DLG, Kitgum MC, Bushenyi DLG, Kibuku DLG, Mityana MC, Lamwo DLG, Sheema DLG, Sheema MC, Karenga DLG, Kotido MC, and Kaabong DLG.

In majority of the above listed local governments, many health facilities did not have acceptable protection measures in place against abuse, violence, and discrimination.

***LG has trained, sensitized patients, workers, medical staff and communities on measures to eliminate any form of violence/abuse and discrimination at health facilities***

On the lower side, the level of training and sensitizing patients, workers, medical staff, and communities on measures to eliminate violence was quite poor, with only 46% of the local governments being compliant. Category wise, this was adhered to by 43% of the district LGs, only half of the Cities, and by 57% of the Municipalities.

95 LGs did not meet this indicator. These included:- Kyotera DLG, Bukwo DLG, Kapchorwa DLG, Gulu DLG, Arua DLG, Agago DLG, Rakai DLG, Ntoroko DLG, Kapchorwa MC, Arua City, Sironko DLG, Kumi DLG, Lira DLG, Bukomansimbi DLG, Kisoro DLG, Dokolo DLG, Kween DLG, Kisoro MC, Kyenjojo DLG, Butambala DLG, Amuru DLG, Sembabule DLG, Lira City, Kole DLG, Namisindwa DLG, Kagadi DLG, Kyegegwa DLG, Koboko MC, Kalangala DLG, Kibaale DLG, Butaleja DLG, Bukedea DLG, Buikwe DLG, Hoima City, Ntungamo DLG, Pallisa DLG, Wakiso DLG, Nebbi DLG, Zombo DLG, Rubirizi DLG, Hoima DLG, Butebo DLG, Tororo MC, Mitooma DLG, Obongi DLG, Rukiga DLG, Buliisa DLG, Iganga DLG, Busia DLG, Masindi MC, Amudat DLG, Omoro DLG, Kyankwanzi DLG, Iganga MC, Abim DLG, Kitgum DLG, Budaka DLG, Luuka DLG, Yumbe DLG, Bushenyi- Ishaka MC, Nakapiripirit DLG, Kiryandongo DLG, Pakwach DLG, Ibanda MC, Kiboga DLG, Nabilatuk DLG, Kasanda DLG, Rukungiri DLG, Maracha DLG, Jinja City, Kitgum MC, Kakumiro DLG, Kibuku DLG, Otuke DLG, Nakasongola DLG, Bugiri DLG, Mayuge DLG, Lamwo DLG, Lugazi MC, Madi-Okollo DLG, Bugweri DLG, Namutumba DLG, Kazo DLG, Kotido DLG, Pader DLG, Buyende DLG, Soroti City, Nakaseke DLG, Mubende DLG, Sheema MC, Luwero DLG, Kotido MC, Kaabong DLG, Mubende MC, and Mityana DLG.

In line with the assessment criteria, full compliance required evidence of implementation across all sampled health facilities. However, in a number of the local governments highlighted above, health facilities did not produce any verifiable evidence demonstrating that such trainings or sensitization activities were conducted for the period under consideration.

***LG Health Office and Community Development Office have trained the HUMC on stakeholder engagement on grievance management as per the circular on grievance management by MoGLSD***

Training of the HUMC on stakeholder engagement plans by the health office and community Development Office was adequately done in only 49% of all LGs. By category of local governments, this was implemented in 45% of the district LGs, half of the cities and in 67% of the municipalities.

89 (51%) LGs scored ZERO in this indicator and these included the following:- Kyotera DLG, Bukwo DLG, Kapchorwa DLG, Rakai DLG, Arua DLG, Ngora DLG, Ntoroko DLG, Bunyangabu DLG, Kapchorwa MC, Lwengo DLG, Bulambuli DLG, Arua City, Sironko DLG, Kumi DLG, Lira DLG, Kabarole DLG, Bukomansimbi DLG, Kisoro DLG, Dokolo DLG, Kween DLG, Kyenjojo

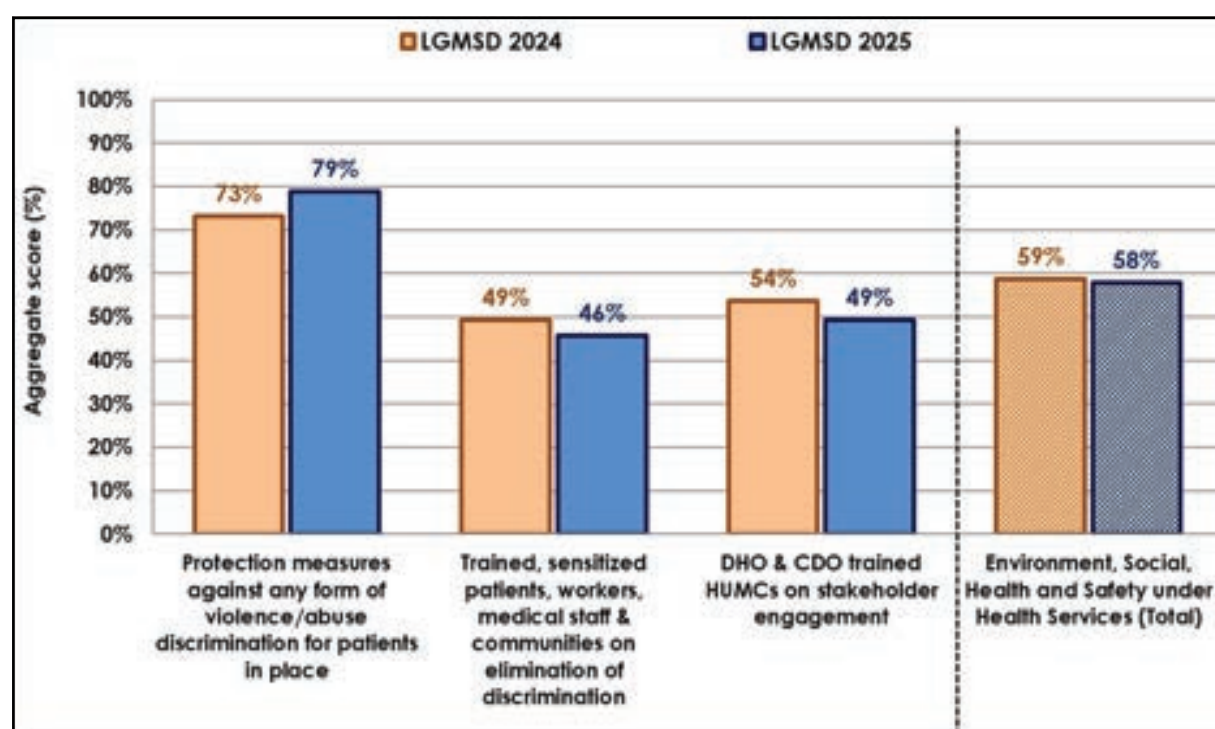
DLG, Butambala DLG, Kalungu DLG, Amuru DLG, Sembabule DLG, Lira City, Kagadi DLG, Kyegegwa DLG, Adjumani DLG, Kalangala DLG, Kibaale DLG, Butaleja DLG, Bududa DLG, Bukedea DLG, Hoima City, Pallisa DLG, Nebbi DLG, Rubirizi DLG, Moyo DLG, Hoima DLG, Butebo DLG, Tororo MC, Mitooma DLG, Rukiga DLG, Buliisa DLG, Iganga DLG, Busia DLG, Amudat DLG, Omoro DLG, Kyankwanzi DLG, Iganga MC, Abim DLG, Budaka DLG, Luuka DLG, Yumbe DLG, Nakapiripirit DLG, Kiryandongo DLG, Kiboga DLG, Ibanda MC, Nabilatuk DLG, Kasanda DLG, Maracha DLG, Jinja City, Kitgum MC, Kakumiro DLG, Kibuku DLG, Nakasongola DLG, Moroto DLG, Bugiri DLG, Mityana MC, Mayuge DLG, Lamwo DLG, Lugazi MC, Madi-Okollo DLG, Bugweri DLG, Namutumba DLG, Kotido DLG, Kanungu DLG, Buyende DLG, Soroti City, Entebbe MC, Kamuli DLG, Nakaseke DLG, Mubende DLG, Sheema MC, Luwero DLG, Kotido MC, Kaabong DLG, and Mityana DLG

In line with the assessment criteria, full compliance required evidence of implementation across all sampled health facilities. However, in a number of the local governments highlighted above, health facilities did not produce any verifiable evidence demonstrating that such trainings or sensitization activities were conducted for the period under consideration.

#### 4.4.4 Performance Trend for Environment, Social, Health and Safety Safeguards

Figure 96 below illustrates the trends in the performance of the assessment area of “Environment, Social, Health and Safety Safeguards” under investment management for Health services between the assessment years 2024 and 2025. The trends are disaggregated for the respective indicators under assessment.

**Figure 96: Trend of Environment, Social, Health and Safety Safeguards under Health Services (2024 – 2025)**



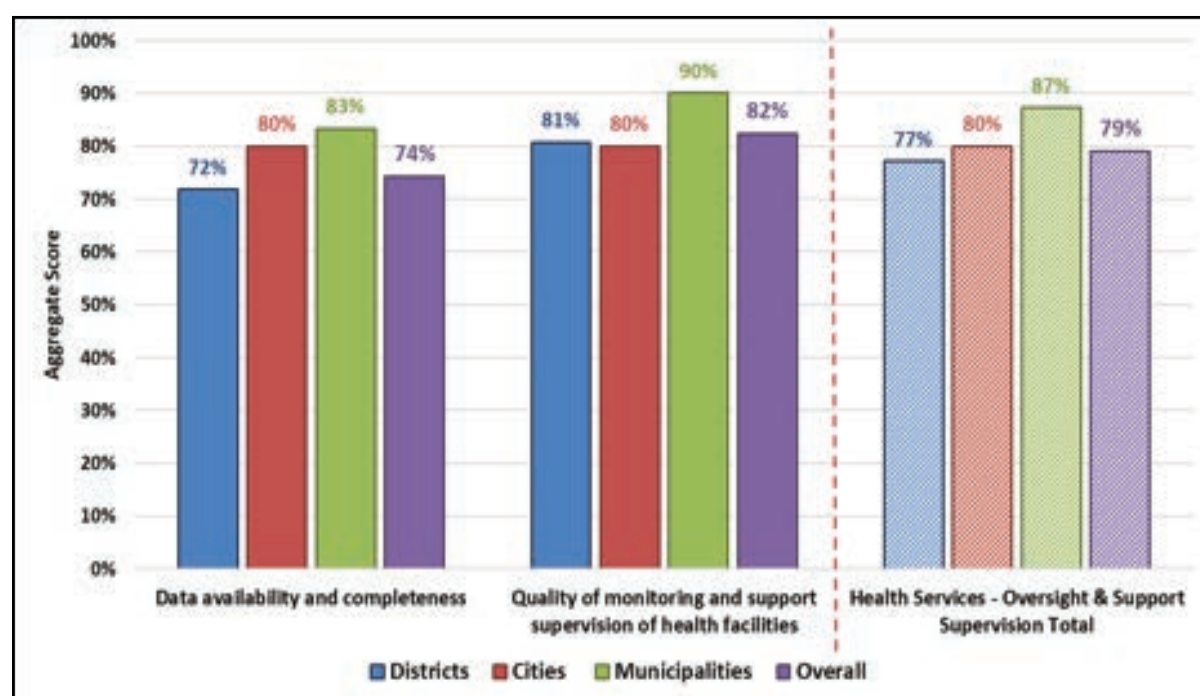
No. of LGs assessed = 175

The “Environment, Social, Health and Safety Safeguards” assessment area saw a reduction in performance from 59 percent in 2024 to 58 percent in 2025. Whereas there was an improvement of 79 percent in 2025 from 73 percent under the indicator “protection measures against any form of violence/abuse discrimination for patients in place”, this was watered down by the drop in the performance of the other two indicators. Particularly, on whether “LGs trained, sensitized patients, workers, medical staff and communities on elimination of discrimination” slipped from 49 percent in 2024 to 46 percent in 2025. Relatedly, training of HUMCs on stakeholder management decreased from 54 percent in 2024 to only 49 percent in 2025.

#### 4.4.5 Oversight and Support Supervision

Figure 97 below presents the Oversight and Support Supervisor performance area under the investment management for Health services, with both the overall performance as well as that for the individual indicators.

**Figure 97: Performance of indicators under Oversight and Support Supervision**



**No. of LGs assessed = 175**

Overall, the “oversight and support supervision” performance area was well performed in 79% of the assessed local governments. Looking at the results by cluster of Local governments, the indicator was attained by 90% of the municipalities, 80% of the cities and 81% of the district local governments. The “Oversight and Support Supervision” performance area was assessed through two indicators namely; (i) Data availability and completeness, and (ii) Quality of Monitoring and support supervision of health facilities.

#### **Data availability and completeness**

This assessed whether LG submitted timely and complete HMIS 108 and 105 monthly summary data by the 14th day of the preceding months. Data availability and completeness

was attained by 74% of the local governments. At cluster level, the indicator performed at 72% for the district local governments, 80% for the cities, and 83% for the municipalities.

45 (26%) LGs did not attain a score under this indicator. These included the following:- Rakai DLG, Amolatar DLG, Ngora DLG, Kaberamaido DLG, Gulu DLG, Ntungamo MC, Ntoroko DLG, Bundibugyo DLG, Kitagwenda DLG, Kamwenge DLG, Dokolo DLG, Sironko DLG, Bukomansimbi DLG, Fort-Portal City, Kasese DLG, Butambala DLG, Amuria DLG, Mbarara DLG, Kyegegwa DLG, Hoima City, Kikuube DLG, Amudat DLG, Apac MC, Kapelebyong DLG, Masindi DLG, Moyo DLG, Mitooma DLG, Buliisa DLG, Buhweju DLG, Tororo MC, Luuka DLG, Omoro DLG, Kitgum DLG, Katakwi DLG, Kiryandongo DLG, Moroto DLG, Lamwo DLG, Kotido DLG, Nakasongola DLG, Kotido MC, Kiruhura DLG, Terego DLG, Nakaseke DLG, Entebbe MC, and Luwero DLG.

In majority of the non-compliant local governments highlighted above, HMIS 105 and HMIS 108 summaries were either incomplete and/or submitted past the 14<sup>th</sup> day of the preceeding month.

#### ***Quality of monitoring and support supervision of health facilities***

Under this, the assessment focused on the extent to which the HUMCs approved work plans and budgets in all facilities; that the LGHT supervised and mentored all facilities for Data Quality Assurance (DQA); whether the LGHT supervised and mentored all facilities for the Expanded Program of Immunisation (EPI); and whether the LGHT discussed supervision findings and followed up on recommendations.

On the overall, 82% of the local governments attained this indicator. The performance was rated at 90% for the municipalities, 81 for the district local governments, and 80% for the cities.

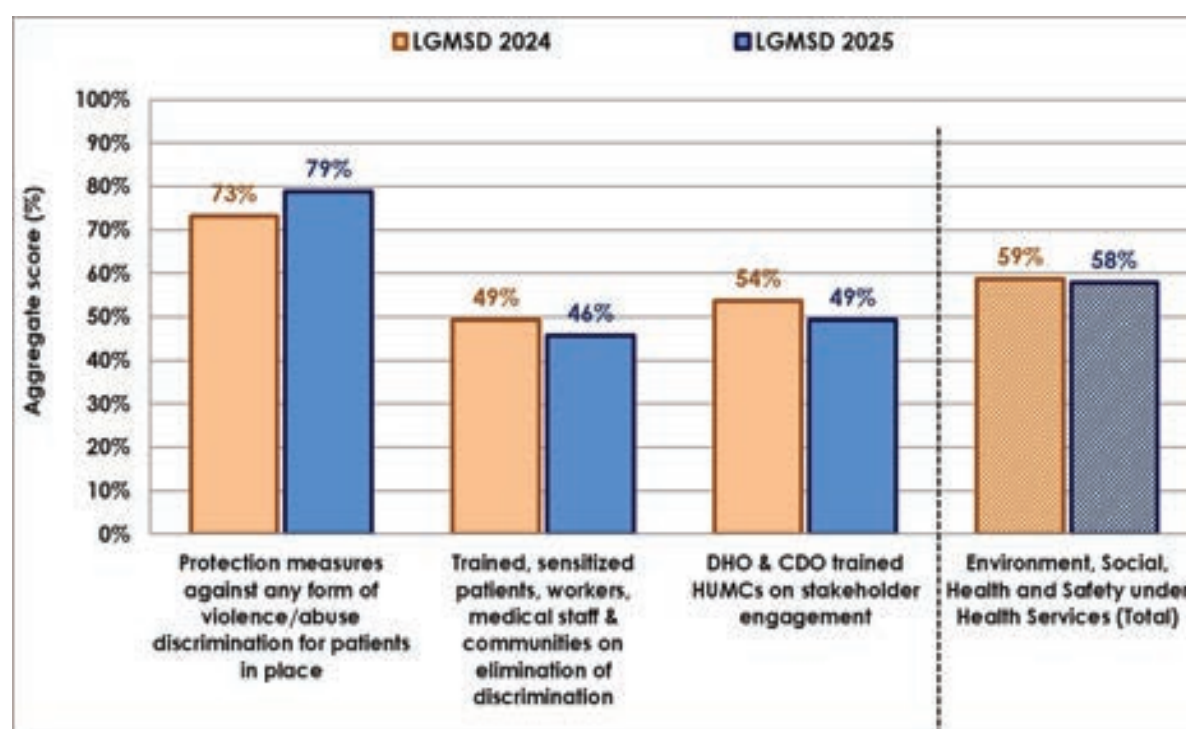
Notably, 31 LGs scored ZERO in this indicator and these included the following: - Kyotera DLG, Ngora DLG, Kaberamaido DLG, Ntoroko DLG, Lwengo DLG, Kabarole DLG, Dokolo DLG, Gulu City, Bukomansimbi DLG, Kalaki DLG, Gomba DLG, Hoima City, Butaleja DLG, Buikwe DLG, Amudat DLG, Kapelebyong DLG, Buvuma DLG, Mitooma DLG, Abim DLG, Butebo DLG, Masindi MC, Iganga DLG, Omoro DLG, Kitgum DLG, Luuka DLG, Yumbe DLG, Makindye-Ssabagabo MC, Soroti DLG, Kotido MC, Namutumba DLG, and Napak DLG.

In most of these local governments, there was no verifiable evidence that the LGHT had discussed supervision reports nor followed up on the recommendations proposed therein.

#### **4.4.5 Performance Trend for Oversight and Support Supervision**

Figure 98 below illustrates the trends in the performance of the assessment area of “Oversight and Support supervision” under health services between the assessment years 2024 and 2025. The trends are disaggregated for the respective indicators under assessment.

**Figure 98: Trend of Oversight and Support Supervision under Health Services (2024 – 2025)**



**No. of LGs assessed = 175**

Oversight and support supervision under health services experienced a 7 percent improvement in performance, from 72 percent in 2024 to 79 percent in 2025. This was on account of the great improvement under “monitoring and support supervision” which increased from 73 percent in 2024 to 82 percent in 2025. Equally, data availability and completeness improved from 71 percent in 2024 to 74 percent in 2025.

#### 4.5 Conclusion, Emerging Issues and Recommended Actions

It is commendable that LGs improved on the overall with a 10 percent overall improvement for the outcome service areas from 71 percent in 2024 to 81 percent in 2025. On the other hand, Investment Management process indicators improved by 5 percent from 62 percent in 2024 to 67 percent in 2025. Majority of the assessment indicators were noted to have improved between 2024 and 2025. The exceptions to this were observed in three assessment areas, with one indicator under “Quality”, another under “Human resource Management” and two indicators under “Environment, Health, Social, Safety Safeguards”.

The south western and south-central sub regions had the best performing scores across all the assessment indicators under Health. The Eastern region had a high number of local governments with below average performance.

The above notwithstanding, the assessment noted areas of poor performance and as such proposed recommendations. Some of these have been summarily captured in table 25 below.

**Table 24: Emerging Issues and Recommended Actions**

| No. | Emerging Issues/Outstanding Challenges                                                                                                                                                                                                       | Recommended Action (s)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Resp. Centre       |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 1.  | 130 (74%) LGs did not recruit critical staff in HC IIIs in accordance with the structure.                                                                                                                                                    | <ul style="list-style-type: none"> <li>• Substantively appoint and deploy staff (currently serving in acting capacity)</li> <li>• Prioritize targeted recruitment of critical cadres, with immediate emphasis on the least staffed ones</li> <li>• Strengthen deployment and redistribution mechanisms to address imbalances across facilities and strict adherence to staff posting Sector Guidelines</li> <li>• Institutionalize periodic staffing audits to proactively identify gaps and guide evidence-based recruitment and redeployment actions</li> </ul> | LG<br>MoH<br>DSC   |
| 2.  | 50% (87) LGs had not recruited nor Deployed the most critical staff in all HC IVs. This was largely on account of lack of resources to recruit new staff. In some facilities had just been upgraded and were yet to be fully operationalized | <ul style="list-style-type: none"> <li>• Avail Wage</li> <li>• Fully operationalize upgraded facilities</li> <li>• Substantively appoint and deploy staff</li> <li>• Adherence to staff posting Sector Guidelines</li> <li>• Undertake comprehensive wage analysis and liaise with MOH/MOFPED for timely recruitment of the missing critical staff</li> </ul>                                                                                                                                                                                                     | MoPS<br>MoH<br>LGs |

| No. | Emerging Issues/Outstanding Challenges                                                                                                                                                                                                            | Recommended Action (s)                                                                                                                                                                                                                                                                                                                                     | Resp. Centre                                                 |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| 3.  | Low increase in OPD attendance in LG Health facilities. Partly, this was due to poor attitude of workers, late starting of duty; early departure from duty. This is compounded by the poor culture of seeking medical services by the population. | <ul style="list-style-type: none"> <li>• Ensure full time attendance to duty.</li> <li>• Enhance Customer care skills.</li> <li>• Community mobilisation on awareness.</li> </ul>                                                                                                                                                                          | LG<br>Health Facilities<br>MoH                               |
| 4.  | Limited and/or incomplete register, reporting and review of perinatal deaths that occur at Health facilities.                                                                                                                                     | <ul style="list-style-type: none"> <li>• There is need for timely registration, notification and review of all perinatal deaths at all facilities.</li> <li>• Conduct data audits to ensure that all records are captured.</li> <li>• Midwives should file notifications and review documents in the facility MPDSR file for ease of retrieval.</li> </ul> | LGs<br>MoH<br>Health Facilities                              |
| 5.  | Majority (62%) of the HC IVs and District Hospitals were NOT certified as Continuing Professional Development (CPD) Centers.                                                                                                                      | <ul style="list-style-type: none"> <li>• Fast track certification of all HCIVs and General Hospitals as CPD centers.</li> </ul>                                                                                                                                                                                                                            | Uganda Medical Council;<br>MOH;<br>LGs;<br>Health Facilities |
| 6.  | Possession practicing licenses. Majority (67%) of all the medical staff in LGs lacked valid practicing licenses at the time of the assessment                                                                                                     | <ul style="list-style-type: none"> <li>• Ensure that all Medical staff in facilities have valid licenses.</li> </ul>                                                                                                                                                                                                                                       | LG/DHO/ADHO/MC<br>H/<br>MoH                                  |
| 7.  | 54% of the LGs did not ensure that their respective facilities trained and sensitized patients, workers, medical staff, and communities on measures to eliminate violence.                                                                        | <ul style="list-style-type: none"> <li>• Train Trainers of Trainees to build a core team at the LG</li> <li>• Facilities should document such activities</li> </ul>                                                                                                                                                                                        | LG/<br>MoH/<br>Health Facilities                             |

## 5.0 Performance Assessment for Water and Sanitation Service Outcomes

### 5.1 Introduction

The assessment here was towards incentivizing Local Governments to deliver quality & usable visible outputs as well as delivering quality, accessible and efficient service outcomes under Water & Sanitation. The LGs were evaluated based on two performance measures under Water and Sanitation Service Outcome, namely: (i) Outcome/Result (maximum potential score of 40), and (ii) Investment Management Process, (Max Score of 60) details presented in table 26 below.

The Performance Measures regarding delivery of accessible quality and efficient water and sanitation services are only applicable to District Local Governments hence only 135 DLGs were assessed. This is because the delivery of water is a mandate of National Water and Sewerage Corporation in Urban Local Governments.

The Thematic Areas covered under Outcome/Results included; i) *Quality*, ii) *Usable*, iii) *Access* and iv) *Efficiency* whereas thematic areas covered under Investment Management Process for Water and sanitation include; i) *Human Resource*, ii) *Planning and Budgeting* iii) *Management and functionality of amenities* iv) *Environment and Social Safeguards* v) *Transparency, Oversight and Support*.

**Table 25: Scoring Guide for Water and Sanitation Service Outcome Performance Assessment for LGMSD 2025 Assessment**

| No. | Thematic Area                                                     | Performance Area                | Performance Measure                                      | Percentage of Overall Score |
|-----|-------------------------------------------------------------------|---------------------------------|----------------------------------------------------------|-----------------------------|
| A   | Water and sanitation Service Outcome/Result (Maximum Score is 40) | Quality                         | Quality of water facilities                              | 10 %                        |
|     |                                                                   | Access                          | Increased access to safe water                           | 5 %                         |
|     |                                                                   |                                 | Equitable allocation of Water and sanitation facilities  | 5 %                         |
|     |                                                                   |                                 | Functionality of water facilities                        | 5 %                         |
|     |                                                                   |                                 | Functionality of water & sanitation oversight committees | 5 %                         |
|     |                                                                   | Efficient Water Supply Services | Adequate Water yield                                     | 5 %                         |
|     |                                                                   |                                 | Water Reliability                                        | 5 %                         |
| B   | Investment Management Process                                     | Human Resource                  | Provision of Backup technical support to communities     | 10 %                        |

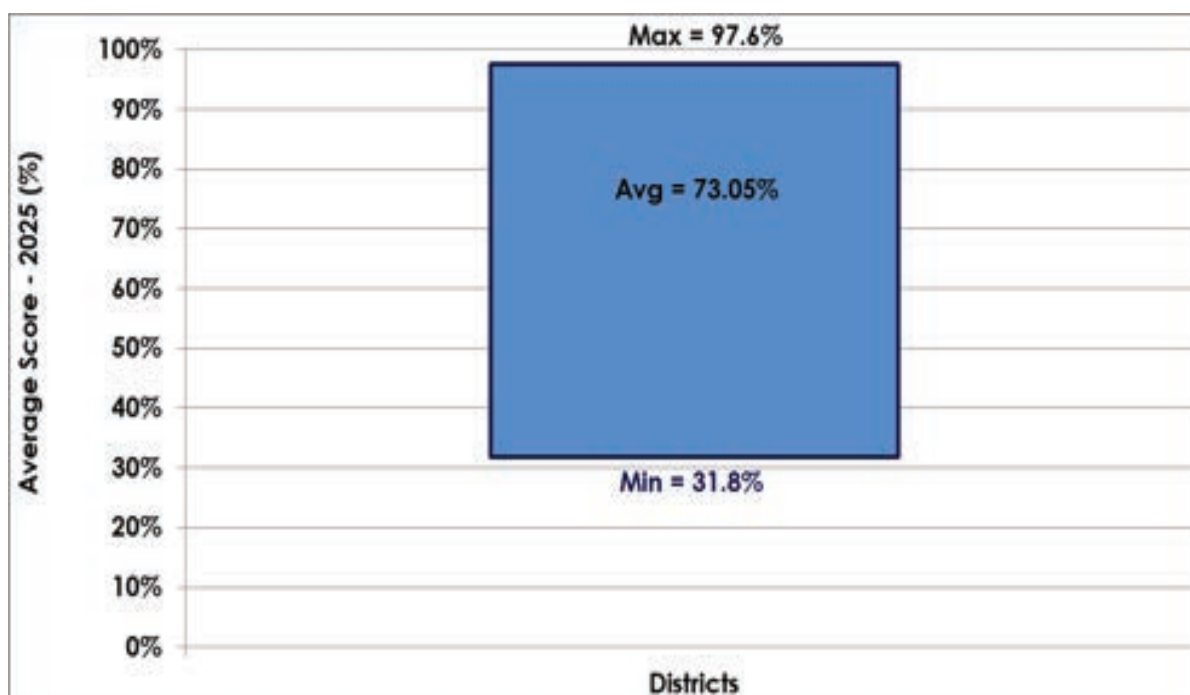
| No.          | Thematic Area         | Performance Area                                  | Performance Measure                                                                                   | Percentage of Overall Score |
|--------------|-----------------------|---------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------|
|              | (Maximum Score is 60) | Management and functionality of amenities         | Existence of basic functional amenities at water facilities                                           | 10 %                        |
|              |                       | Management of financial resources                 | Allocation and execution of the NWR grant in line with the Sub - Programme grant & budget guidelines. | 10 %                        |
|              |                       | Environment, Social, Health and Safety Safeguards | Implementation of actions in water source protection plans                                            | 10 %                        |
|              |                       | Oversight and Support                             | Monitored public water supply and public sanitation facilities                                        | 20 %                        |
| <b>Total</b> |                       |                                                   |                                                                                                       | <b>100 %</b>                |

## 5.2 Overall Results for Water and Sanitation for Districts Local Governments

### 5.2.1 Polarity of LGs Scores under Water and Sanitation Service Outcome

This section shows the relative orientation of maximum, average and minimum composite scores for all DLGs across the country. It equally gives the difference between the highest and lowest scores, as well as the overall score, and the disaggregated scores for the Districts Local Governments.

**Figure 99: Polarity of composite scores under Water and Sanitation Service Outcome**



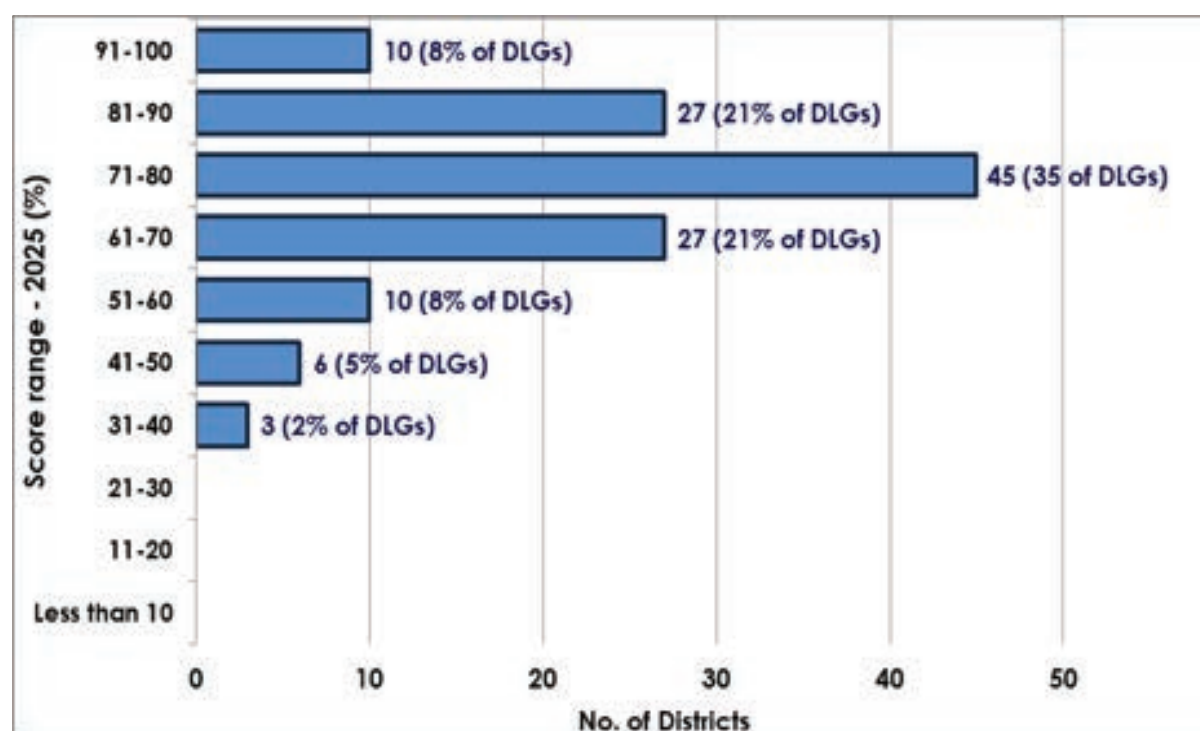
No. of DLGs assessed = 135

The overall scores presented in Figure 99 above range from 31.8% to 97.6%, with an average score of 73.05%. Kiruhura district attained the highest score at 97.3%, followed by Isingiro district at 96.2%. In contrast, Bugweri and Kyegegwa districts recorded the lowest scores, at 31.8% and 32.4%, respectively.

## 5.2.2 Distribution of Local Governments across composite score ranges

Figure 100 below indicates a distribution of districts across different composite ranges for Water and Sanitation Service Outcome performance areas for all 135 District Water Offices.

**Figure 100: Distribution of LGs in Water and Sanitation Service Outcome across score categories**



**No. of LGs assessed = 135**

The largest proportion of LGs (35%) fell within the 71–80% score range. Only 10 DLGs: Kiruhura, Isingiro, Sembabule, Kamwenge, Kazo, Ibanda, Jinja, Kasese, Kayunga, and Mpigi achieved scores in the range of 91–100%. The second-largest group comprised 27 DLGs scoring in the range of 81–90% and another 27 DLGs fell within the 61–70% range. Only 3 DLGs: Bukwo, Kyegegwa and Bugweri districts scored in the range of 31–40%. Notably, no single LG scored below 30%. This indicates an improvement in water and sanitation services compared to 2024, when the lowest-performing LG recorded a lower score of 13.6%.

## 5.2.3 Ranking of LGs in Water and Sanitation Service Outcome

Tables 27 and 28 below display the average scores for the Top ten (10) and Bottom ten (10) Districts in Water and Sanitation Service Outcome Performance Area.

**Table 26: Ten (10) Overall Highest Scoring LGs on Water and Sanitation Service Outcome**

| Rank 2025 | Score 2025 | Vote Name          | Rank 2024 | Score 2024 |
|-----------|------------|--------------------|-----------|------------|
| 1         | 97.60      | Kiruhura District  | 1         | 98.00      |
| 2         | 96.20      | Isingiro District  | 2         | 96.80      |
| 3         | 94.60      | Sembabule District | 89        | 59.60      |
| 4         | 94.40      | Kamwenge District  | 5         | 92.20      |
| 5         | 94.20      | Kazo District      | 43        | 74.20      |
| 6         | 93.60      | Ibanda District    | 3         | 96.40      |
| 7         | 93.20      | Jinja District     | 115       | 46.60      |
| 8         | 92.80      | Kasese District    | 7         | 92.00      |
| 9         | 92.60      | Kayunga District   | 92        | 58.60      |
| 10        | 92.00      | Mpigi District     | 99        | 53.60      |

**No. of LGs assessed = 135**

The data show that top leadership remained largely stable, with Kiruhura District retaining rank 1 at a score of 97.6%, compared to 98% in 2024. Isingiro District followed with 96.2%, while Ibanda District ranked 10 with a score of 91.8%.

Several new DLGs entered the top ten: Sembabule rose from rank 88 to 3, Kazo from rank 42 to 5, Jinja from 114 to 7, Kayunga from rank 91 to 9, and Mpigi from rank 98 to 10. Notably, Jinja District recorded the most significant improvement among the top performers, moving from a rank of 114 (46.6%) to 7 with a score of 93.2%. Although Ibanda and Kasese districts remained among the top-scoring Local Governments, both experienced declines, with Ibanda dropping from rank 3 to 6 and Kasese falling from rank 7 to 8.

**Table 27: Ten (10) Overall Lowest Scoring LGs on Water and Sanitation Service Outcome**

| Rank 2025 | Vote Name         | Score 2025 | Rank 2024 | Score 2024 |
|-----------|-------------------|------------|-----------|------------|
| 126       | Kiboga District   | 51.80      | 106       | 49.80      |
| 127       | Masindi District  | 49.80      | 62        | 67.20      |
| 128       | Buyende District  | 49.00      | 107       | 49.60      |
| 129       | Dokolo District   | 45.60      | 27        | 79.60      |
| 130       | Kween District    | 43.60      | 65        | 66.40      |
| 131       | Kamuli District   | 42.40      | 85        | 60.20      |
| 132       | Bugiri District   | 42.40      | 57        | 69.60      |
| 133       | Bukwo District    | 34.20      | 101       | 53.40      |
| 134       | Kyegegwa District | 32.40      | 113       | 47.00      |
| 135       | Bugweri District  | 31.80      | 118       | 45.20      |

**No. of LGs assessed = 135**

The analysis comparing 2024 and 2025 shows that all the listed LGs experienced a decline in performance. Significant declines were recorded in five LGs: Masindi dropped from rank 61 to 127; Kween from 64 to 130; Kamuli from 84 to 131; and Bugiri from 56 to 132. Dokolo District experienced the steepest drop, declining from rank 26 with a score of 79.6% to rank

129 with 45.6%. Bugweri District had the lowest score among the listed districts in 2025 at 31.8%. These negative trends warrant further investigation to better understand the underlying causes and to address the emerging challenges affecting these LGs.

#### 5.2.4 Best and Worst scoring Indicators Water and Sanitation Service Outcome

Tables 29 and 30 below present a summary of the top 5 and bottom 5 performing indicators for Outcomes/Results and Investment Management Process relating to water and sanitation Service Outcome in the 2025 LGMSD assessment including their ranks and scores from the assessments.

**Table 28: Overview of the top 5 scoring indicators in Water and Sanitation Service**

| Rank 2025 | Performance Indicator                                                        | Score 2025 | Rank 2024 | Score 2024 |
|-----------|------------------------------------------------------------------------------|------------|-----------|------------|
| 1         | Allocated and spent the NWR grant in line with the grant & budget guidelines | 96.30      | 2         | 93         |
| 2         | Adequate water yield                                                         | 94.81      | 5         | 93         |
| 3         | Provided of backup technical support to communities                          | 93.33      | 3         | 86         |
| 4         | Conducted quality analysis for 100% new water sources in previous FY         | 91.85      | 1         | 85         |
| 5         | Increased access to safe water                                               | 90.37      | 11        | 84         |

**No. of LGs assessed = 135**

The data analysis revealed that the top five scoring indicators ranged between 90.37% and 96.3%. Among these, the indicator assessing whether the Water Officer allocated and utilized the NWR grant in accordance with the sub - programme grant and budget guidelines scored the highest 96% and ranked 1 from rank 2 in 2024.

The strong performance on this indicator was largely driven by most of the LGs (90%) complying with the requirement for the Water Officer to allocate and utilize the NWR grant in accordance with the sub-programme grant and budget guidelines. This reflects transparency, adherence to sector regulations and that funds are being used for their intended purpose supporting supervision, maintenance, community engagement, and sustainability of water and sanitation services. Only 14 DLGs including Karenga, Mbarara, Oyam, Kyankwanzi, Gulu, Lyantonde, Kween, Bugweri, Serere, Kumi, Gomba Adjumani, Nakapiripiriti, and Bugweri failed to adhere to the requirements.

“Increased access to safe water” was the only new indicator to enter the top five highest-scoring indicators in water and sanitation services, rising significantly from rank 11 to rank 5. In contrast, “Conducted quality analysis for 100% of new water sources in the previous financial year” declined from rank 1 in 2024 to rank 4 in 2025. Providing of backup technical support to communities remained ranked 3<sup>rd</sup> among the indicators, with performance improving from 86% to 93.33%.

**Table 29: Showing the bottom 5 scoring indicators in Water and Sanitation Service**

| Rank 2025 | Performance Indicator                                                            | Score 2025 | Rank 2024 | Score 2024 |
|-----------|----------------------------------------------------------------------------------|------------|-----------|------------|
| 15        | Followed up implementation of recommended remedial actions                       | 67.41      | 16        | 65         |
| 16        | Functionality of water facilities                                                | 65.63      | 15        | 56         |
| 17        | Submitted quarterly reports to MoWE on time                                      | 63.70      | 19        | 45         |
| 18        | Prioritized atleast 70% of budget allocations for current FY to underserved LLGs | 42.22      | 17        | 44         |
| 19        | Atleast 70% of budgeted water projects implemented in underserved LLGs           | 32.59      | 18        | 19         |

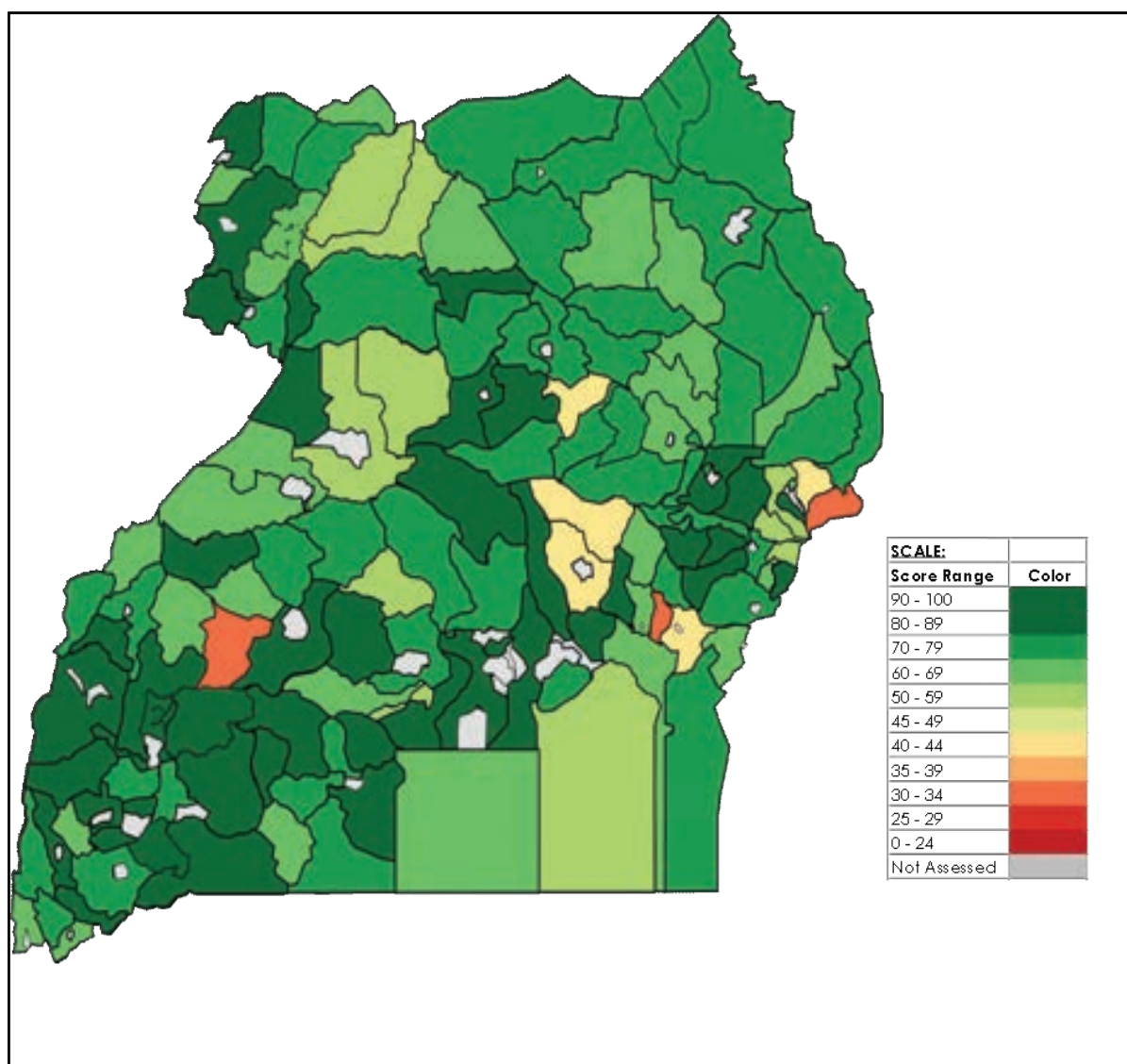
**No. of LGs assessed = 135**

The analysis revealed that among the five lowest-performing indicators in the Water and Sanitation Service, “At least 70% of budgeted water projects implemented in underserved LLGs” recorded the poorest performance, scoring 32.59% and ranking 19th in 2025. Although it improved from 19% to 32.59%, the performance remained below average. The poor performance has persisted for two years and hence it portrays gaps in adherence to pro-poor allocation principles, weak enforcement of grant conditions, and limited focus on improving water coverage in the most underserved LLGs.

### 5.2.5 Distribution of Water and Sanitation Service Outcome Performance Assessment Scores across the Country

The map (figure 101) below illustrates performance in the Water and Sanitation Service Outcome across the various regions of Uganda. The map illustrates the distribution of water and sanitation service performance across districts in Uganda, categorized by percentage score ranges from 0–100%. The dominant color pattern provides insight into national coverage trends and regional disparities. The colors range from red to green, where red represents the lowest scores (0%–24%) and a darker shade of green represents the highest scores (90%–100%).

**Figure 101: A map of Uganda showing distribution of Water and Sanitation Service Outcome Performance assessment scores across the country**



**No. of DLGs Assessed = 135**

The majority of districts are shaded in dark and medium green (70–100%), indicating generally strong performance in water and sanitation service delivery across much of the country. This suggests that most districts are achieving relatively high service coverage and compliance with sector standards.

**High-Performing Districts (80–100%):** A substantial number of districts fall within the 80–100% range (dark green). Central Region included; Kampala, Wakiso, Mukono, Masaka, Luwero, and Mityana; Western Region: Mbarara, Bushenyi, Fort Portal, Kabale, Kasese, Ibanda. Eastern Region: Jinja, Soroti, Mbale; and Northern Region: Gulu, and Lira. These districts demonstrated strong access to safe water and sanitation services, effective infrastructure management, and likely better institutional capacity. High performance appears more concentrated in the western, central, and parts of northern Uganda.

**Moderate-Performing Districts (60–79%):** Several districts are shaded Yellow - light Green reflecting moderate performance. While services are functional, these districts may face: Gaps in rural coverage, Infrastructure functionality issues, Population growth pressures, Resource or technical capacity constraints. Districts included; **Western Region:** Kiruhura, Isingiro, Kyenjojo, Kamwenge, Nakaseke; **Central Region:** Nakasongola, Kayunga, Kiboga; **Eastern Region:** Budaka, Namutumba, Buyende, Kaberamaido; **Northern Region:** Kole, Dokolo, Amuru, and Lamwo. These areas require targeted support to move into the high-performance category.

**Low performing districts (Below 50%):** A few districts appeared in yellow, orange, and red shades. These represented pockets of concern where access and service delivery are comparatively weak. The low-performing districts are scattered rather than regionally clustered, though a few appear in parts of eastern and north-eastern Uganda. Possible contributing factors include: Hard-to-reach geography, Rapid population growth, Refugee-hosting pressures, Limited infrastructure investment and Weak maintenance systems. They included; **Central Region:** Kalangala, Kyotera, Rakai, Sembabule; **Western Region:** Ntoroko, Bundibugyo, Kanungu, Kisoro; **Eastern Region:** Namayingo, Butaleja, Bukwo, Kween, Amuria; **Northern Region:** Karamoja subregion (Kaabong, Kotido, Moroto, Napak, Nakapiripirit, Amudat, Abim), Yumbe, Koboko, Zombo, Madi-Okollo.

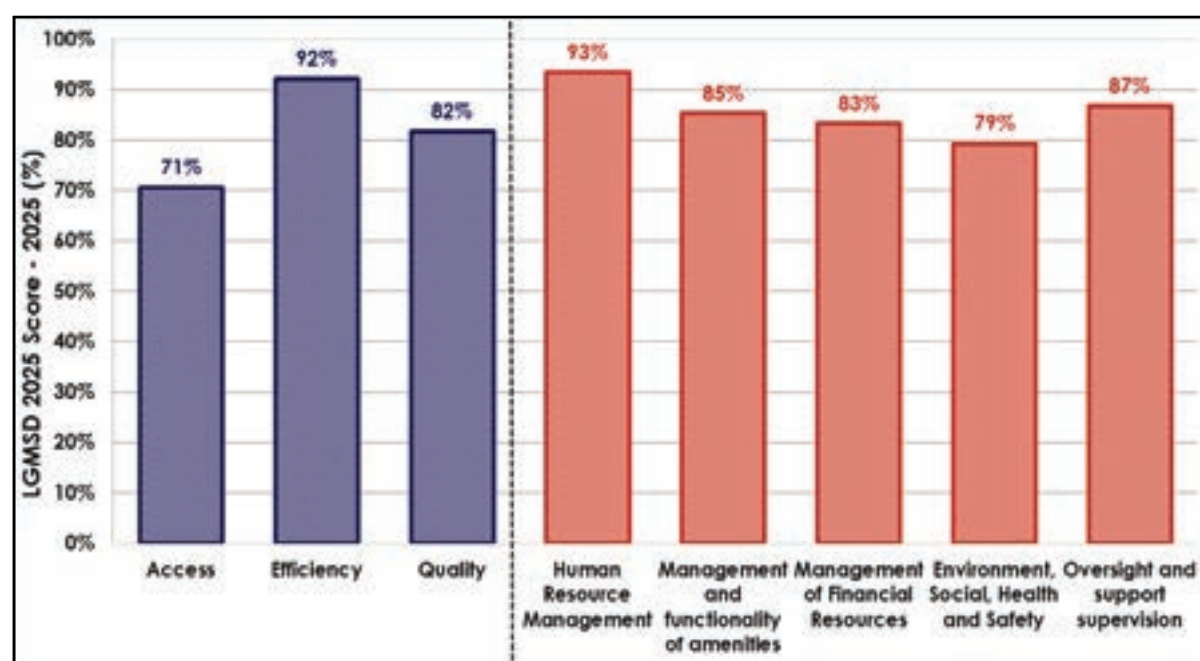
**Not assessed areas:** The grey-shaded areas indicate districts that were not assessed. This reflects the Cities and Municipalities. This is because the Performance Measures regarding delivery of water and sanitation services Outcome were only applicable to District Local Governments (DLGs) and the delivery of water is a mandate of National Water and Sewerage Corporation (NWSC.). The distribution reflects overall positive sector performance nationally, with most districts achieving moderate to high coverage. However, addressing localized performance gaps and improving data completeness will be critical for achieving equitable and universal water and sanitation service delivery across Uganda.

## 5.3 Performance for Water and Sanitation Service Outcomes/Result Indicators

### 5.3.1 Average Composite Scores for Water and Sanitation Service Outcome Performance Area- Outcomes/Results & Investment Management Process Indicators

Figure 102 below shows the performance based on adherence to Performance areas of Outcomes/Results measuring: Access; Efficiency; and Quality while under Investment Management Process measuring: Human Resource management; Management and functionality of amenities; Management of financial resources; Environment, Social, Health and Safety Safeguards; and Oversight and Support supervision.

**Figure 102: Comparison of Scores for Water and Sanitation Service Outcomes/Results & Investment Management Process indicators for LGMSD assessments for 2025**



**No. of LGs assessed = 135**

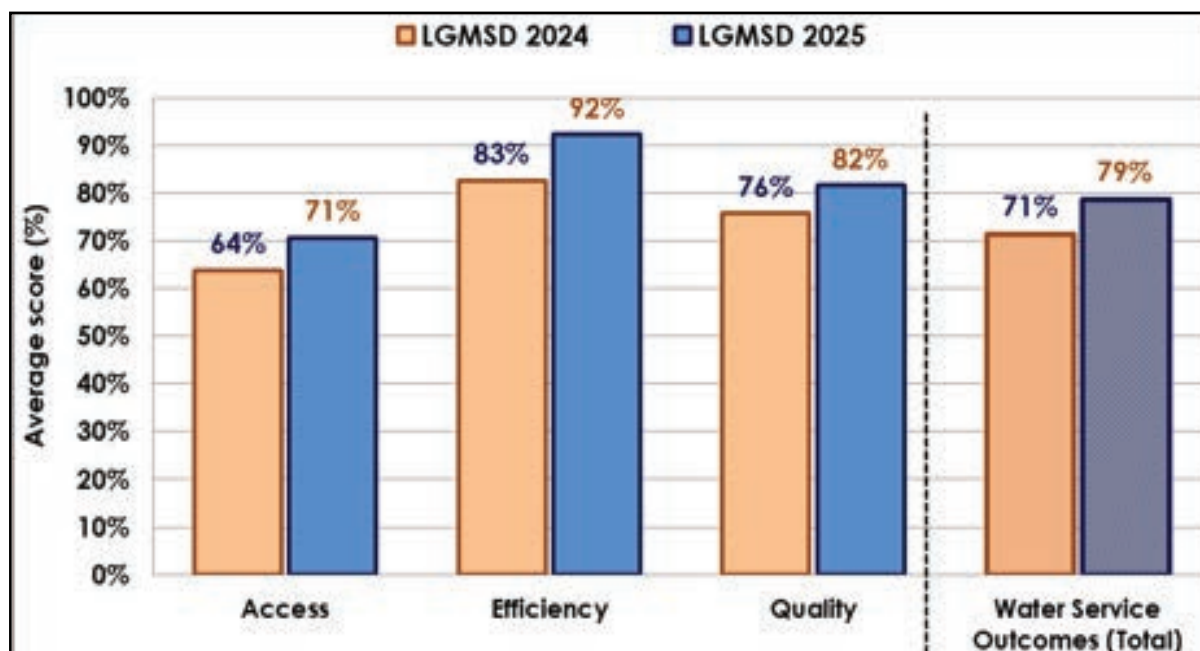
Under the Outcome indicator scores, Efficiency was the best with a score of 92%. The lowest-performing service outcome area was Access, which scored 71%. This was largely due to the failure of District Water Officers in most local governments to meet the target of allocating at least 70% of the budget allocations for the current financial year to underserved LLGs, (based on the average district water coverage) in several districts; For example Budaka, Kaberamaido, Gulu, Bukwo, Rakai, Agago, Amolator Rubanda, Bundibugyo, Kapchorwa, Agago, Amolator, Ngora, Kaberamaido, Gulu, Rubanda, Bundibugyo Kween, Bulambuli, Kwanja, Kumi, Mbale, Rwampara, Koboko, Kalaki, Namisindwa and Kisoro district among others.

Within the investment management processes, Human Resource Management was the highest-performing thematic area, achieving a score of 93%. The performance in Human Resource Management was significant mainly because most of the DLGs achieved the indicator of, “Provision of Backup technical support to Communities”. The LGs should endeavor to provide timely technical assistance for it will help prevent prolonged system breakdowns and facilitate prompt repairs of boreholes, piped water systems, and other infrastructure, which will enhance overall service delivery.

Only nine DLGs (6.7%) failed to meet all the performance targets in this area: Kween, Kyegegwa, Kikuube, Pallisa, Butebo, Masindi, Kiboga, Kiryandongo, and Bugweri districts. For example; **In Kween district**, among the five water facilities (Makotu BH, Atyai BH, Ngenge HCIII-BH, Binyiny GFS and Mulyaboi spring), the WSCs executive members of the 3 sampled water facilities (Makotu BH, Binyiny GFS and Mulyaboi spring) testified that they often received back up technical support from DWO, ADWO, CDO. However, there was no evidence of back up technical support from DWO and team on the other 2 water facilities

(Atyai BH and Ngenge HCIII-BH). In Kikuube district; There was NO evidence that communities received backup technical support as evidenced by the interactions and the gap was accepted by the CDO WASH and the team.

**Figure 103: Trend of average scores for Water Service Outcomes (2024-2025)**



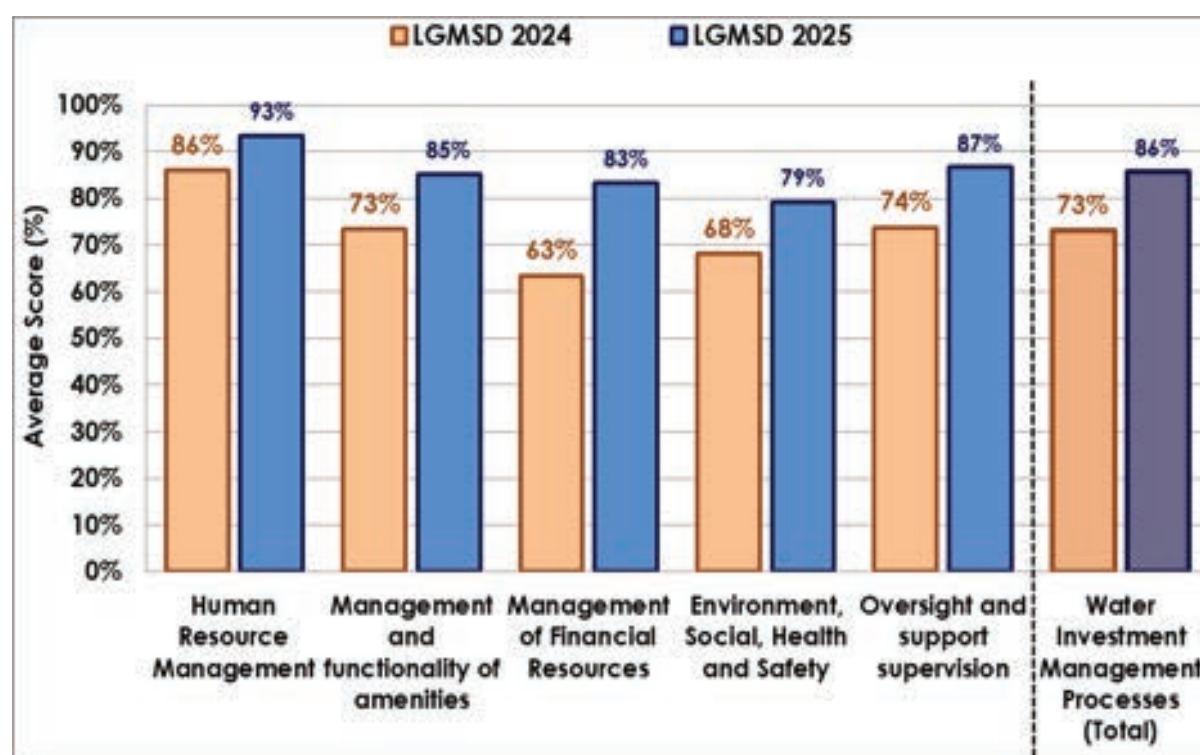
**No. of DLGs assessed = 135**

Overall, the results in figure 103 above, indicate that the average score for water service outcomes increased from 71% in 2024 to 79% in 2025, representing an 11.3% improvement. The increase was primarily attributed to improvements across all three dimensions, each of which showed progress from the 2024 assessment to the 2025 assessment. All the performance thematic areas recorded nearly comparable percentage increases between the two periods; Access improved by 10.9%, (from 64% to 71%); Efficiency by 10.8% (from 83% to 92%); and Quality by 7.9% (from 76% to 82%) respectively. Efficiency remained the best-performing dimension across the two periods.

In contrast, 13.3% of the 135 DLGs Rubanda, Ntoroko, Lwengo, Bukomansimbi, Kyegegwa, Butambala, Kikuube, Hoima, Masindi, Mitooma, Nabilatuk, Otuke, Kiboga, Kiryandongo, Mubende, Sheema, Nakaseke, and Mityana did not meet the efficiency targets related to adequate water yield and water reliability.

Notably, i) Some of the sampled water points did not achieve the design capacity at the time of field verification. ii) Some of the sampled production wells were below the minimum threshold yield of 5 m<sup>3</sup>/hr required for production wells.

**Figure 104: Trend of average scores for Water Investment Management Processes (2024-2025)**



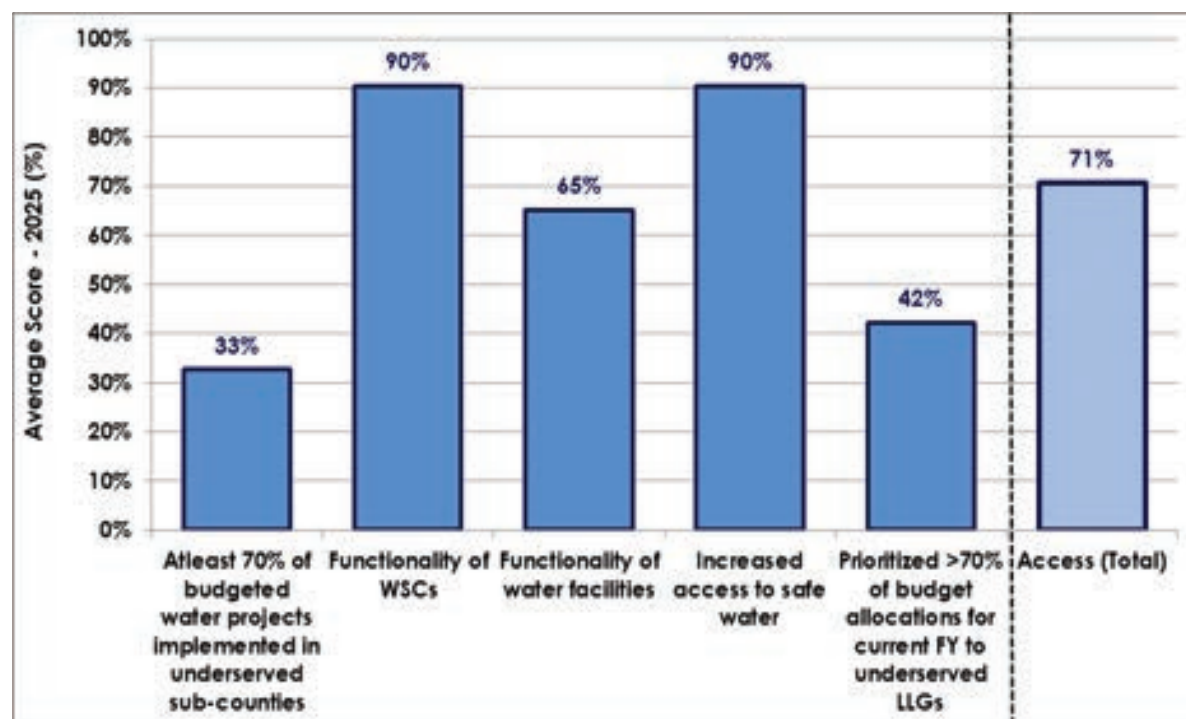
**No. of DLGs assessed = 135**

Figure 104 above presents the average performance scores of the local government performance reporting and improvement across the six metrics over the two years (2024-2025). There was a significant increase observed under the water investment management processes from 73% to 86%. The increment was basically attributed to the improvement in all the thematic areas from the previous assessment to the 2025 assessment.

Among the six performance areas, Management of Financial Resources registered the largest improvement, rising from 63% to 83%. This increase was largely driven by 96.3% of LGs improving their performance on the indicator assessing whether the, “Water Officer allocated and utilized the NWR grant in accordance with the sub-programme grant and budget guidelines. Despite this strong performance, about 40% of LGs did not comply with the timelines related to the indicator requiring the, “Water Officer to submit quarterly reports to MoWE by the 10th day of the first month of the subsequent quarter”. These included; Kapchorwa Arua, Rakai, Ngora, Kaberamaido, Gulu, Amolator, Bulambuli, Masaka, Sironko, Kumi, Kabarole, Kisoro, Kumi, Kwanja, Dokolo, Gomba, Butambala, Kyegegwa, Kole Kapelebyong, and Kyankwanzi among thers. There is need for the LGs to comply to the reporting timelines in accordance to the guidelines stipulated by MoWE.

### 5.3.2 Performance of Water Service Outcome/Result - Access

**Figure 105: Scores of Water and Sanitation Performance Area – Access**



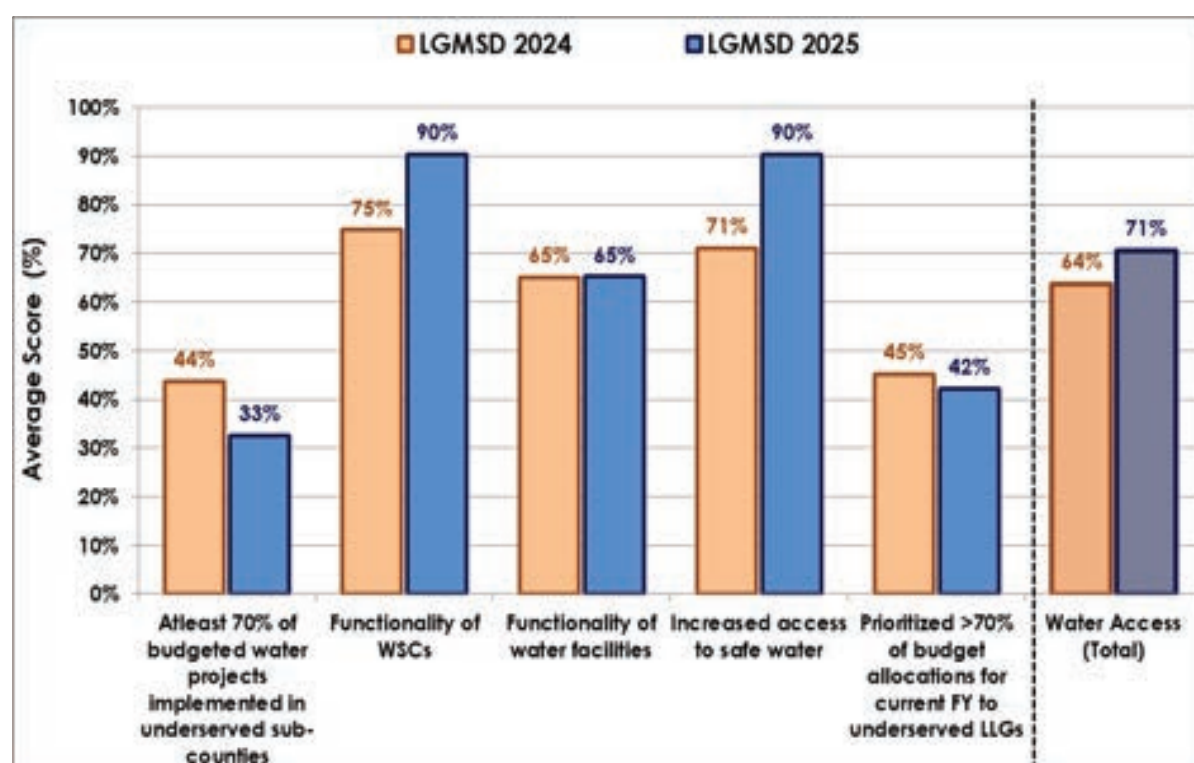
**No. of DLGs assessed = 135**

Figure 105 above presents performance across five key water and sanitation indicators, plus the overall score for Access at 71%. The results show a clear contrast between **service delivery outcomes** and **equity-based planning indicators**. At least 70% of budgeted water projects implemented in underserved sub-counties was the lowest performing scored indicator scored at 33%. The performance was due to DLGs presenting insufficient evidence that at least 70% of the budget for FY2023/24 was allocated to LLGs that are underserved. This reflected weak compliance with equity-focused implementation targets.

Functionality of water facilities at a score of 65% indicated a fair but not optimal performance in maintaining water infrastructure, because while many facilities are functional, sustainability challenges may remain. Hence improvement is required in this area.

The Local Governments (LGs) performed strongly in the functionality of Water and Sanitation Committees (WSCs) and in increasing access to safe water, each achieving a score of 90%. The performance reflected effective support, training, and supervision of Water and Sanitation Committees (WSCs) as well as strong progress towards expanding water coverage.

Figure 106: Trend of scores of Water and Sanitation – Access (2024-2025)



No. of DLGs assessed = 135

Figure 106 above compares five key performance indicators and the overall water access between 2024 and 2025. The trend shows **strong improvement in service delivery outcomes**, mixed performance in functionality, and **decline in equity-focused allocation and implementation indicators**.

Increased access to safe water registered the most significant improvement from 71% in 2024 to 90% in 2025 showing substantial progress in expanding water coverage and infrastructure development. In addition, the Functionality of water facilities showed a strong improvement from 75% in 2024 to 90% in 2025.

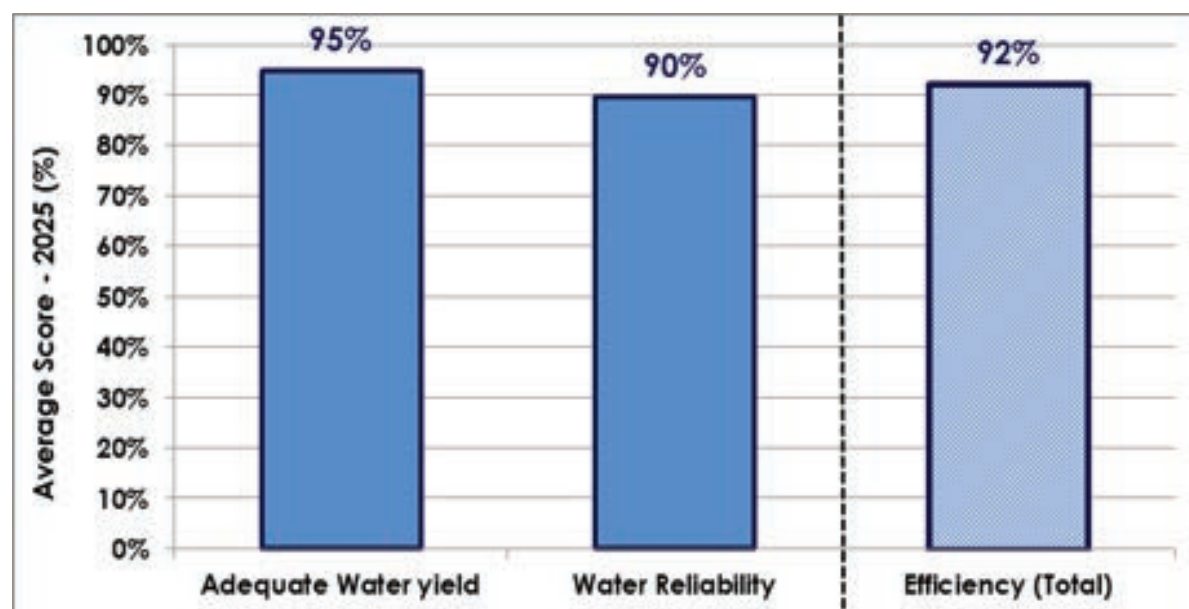
At least 70% of budgeted water projects implemented in underserved sub-counties declined from 44% to 33%. Despite sector improvements elsewhere, actual project execution in underserved areas worsened. Prioritized 70% of budget allocations for current FY to underserved LLGs reduced from 45% in 2024 to 42% in 2025. A slight decline signifying continued challenges in Planning and allocation discipline.

Water facility functionality remained constant at 65% over the two periods, which may have contributed to the decline in project implementation in underserved sub-counties and the reduced prioritization of budget allocations to underserved LLGs. Hence strengthening compliance with grant guidelines and improving equity-focused planning will be critical for balanced and sustainable performance.

### 5.3.3 Performance of Water Service Outcome/Result - Efficiency

Figure 107 below shows the average scores for Water and Sanitation performance for the thematic areas of Efficiency focusing on Water reliability and adequate water yield.

**Figure 107: Water and Sanitation Service Outcome Performance Area – Efficiency**

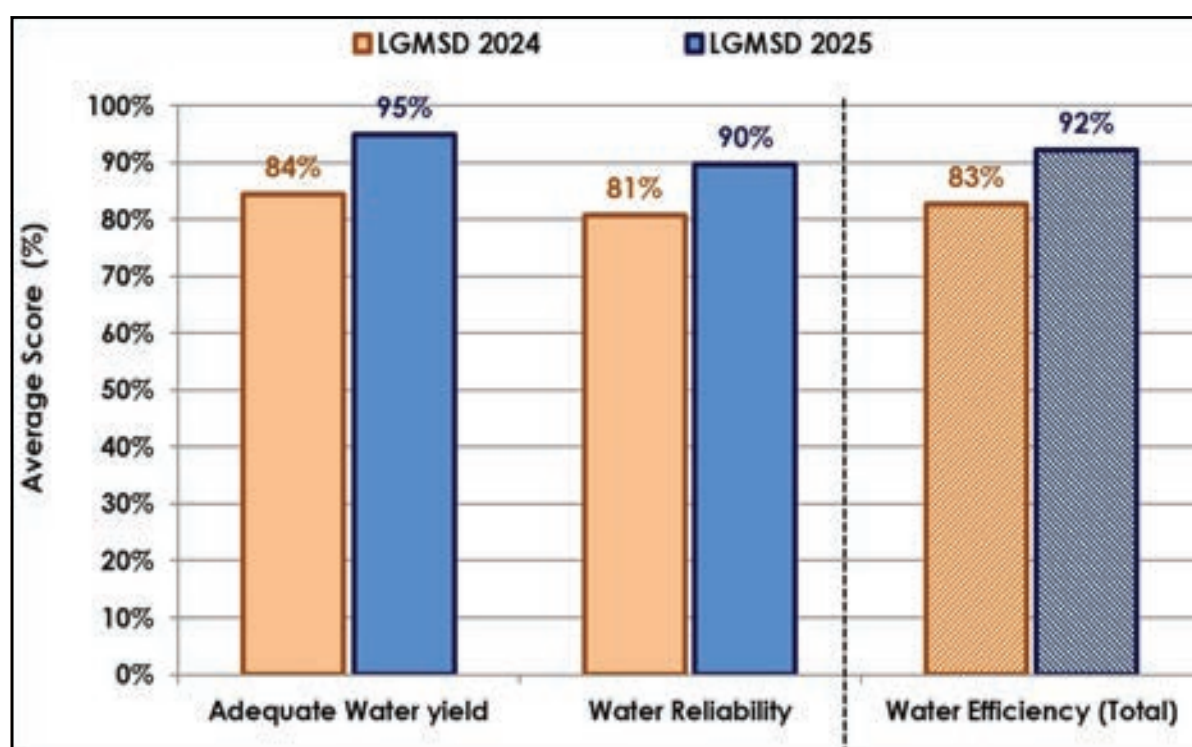


**No. of DLGs assessed = 135**

In 2025, Water Efficiency was rated at 92%, with Adequate Water Yield achieving the highest score at 95% and Water Reliability at 90%. The strong performance was mainly attributed to the fact that, i) the evidence provided by that the LGs ensured that the installed water facilities provided water of adequate yield as this was seen from the aquifer test data sheets that were obtained from the DWOs for some of the boreholes that were sampled; ii) some Local Governments had constructed gravity flow schemes in the previous financial year with adequate yields that met the design capacity; iii) The Local Government had a water sources protection plan to ensure that the quality and quantity of water provided by water sources is provided on a sustainable basis and there is no breakdown time; iv) Gravity flow schemes dominate the Local Government, and the maximum downtime is typically averages around three days for all scheme. There is a need to sustain and where possible, further improve performance in both areas to ensure excellent service delivery.

Out of the 135 districts, only 17 DLGs, Rubanda, Ntoroko, Lwengo, Bukomansimbi, Kyegegwa, Butambala, Kikuube, Hoima, Masindi, Mitooma, Nabilatuk, Kiryandngo, Otuke, Kiboga, Mubende, Sheema and Nakaseke fell short in this area i) they presented no evidence indicating that the DLG conducted any drilling for new water sources thus, information on the design capacity of the available water sources was unavailable; and ii) There was no written documentation on the hours of service for water facilities in these DLGs, nor evidence that the installed facilities consistently provided water services without interruption.

**Figure 108: Trend of scores of Water and Sanitation – Efficiency (2024-2025)**



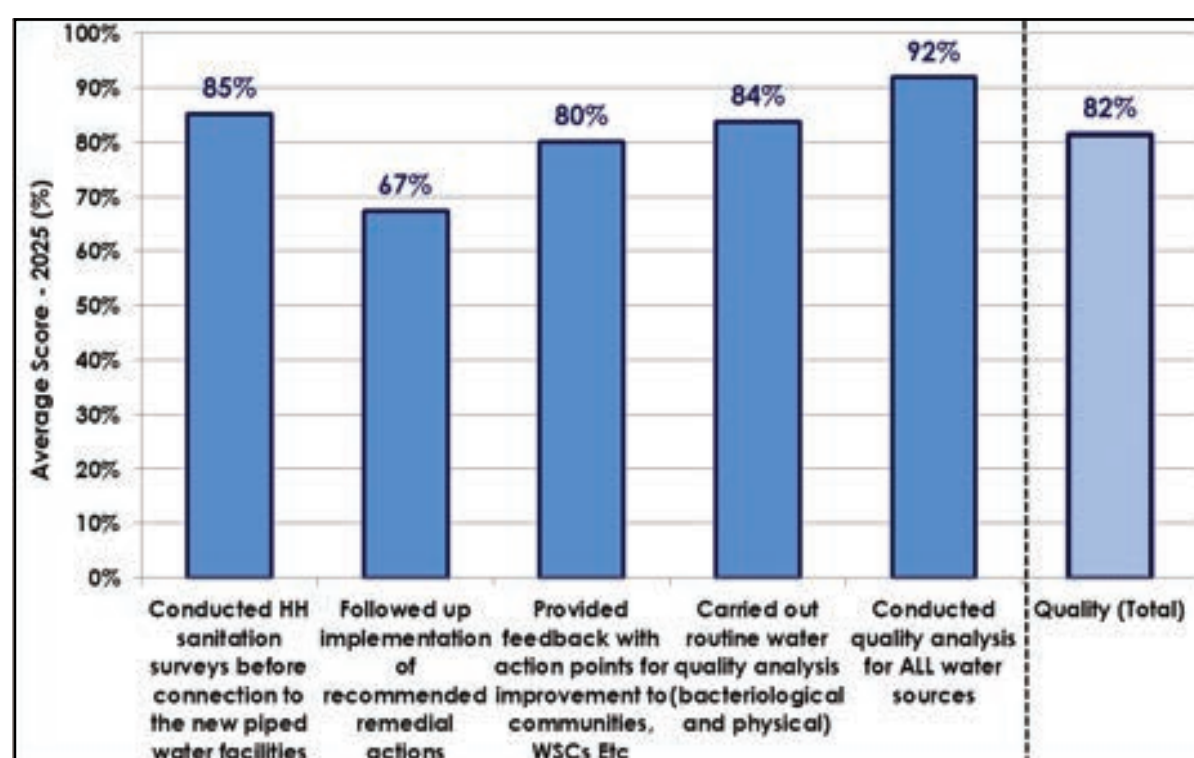
**No. of DLGs assessed = 135**

Results in figure 108 above show that Water efficiency registered a remarkable increase in the score from 83% in 2024 to 92% in 2025. This was attributed to the significant improvement in performance indicators in both areas of adequate water yield and water reliability; the big proportion of the Local Governments adhered to the requirements of ensuring that the installed water facilities provide water of adequate yield with a score of 95% in 2025 and also ensured that the installed water facilities provide water service all the time.

### 5.3.4 Performance of Water Service Outcome/Result - Quality

As indicated in figure 109 below, the overall performance of quality water and sanitation Service outcome was observed at 82%. The assessment focused on; i) LG conducting household sanitation surveys before connection to the new piped water facilities ii) the water officer following up implementation of recommended remedial actions iii) the water officer providing feedback with action points for improvement to communities, WSCs water Boards iv) the water office carrying out routine water quality analysis (bacteriological and physical); and v) the water officer conducting 100% quality analysis for the new water sources in 2025.

**Figure 109: Water and Sanitation Performance Area – Quality**



**No. of LGs assessed = 135**

Conducted quality analysis for ALL water sources in the previous FY scoring highly at 92% was the highest-performing area indicating a near-total success rate in ensuring all water sources were tested for safety. The score demonstrated that nearly all water sources were being tested, indicating strong compliance with established water quality monitoring requirements. The exceptional performance in this area was attributed to most of the LGs ensuring that testing was conducted for all newly implemented water sources during FY 2024/25 and this was confirmed by the quality reports submitted to MoWE by the CAOs, and the corresponding water quality certificates issued.

The Local Governments made efforts to perform across all assessed areas, except in “following up on the implementation of recommended remedial actions,” which recorded a below-average score of 67% hence affecting the overall performance in the water quality. A total of 44 LGs failed to meet the performance targets; because; i) There was no evidence indicating that the Local Governments followed up on the implementation of recommended remedial actions from the water quality analysis reports and Household Sanitation Surveys. Some of the LGs include; Bukwo, Kapchorwa, Rubanda, Kitagwenda, Masaka, Mbale, Koboko, Bukomansimbi, Adjumani, Wakiso, Manfwa, Bududa, Hoima among others.

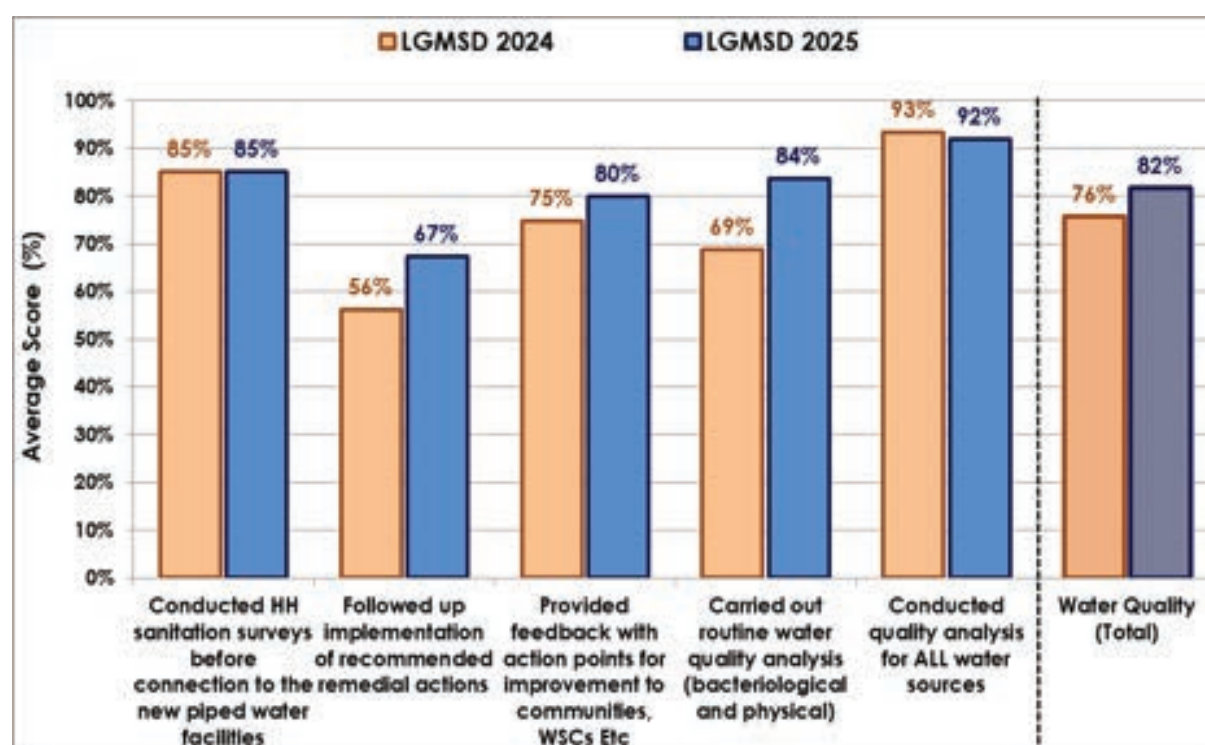
The Water Office providing feedback with action points for improvement to communities, WSCs, water Boards, and LLGs on the results from water quality analysis for existing water facilities and household sanitary surveys for the new water facilities scored 80%, thus communication with communities and Water Service Committees (WSCs) was solid, with 4 out of 5 occurrences resulting in actionable feedback for improvement. “The Water

Officer carrying out routine water quality analysis (bacteriological and physical) for at least 20% of existing water facilities Annually scored 85%” and the “LG conducting household sanitation surveys before connection to the new piped water facilities in the previous FY” scored 85%.

Despite strong performance in some areas, the District Water Officer should strengthen mechanisms for following up on the implementation of recommended remedial actions, with clear evidence provided through water quality analysis reports and Household Sanitation Survey findings.

Overall Water Quality Performance at 82% reflected good sector performance in 2025. The result was significantly driven by high scores in water quality testing and routine analysis. However, strengthening follow-ups on recommended remedial actions remain critical to achieving even better overall performance.

**Figure 110: Trend of scores of Water and Sanitation – Quality (2024-2025)**



**No. of LGs assessed = 135**

Figure 110 above presents results Comparing the two periods 2024 and 2025, the performance across the assessed areas showed overall improvement, with notable gains in key operational indicators; For Conducted household sanitation surveys before connection to new piped water facilities; its performance remained consistently high at 85% across both years indicating sustained compliance with the requirement to conduct household sanitation surveys prior to connection to new piped water systems.

This indicated sustained compliance with the requirement to conduct household sanitation surveys prior to connection to new piped water system.

The lowest-performing area was “Follow-up on the implementation of recommended remedial actions.” This area improved by **11% from 56% in 2024 to 67% in 2025**, showing progress in addressing recommended corrective measures. However, despite the improvement, it remains the lowest-performing area and still requires additional attention. This low performance was largely attributed to insufficient evidence that Local Governments followed up on the recommended remedial actions identified in the water quality analysis reports and Household Sanitation Surveys.

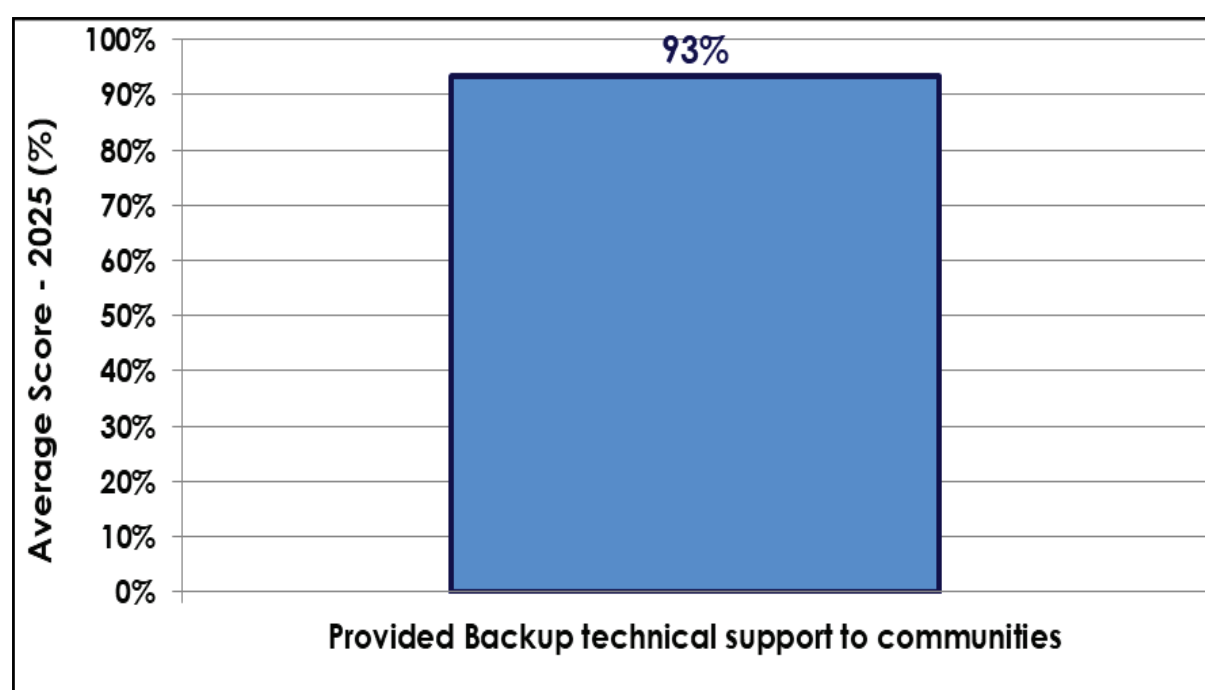
Overall Water Quality Performance improved **from 76% to 82%** demonstrating general sector progress in 2025. This improvement was largely attributed to strong performance in “the conducted HH sanitation surveys before connection to the new piped water facilities,” and “conducted quality analysis for ALL water sources”.

Between 2024 and 2025, performance improved in most assessed areas. The most notable progress was observed in “carried out routine water quality analysis” and followed-up implementation of remedial actions. However, continued emphasis on strengthening follow-up mechanisms will be critical to achieving even higher overall performance.

#### 5.4 Performance of Water and Sanitation Investment Management Process Service Outcomes

This section analyses the selected indicators namely Environment, Social, Health and Safety Safeguards; Management and functionality of amenities; Human Resource management; Management of financial resources; and Oversight and Support supervision.

**Figure 111: Scores of Water and Sanitation Service Outcome Performance Area-Human Resource Management**

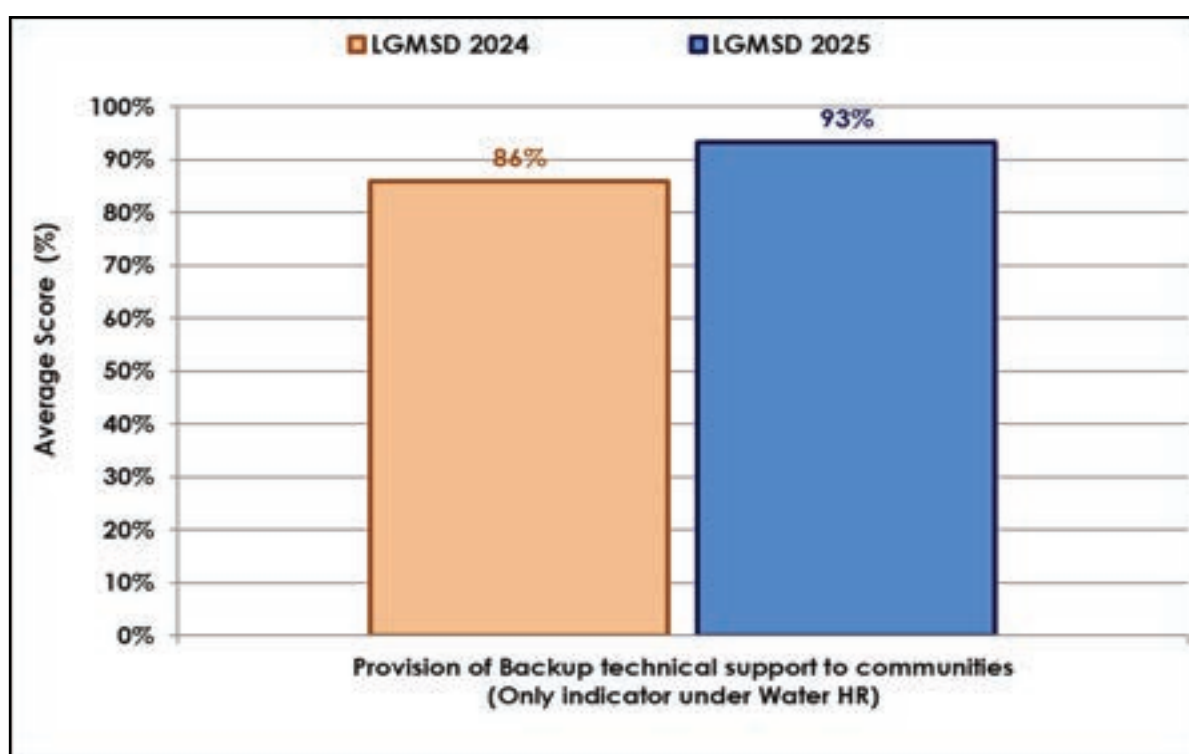


No. of LGs assessed = 135

Figure 111 above shows that in 2025, the performance area **“Provided backup technical support to communities”** achieved an impressive average score of **93%**. The score indicates very strong performance, meaning that almost all communities received the necessary backup technical support as required. A total of nine Local Governments did not comply with the requirements, including Kween, Kyegegwa, Kikuube, Pallisa, Butebo, Masindi, Kiboga, Kiryandongo, and Bugweri districts. This was due to insufficient evidence of backup technical support provided by the DWO and the team on the sampled water facilities.

The provision of backup technical support to communities in 2025 was excellent, highlighting strong capacity and commitment to assist communities effectively in managing their water and sanitation systems.

**Figure 112: Trend of scores of Water and Sanitation – Human Resource (2024-2025)**

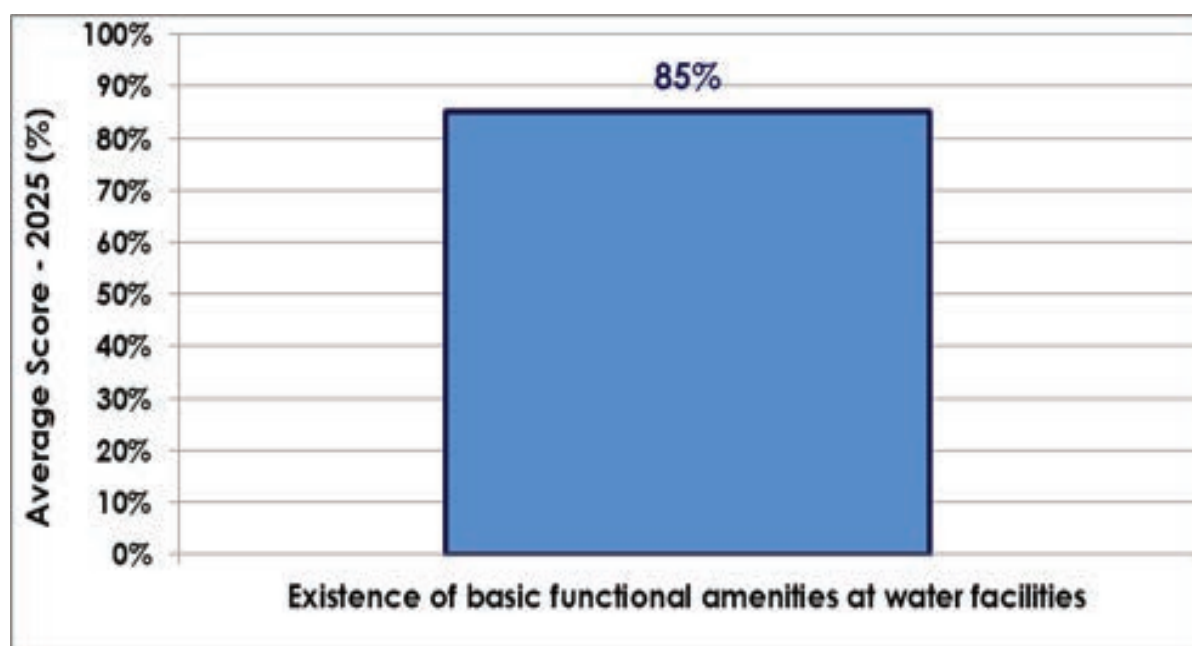


**No. of LGs assessed = 135**

Results in figure 112 above show a marked improvement in the provision of technical support to communities was recorded, rising from 86% in 2024 to 93% in 2025. This increase was attributed to Local Governments (LGs) providing evidence that communities received backup technical support from the Water Office. A performance score of 93% is considered very high, indicating near-optimal service delivery. If this performance shows community satisfaction, then it is likely to strengthen trust and if it reflects expanded service coverage, then wider outreach and improved access are expected to emerge.

To maintain or surpass the 93% benchmark, continued monitoring is essential and the remaining 7% gap presents an opportunity for targeted interventions and further improvement.

**Figure 113: Water and Sanitation Investment Management Process – Management and functionality of amenities**

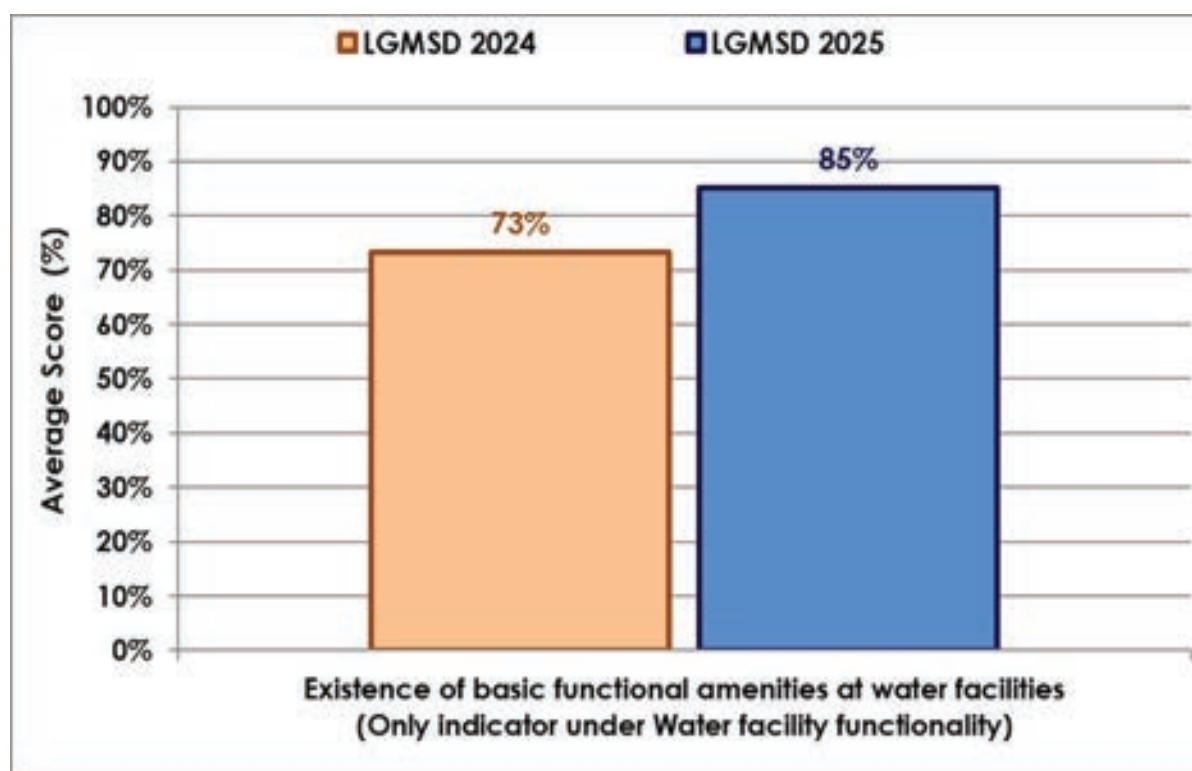


**No. of LGs assessed = 135**

Results in figure 113 above indicate that in 2025, the performance area, “Existence of Basic Functional Amenities at Water Facilities” achieved a score of 85 %. This reflects strong performance overall, as the majority of Local Governments (LGs) had the required water facilities equipped with functional basic amenities.

However, 20 LGs did not meet the set requirements, including Kween, Kyegegwa, Bukwo, Rakai, Lwengo, Dokolo, Hoima, Masindi, Kiboga, Kalangala, and Kapelabyong districts, among others. Their non-compliance was attributed to failure to achieve the targets related to ensuring that water facilities were equipped with the prescribed basic functional amenities.

**Figure 114: Trend of scores under management and functionality of water and sanitation facilities (2024-2025)**

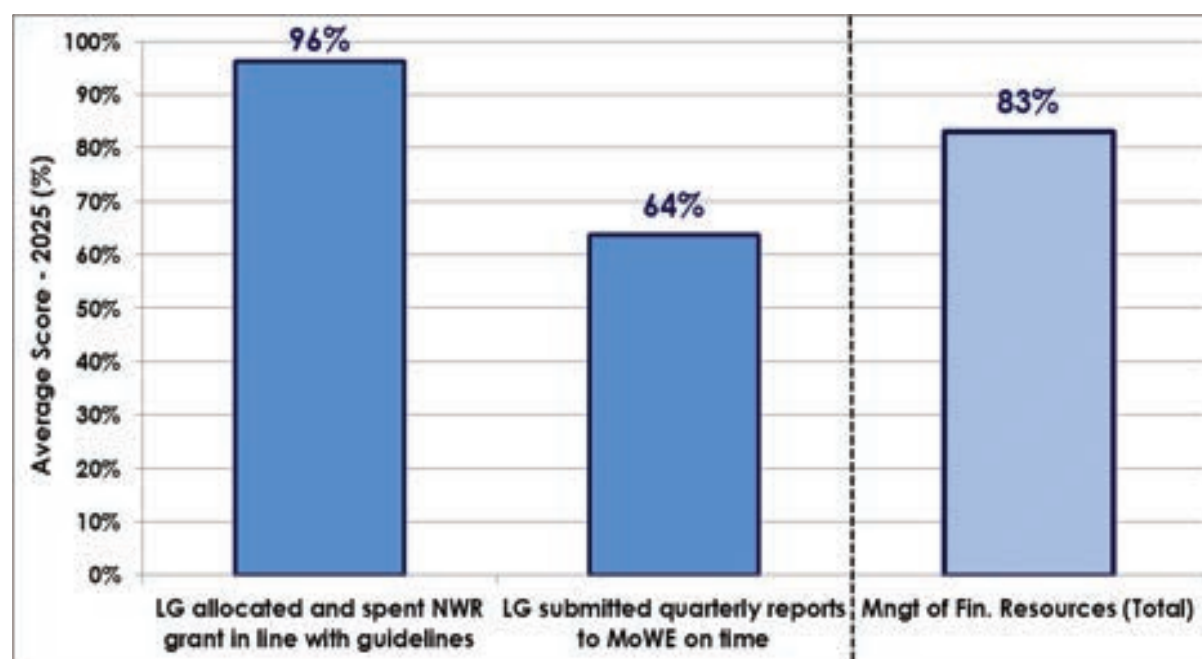


**No. of LGs assessed = 135**

A notable improvement in the existence of basic functional amenities at water facilities was observed, with performance increasing from 73% in 2024 to 85% in 2025 as shown in figure 114 above. This progress was because most of the Local Governments (LGs) ensured that the required water facilities were equipped with the prescribed functional basic amenities.

To maintain or surpass the 85% benchmark, continued monitoring is essential. The remaining 15% gap also presents an opportunity for targeted interventions and further improvement. The remaining 15% included 9 Local Governments; Bukwo, Rakai, Kween, Lwengo, Dokolo, Kyegegwa, Butambala, Kalangala and Hoima that failed to meet the targeted requirements.

**Figure 115: Water and Sanitation Investment Management Process – Management of Financial Resources**



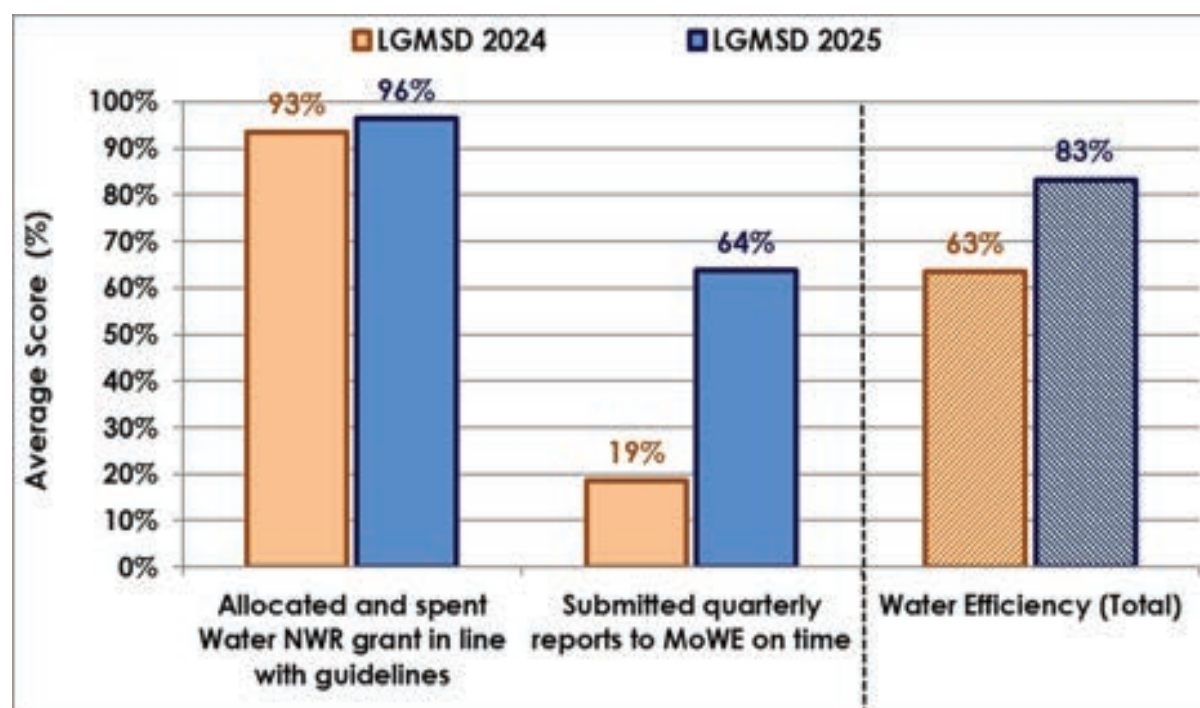
**No. of LGs assessed = 135**

Results presented in figure 115 above show that LG allocated and spent NWR grant in line with guidelines presented the highest-performing area by scoring 96%. The score indicated very strong compliance with grant allocation and expenditure guidelines. This suggested that Local Governments (LGs) largely adhered to financial management requirements, demonstrating sound budgeting, accountability, and adherence to established procedures. This reflects effective oversight and capacity in managing funds.

The lowest-performing area was, “LG submitted quarterly reports to MoWE on time. A score of 64% indicated moderate but comparatively weak performance in timely reporting. While a majority complied, a significant proportion of LGs (36.2%) did not submit reports on time because; i) they provided no evidence that the Water Officer allocated and spent the NWR grant in line with the sub-program grant and budget guidelines as obtained from the AWP and the Annual progress report for the previous FY, ii) insufficient evidence that the water officer submitted quarterly reports to MoWE on the 10th day of the first month of the subsequent quarter.

Delayed reporting can negatively impact planning, monitoring, and decision-making processes therefore, addressing this weakness would likely improve overall sector performance and enhance accountability, coordination, and evidence-based decision-making. The overall performance in the Management of Financial Resources (Total) was 83%, indicating generally strong results. This achievement was largely attributed to the commendable performance of Local Governments (LGs) in allocating and utilizing the NWR grant in accordance with the established guidelines.

**Figure 116: Trend of scores under Water and sanitation – Management of financial resources (2024-2025)**



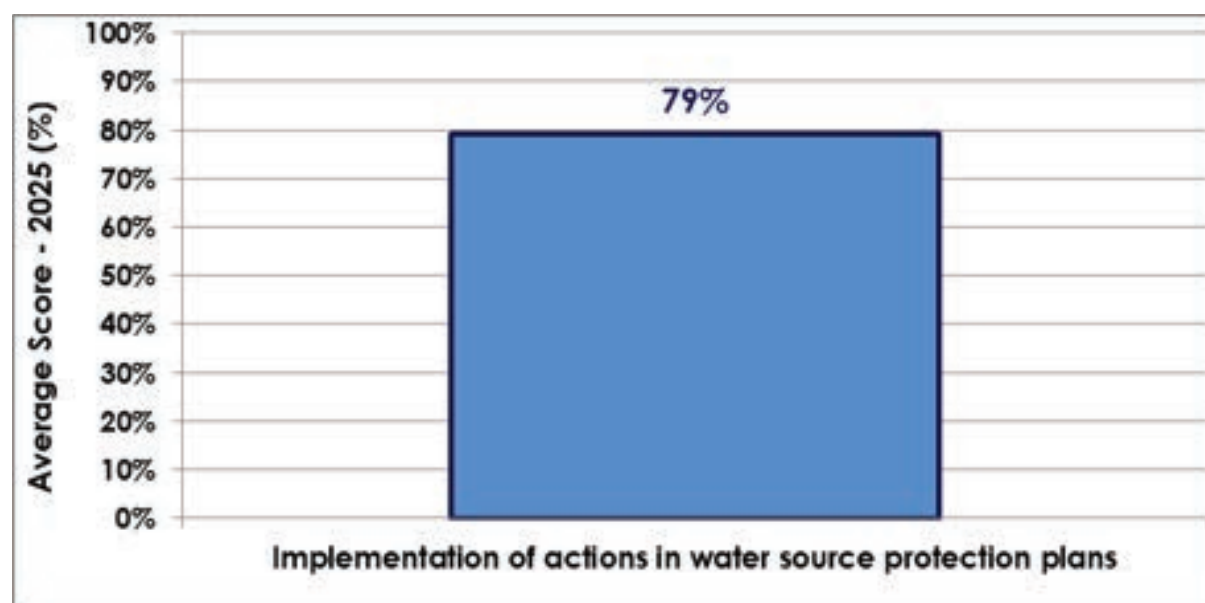
**No. of LGs assessed = 135**

Results in Figure 116 above show Performance in, Allocated and spent Water NWR Grant in line with guidelines was already strong in 2024 at 93% and improved further in 2025 at a score of 96%. This indicates sustained compliance with financial guidelines and strengthened financial discipline. The high scores in both years reflect effective oversight and adherence to established procedures.

Submitted Quarterly Reports to MoWE on time shows the most significant improvement. Timely reporting increased substantially from a very low base in 2024 to a moderate level in 2025. While the improvement demonstrates strengthened administrative processes and better coordination, performance at 64% still indicates room for further enhancement to achieve full compliance.

Water - Management of Financial Resources (Total): Overall financial resource management improved considerably in 2025 from 63% to 83%. The increase reflects gains in both compliance with spending guidelines and reporting performance. The stronger overall score suggests enhanced sector efficiency and accountability. Continued efforts are needed to further improve and sustain timely reporting to match the high standards achieved in financial compliance.

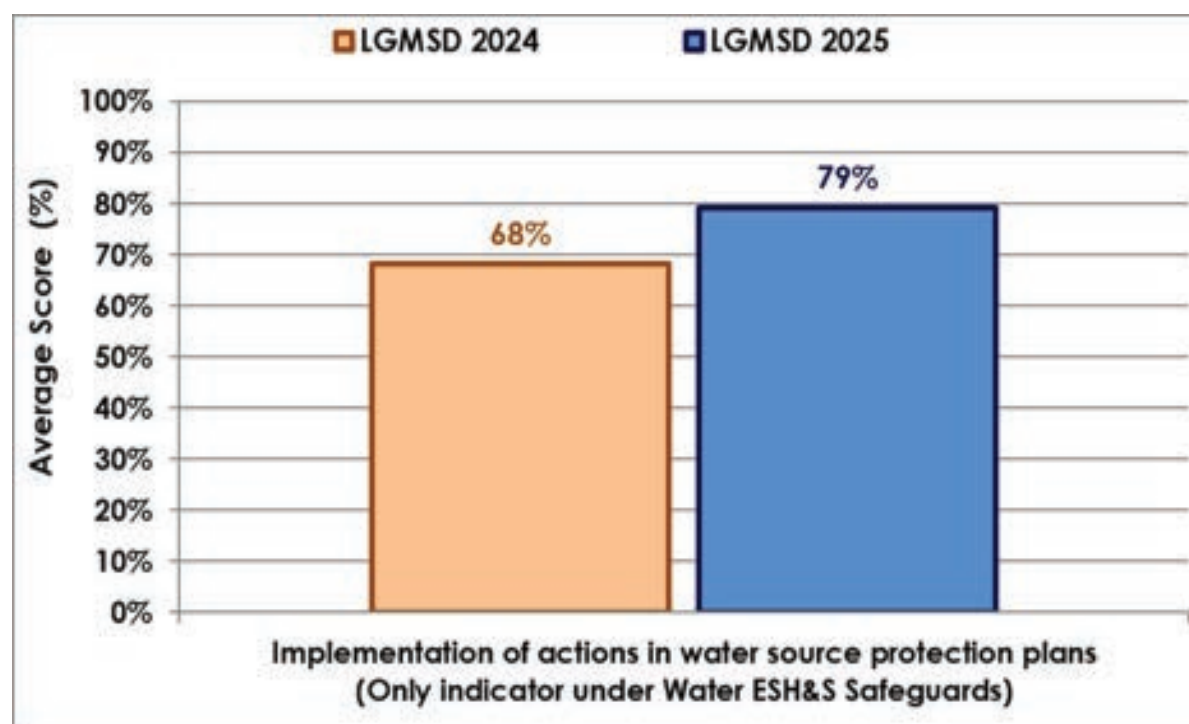
**Figure 117: Water and Sanitation Investment Management Process – Environment, Social, Health and Safety Safeguards**



**No. of LGs assessed = 135**

Figure 117 above illustrates that, implementation of actions in water source protection plans for water sources constructed last FY achieved a score of 79%. This was because there was evidence that most the LGs trained and sensitized the WSCs on the protection measures, the WSCs and communities to implement actions in water source protection plans for water sources constructed last FY, and the Community Development Office trained the WSCs on grievance management and stakeholder engagement. A total of 28 DLGs; Amolator, Kween, Sironko, Dokolo, Amuru, Kabale, Mbarara, Apac, Kibaale, Kyegegwa, Adjumani, Hoima, Kapelabyong, Pallisa, Aebtong, Nakapiripiti, Otuke, Yumbe, Kiboga, Kakumiro among others had no sufficient evidence that the LG trained and sensitized the WSCs on the protection measures and evidence that WSCs and communities were trained on how to implement actions in water source protection plans for water sources constructed last FY.

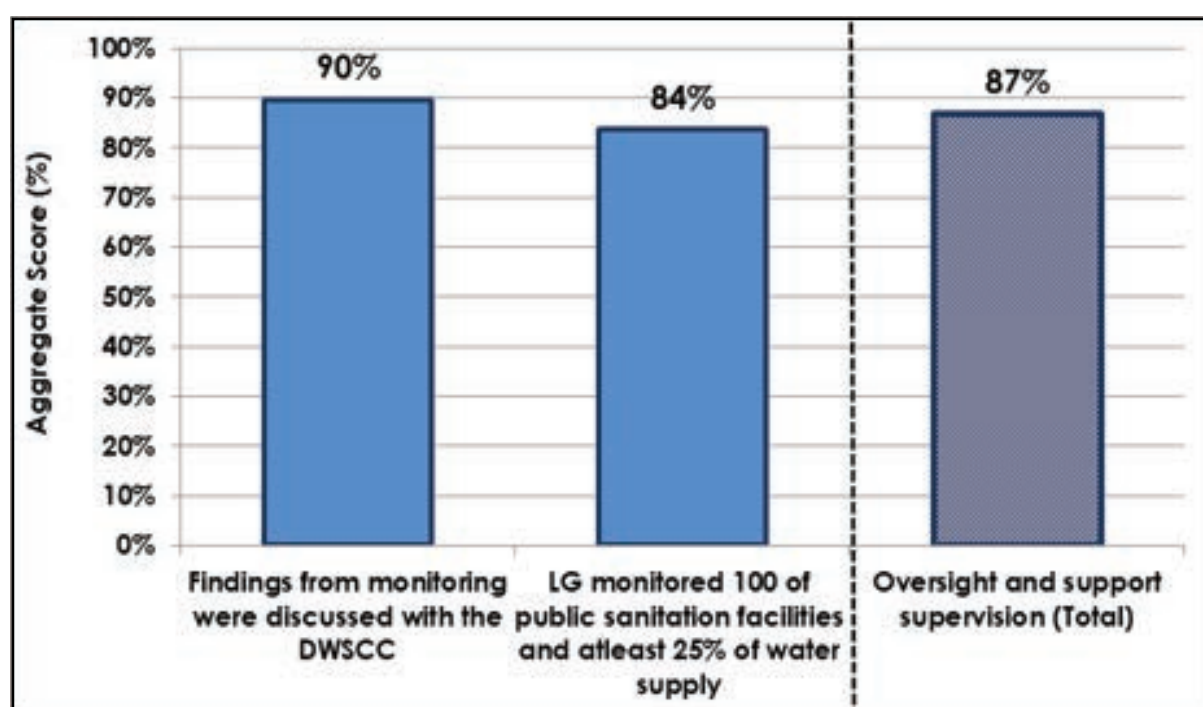
**Figure 118: Trend of scores under Water and Sanitation– Environment, Social, Health and Safety Safeguards (2024-2025)**



**No. of LGs assessed = 135**

There was a notable increase in the implementation of actions under water source protection plans for newly constructed water sources, rising from 68% in 2024 to 79% in 2025 as shown in figure 118 above. This improvement was largely attributed to most LGs meeting performance target requirements and providing supporting evidence. The majority of LGs conducted training and sensitization sessions for WSCs on protection measures, supported WSCs and communities in implementing actions for water sources constructed in the last financial year, and ensured that the Community Development Office trained WSCs on grievance management and stakeholder engagement.

**Figure 119: Water and Sanitation Investment Management Process – Oversight and Support**



**No. of LGs assessed = 135**

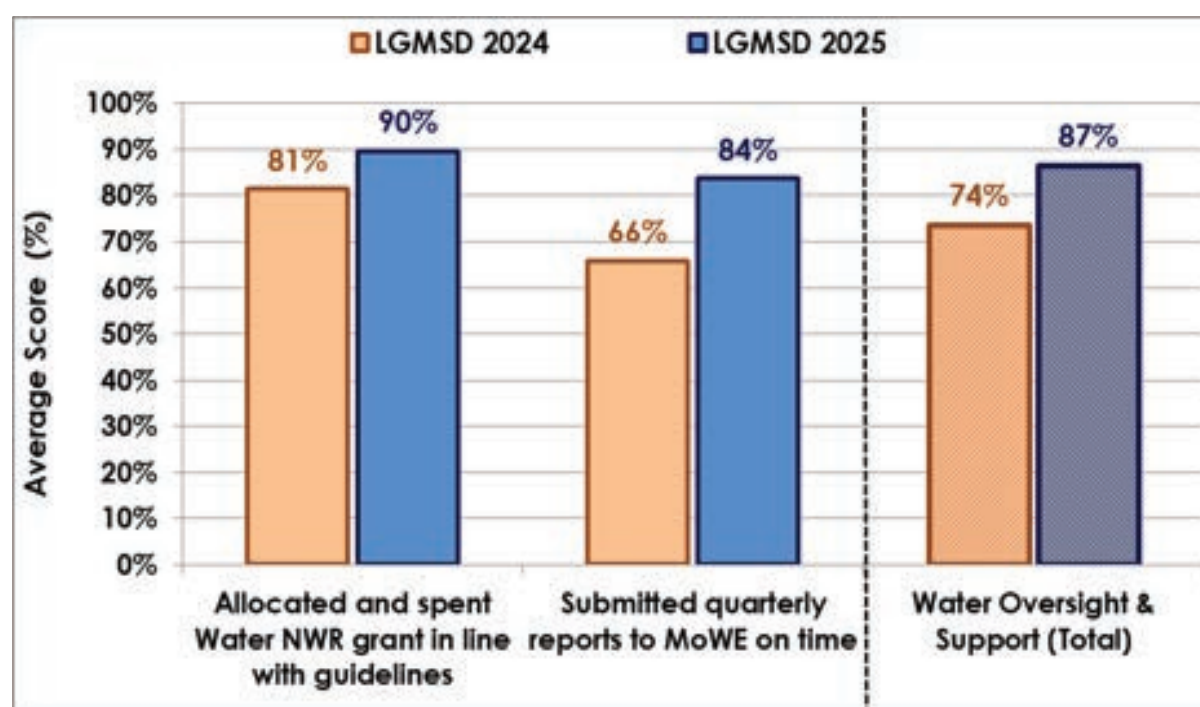
Figure 119 above presents the 2025 average scores for the oversight and supervision performance area with overall performance of 87%. Overall, performance is strong across all indicators, with scores above 80%.

The highest-performing area was, “Findings from monitoring were discussed with the DWSCC” with a score of 90%. A score of 90% indicated that monitoring findings were consistently discussed with the District Water and Sanitation Coordination Committees (DWSCC) thus reflecting strong feedback mechanisms, effective coordination, and active use of monitoring results to inform decision-making and corrective action.

A score of 84% was achieved by the, “Water Officer has monitored 100% of public sanitation facilities and at least 25% of water supply facilities per quarter” indicating good but slightly lower performance compared to “Findings from monitoring were discussed with the DWSCC”. While implementation appears largely effective, the gap suggests that some districts may not be consistently meeting the expected standard. Strengthening follow-up mechanisms and ensuring uniform compliance could help raise performance further.

The overall score of 87% in the Oversight and Support Supervision demonstrates solid performance in oversight and support supervision. This suggests that supervision systems are functioning effectively, with structured monitoring, coordination, and technical backstopping in place. All indicators showed strong performance (above 80%) with a small performance gap of 6% between the highest and lowest indicator. Continued focus on consistency and follow-through can help move performance closer to full compliance.

**Figure 120: Trend of scores under Water and Sanitation– Oversight and Support (2024-2025)**



**No. of LGs assessed = 135**

Figure 120 above compares LGMSD performance for 2024 and 2025 across three key water sector performance areas. The analysis shows consistent improvement in 2025 across all indicators. There was a notable increase of, “Allocated and Spent Water NWR Grant in Line with Guidelines” from 81% to 90% indicating an improvement in compliance with grant allocation and expenditure guidelines. The increase also reflects strengthened financial management practices, better adherence to guidelines, and improved accountability at Local Government level.

Timeliness in submitting Quarterly Reports to MoWE improved significantly from 66% to 84%. The 18% increase indicates enhanced administrative efficiency, improved coordination, and possibly stronger enforcement of reporting requirements. Despite this progress, further efforts may still be needed to achieve near-full compliance.

Overall Water Oversight & Support performance improved substantially from 74% to 87%. The 2025 score of 87% suggests more effective monitoring, technical backstopping, and structured follow-up mechanisms compared to 2024. The performance in 2025 demonstrated progress in both financial management and oversight functions compared to 2024, reflecting strengthened sector performance and accountability.

## **5.5 Conclusions, Emerging Issues and recommended actions from the LGMSD 2025**

The 2025 LGMSD Performance Assessment for Water and Sanitation services covered 135 DLGs. Overall performance was strong, with the highest score recorded at 97.6% and the lowest at 31.8%. More than half of the assessed DLGs scored above the average mark of

73.05%, reflecting a generally stable and functioning water and sanitation system at local government level. Under the Investment Management Process, “Human Resource Management” emerged as the best-performing areas, achieving a score of 93%. Similarly, under Water and Sanitation Service Outcomes, “Efficiency Service Outcome” was the strongest performance indicator, scoring 92%.

The high score in Human Resource Management suggested that most districts have established sound staffing structures, supervision mechanisms, and performance management systems. This reflecting improved administrative and technical capacity within the sector. The strong performance in Efficiency Service Outcome indicates better utilization of resources, timely implementation of activities, and improved value for money in service delivery.

Despite the good performance the assessment results showed that the lowest performed area was “the Management of Financial Resources” at a score of 19%, the performance mainly attributed to; the District Water Officer failing to submit quarterly reports to the Ministry of Water and Environment by the 10<sup>th</sup> day of the first month of the subsequent quarter. There is need for the LGs to comply to the reporting timelines in accordance to the guidelines stipulated by MoWE.

The wide gap between the highest (97.6%) and lowest (31.8%) scores highlights persistent disparities among districts. While many are performing well, a number of DLGs require targeted technical support and oversight to close performance gap. Therefore, sustaining high-performing areas while addressing weaknesses in lower-performing DLGs will be critical for achieving equitable and consistent water and sanitation service delivery nationwide. Emerging issues and recommended actions are presented in table 31 below.

**Table 30: Emerging Issues and Recommendations for Water Service Outcomes**

| No. | Emerging Issue                                                                                                                                                                                                                                       | Recommended Action                                                                                                                                                                              | Responsibility Centre                                                               |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| 1   | Untimely submission of quarterly reports to MoWE on the 10th day of the first month of the subsequent quarter. 36.30% of the DLGs did not submit quarterly reports to MoWE on the 10 <sup>th</sup> day of the first month of the subsequent quarter. | <ul style="list-style-type: none"> <li>Ensure timely submission of quarterly reports in accordance to the stipulated statutory guidelines by MoWE.</li> </ul>                                   | <ul style="list-style-type: none"> <li>MoWE</li> <li>Accounting Officers</li> </ul> |
| 2   | Non-adherence to grant guidelines which stipulated that that at least 70% of budgeted water projects were implemented in sub-counties                                                                                                                | <ul style="list-style-type: none"> <li>Enforce adherence to the guidelines of allocation of water sources and guidelines for Protecting Water Sources for Point Source Water Supply.</li> </ul> | <ul style="list-style-type: none"> <li>MoWE</li> <li>Accounting Officers</li> </ul> |

| No. | Emerging Issue                                                                                                                                                                                                                       | Recommended Action                                                                                                                | Responsibility Centre                                                                   |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
|     | with safe water coverage below the district average.<br>Only 32.59% of the DLGs adhered to the guidelines.                                                                                                                           |                                                                                                                                   |                                                                                         |
| 3   | Non-adherence to grant guidelines which stipulated that at least 70% budget allocations for the current FY to LLGs that are underserved (based on the average district water coverage. 42.22% of the DLGs adhered to the guidelines. | <ul style="list-style-type: none"> <li>• Ensure strict adherence to the guidelines in non-compliant Local Governments.</li> </ul> | <ul style="list-style-type: none"> <li>• MoWE</li> <li>• Accounting Officers</li> </ul> |
| 4   | Failure by the Water Office to follow up implementation of recommended remedial actions.                                                                                                                                             | <ul style="list-style-type: none"> <li>• Appropriate sanctions should be applied to DWO</li> </ul>                                | Accounting Officers                                                                     |

## 6.0 Performance Assessment for Micro-scale Irrigation Services

### 6.1 Introduction

This section presents the 2025 Performance Assessment of Micro-Scale Irrigation (MSI) services, undertaken in accordance with the 2025 Local Government Management of Service Delivery (LGMSD) manual. The assessment covered 135 District Local Governments (DLGs), excluding cities and municipal councils, and applied a structured set of outcome/result and investment-management process indicators to assess the effectiveness, efficiency and sustainability of MSI interventions.

MSI refers to small-scale, water-efficient irrigation technologies including drip, sprinkler and drag-hose systems designed to enhance smallholder productivity under varying Agro-ecological conditions.

The assessment evaluated both service delivery outcomes and institutional performance dimensions, including human resource capacity, financial management, procurement and contract management, environmental and social safeguards, and oversight and reporting mechanisms. Performance scores were generated and analyzed at national, regional and district levels to identify trends, variations and systemic bottlenecks. The findings provide an evidence base for strengthening MSI planning, implementation and monitoring, and for informing targeted technical and capacity building interventions across Local Governments.

**Table 31: Scoring Guide for MSI Performance Assessment for LGMSD 2025 Assessment**

| Number       | Performance Area                                       | Performance Measure                               | Maximum Score         |
|--------------|--------------------------------------------------------|---------------------------------------------------|-----------------------|
| <b>A</b>     | MSI Outcome/Result<br>(Maximum Score is 40)            | Quality of MSI Services                           | 10 percentage points  |
|              |                                                        | Accessibility of MSI Services                     | 20 percentage points  |
|              |                                                        | Efficiency of MSI Services                        | 10 percentage points  |
| <b>B</b>     | Investment Management Process<br>(Maximum Score is 60) | Human Resource Management                         | 10 percentage points  |
|              |                                                        | Management of Financial Resources                 | 20 percentage points  |
|              |                                                        | Environment, Social, Health and Safety Safeguards | 10 percentage points  |
|              |                                                        | Oversight and Support Supervision                 | 20 percentage points  |
| <b>Total</b> |                                                        |                                                   | 100 percentage points |

### 6.2 Overall Results for MSI Performance Assessment for Cities, Districts, and Municipalities

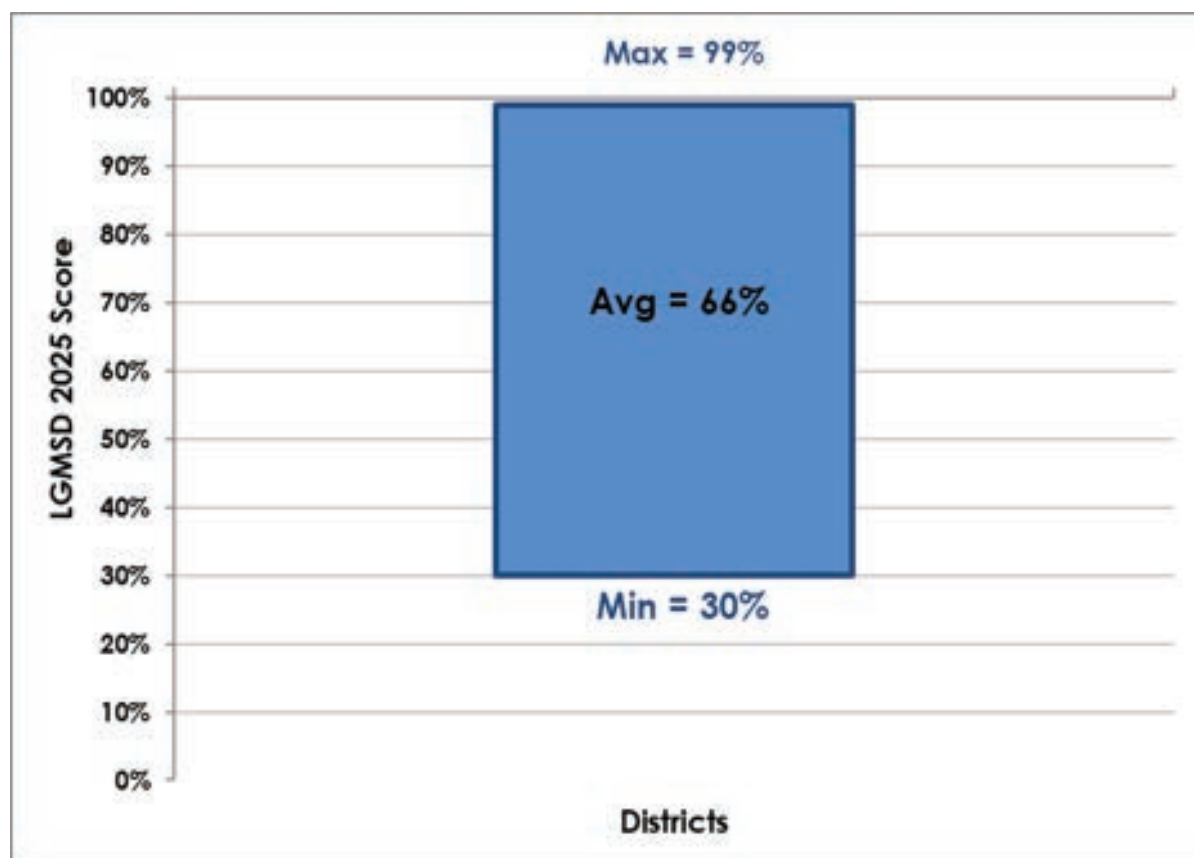
#### 6.2.1 Overview of Micro-Scale Irrigation Performance Results

The polarity of scores for Micro scale irrigation as presented in figure 121 shows the relative orientation of maximum, and minimum composite scores attained and averages for all

DLGs across the country. It equally gives the difference between the highest and lowest scores for overall and also disaggregated for District Local Governments.

Figure 121 below is showing polarity of composite scores under MSI Service outcomes

**Figure 121: Polarity of composite scores for Microscale Irrigation Services**



**No. of LGs assessed = 135**

The overall average score for all the 135 LGs for Micro-Scale Irrigation Performance area was 66%. The highest score was 99% by Isingiro DLG and the lowest score was 30% by Agago DLG. The average scores improved from 60% to 66% partially because the lowest score improved from 13.5% in the previous assessment to 30%.

There was a high disparity in the scores of the DLGs as evidenced in the graph having the highest with 99% and the lowest with 30%.

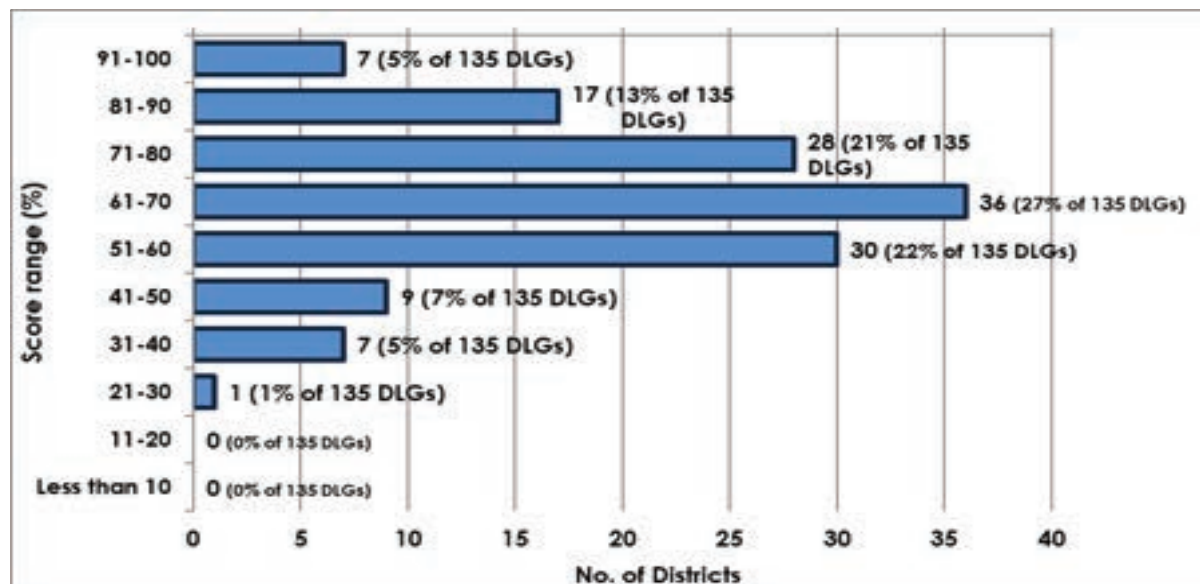
Key to note is that the general improvement in the average scores is also partially due to the improvement of the districts that had 13.7%, 22.0%, 22.5% score namely Bugweri, Kibuku and Budaka DLGs respectively in the previous assessment to 54.0%, 62.5% and 66.5% respectively in the current assessment.

### 6.2.2 Distribution of Local Governments across composite score ranges

This section presents the distribution of LGs across various score ranges. Figure 122 below covers distribution of all LGs. The rest of the graphs under this section go on to present distribution of score ranges by Districts.

Figure 122 below is showing the distribution of LGs across composite score categories disaggregated by all LGs.

**Figure 122: Showing distribution of LGs across composite score categories disaggregated by all DLGs**



**No. of LGs assessed = 135**

The highest concentration was in the score range between 61%-70% with 36 (27%) of the DLGs attaining those scores. On the contrary, the majority of the DLGs (73) performed above the average of 66% while only 61 DLGs were below the average. Only 6% of the DLGs scored below 40% which improved from 13% in the previous year of assessment. This is evidence of the execution and implementation of the Performance Improvement Plans (PIPs) in the LGs.

### 6.2.3 Ranking of LGs in MSI Performance Assessment for the 2025 Assessment

The following tables 33 and 34 show ranking of LGs in MSI Performance Area presenting the top 10 and bottom 10 LGs.

**Table 32: Ten (10) Overall Highest Scoring LGs on Micro Scale Irrigation**

| Rank 2025 | Score 2025 | Vote Name          | Rank 2024 | Score 2024 |
|-----------|------------|--------------------|-----------|------------|
| 1         | 99.00      | Isingiro District  | 3         | 96.00      |
| 2         | 95.00      | Kiruhura District  | 5         | 92.50      |
| 3         | 94.00      | Wakiso District    | 31        | 73.50      |
| 4         | 93.00      | Kamwenge District  | 1         | 97.00      |
| 5         | 92.00      | Sembabule District | 61        | 61.00      |
| 5         | 92.00      | Ibanda District    | 2         | 97.00      |
| 7         | 91.50      | Kazo District      | 8         | 91.00      |
| 8         | 90.00      | Lyantonde District | 90        | 53.50      |
| 8         | 90.00      | Bushenyi District  | 19        | 79.50      |
| 10        | 88.00      | Kumi District      | 7         | 91.00      |

**No. of LGs assessed = 135**

Isingiro DLG got the highest score of 99% thus ranking number one above Kiruhura District which scored 95% and Wakiso District with 94%. Despite being the best in performance, Isingiro improved from 96% from the previous assessment to 99% in the current assessment. Wakiso DLG emerged in the top ten for the first time having been previously in the 31<sup>st</sup> position with 73.5% having improved by 20.5% from the previous assessment.

In spite of the fact that Kamwenge DLG and Kumi DLG remained in the top ten from the previous assessment, they both declined in rank and score from the 1<sup>st</sup> (97%) and 7<sup>th</sup> (91%) to 4<sup>th</sup> (93%) and 10<sup>th</sup> (88%) in the current assessment largely due to their performance in the infrastructure assets thematic area.

Great improvements were realized from Lyantonde DLG and Sembabule DLG having scored 53.5% (90<sup>th</sup>) and 61% (61<sup>st</sup>) in the previous assessment to 90.0% (8<sup>th</sup>) and 92% (5<sup>th</sup>) in the current assessment.

The disparity in the score ranges between the top 10 was minimal as evidenced in table 33 above, as the best have 99% while the tenth has 88% having a score difference of 11%.

**Table 33: Ten (10) Overall Lowest Scoring LGs on Micro Scale Irrigation**

| Rank 2025 | Score 2025 | Vote Name          | Rank 2024 | Score 2024 |
|-----------|------------|--------------------|-----------|------------|
| 126       | 43.00      | Buyende District   | 128       | 32.00      |
| 127       | 41.50      | Bulambuli District | 75        | 57.00      |
| 128       | 40.00      | Bukwo District     | 82        | 54.50      |
| 129       | 39.00      | Kween District     | 64        | 60.50      |
| 130       | 37.50      | Kisoro District    | 33        | 72.50      |
| 131       | 35.00      | Sironko District   | 120       | 38.50      |
| 132       | 34.50      | Adjumani District  | 96        | 52.00      |
| 133       | 32.00      | Karenga District   | 131       | 29.50      |
| 134       | 31.50      | Masindi District   | 68        | 58.50      |
| 135       | 30.00      | Agago District     | 40        | 69.50      |

**No. of LGs assessed = 135**

Agago was the lowest scoring LG with 30%, Masindi and Karenga DLGs both had 32.0%. The deteriorating performance of Agago DLG and Kisoro DLG from the 40<sup>th</sup> (69.5) and 33<sup>rd</sup> (72.5%) to 135<sup>th</sup> (30.0) and 130<sup>th</sup> (37.5%) respectively in the current assessment is one that should be closely monitored. Furthermore, all the lowest performing LGs have appeared for the first time except for Karenga, Sironko and Buyende DLGs thus showing that the previous lowest performing LGs have improved.

Masindi's poor performance is largely attributed to the no installations made in the FY24/25 despite the fact that 18 farmers had made full contribution (25%) for the installment of MSI equipment. Karenga DLG on the other hand did not attract any beneficiary farmers in the year of assessment as the Local government only achieved one indicator "that the LG has established and run Farmer Field Schools (FFS) as per the guidelines"

The disparity in the scoring range between Agago and Buyende DLGs is 13%. The repeated appearance of Karenga and Buyende DLGs largely shows the need for special Performance Improvement Plans to the DLGs to reduce the poor scores of the DLGs to ensure improvement. It should be noted that based on the lowest scoring LGs of the previous assessment; Bugweri (13.5%), Kibuku (22.0%) and Budaka (22.5%) districts, greatly improved to 54.0%, 62.5% and 66.5% respectively in the current assessment giving credit to the Performance Improvement plans executed last year

#### 6.2.4 Best and Worst scoring Indicators in LGMSD 2025 Assessment for MSI Assessment

The tables 35 and 36 below are showing the top 5 and bottom 5 scoring indicators under MSI.

**Table 34: Overview of the top 5 scoring indicators for MSI**

| Rank 2025 | Performance Indicator                                                                     | Score 2025 |
|-----------|-------------------------------------------------------------------------------------------|------------|
| 1         | Technical support to extension workers in MSI.                                            | 99%        |
| 2         | increase in micro-scale irrigation grant beneficiaries by 20                              | 95%        |
| 3         | Farmer adoption of good field management practices.                                       | 90%        |
| 4         | Allocation and execution of MSI funds as per the sub-programme grant & budget guidelines. | 90%        |
| 5         | Establishment and functionality of the grievance redress mechanism                        | 88%        |

**No. of LGs assessed = 135**

The best performing indicators included; “Technical support to extension workers” with 99% and “increase in MSI grant beneficiaries by 20%” with 95%.

Four of the five top scoring indicators were Investment process indicators performed at above 88% while the polarity was at 66% reflecting the low concentration on the Outcome indicators which largely contribute to the final score.

It should be noted that the best performing indicator “Technical support to extension workers in MSI” was achieved by all the top ten DLGs and Nine out of the bottom ten DLGs. Only Karenga DLG failed to score on the indicator. This largely shows that the indicator was largely popular among the DLGs under MSI.

**Table 35: Overview of the lowest 5 scoring indicators for MSI**

| Rank 2025 | Performance Indicator                                                       | Score 2025 |
|-----------|-----------------------------------------------------------------------------|------------|
| 9         | Increase in Uptake of Irrigation technology                                 | 72%        |
| 10        | Monitoring Irrigation Environment Impact.                                   | 64%        |
| 11        | Collection of information and reporting                                     | 63%        |
| 12        | Increase in crop yield where irrigation system was installed                | 49%        |
| 13        | Management of co-funding as per the sub-programme grant & budget guidelines | 39%        |

**No. of LGs assessed = 135**

The worst performing indicator was the “Management of co-funding as per the sub-programme grant & budget guidelines” which scored 39%. This was largely because multiple installations were made without the farmers fulfilling their contributions of 25% before installation citing financial constraints. For example; Buyende DLG had only 10 people out of 26, Bulambuli DLG had only 8 out of 22 and Agago DLG had only 6 members pay the full 25% contribution before installation.

Furthermore, the contributions were seldom appearing in the Annual Workplans in the DLGS as per the guidelines for example in Agago DLG, Buyende DLG and Bulambuli DLG. Despite the fact that Masindi DLG had all 18 members pay the 25% contribution for installation, no installations were made thus did not score on the indicator.

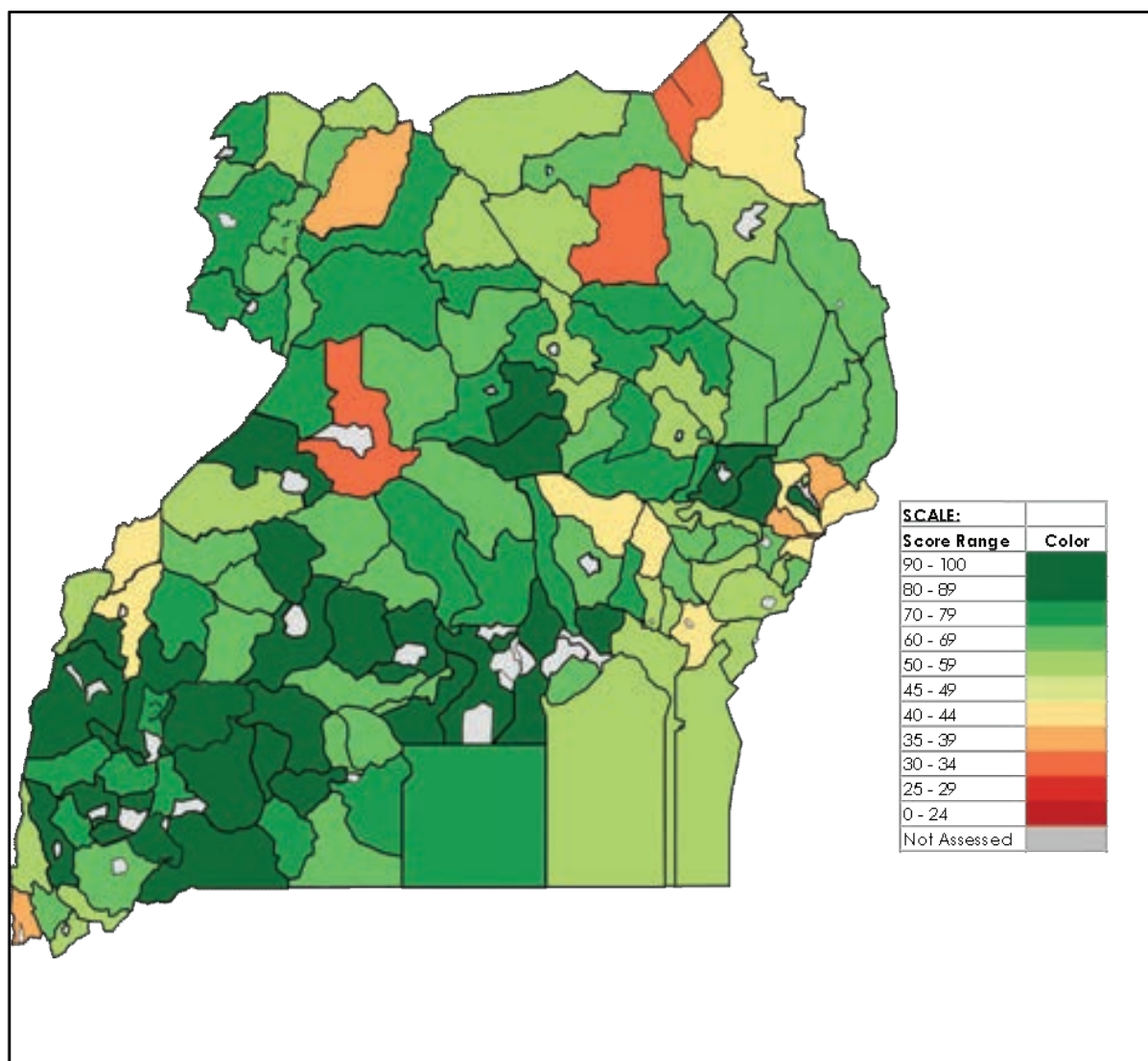
It should be noted that the majority of the lowest performing DLGs were not able to achieve the worst performing indicator. However, in the top ten, only Sembabule DLG is the only one that failed to perform on the indicator. A performance review should be done across all DLGs to improve on the performance of the indicator.

“Collection of information and reporting performed at 63% partially due to the network and software issues of the Management Information System. Despite the poor performance, the collection of information and reporting has slightly improved by 1%.

#### **6.2.5 MSI Performance Assessment Scores across the Country**

The performance of Micro-Scale Irrigation generally improved from the lowest scores. Western region has the highest concentration of the scores between 90%-100%. Figure 123 below depicts the distribution of the performance scores for the 135 LGs assessed across the country for Micro-scale irrigation measures.

**Figure 123: Map showing analysis of Micro Scale Irrigation assessment scores across the country**



**No. of LGs assessed = 135**

Results from the map show that Seven out of the top ten performing districts i.e.; Kamwenge DLG, Kazo DLG, Ibanda DLG, Isingiro DLG, Kiruhura DLG, Bushenyi DLG and Sheema DLG were from the same region (western region). Kisoro DLG was the worst performing DLG in the region with 37.5%.

The score ranges for the Central region were scattered in the different ranges from the lowest to the highest. Wakiso DLG was the best in the Central region with 94.0% while the lowest was Buvuma DLG with 57.5%.

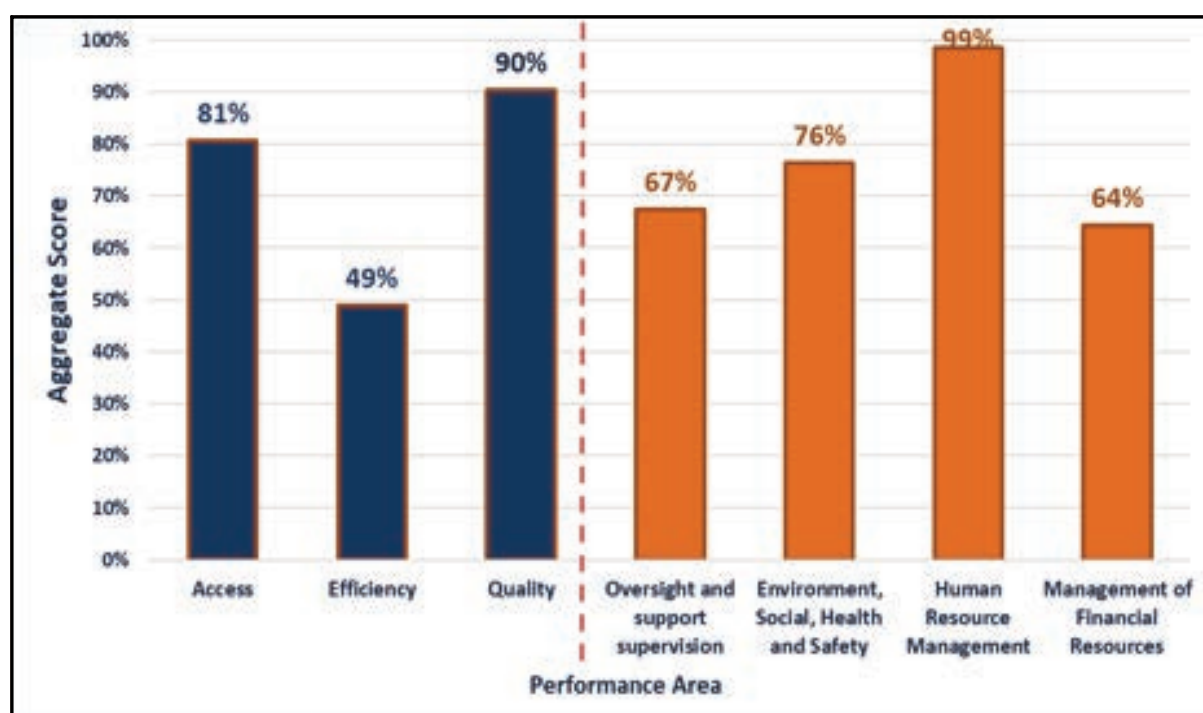
The Eastern region had some peak scores, for example Kumi scored 88%. However, the majority of the scores were below the national average of 66% for example; Katakwi, Kamuli, Namutumba, Pallisa, Butaleja and Manafwa DLGs were concentrated in the scores between 55-65. It should be noted that six of the worst ten performing DLGs i.e.; Sironko, Kween, Bukwo, Bulambuli, Buyende and Kaliro DLGs were from the Eastern region.

Northern region also had scores scattered throughout the ranges. However, the highest concentration of the ranges was between 50-80. The worst performing DLG in the northern region was Agago DLG with 30%. The best DLG under MSI in the northern region was Kwanja DLG with 82%.

#### 6.2.6 MSI Services Performance Area – Outcomes/Results & Investment Management Process Indicators

Figure 124 below shows the MSI services performance area- outcomes/results & investment Management process Indicators.

**Figure 124: Graph showing MSI Services Performance Area – Outcomes/Results & Investment Management Process Indicators**



**No. of LGs assessed = 135**

Under the outcome/Result performance area, the Quality performance area was the best with a score of 90% while the lowest performance area was efficiency with a score of 49%.

Under the Investment management process performance area, Human resource management was the best with 99%. The lowest performing was Environment, Social, Health and safety at 76%.

At 49%, “Efficiency” as a performance area did not perform well. This was partially attributed to absence of yield records in many of the districts for example Budaka, Bukwo, Adjumani, Agago, Alebtong, Buikwe and Kabale DLGs among others. Other districts despite having partial records for example Butambala, Hoima and Mityana DLGs among others were growing perennial crops like coffee and cocoa had not reached their long gestation period. Furthermore, majority of the installations were done in the fourth quarter thus the comparison of the yield was not feasible for example Kassanda and

Butaleja DLGs among others while in Karenga, no installations were made at all in the year of assessment.

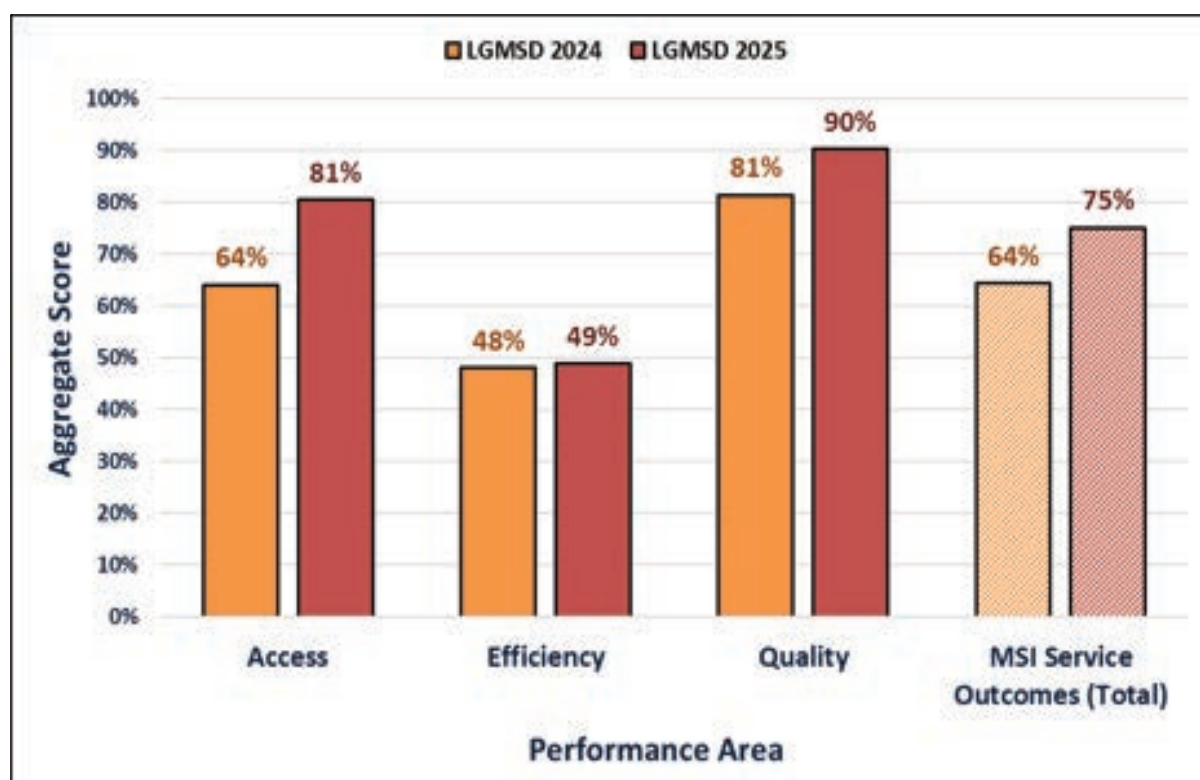
However, in some areas with mixed crops, which are some of the largest growers of maize, fruits, vegetables, Bananas and some perennial crops contributed the performance of the efficiency performance area. These for example include the DLGs of Abim, Buvuma, Buhweju, Sheema, Isingiro and Kiruhura DLGs among others.

In conclusion, emphasis should be made on yield record keeping at the time of installation to ease the tracking of progress and performance of MSI under the efficiency performance area. Thus, continuous capacity building and tracking of records keeping should be prioritized in the MSI beneficiary farmers.

### 6.2.7 Performance Trend for Service Outcomes of Microscale Irrigation Services

Figure 125 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI services outcomes.

**Figure 125: Graph showing performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI services outcomes**



**No. of LGs assessed = 135**

The overall performance of the MSI service outcomes improved from the previous assessment 64% to 75% in the current assessment. This was due to the significant improvement in the Access performance area and Quality service outcome from 64% and 81% to 81% and 90% respectively in the current assessment.

Efficiency performed at 48%, in the previous assessment partially because MSI in the majority of the districts (95) were in the second year of implementation. In this regard, the

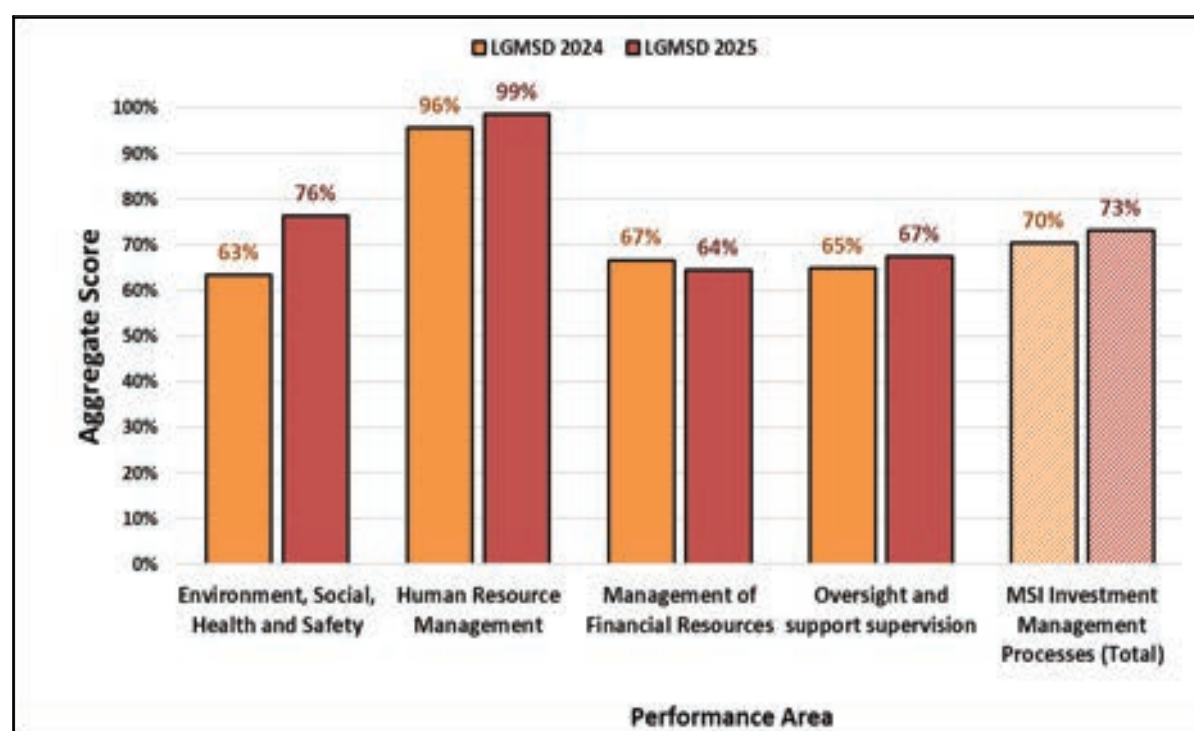
harvesting periods (seasons) for most of the crops like Coffee and Cocoa which are largely grown in the Eastern, Central and Western regions of Uganda had not reached their long gestation period. Despite registering a minimal improvement of 1% the performance was consistently low due to the poor record keeping of the crop yields by the MSI beneficiary famers in the DLGs for example Budaka, Bukwo, Adjumani, Agago, Alebtong, Buikwe and Kabale DLGs among others.

Under Access, there was an improvement in performance from 64% in the previous assessment to 81% in the current assessment. This was largely because majority of the districts (95%) achieved the indicator on “increase in micro-scale irrigation grant beneficiaries by 20” save for Kaberamaido, Kapchorwa, Agago, Ngora, Ntoroko and Lwengo DLGs among others. Further improvement of this assessment area was derailed by the performance of the indicator on “Increase in Uptake of Irrigation technology” at 72% which was one of the worst performing indicators in MSI.

### 6.2.8 Performance Trend for Investment Management Processes for Microscale Irrigation Services

Figure 126 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI Investment Management Process

**Figure 126: Graph showing MSI performance trend of the DLGs between LGMSD 2024 and 2025 in Investment Management Process**



**No. of LGs assessed = 135**

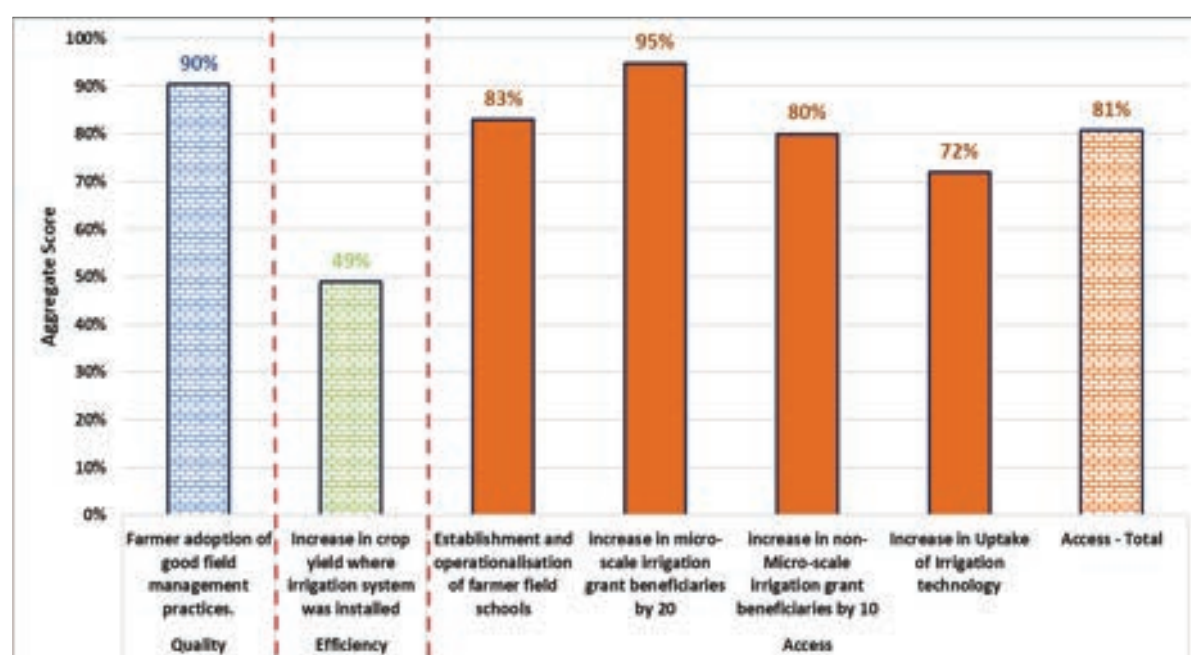
The investment management processes improved slightly from 70% in the previous assessment to 73% in the current assessment. This was largely due to the slight improvement across the performance areas. i.e. 96% to 99% in human resource management, 65% to 67% in oversight and supervision among others.

The slight decline from 67% to 64% in management of financial resources was compensated by the great improvement from 63% to 76% in Environment, Social, Health and safety. The decline in the performance was attributed to the worst performed indicator, “Management of co-funding as per the sub-programme grant & budget guidelines” where only 39% of the DLGs were able to achieve this indicator. This was because majority of the installations were done where the beneficiary farmers had not paid their full contribution of 25% for example Buyende DLG had only 10 people out of 26 having fully paid among others.

### 6.3 Aggregate Scores per Indicator for Quality, Accessibility and Efficiency of MSI Services

There were varied performance levels for aggregate scores per indicator for the Quality, Accessibility and Efficiency of MSI Services. Figure 127 in this section presents the indicator performance for the 135 LGs assessed.

**Figure 127: Graph showing MSI Services Indicator performance under Quality, Accessibility and Efficiency**



**No. of LGs assessed = 135**

Figure 127 above presents a graph of MSI services indicator performance under Quality, Efficiency and Accessibility thematic areas.

Under Quality, there was only one indicator i.e. “Farmer adoption of good field management practices” which scored 90% in the current assessment. All the top ten DLGs were able to achieve the indicator, however, only Buyende DLG, Bukwo DLG, Kween DLG and Kisoro DLG were the only ones which achieved on the indicator among the bottom ten DLGs in this assessment. Adjumani DLG trained the beneficiary farmers, however the practices were not fully taken up. Furthermore, Masindi DLG no training done as well,

however the farmers were had adopted good field management practices though no installments were done yet by the time of assessment.

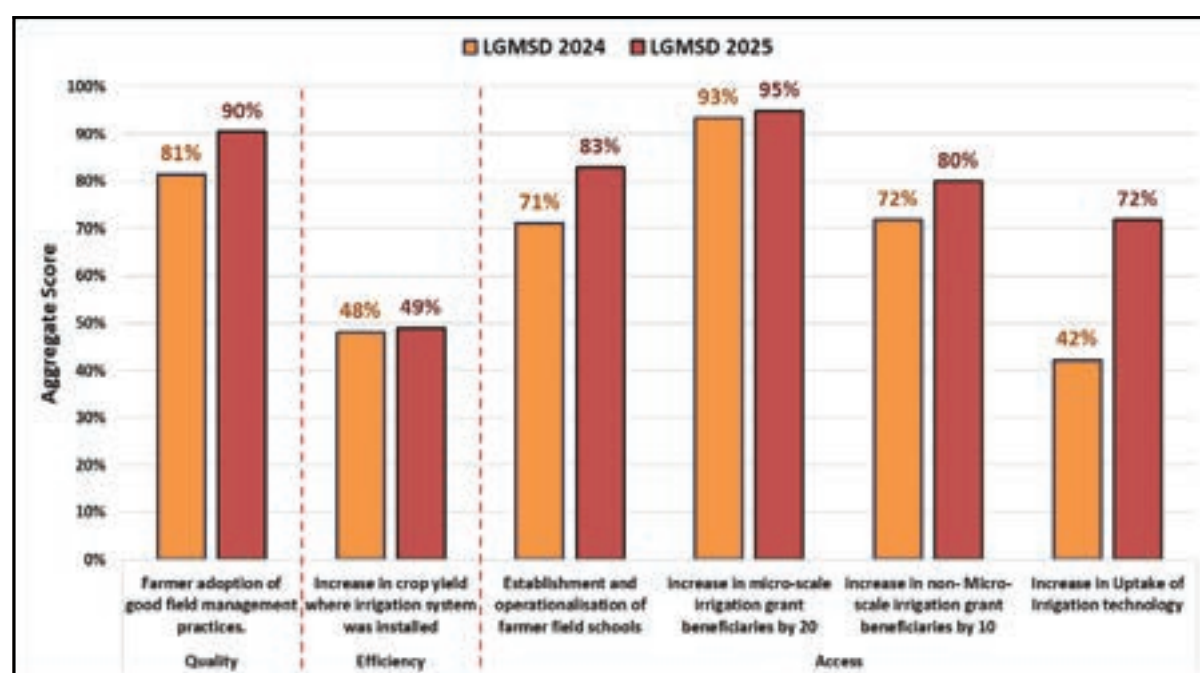
The least performing thematic area was efficiency at 49%. It had one indicator i.e. Increase in crop yield where an irrigation system was installed and scored way below average with 49%. As explained in the previous graph, this indicator will provide a better feedback if the yield record keeping is emphasized and implemented with the MSI beneficiary farmers.

There were four indicators under Access as shown in the right-hand side of the table; The best indicator was an increase in MSI grant beneficiaries by 20% at 95%. While the worst was the increase in Uptake of irrigation technology at 72%, the rest of the indicators were above 80% in the current assessment.

### 6.3.1 Performance Trend for Quality, Access and Efficiency of MSI Services

Figure 128 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI Quality, Access and Efficiency thematic areas.

**Figure 128: Graph showing MSI performance trend of the DLGs between LGMSD 2024 and 2025 in Quality, Access and Efficiency**



**No. of LGs assessed = 135**

Under quality, there was an improvement in performance from 81% in the previous assessment to 90% in the current assessment. The great improvement was attributed to the improved performance of the only indicator in the assessment area “farmer adoption of good field management practices” which was achieved by 90% of the DLGs.

Under efficiency, increase in crop yield where irrigation systems was installed improved slightly from 48% in the previous assessment to 49% in the current assessment largely due to the absence of crop yield records and late installation of MSI equipment for example in

Kassanda DLG, the MSI equipment was installed in the last quarter of FY2024/2025 thus comparison in crop yield was not viable.

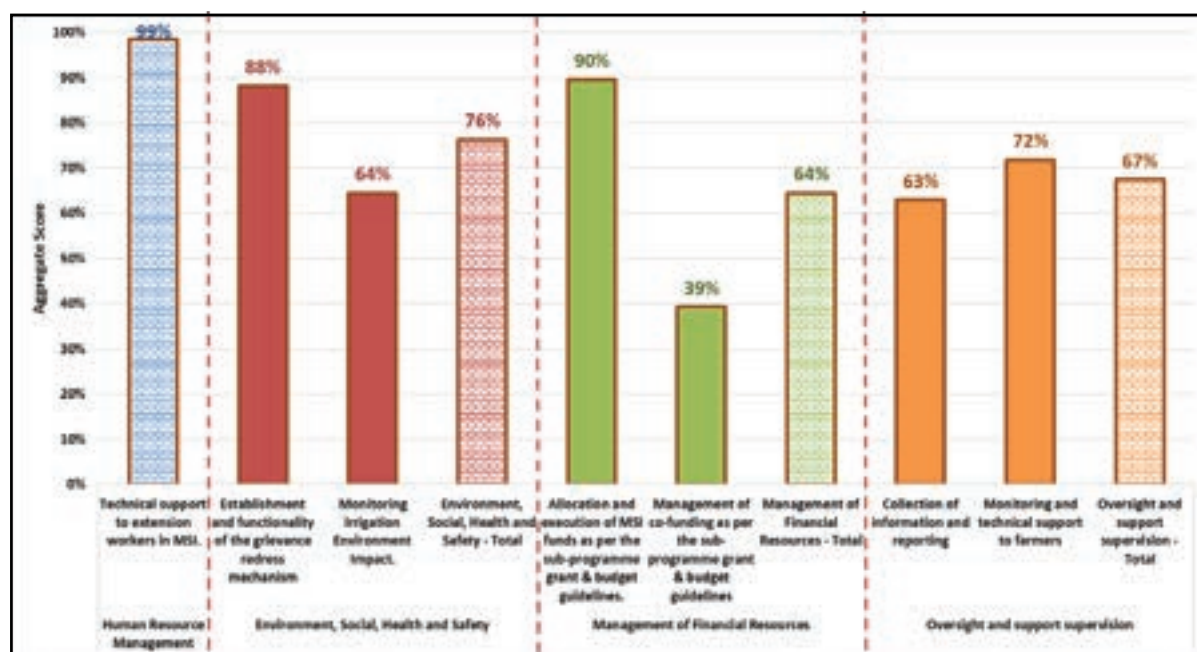
Under Access, all indicators registered an improvement in performance from the previous assessment. Significant improvement was evidenced in the increase in the uptake of irrigation technology from 42% in the previous assessment to 72% in the current assessment. This is partially due to the achievement of the indicator by DLGs that had previously failed on the same for example Kasese, Budaka and Bugweri DLGs among others.

## 6.4 Performance per Assessment area for MSI Investment Management Process

### 6.4.1 Average Scores for MSI Investment Management Process per Thematic Area

Figure 129 below is showing average scores for MSI Investment Management Process per thematic area of HR, Planning, Procurement, Contract Management.

**Figure 129: Showing average scores for MSI Investment Management Process per thematic area**



No. of LGs assessed = 135

Under Investment Management Process, Micro-scale Irrigation services, Human resource Management, Environment, Social, Health and Safety, management of Financial Resources and Oversight and supervision were assessed.

1. **Human Resource management** had only one indicator which was technical support to extension workers in MSI which was the best indicator and thematic area among MSI with a score of 99%. Kiboga DLG and Karenga DLG are the only DLGs that failed

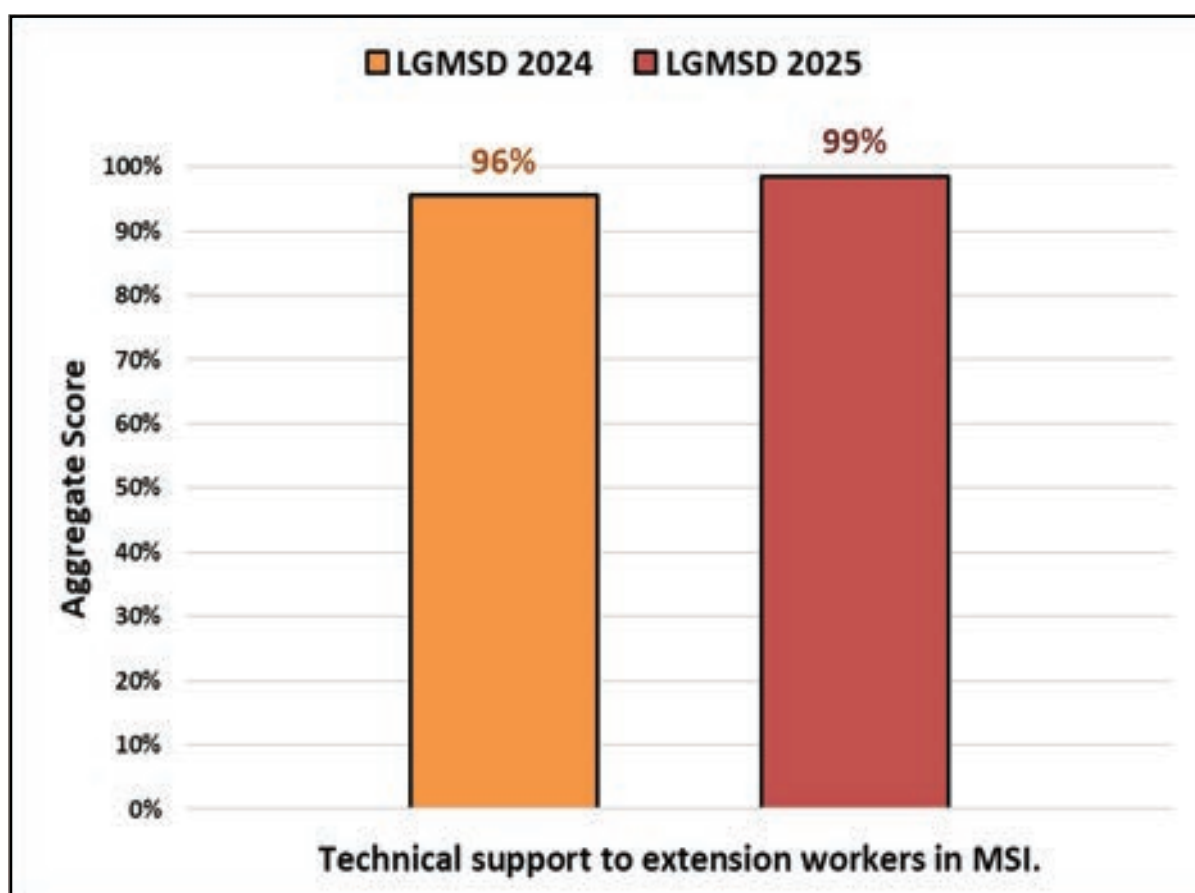
to achieve this indicator. A benchmark should be undertaken in the Western region to understand how this indicator was achieved by the entire region.

2. The **Environment, Social, Health and safety** thematic area had only two indicators which was “Establishment and functionality of the Grievance Redress Mechanism” with a score of 88%, and “monitoring irrigation environment Impact” with a score of 64% which was the lowest score among all the indicators in the projected thematic areas in the table. A number of DLGs failed to achieve on either of the indicators under the thematic area for example Buyende, Busia, Pakwach, Mayuge, Buliisa Napak among others.
3. **Management of Financial resources** had only two indicators as well, that is, “Allocation and execution of MSI funds as per the sub programme grant & budget guidelines” with 90% and “management of co-funding as per the sub programme grant and budget guidelines” with 39%. The final average score of this thematic area was 64% which was moderately above the average score of 60%. It should further be noted that all the top ten DLGs in the MSI achieved both of the indicators in this thematic area.
4. **Oversight and support supervision** thematic area as well had two indicators; Collection of information and reporting with 63% and monitoring and technical support to farmers with 72%. Among all the thematic areas, it's only oversight and support that had indicators with a small difference in the range of scores (the best indicator having 63% while the worst having 72%) having an average of 67%. Notably, only Buyende, Agago, Kween DLGs achieved the maximum score among the bottom ten performing DLGs. This implies that as PIPs are developed, further concentration should be put on the thematic area.

#### 6.4.2 Performance Trend for Human Resource Management of MSI Services

Figure 130 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI Human Resource Management assessment area.

**Figure 130: Graph showing MSI performance trend of the DLGs between LGMSD 2024 and 2025 in Human Resource Management**



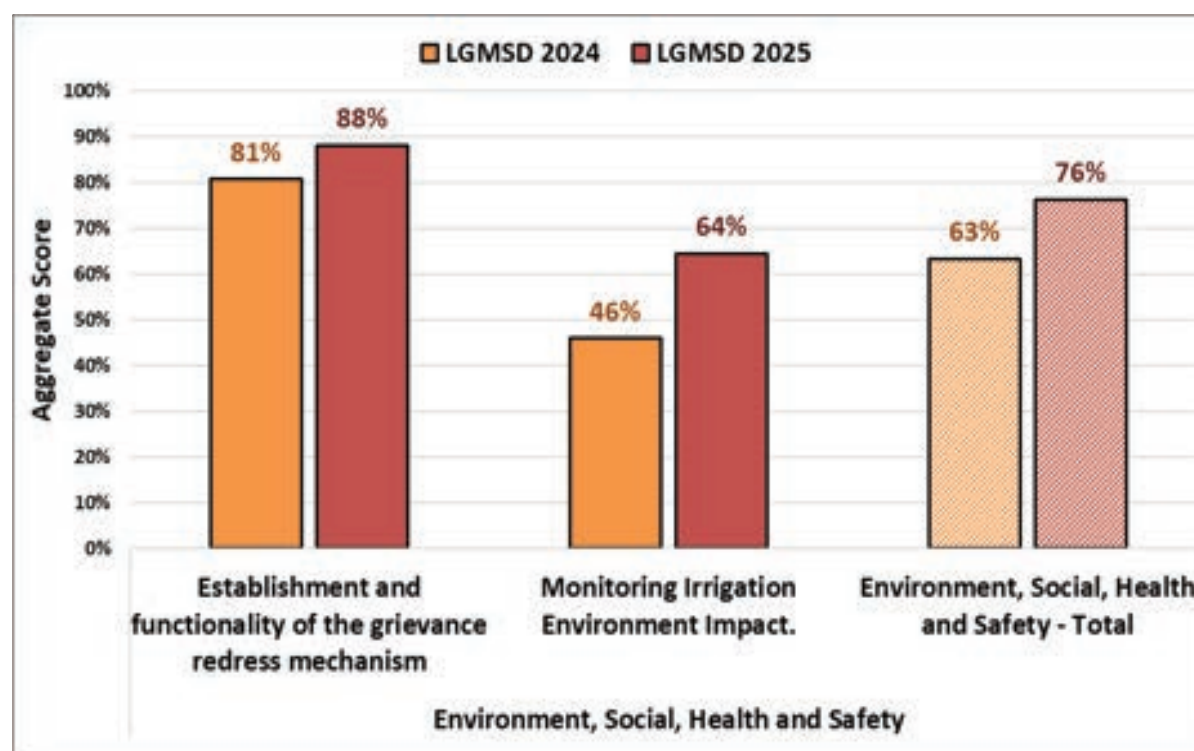
**No. of LGs assessed = 135**

Technical support to extension workers in MSI improved from 96% in the previous assessment to 99% in the current assessment. Kiboga DLG and Karenga DLG are the only DLGs that failed to achieve this indicator because for example; Senior Agricultural Engineer for Kiboga DLG did not provide technical support and mentoring to extension workers in the LLG during the FY 2024/2025, as most of the support was rendered by technical staff from the MAAIF staff. Special Performance Improvement Plans for the DLGs should be put in place to enable the DLGs perform on the indicator as well.

### **6.4.3 Performance Trend for Environment, Social, Health and Safety of MSI Services**

Figure 131 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI Environment, Social, Health and Safety.

**Figure 131: Graph showing MSI performance trend of the DLGs between LGMSD 2024 and 2025 in Environment, Social, Health and Safety**



**No. of LGs assessed = 135**

Environment, social, health and safety generally improved from 63% in the previous assessment to 76% in the current assessment. This is reflected by the improvement in both the indicators under the thematic area as discussed below.

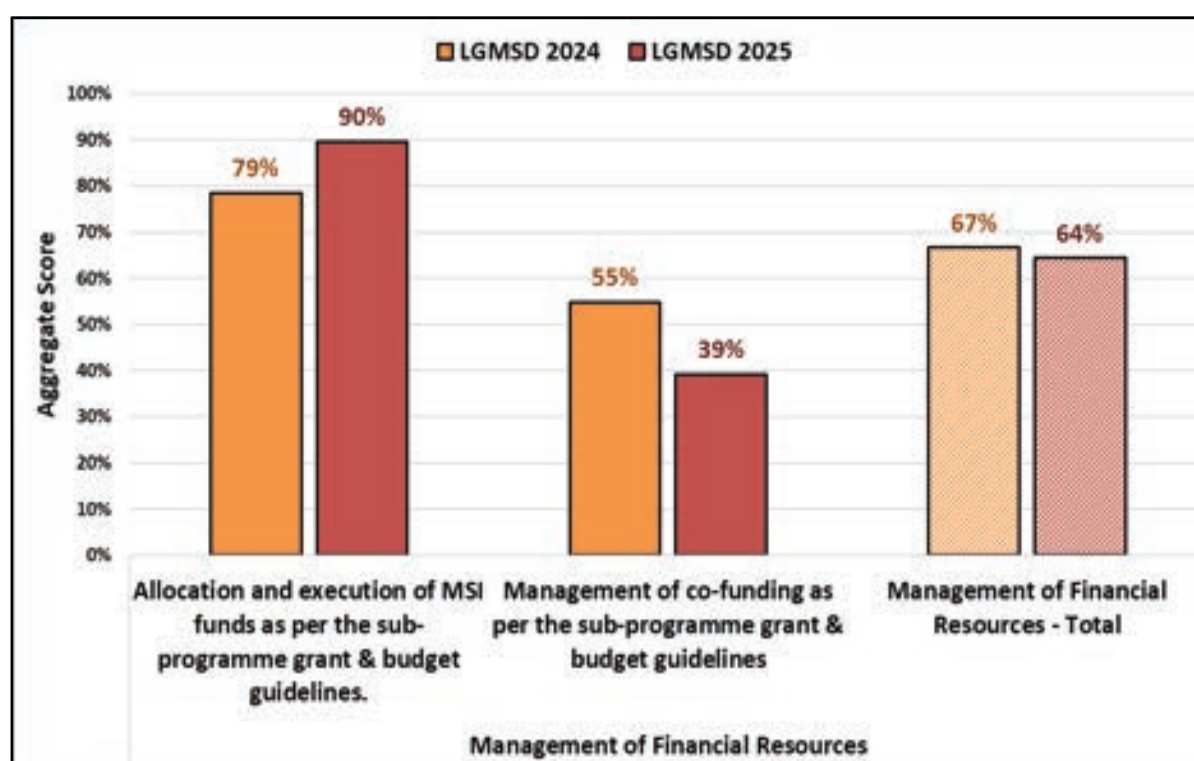
Establishment and functionality of the grievance redress mechanism improved from 81% in the previous assessment to 88% in the current assessment. Only 16 DLGs did not achieve the indicator for example Agago DLG had no Grievance Redress Committee, Gulu DLG had the GRC in place and the records in place as well though the grievances had neither no response nor investigation done on the same, Rubanda DLG had the GRC in place however had no records of grievances in place among others.

Monitoring irrigation Environment Impact as well improved from 46% in the previous assessment to 64% in the current assessment thus being the highest improvement in the thematic area. Only 48 DLGs failed to achieve on the indicator for example in Dokolo DLG, the farmers sampled revealed that the DLG had put measures of proper soil and water conservation in Agricultural fields and MSI however the DLG had no evidence to show that the monitoring was actually done. Kween District provided an Environmental and Social Screening Forms and the proposed Environmental Social Monitoring Plans (ESMP) for the 14 MSI projects of the FY which evidence was not the evidence required on the indicator.

#### 6.4.4 Performance Trend for Management of Financial Resources of MSI Services

Figure 132 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in the MSI Management of Financial Resources.

**Figure 132: Graph showing MSI performance trend of the DLGs between LGMSD 2024 and 2025 in Management of Financial Resources**



**No. of LGs assessed = 135**

Management of Financial resources declined from 67% from the previous assessment to 64% in the current assessment largely due to the huge decline in management of co-funding as per the sub-programme grant & budget guidelines as discussed below;

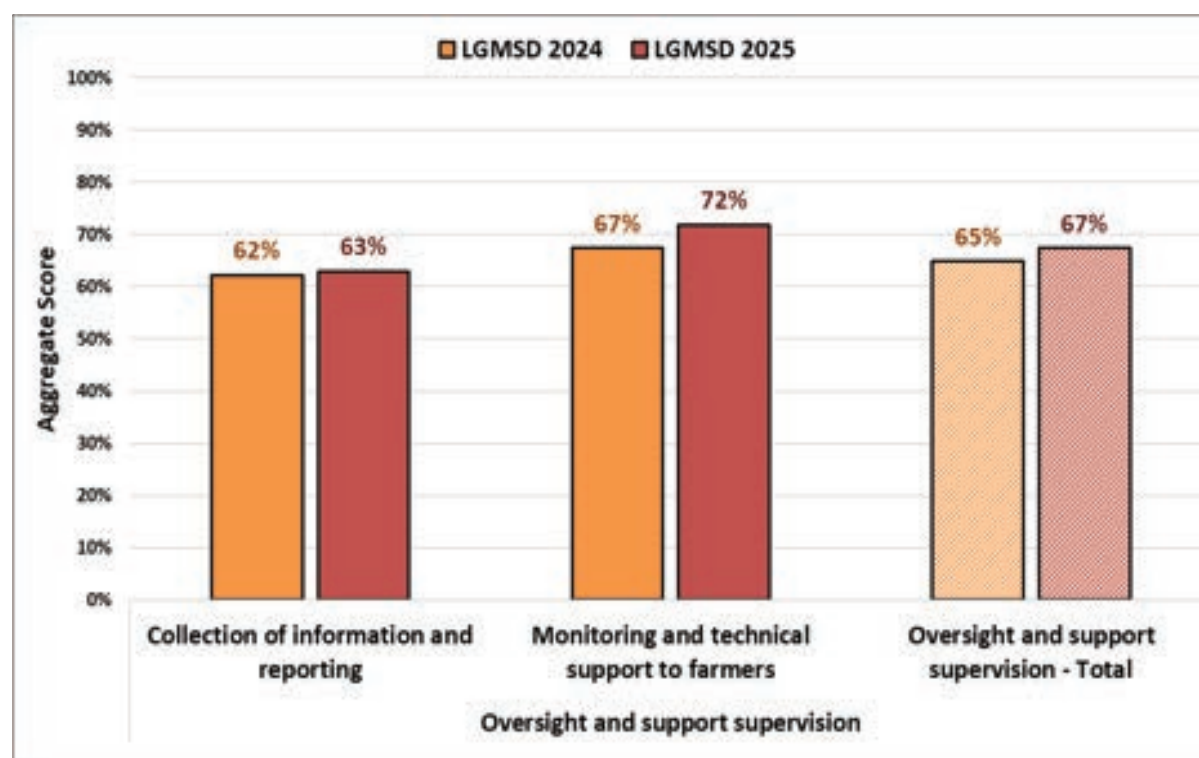
Management of co-funding as per the sub programme grant and budget guidelines greatly declined from 55% in the previous assessment to 39% in the current assessment. This was partially because of no MSI equipment installation in some districts for example in Masindi where none was made despite 18 farmers showing interest and Karenga DLGs where the district failed to attract any beneficiary farmers among others.

Allocation and execution of MSI funds as per the sub programme grant & budget guideline significantly improved from 79% in the previous assessment to 90%. This indicator was largely popular among all the DLGs except for a 14 for example in Kaabong DLG the funds for the procurement and installation of irrigation equipment were unutilized and returned to the treasury by the end of the fourth quarter of FY24/25, Kanungu DLG did not provide a detailed budget performance report for FY 2024/25 among others.

### 6.4.5 Performance Trend for Oversight and Support Supervision of MSI Services

Figure 133 below shows the performance trend of the DLGs between LGMSD 2024 and 2025 in Oversight and support supervision.

**Figure 133: Graph showing MSI performance trend of the DLGs between LGMSD 2024 and 2025 in Oversight and support supervision**



**No. of LGs assessed = 135**

Oversight and support supervision thematic area slightly improved from 65% in the previous assessment to 67% in the current assessment due to the slight improvement in all the indicators in the thematic area as discussed below;

Collection of information and reporting slightly improved from 62% in the previous assessment to 63% in the current assessment. The slight improvement continuously highlighted the MIS system challenges in the DLGs for example in Bukwo DLG, Data on expressions of interest, installations completed on time, and planned farm visits was not updated in the MIS; the quarterly reports were uploaded on MIS, but could not be downloaded or even opened, Kabarole DLG presented monitoring and supervision report UglIFT MSI capital works but the information in this report was not reflected in the MIS among others. Stringent measures should be put in place to ensure the utilization of the MIS system for reporting in the DLGs.

Monitoring and technical support to farmers improved from 67% in the previous assessment to 72% in the current assessment. The slight improvement was due to the slight increase in compliance of the indicator due to the implementation of PIPs as it was the second worst performing indicator in the previous assessment. For example, in Kiruhura DLG, although the LG had monitored all installed MSI equipment quarterly, it can be

observed that **not all** installed MSI equipment were monitored by the LG, Namutumba DLG; according to the SAE, all MSI installations were not monitored since most of them were completed in the last quarter of FY 2024/2025.

## 6.5 Conclusions, Emerging Issues and Recommended actions

The 2025 LGMSD Performance Assessment for Micro-Scale Irrigation (MSI) covered 135 District Local Governments and generated an overall average score of 66% (with the best performer at 99% and the lowest at 30%). The assessment shows a positive upward trend in MSI performance driven largely by improved investment-process practices and the roll-out of Performance Improvement Plans (PIPs). Several districts recorded substantial year-on-year gains, reducing the number of very low performers and shifting the national average up from 60% the previous assessment to 66% in the current assessment.

Investment-process indicators are generally performed well: technical support to extension staff scored 99%, MSI beneficiary growth targets were widely met (95%), and allocation/execution of MSI funds and grievance mechanisms scored high (90%). Farmer adoption of good field management practices is also high (90%). Several top-performing districts cluster in the Western region, suggesting useful, replicable models.

Critical gaps in Outcome/efficiency measures were: the efficiency thematic area (increase in crop yields where irrigation was installed) scored only 49%, largely because baseline data and follow-up yield records are missing. Furthermore, many installations occurred in the last quarter of the Financial year. Management of co-funding scored a low 39%, with multiple installations completed despite beneficiaries not having paid their required contributions. Monitoring of environmental impacts (64%) and information collection/reporting (63%) are weaker than desirable limiting evidence-based oversight.

Implications. Strong investment processes have improved implementation, but without consistent baseline data, reliable co-funding practices and timely installations, the intervention risks weak value-for-money and limited demonstration of productivity. Persistent low performers for example Buyende DLG and Karenga DLG among others require focused attention to avoid widening regional disparities.

The 2025 MSI assessment demonstrates that strengthened processes and deliberate PIP implementation can raise performance. To convert these improvements into durable productivity, LGs must close the loop between investment management and measurable outcomes by securing beneficiary co-funding, recording and tracking yields, improving MIS reporting, and targeting support where it is most needed. Emerging issues and recommended actions are presented in table 37 below.

**Table 36: Emerging Issues and Recommended Actions from MSI Assessment**

| No. | Emerging Issue(s)                                                                                                                                                                                                                                                                                                            | Recommended Action(s)                                                                                                                                                                                                                                                                                                                     | Resp.         |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| 1   | Low Efficiency (Yield Improvement) Performance 49%. The Efficiency thematic area scored only 49%, making it one of the worst performing areas. This reflects limited evidence of increased crop yields where irrigation was installed, mainly due to missing baseline data and late installations within the financial year. | <ul style="list-style-type: none"> <li>Introduce a mandatory baseline yield recording template before installation.</li> <li>Require post-installation yield data collection after one full crop cycle.</li> </ul>                                                                                                                        | DLGs<br>MAAIF |
| 2   | Weak Co-Funding Compliance 39%. Management of co-funding scored only 39%, indicating widespread non-compliance with beneficiary contribution requirements. Several installations were completed before farmers paid their required share.                                                                                    | <ul style="list-style-type: none"> <li>Enforce a “no contribution, no installation” policy.</li> <li>Require documentary proof of payment before fund release.</li> </ul>                                                                                                                                                                 | MAAIF<br>DLGs |
| 3   | Gaps in Information Collection & Reporting 63%. Information collection and reporting scored 63%, reflecting weaknesses in documentation, MIS usage, and timely submission of data.                                                                                                                                           | <ul style="list-style-type: none"> <li>Strengthen the MSI Management Information System (MIS) and ensure real-time data entry.</li> <li>Conduct refresher training for district production and engineering staff on reporting standards.</li> <li>Introduce performance-based accountability for late or incomplete reporting.</li> </ul> | MAAIF         |
| 4   | Strong Process Performance but Weak Outcome Conversion. Despite strong process compliance, these inputs are not yet translating into measurable productivity gains (low efficiency score).                                                                                                                                   | <ul style="list-style-type: none"> <li>Balance the focus between installation numbers to productivity outcomes.</li> <li>Require districts to report yield improvement and income impact as part of annual performance reviews.</li> </ul>                                                                                                | MAAIF         |

## 7.0 Performance Assessment for Production Services

### 7.1 Introduction

The section presents the 2025 Local Government Management of Service Performance Assessment under Production Services. The assessment covered all 176 Local Governments, excluding Kampala Capital City Authority. This is the second year that Production Services has been assessed under the LGMSD framework, for Service Delivery Outcomes and Investment Management Process.

Under the service outcomes, production was assessed on the quality and access of production services, with a maximum score of 40 percent. Meanwhile, Investment Management considered five major areas. These include: Human Resource Management; Management and Functionality of Amenities; Management of Financial Resources; Environment, Social, Health, and Safety safeguards; and Transparency, Oversight, and Accountability, with a maximum score of 60 percent. However, during analysis, the Office of the Prime Minister (OPM) suspended the application of Management of Financial Resources, hence the indicator on “adherence to the work plans and budget guidelines” was not assessed across the entire Country. Hence, the final score for investment management considered during analysis was 50 percent. The decision was reached because the Indicative Planning Figures (IPFs) issued by MoFPED to the Local Governments were not properly aligned with the guidelines concerning the Agricultural Extension Grant (AEG) and Production and Marketing Grant (PMG).

Whereas the Ministry of Agriculture and Animal Industry (MAAF) Guidelines state that the Local Governments receive the IPFs from the Ministry of Finance, Planning and Economic Development (MoFPED) with figures for recurrent and Development components of the two grants already broken down; there was no indication of input of the Local Governments in allocations, and hence could not be held responsible for the deviation/noncompliance with the guidelines.

Based on the foregoing paragraphs, performance scores were generated and analyzed at national, regional, and Local Government’s levels to identify trends over the last two years (2024 and 2025). Key findings were highlighted as the basis for further actions.

*Key to note is that the final score for production service outcomes in the synthesis report differs from the one in the Online Performance Assessment Management System (OPAMS) because the score in the report is the average of the score under “infrastructure Assets” and that of Production Services”.*

**Table 37: Scoring Guide for Production Performance Assessment**

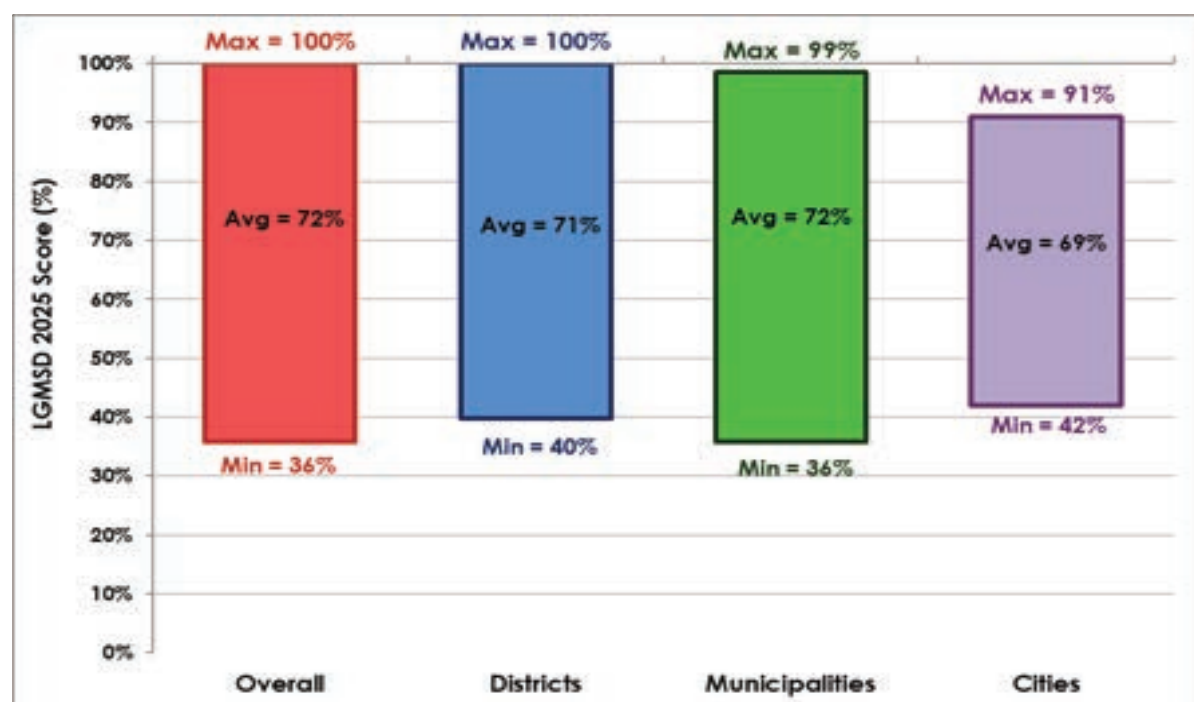
| S/No | Performance Area                                  | Performance Measures                                                                                                                                                                                                           | Max Score (%) |
|------|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| A    | Quality Production Service                        | Farmer and farmer institutional capacity building                                                                                                                                                                              | 5             |
|      |                                                   | Technical support to farmers by extension workers                                                                                                                                                                              | 5             |
|      |                                                   | Submission of agricultural data to MAAIF                                                                                                                                                                                       | 5             |
|      |                                                   | Pest, vector, and disease surveillance                                                                                                                                                                                         | 5             |
|      | Accessible Production Service                     | Functionality of the 'results demonstration' and trial sites                                                                                                                                                                   | 6             |
|      |                                                   | Up-to-date data and information on key players/service providers                                                                                                                                                               | 6             |
|      |                                                   | Organization of awareness events                                                                                                                                                                                               | 8             |
| B    | Human Resource                                    | Equitable deployment of agricultural extension workers                                                                                                                                                                         | 5             |
|      |                                                   | Attendance to duty                                                                                                                                                                                                             | 5             |
|      |                                                   | Facilitation of the extension workers to perform their roles                                                                                                                                                                   | 5             |
|      |                                                   | Capacity building and staff development                                                                                                                                                                                        | 5             |
|      | Management and functionality of amenities         | Functionality of public production facilities                                                                                                                                                                                  | 5             |
|      |                                                   | Operation, maintenance and management of production facilities (e.g., communal watering facilities, markets, value addition centers, fish landing sites, slaughter slabs, community bulking stores, dip tanks, cattle crushes) | 5             |
|      | Environment, Social, Health and Safety Safeguards | Inclusion of smallholder farmers in agricultural services                                                                                                                                                                      | 6             |
|      | Transparency, Oversight and Support               | Monitoring, supervision, and oversight by the LG                                                                                                                                                                               | 7             |
|      |                                                   | Mentoring and support supervision                                                                                                                                                                                              | 7             |
|      | <b>Total</b>                                      |                                                                                                                                                                                                                                | <b>90</b>     |

## 7.2 Overall Results for Districts, Cities and Municipalities

### 7.2.1 Relative Orientation of the Maximum, Average and Minimum Composite scores

Figure 134 below shows the polarity of composite scores under Production Service Outcomes. The relative orientation of the maximum, average, and minimum composite scores in the Production Performance Assessment for Production Service Outcomes.

**Figure 134: Bar Chart showing scores for Production Service Outcomes**



**No. of LGs assessed = 176**

From figure 134 above, the overall average score for Production Service Outcome was 72 percent in the current year (2025) compared with 62 percent in the previous year (2024), hence, an improvement of 10 percent. The highest score was 100 percent in 2025, secured by Kiruhura District Local Government, compared with 98 percent in the previous year, obtained by the same Local Government. Meanwhile, the lowest score was 36 percent in the current year, obtained by Kotido Municipal Council, compared with 19 percent scored by Kapchorwa DLG in the previous year (2024); hence, an improvement in production performance over the two years.

The lowest by the District Local Governments, in this assessment period (2025), was 40 percent, secured by Bukwo District, compared with 19 percent in the previous year (2025), obtained by Kapchorwa District Local Government. On the other hand, the highest score was 100 percent, in the current assessment period (2025), secured by Kiruhura District Local Government, compared with a score of 98 percent for the same Local Government in the previous assessment period. The average score for District Local Governments was 71 percent in 2025, compared with 63 percent in 2024.

Meanwhile, the scores for Cities and municipalities range from a low of 36 percent secured by Kotido Municipal Council in 2025, compared with a score of 7 percent secured by Kamuli Municipal Council in 2024, to a high of 99 percent secured by Ibanda Municipal Council during the current assessment, compared with a score of 95 percent secured by Rukungiri Municipal Council in 2024. The average score for Municipal Local Government was 72 percent in 2025 compared with 57 percent in 2024; hence, an improvement. In the same vein, Cities had the lowest score of 42 percent obtained by Hoima City in 2025, compared with 48 percent secured by Masaka City in 2024. Meanwhile, the highest was 91 percent by Jinja City, compared with 78 percent by Soroti City in 2024. The average score for Cities this year was 69 percent compared to 65 percent in the previous year (2024).

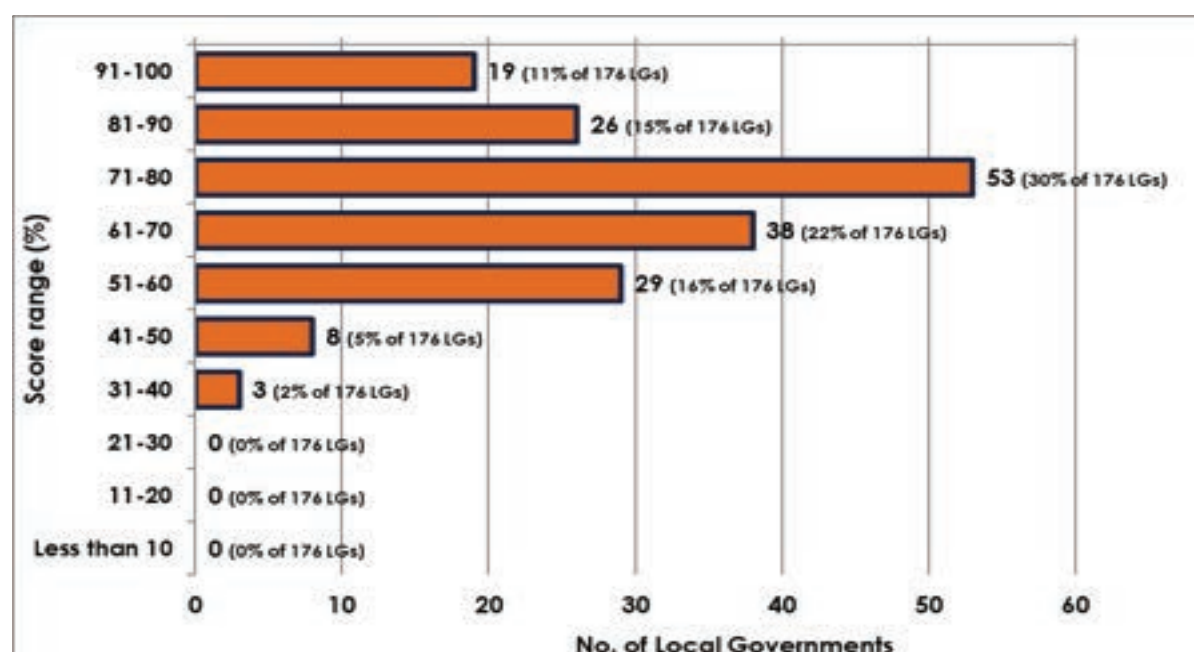
Given the above, on average, the Municipalities maintained their position, i.e., performed better than both DLGs and Cities for the second year in a row. The wide range between the lowest and highest scores in each category highlighted the disparity in composite scores among the LGs.

Kiruhura District maintained position number one and therefore the overall best performing LG, having scored 100 percent, while Kotido Municipal Council, with a score of 36 percent, was the worst performer. Kotido Municipal Council took over the last position from Kamuli Municipal Council.

### 7.2.2 Distribution of LGs across score ranges

The following figures 135, 136, 137, and 138 show distribution of LGs across composite score categories as disaggregated by all the LGs, Regions, district Local Governments, Municipal Local Governments, and Cities.

**Figure 135: Graph of Distribution of score disaggregated by all Local Governments**

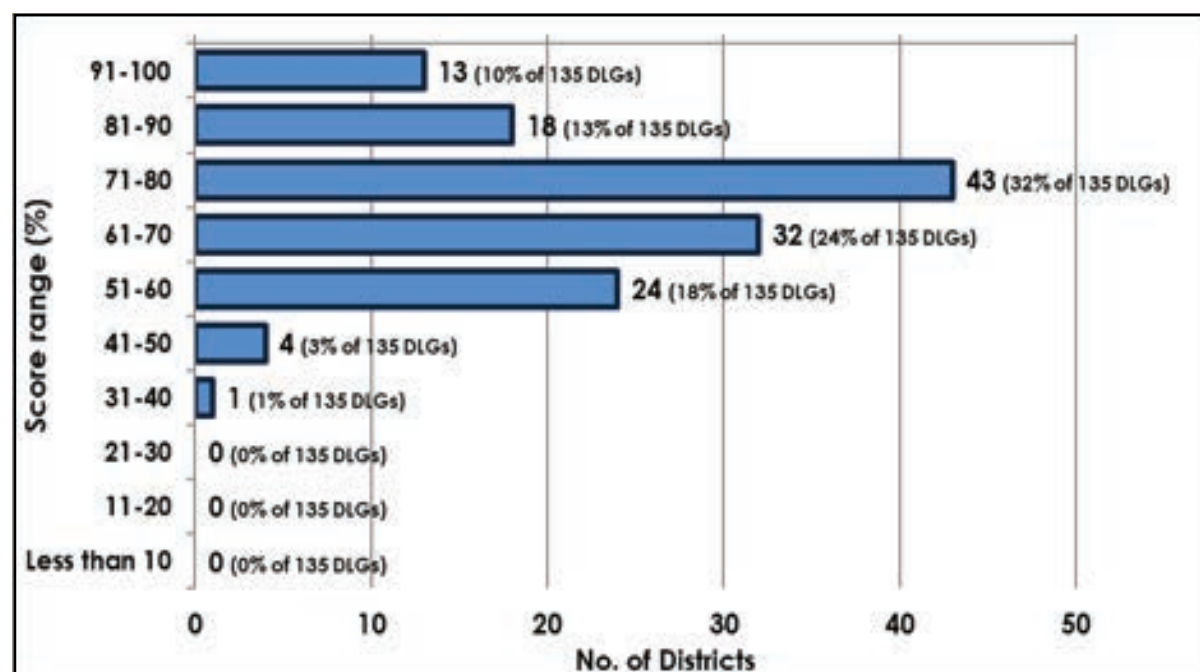


No. of LGs assessed = 176

From figure 135 above, shows that 93 Local Governments (52.84%) scored above average, 72 percent or above. Eleven Local Governments scored fifty percent or below. These include: Hoima City, Bushenyi-Ishaka Municipal Council, Koboko Municipal Council, Nebbi Municipal Council, Tororo Municipal Council, Kotido Municipal Council, Bukwo District, Kapchorwa District, Kaliro District, Kween District, and Bulambuli District.

The above is evidence of good performance in production service outcomes, i.e., most Local Governments scored above average.

**Figure 136: Distribution of Districts across score ranges for the Production**



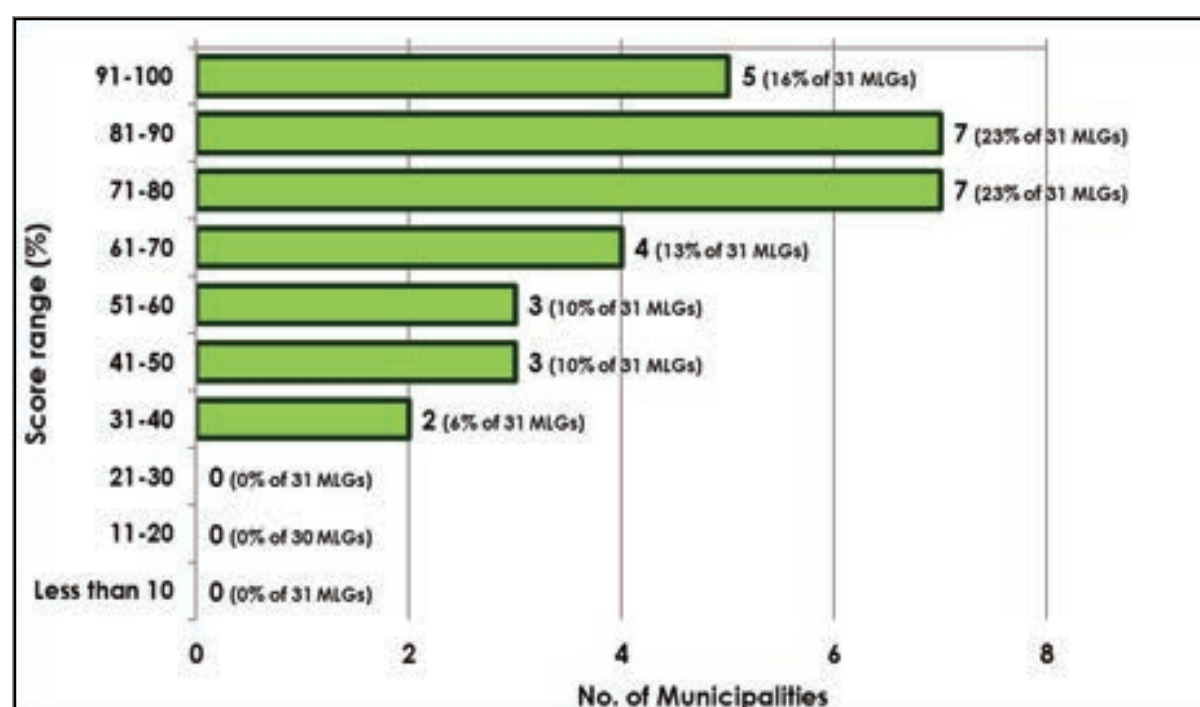
**No. of LGs assessed = 176**

Figure 136 above below illustrates the distribution of District Local Governments across the different score ranges for the LGMSD PA 2025 assessment.

A total of 74 DLGs (54.81%) scored above the average, 71 percent or above. Meanwhile, only 5 DLGs (3.70%) scored fifty percent or less. These include: Bulambuli District, Kween District, Kapchorwa District, Kaliro District, and Bukwo District. Apparently, all five DLGs were from eastern Uganda.

Figure 137 below illustrates the distribution of Municipalities across different score ranges for the production performance assessment in the LGMSD 2025 assessment.

**Figure 137: Bar Graph showing distribution and performance of Production**



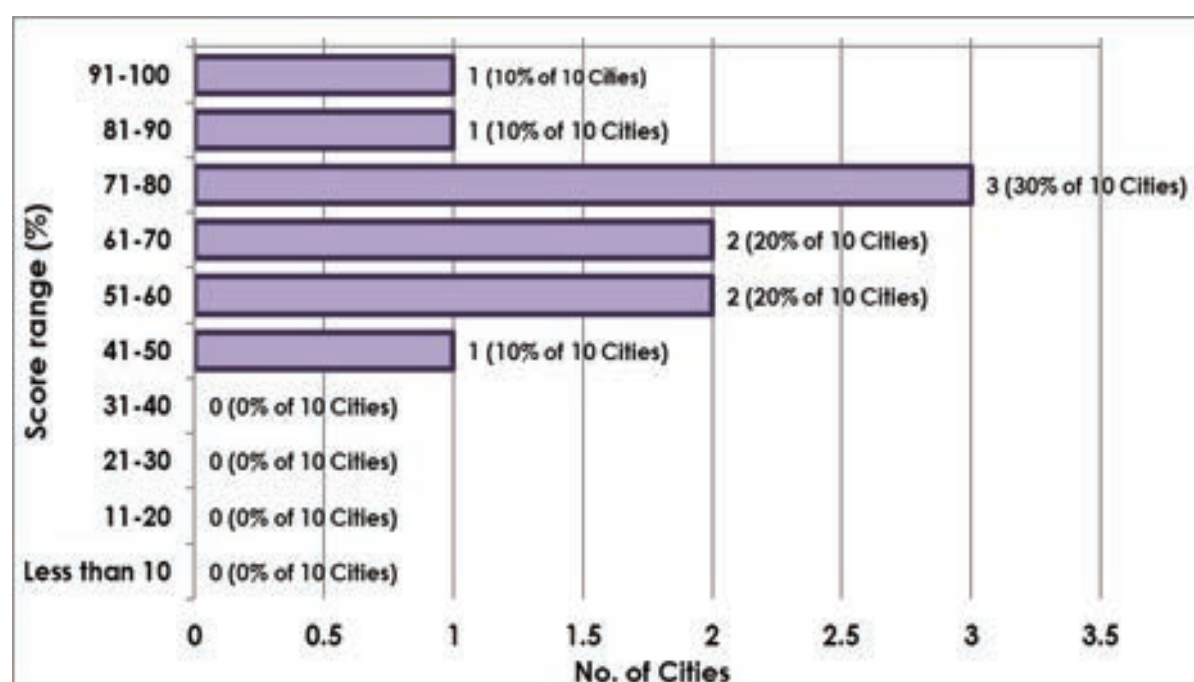
**No. of LGs assessed = 176**

From figure 137 above, below illustrates the scores of Municipalities in production performance assessment in the LGMSD 2025 assessment. A total of 31 Municipal Local Governments (MLGs) were assessed, with 18 Municipalities (58.06%) scoring above the average, 72 percent. Meanwhile, 5 MLGs scored 50 percent or less. These include: Bushenyi-Ishaka Municipal Council, Koboko Municipal Council, Nebbi Municipal Council, Tororo Municipal Council, and Kotido Municipal Council.

The good performance exhibited by the MLGs was reflected in the top ten, where 5 MLGs made it to the list of the top ten best-performing Local Governments. These include: Ibanda Municipal Council, Njeru Municipal Council, Nansana Municipal Council, Kira Municipal Council, and Mukono Municipal Council, with Ibanda Municipal Council coming third best Local Government.

Figure 138 below illustrates the performance of Cities in the LGMSD 2025 assessment. Results indicate that 5 Cities scored above the average of 69 percent, while only one City, Hoima City, scored below 50 percent.

**Figure 138: Graph on the distribution of Cities across composite score categories**



**No. of LGs assessed = 176**

Based on this level of performance, none of the Cities made it to the list of the top ten Local Governments.

### 7.2.3 Ranking of Local Governments in Production Performance Assessment

Table 39 and Table 40 below show ranking of Local Governments (LGs) in Production Performance Area presenting the top 10 and bottom 10 Local Governments (LGs).

**Table 38: Ten highest scoring Local Governments in Production Performance Services Assessment**

| Local Government          | Rank 2024 | Rank 2025 | Change | Score 2024 | Score 2025 | Change |
|---------------------------|-----------|-----------|--------|------------|------------|--------|
| Kiruhura District         | 1         | 1         | 0      | 97.5       | 100.0      | 2.5    |
| Isingiro District         | 4         | 2         | -2     | 95.0       | 99.0       | 4.0    |
| Ibanda Municipal Council  | 87        | 3         | -84    | 62.0       | 98.5       | 36.5   |
| Sembabule District        | 69        | 4         | -65    | 64.5       | 97.0       | 32.5   |
| Njeru Municipal Council   | 164       | 5         | -159   | 36.0       | 97.0       | 61.0   |
| Nansana Municipal Council | 130       | 6         | -124   | 52.5       | 97.0       | 44.5   |
| Kira Municipal Council    | 18        | 7         | -11    | 82.0       | 97.0       | 15.0   |
| Kazo District             | 14        | 8         | -6     | 85.0       | 96.5       | 11.5   |
| Mpigi District            | 62        | 9         | -53    | 68.0       | 96.0       | 28.0   |
| Mukono Municipal Council  | 161       | 10        | -151   | 39.0       | 95.0       | 56.0   |

**No. of LGs assessed = 176**

Table 39 above shows the ranking of Local Governments (LGs) in the Production Performance Area. The table presents the top 10 Local Governments during the 2025 LGMSD PA, and how they fared in the previous year, the 2024 LGMSD PA. The table

indicates that Kiruhura and Isingiro District Local Governments maintained their slots amongst the top ten in the production assessment area. Meanwhile, eight other Local Governments performed very well and hence earned slots amongst the top ten LGs.

The municipalities were among the Local Governments that showed significant improvement, for example, Njeru moved from position 164, with a score of 36 percent, during the previous assessment period (LGMSD PA 2024) to 5<sup>th</sup> position, with a score of 97 percent in the current assessment period. Similarly, Mukono Municipal Local Government moved from position 161, with a score of 39 percent in the previous year, to the 10<sup>th</sup> position with a score of 95 percent; Nansana Municipal Council moved from position 130 with a score of 52.5 percent in 2024 to the 6<sup>th</sup> position with a score of 97 percent, etc.

Overall, the top ten comprised 5 Municipal Local Governments (50%) in 2025 compared with only one in 2024; and 5 District Local Governments (50%) in 2025 compared with nine (90%) in 2024; none of the ten Cities were in this group, a challenge that continues for the second year in a row! Among the top ten Local Governments, four (40%) were from Western Uganda in 2025 compared with nine (90%) in 2024, and the rest (60%) from Central Uganda in 2025 compared with none in 2024. Thus, Eastern and Northern Uganda were not represented among the top ten, although Eastern Uganda had one in the previous year (2024).

**Table 39: Bottom 10 Local Governments in Production Services Performance Assessment**

| Vote Name                         | Rank 2024 | Rank 2025 | Change | Score 2025 | Score 2024 | Change |
|-----------------------------------|-----------|-----------|--------|------------|------------|--------|
| Bushenyi-Ishaka Municipal Council | 64        | 167       | 103    | 48.39      | 67.00      | -18.61 |
| Kween District                    | 150       | 168       | 18     | 47.83      | 46.50      | 1.33   |
| Koboko Municipal Council          | 89        | 169       | 80     | 47.11      | 61.50      | -14.39 |
| Kapchorwa District                | 175       | 170       | -5     | 43.50      | 19.00      | 24.5   |
| Kaliro District                   | 170       | 171       | 1      | 43.28      | 33.50      | 9.78   |
| Hoima city                        | 103       | 172       | 69     | 41.89      | 59.50      | -17.61 |
| Nebbi Municipal Council           | 135       | 173       | 38     | 41.56      | 51.00      | -9.44  |
| Bukwo District                    | 160       | 174       | 14     | 39.72      | 41.00      | -1.28  |
| Tororo Municipal Council          | 169       | 175       | 6      | 38.94      | 35.00      | 3.94   |
| Kotido Municipal Council          | 147       | 176       | 29     | 35.72      | 47.50      | -11.78 |

**No. of LGs assessed = 176**

Table 40 above shows the ranking of Local Governments (LGs) in the Production Performance Area. The table presents the bottom 10 Local Governments, during the 2025 LGMSD PA, and how they fared in the previous year, the 2024 LGMSD PA. Generally, Kapchorwa District Local Government, Kaliro District Local Government, and Tororo Municipal Council continue to perform poorly despite concerted efforts by the central Government to lift them out of the bottom ten.

Kapchorwa District Local Government moved from number 175 in 2024 with a score of 19 percent to number 170 in 2025 with an improved score of 43.5 percent. Kaliro District Local Government dropped in ranking by one point, i.e., the District moved from number 170 in 2024 with a score of 33.50 percent to number 171 in 2025 with a score of 43.28. The slight

improvement observed in the score was not enough for the district to improve on its ranking. Like the case with Kaliro, Tororo Municipal Council dropped by six steps, from number 169 with a score of 35 percent in 2024 to the second last position with a score of 38.94 percent.

Meanwhile, seven Local Governments dropped to the bottom ten due to poor performance in production service outcomes. These include: Bushenyi–Ishaka Municipal Council, which dropped from number 64 in 2024 with a score of 67 percent to number 167 in 2025 with a score of 48.39 percent. This was followed by the Koboko Municipal Council, which moved from number 89 in 2024 with a score of 61.50 percent to number 169 in 2025 with a score of 47.11 percent. Hoima City took the third position in terms of LGs that had a significant dip in form. The City moved from number 103 in 2024 with a score of 59.50 percent to number 172 in 2025 with a score of 41.89 percent.

Similarly, Nebbi Municipal Council, Kotido Municipal Council, Kween District Local Government, and Bukwo District Local Government were the other Local Governments that performed poorly.

Further, the table indicates that half of those in the bottom ten were Municipal Local Governments, one City, and four District Local Governments. Apart from Central Uganda, all the other regions were represented in the bottom ten.

*Further, the table above shows a significant drop in ranking and scores of Bushenyi-Ishaka Municipal Council, Koboko Municipal Council, and Hoima City, respectively, between 2024 and 2025, which deserves an inquiry to understand the nature and magnitude of the challenge before seeking support from the Central Government. Secondly, continuous poor performers, some with deteriorating levels of improvement, should be given special attention, possibly a special performance improvement plan, coupled with support during internal assessment (District Assessment) and mock!*

Table 41 below shows the lowest-scoring LGs (bottom 10 during the 2024 LGMSD PA) of the previous assessment period and progress made in the current assessment period. The table indicates that Luuka District Local Government, Pader District Local Government, and Kamuli Municipal Council greatly improved, with Kamuli Municipal Local Government moving from number 176 (the last) to number 72, with a score of 75.56 percent. The district team and the support team from the Ministry of Local Government deserve recognition/credit for this level of improvement.

**Table 40: Performance of selected LGs of the last two years, 2024 and 2025**

| Vote Name                | Rank 2024 | Rank 2025 | Score 2024 | Score 2025 |
|--------------------------|-----------|-----------|------------|------------|
| Luuka District           | 173       | 56        | 31.00      | 77.22      |
| Pader District           | 167       | 59        | 35.50      | 77.00      |
| Kamuli Municipal Council | 176       | 72        | 7.00       | 75.56      |
| Iganga Municipal Council | 167       | 104       | 35.50      | 69.56      |
| Mayuge District          | 172       | 142       | 32.00      | 57.83      |

| Vote Name                | Rank 2024 | Rank 2025 | Score 2024 | Score 2025 |
|--------------------------|-----------|-----------|------------|------------|
| Bududa District          | 171       | 148       | 33.00      | 56.33      |
| Sironko District         | 174       | 162       | 26.50      | 52.39      |
| Kapchorwa District       | 175       | 170       | 19.00      | 43.50      |
| Kaliro District          | 170       | 171       | 33.50      | 43.28      |
| Tororo Municipal Council | 169       | 175       | 35.00      | 38.94      |

#### 7.2.4 Best and worst scoring Indicators in LGMSD PA 2025 Assessment for Production Assessment

Table 42 below shows the overall performance of the indicators under Production Service Outcomes.

**Table 41: Overall scoring of indicators under production**

| Rank 2025 | Performance Indicator <sup>6</sup>                                                                   | Score 2025 |
|-----------|------------------------------------------------------------------------------------------------------|------------|
| 1         | Functionality of the ‘results demonstration’ and trial sites                                         | 94%        |
| 2         | Attendance to duty                                                                                   | 93%        |
| 3         | Monitoring, supervision, and oversight by the LG                                                     | 89%        |
| 4         | Capacity building and staff development                                                              | 88%        |
| 5         | Organization of awareness events                                                                     | 87%        |
| 6         | Pest, vector, and disease surveillance                                                               | 86%        |
| 7         | Facilitation of the extension workers to perform their roles                                         | 86%        |
| 8         | Mentoring and support supervision                                                                    | 86%        |
| 9         | Submission of agricultural data to MAAIF                                                             | 84%        |
| 10        | Up-to-date data and information on key players/service providers                                     | 83%        |
| 11        | Technical support to farmers by extension workers                                                    | 81%        |
| 12        | Functionality of public production facilities                                                        | 80%        |
| 13        | Farmer and farmer institutional capacity building                                                    | 80%        |
| 14        | LG has put in place measures to include smallholder farmers among the beneficiaries of agricultural  | 79%        |
| 15        | Equitable deployment of agricultural extension workers                                               | 73%        |
| 16        | LG has implemented measures to ensure that young women and young farmers (18-35 years) are accessing | 73%        |
| 17        | Operation, maintenance, and management of production facilities                                      | 63%        |
| 18        | Farmer groups are trained in grievance management and stakeholder engagement                         | 55%        |

**No. of LGs assessed = 176**

From table 42 above, the worst performing indicator was that of “Farmer groups are trained in grievance management and stakeholder engagement” with a score of 55 percent. Meanwhile, the best performing indicator was “Functionality of the ‘results demonstration’ and trial sites” with a score of 94 percent. All local Governments assessed

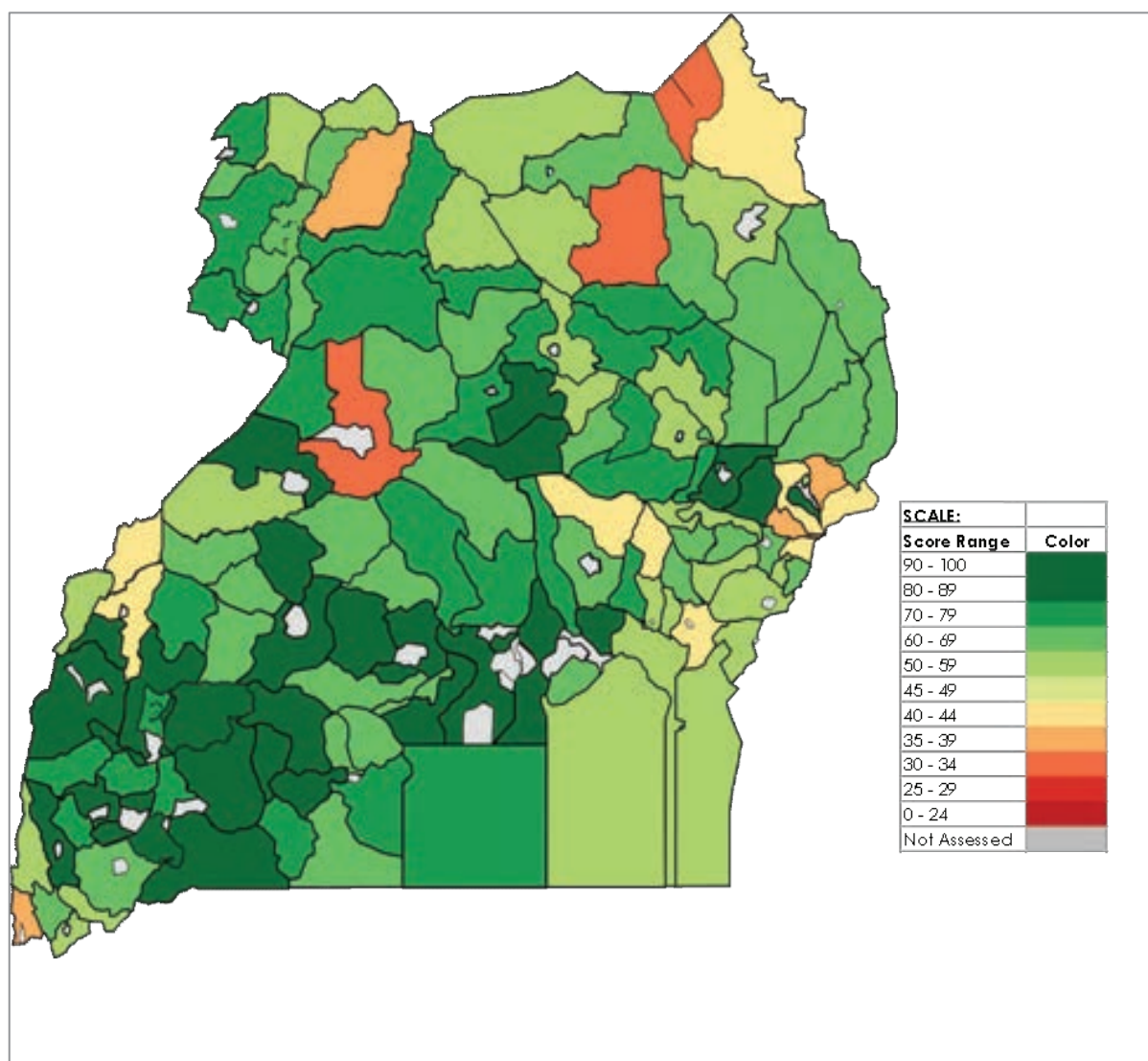
<sup>6</sup> Indicator number 14 “Adherence to the work plans and budget guidelines” was dropped for LGMSD 2025, hence the final score for each LG was computed based on the max score of 90.

facilities and trails sites; however, the challenge was in record keeping and provision of evidence to prove that these sites were being used as planned.

### 7.2.5 Analysis of Production Performance Assessment Scores across the Country

Figure 139 below depicts the distribution of performance scores for all the LGs across the country in the 2025 assessment.

**Figure 139: Map showing Production Performance Scores across Country/Local Governments (LGs)**



**No. of LGs assessed = 176**

From the heat map above, generally, most Local Governments performed very well, above average (93 out of 176 LGs). Only 38 Local Governments scored below 60 percent. The poor performing Local Governments were spread across the Country (except in Central Uganda). The affected Local Governments include: Bushenyi-Ishaka Municipal Council, Kween District (Easter Uganda) Koboko Municipal Council, Kapchorwa District, Kaliro

District, Hoima City, Nebbi Municipal Council, Bukwo District, Tororo Municipal Council and Kotido Municipal Council.

Further, the map shows very good performance, mostly from Central and South-western Uganda.

## 7.2.6 Performance per Assessment Area for Production Service Outcomes and Investment Management Process

Figure 140 below indicates two major areas, i.e., service outcome, with two main performance areas (accessibility and quality production services); and investment management process with four core performance areas.

**Figure 140: Production Services Performance Area–Outcomes and/or Results and Investment Management Process Indicators**



**No. of LGs assessed = 176**

Overall, transparency, oversight, reporting, and accountability performed well, with a score of 87 percent, followed by human resource management, with a score of 85 percent. The good performance under transparency, oversight, reporting, and accountability was attributed to high scores under Monitoring, supervision, and oversight by the LG, and Mentoring and support supervision.

A total of 20 local Governments scored zero under monitoring, supervision, and oversight by the Local Governments; mainly because of a lack of evidence to show that the LG had conducted multi-stakeholder monitoring of Agricultural Extension Services. Secondly, the Local Governments performed poorly under the mentoring and support supervision, mainly because of evidence to show that the City Production Officer/District Production

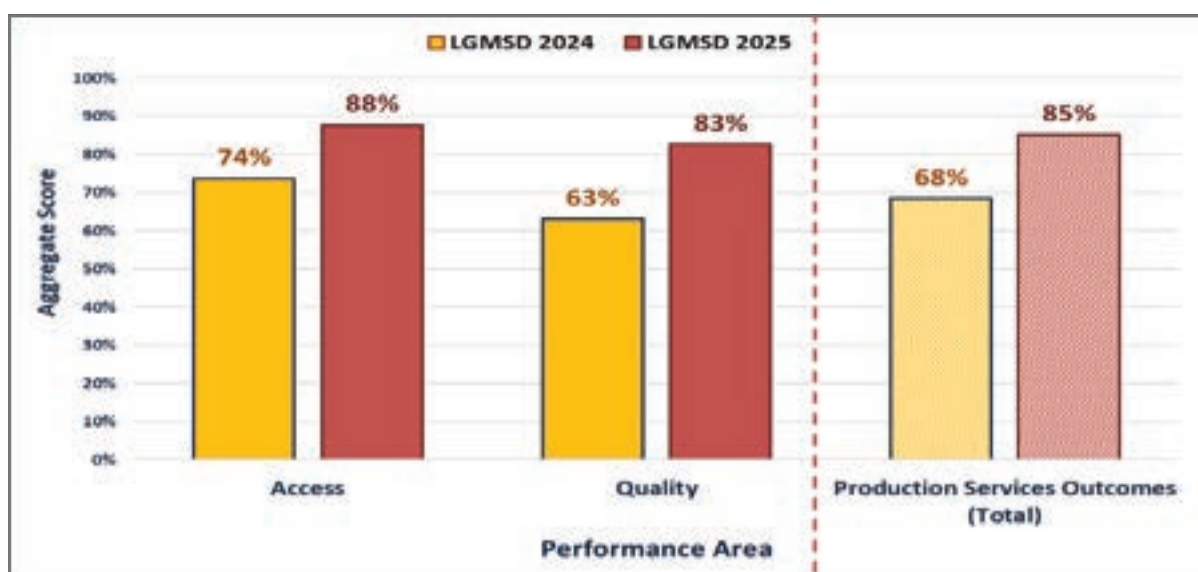
Officer had supervised, mentored, and provided technical support to the agriculture extension worker.

### 7.2.7 Performance Trend for Production Service Outcomes and Investment Management Processes

Figure 141 below indicates the performance of production service outcomes under two assessment areas, access and quality of production service outcomes. From the figure below, both access and quality performance areas improved between 2024 and 2025. The level of performance in accessibility improved from 74 percent in the 2024 LGMSD PA to 88 percent in the 2025 LGMSD PA. This improvement was attributed to efforts by LGs to put in place up-to-date databases of key players and service providers across LGs, held awareness events, such as agricultural shows, to bring together farmers and other sub-program actors for the period under assessment (FY2024/2025), and put in place functional result demonstration and trial sites that farmers were using for learning. Only seven Local Governments failed to meet these requirements. For example, Ngora, Kumi, Amudat, and Napak never had up-to-date databases of service providers. On the other hand, Ngora, Amuria, Moroto, and Kotido MC had challenges with holding awareness events, such as agricultural shows to bring together farmers and other sub-program actors during the FY2024/2025. Meanwhile, Kotido Municipal Council was the only Local Government that did not put in place a functional results demonstration and trial sites, and farmers had utilized these sites for learning purposes in the previous FY2024/2025.

Similarly, there was an improvement in quality production service outcomes between 2024 and 2025. The level of performance under quality production service outcomes increased from 63 percent in 2024 to 83 percent in 2025. This improvement was mainly contributed to by the good performance of the Local Governments. Only 14 Local Governments were not able to: ensure that there was an increase in the number of farmers supported by the extension workers, ensure timely submission to the Ministry of Agriculture and Animal Industry, and ensure that the surveillance of pests and diseases was undertaken promptly, hence affecting the situation in this area.

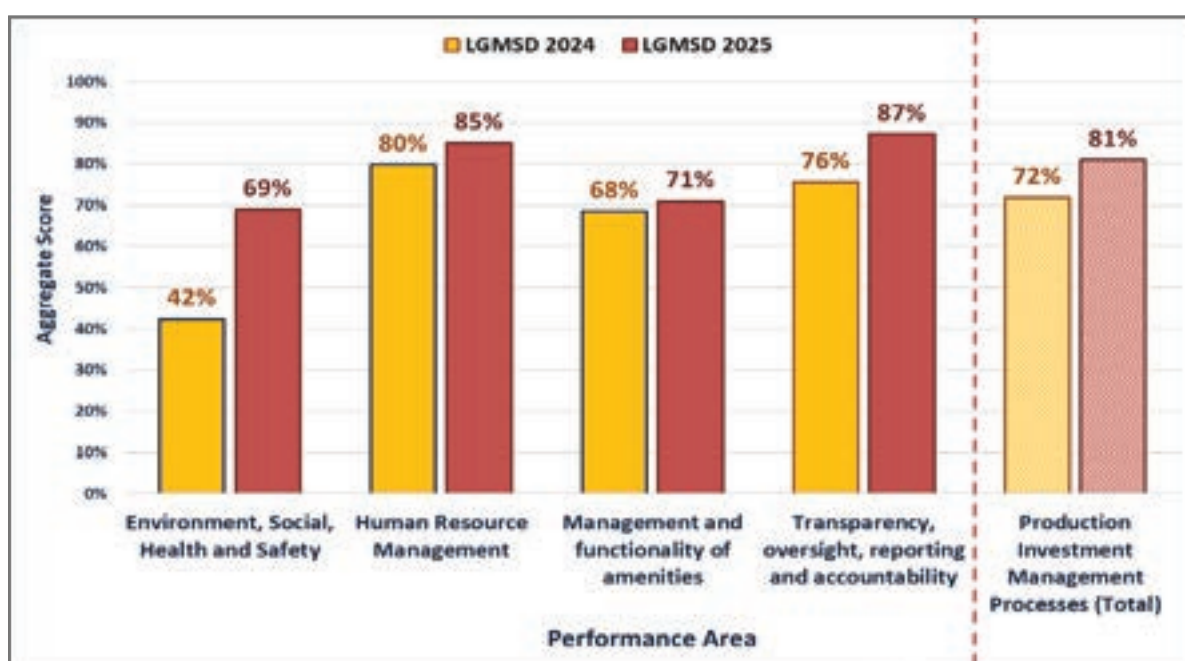
**Figure 141: Performance of Production Services Outcomes**



**No. of LGs assessed = 176**

Figure 142 below shows a general improvement in performance across the four assessment areas. Significant improvement has been recorded in the environment, social, health, and safety areas. There was an increase in performance from 42 percent in 2024 to 69 percent in 2025. This was followed by good performance under transparency, oversight, reporting, and accountability with a score of 87 percent in 2025 compared with 76 percent the previous year (2024). Human resource management, as well as the management and functionality of amenities, showed modest improvement of five percent and three percent, respectively.

**Figure 142: Performance of Production Investment Management Processes**



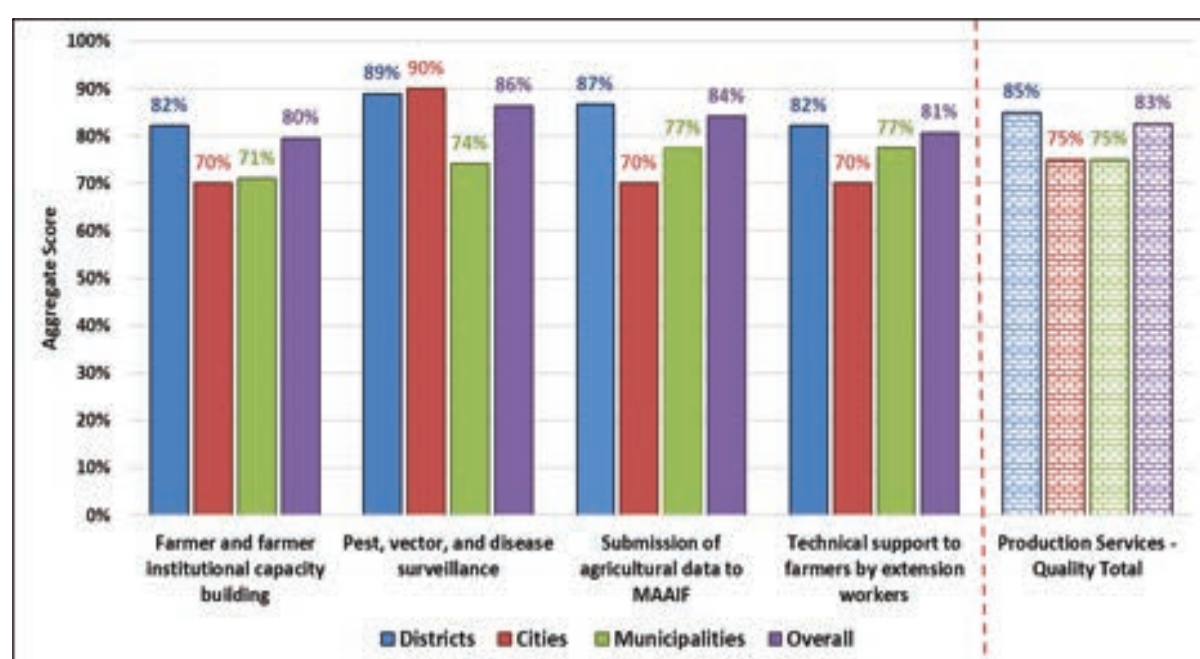
**No. of LGs assessed = 176**

## 7.3 Performance of Production Service Outcome/Result Indicators

### 7.3.1 Aggregate Scores for Quality Production Service Outcomes

Figure 143 below shows aggregate scores for the four performance areas under production Service Outcomes disaggregated by Local Governments (LGs). Overall, Districts performed well under this indicator (Quality Production Service Outcomes); Cities and Municipalities tied up in the second position. Both Cities and Municipalities scored below the average. Secondly, the overall performance under “farmer and farmer institutional capacity building” was not impressive across Local Governments. Hence, the Government needs to do more in order to improve the level of performance.

**Figure 143: Production Performance Area – Quality**



**No. of LGs assessed = 176**

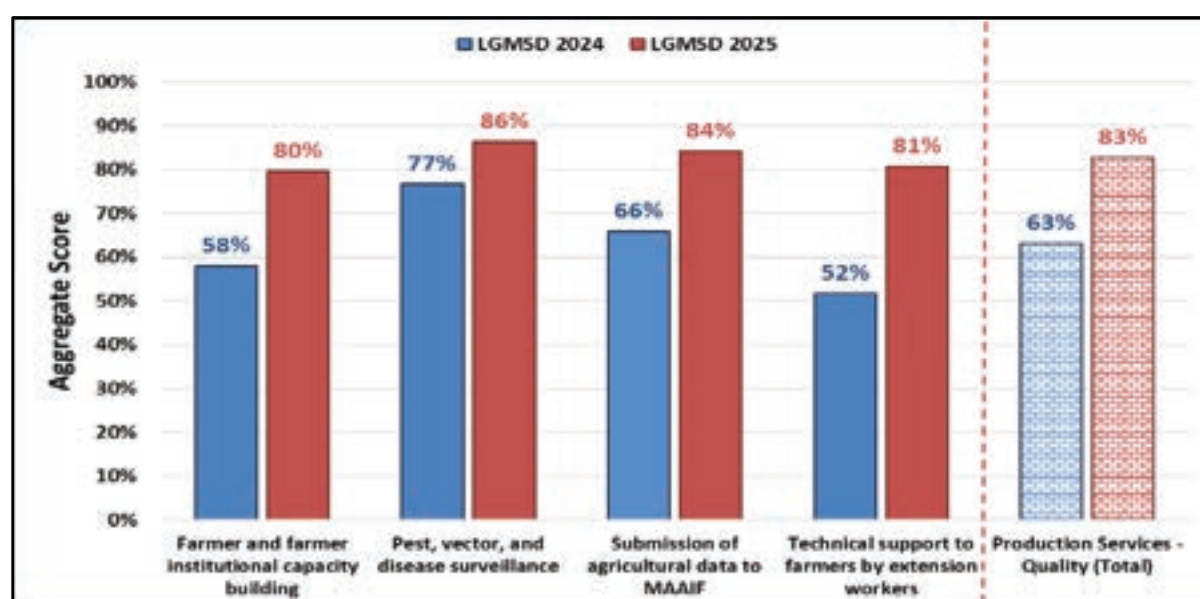
The performance at Local Governments for each indicator was summarized as follows:

- i) **Farmer and farmer institutional capacity building:** Generally, the performance under this indicator was not good. Despite the poor performance, District Local Governments were the best, with a score of 82 percent, slightly above the average score of 80 percent, followed by municipalities, with a score of 71 percent. Cities trailed under farmers and farmers’ institutional capacity building, with a score of 70 percent. Three cities performed badly (scored zero) under this indicator. These include: Fort-Portal city, Mbarara city, and Hoima city. Meanwhile, nine Municipalities scored zero under this indicator. These include: Ntungamo Municipal Council, Kisoro Municipal Council, Koboko Municipal Council, Kabale Municipal Council, Bugiri Municipal Council, Busia Municipal Council, Rukungiri Municipal Council, Mityana Municipal Council, and Kotido Municipal Council. Similarly, 152 District Local Governments achieved their targets, and 24 did not score under this indicator.

- ii) **Pest, vector, and disease surveillance:** Cities performed very well under this indicator, i.e., only one City, Hoima City, never conducted pest and disease surveillance. On the other hand, 15 District Local Governments, i.e., Kyotera District, Gulu District, Ngora District, Rubanda District, Kitagwenda District, Kabale District, Kikuube District, Butebo District, Madi-Okollo District, Bugweri District, Nwoya District, Kaliro District, Kamuli District, Buyende District, and Mityana District, never presented conclusive evidence to show that they took corrective actions based on findings from the surveillance. In third and last position were the Municipalities, with a score of 74 percent. The Municipalities that contributed to the poor performance (scored zero) include: Ntungamo Municipal Council, Kisoro Municipal Council, Kumi Municipal Council, Kabale Municipal Council, Nebbi Municipal Council, Bushenyi- Ishaka Municipal Council, Busia Municipal Council, and Kotido Municipal Council
- iii) **Submission of agricultural data to MAAIF:** District Local Governments performed well, with a score of 87 percent. Despite the good level of performance, eighteen District Local Governments were not able to provide sufficient evidence to show submission of agricultural data to MAAIF, either in digital or hard copies, for the financial year 2024/2025. Municipalities were second, with a score of 70 percent. Those that did not contribute to this level of performance (scored zero) include: Kapchorwa Municipal Council, Kisoro Municipal Council, Koboko Municipal Council, Nebbi Municipal Council, Bushenyi–Ishaka Municipal Council, Iganga Municipal Council, and Lugazi Municipal Council. Meanwhile, the three Cities that failed under this category include: Fort–Portal city, Hoima city, and Soroti city.
- iv) **Technical support to farmers by extension workers:** The Districts led with a score of 82 percent, followed by Municipalities at 77 percent, and Cities trailing with a score of 70 percent. The gaps were due to a lack of evidence indicating that the Local Governments increased the Percentage of farmers reached and supported by the extension workers between the previous financial year but one (FY 2023/2024) and the previous financial year (FY 2024/2025). Seven Cities reached out to and supported more farmers during FY 2024/2025 than during FY 2023/2024. These include: Masaka city, Fort-Portal city, Arua city, Gulu city, Mbale city, Jinja city, and Soroti city. Meanwhile, 11 District Local Governments and 24 Municipalities had more farmers supported by extension workers during FY 2024/2025 than during FY 2023/2024. The seven Municipalities that performed poorly include: Ntungamo Municipal Council, Koboko Municipal Council, Kasese Municipal Council, Bugiri Municipal Council, Kitgum Municipal Council, Entebbe Municipal Council, and Kotido Municipal Council.

Figure 144 below shows a general improvement in the performance of production service outcomes over the last two years. There were marked improvements in all the assessment areas. The highest level of improvement was in technical support to farmers by extension workers, followed by farmer and farmer institutional capacity building, and lastly, pests and diseases surveillance.

Figure 144: Performance of production over the last two years (2024 and 2025)–Quality

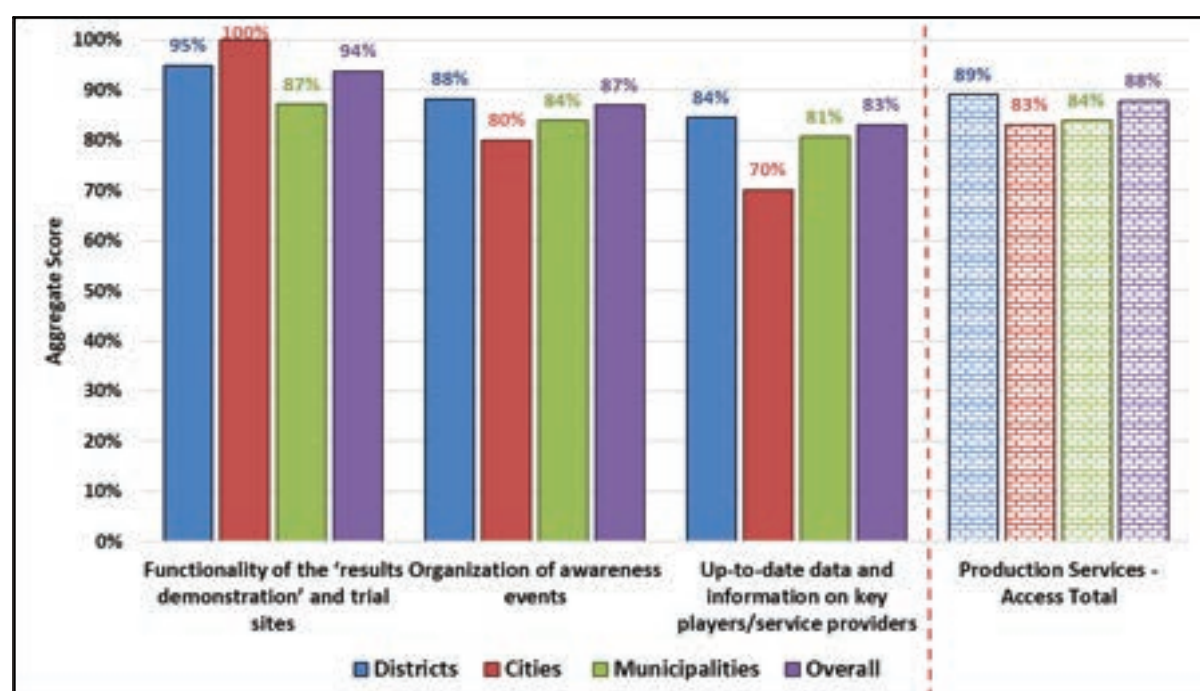


No. of LGs assessed = 176

### 7.3.2 Aggregate Scores for Accessible Production Service Outcomes

Figure 145 below shows aggregate scores for the three performance areas under Production Service Outcomes. Generally, District Local Governments performed well under this indicator (Access to production service outcomes), followed by Municipalities, and in third place were Cities. Both Cities and Municipalities scored below the average.

Figure 145: Production Performance Area – Access



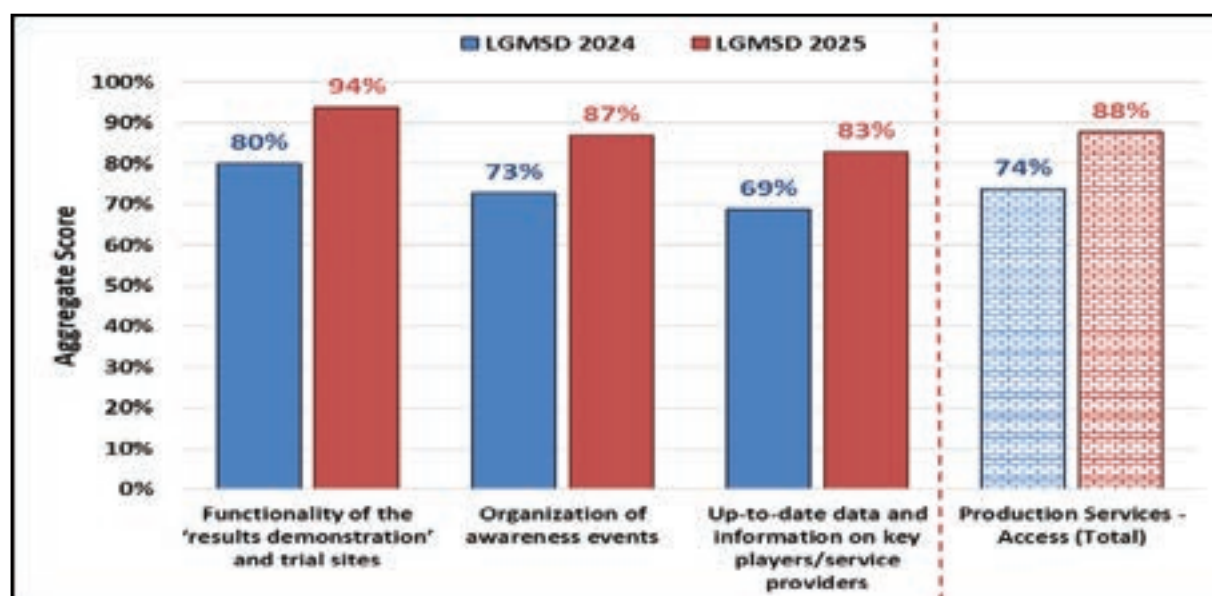
No. of LGs assessed = 176

Figure 145 above indicates the following:

- (i) **Functionality of the ‘results demonstration’ and trial sites:** The Cities performed very well under this indicator with a score of 100 percent, followed by District Local Governments at 95 percent, while the Municipalities scored lowest at 87 percent. The relatively low performance of Municipalities was contributed to by Tororo, Kabale, Mityana, and Kotido. On the other hand, the performance of District Local Governments was affected by those that scored zero, including Arua, Kitagwenda, Kabarole, Kikuube, Masindi, Moyo, and Mitooma. These Local Governments had functional results demonstration and trial sites; it was difficult to ascertain whether these sites were used to conduct farmer training, and farmers used them for learning purposes in the previous FY. For example, in Arua, the farmers (Benson Vugama Dante and Morghan Drapare) found on one of the sites indicated that they had never attended any training at that site! Some local governments failed this indicator because of poor record keeping or a lack of evidence to be provided during assessment; Tororo MC failed because of a lack of visitors' books.
- (ii) **Organization of awareness events:** The District Local Governments scored 88 percent, followed by Municipalities at 84 percent, and Cities with a score of 80 percent. Both Cities and Municipalities scored below average. This was attributed to a lack of evidence to prove that Lira and Hoima Cities organized awareness events during the previous FY2024/2025, aimed at bringing farmers and other sub-programme actors together. Similarly, Kapchorwa, Koboko, Kabale, Nebbi, and Kotido Municipal Councils never provided evidence of awareness events conducted aimed at bringing farmers and other stakeholders together.
- (iii) **Up-to-date data and information on key players (service providers):** Generally, all LGs assessed performed fairly well under this performance area. District Local Governments performed well with a score of 84 percent, followed by Municipalities with a score of 81 percent. Meanwhile, Cities had the lowest score, i.e., 70 percent. A total of 30 Local Governments scored zero under this assessment area. This was attributed to (mainly) the lack of a database containing details of service providers in the Local Government. For example, Agro-input dealers and Non-government organizations offering extension services signed memoranda of understanding (MOUs) with development partners, etc. The affected Cities and Municipalities include: Arua City, Gulu City, and Hoima City. Others were Kapchorwa Municipal Council, Iganga Municipal Council, Bugiri Municipal Council, Lugazi Municipal Council, Mityana Municipal Council, and Makindye-Ssabagabo Municipal Council. Meanwhile, the 21 District Local Governments that scored zero include: Gulu, Ngora, Kumi, Kabarole, Koboko, Butambala, Amuru, Kagadi, Kalangala, Adjumani, Zombo, Moyo, Amudat, Buliisa, Iganga, Kyankwanzi, Yumbe, Kiboga, Kasanda, Namutumba, and Napak.

Figure 146 below shows a general improvement in the performance of production service outcomes over the last two years. Overall, there were improvements in all the assessment areas. All three indicators improved by 14 percent.

Figure 146: Performance of Production Service Outcome over the last two years (2024 and 2025)–Access



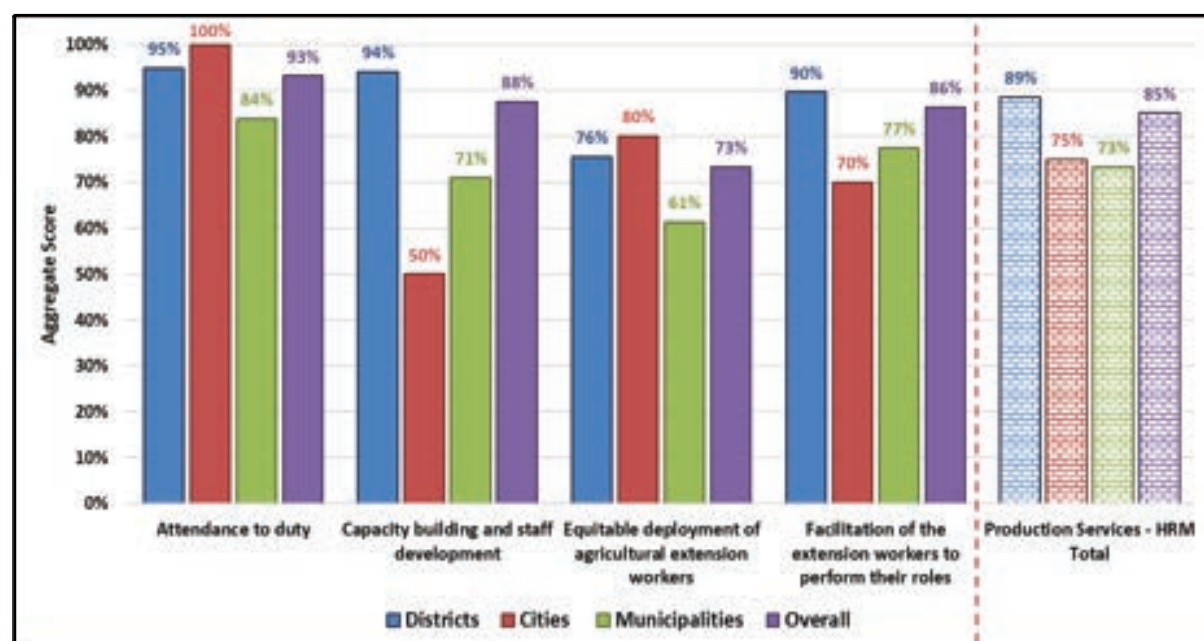
No. of LGs assessed = 176

## 7.4 Performance of Production Investment Management Process Indicators

### 7.4.1 Human Resource Management performance area

Figure 147 below shows aggregate scores for the four performance areas under human resource management. Overall, Districts performed well, followed by Cities, and finally, Municipalities in third and last position. However, both Cities and municipalities scored below average.

Figure 147: Production Performance Area–Human Resource Management



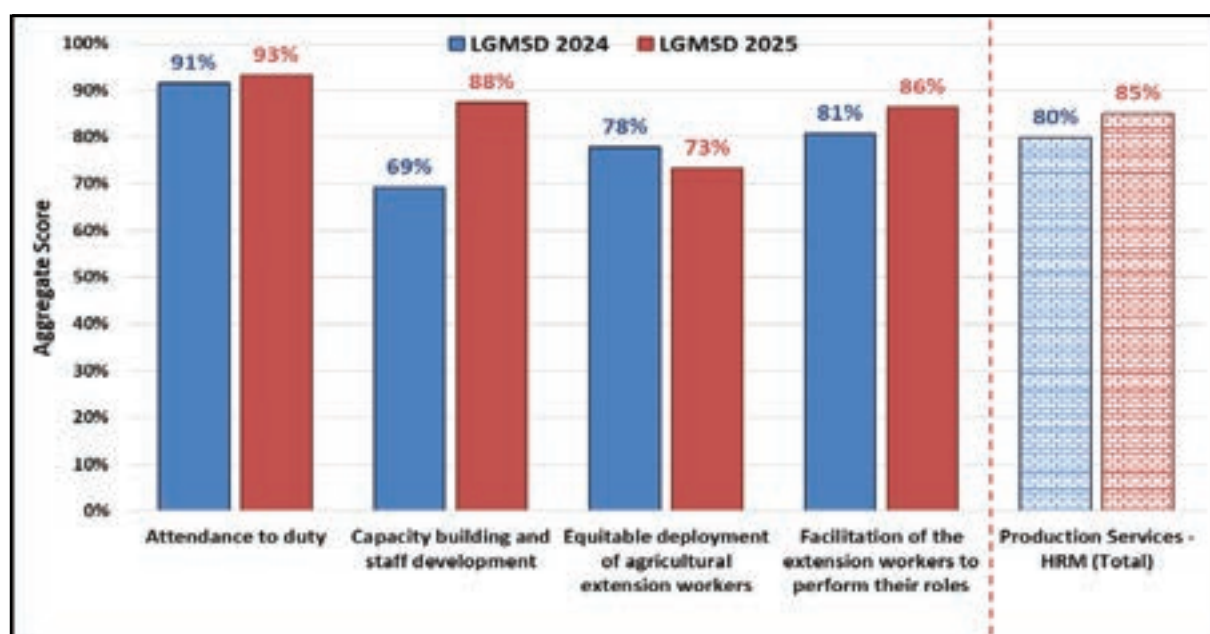
No. of LGs assessed = 176

Results from figure 147 above present the performance of Human Resource Management, per assessment area, as indicated below:

- i) **Attendance to duty:** Generally, there was good performance regarding attendance to duty. Cities performed best at 100 percent, followed by District Local Governments at 95 percent, and the lowest, below average, were the Municipalities at 84 percent. The District Local Governments that scored zero included: Kaberamaido, Rubanda, Kisoro, Amuria, Kapelebyong, Lamwo, and Madi-Okollo. Meanwhile, Koboko, Nebbi, Bushenyi- Ishaka, Kamuli, and Kotido Municipal Councils never had sufficient evidence to show that extension workers regularly sign the attendance books for their working days, nor minutes of engagement with production facility management.
- ii) **Capacity building and staff development:** Provision of capacity building to extension workers was challenging for cities and Municipalities. The highest score of 94 percent was attained by District Local Government. The District Local Governments that scored zero in this assessment area include: Arua, Gulu, Masindi, Kiboga, Soroti, Madi-Okollo, Kaliro, and Namayingo. Meanwhile, City and Municipal Local Governments posted poor results of 50 percent and 71 percent, respectively. The five Cities that performed poorly include: Fort-Portal, Arua, Gulu, Lira, and Hoima. On the other hand, 9 Municipalities scored zero, namely: Kasese, Tororo, Masindi, Nebbi, Bushenyi-Ishaka, Busia, Lugazi, Kamuli, and Kotido.
- iii) **Equitable deployment of agricultural extension workers:** There was no evidence that Gulu and Hoima Cities had deployed at least one extension worker in each of the Lower Local Governments as required. The District Local Governments were in second position with a deployment rate of 76 percent, followed by Municipal Local Governments at 61 percent. The Municipal Local Governments that contributed to the deployment rate of 61 are Ntungamo, Kisoro, Kumi, Kasese, Busia, Masindi, Bugiri, Iganga, Njeru, Ibanda, Mukono, Rukungiri, Kira, Mityana, Makindye-Ssabagabo, Nansana, Entebbe, Mubende, and Sheema.
- iv) **Facilitation of the extension workers to perform their roles:** District Local Government had the highest score of 90 percent, followed by Municipalities at 77 percent, and Cities were in third position with a score of 70 percent. The Cities that did not perform well included: Gulu and Hoima.

Figure 148 below shows a general improvement in the performance of production service outcomes over the last two years. Overall, there were improvements in all the assessment areas, except under “equitable deployment and staff development”. There was a decline of 5 percent in this category. This was attributed to the requirement under staff deployment, with at least one extension worker in each Lower Local Government. The Local Governments that failed to recruit and deploy at least one extension worker in each of the Lower Local Governments during the FY2024/2025 include: Apac Municipal Council, Abim District Local Government, Moroto Municipal Council, Kotido Municipal Council, and Kaabong District Local Government. Despite these challenges, capacity building and staff development showed significant improvement, followed by facilitation of extension workers, and in third position was attendance to duties.

**Figure 148: Performance in production service outcomes over the last two years (2024 and 2025)–Human Resource Management**

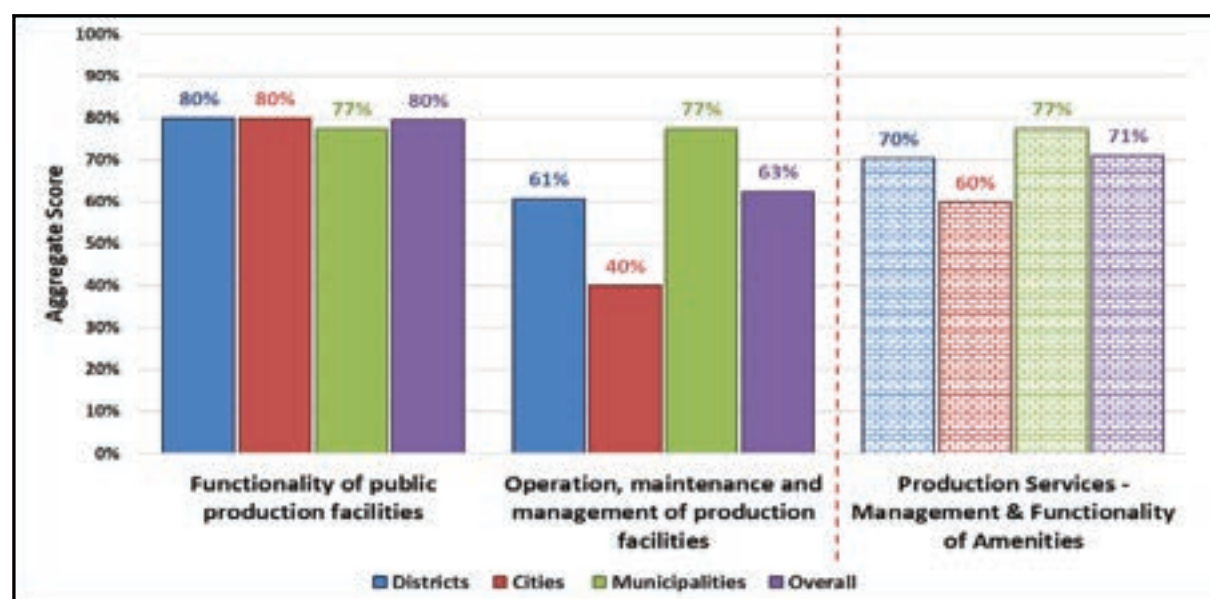


No. of LGs assessed = 176

#### 7.4.2 Management and Functionality of Amenities

Figure 149 below shows aggregate scores for the two performance areas under management and functionality of amenities. Overall, Municipalities performed well, with a score of 77 percent, followed by District Local Governments with a score of 70 percent, and finally, Cities in third and last position with a score of 60 percent. However, both Cities and District Local Governments scored below average.

**Figure 149: Production Performance Area – Management and functionality of amenities**



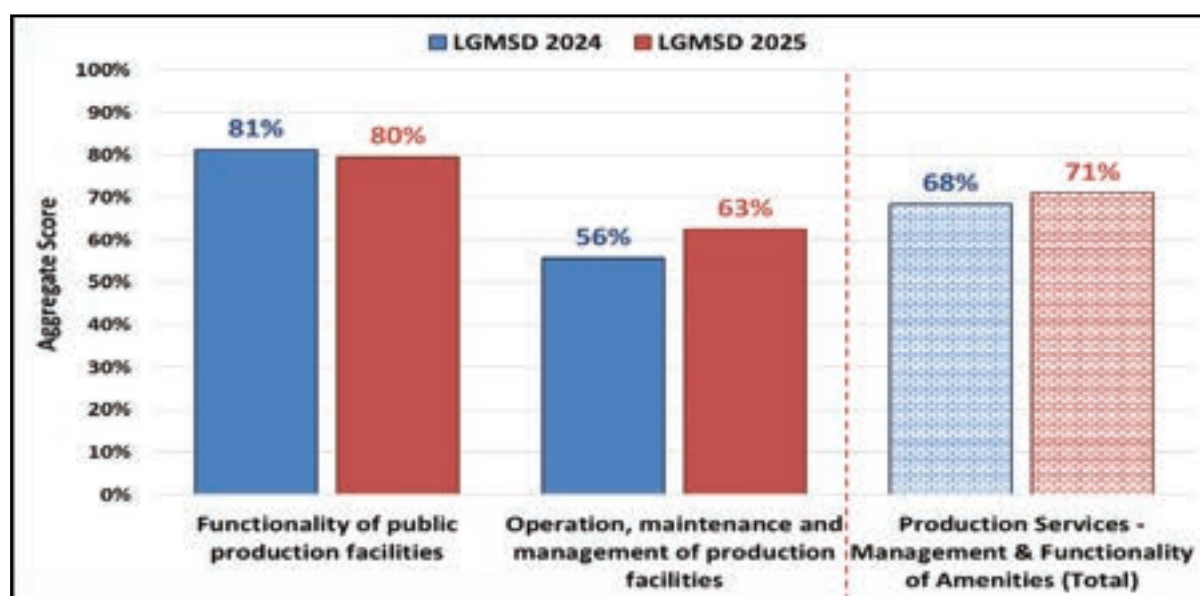
No. of LGs assessed = 176

The performance level under this assessment area is as detailed below:

- i) **Functionality of public production facilities:** District Local Governments and Cities tied up with a score of 80 percent, followed by Municipalities with a score of 77 percent. A total of 140 Local Governments had put in place the required public production facilities that included: (a) Agro-processing and storage facilities; (b) livestock water facilities; (c) livestock slaughter facilities; (d) milk processing plants; and (e) milk cooling plants, amongst others. However, while all the facilities were found to be in good working conditions, a number were simply non-functional due to a lack of utilities, e.g., electricity, water, etc. For example, there was limited evidence that Kapchorwa DLG had functional public production facilities. None of the sampled public production facilities visited was functioning. These include: Kaserem Area Cooperative and Marketing Enterprise Limited (Kaserem Subcounty), the milk cooler and coffee huller in Kapsinda Subcounty, and the maize mill hosted by Kapmworyomwo YAP Men and Women Maize Millers Association in Cheema Subcounty. The Kaserem maize mill was not operational due to a lack of access to high-voltage power. Similarly, both the milk cooler and coffee huller in Kapsinda Subcounty were non-functional due to a lack of high-voltage power and the absence of functional management structures. The maize mill in Cheema Subcounty was also non-functional as electricity had not been commissioned despite the installation of a transformer.
- ii) **Operation, maintenance, and management of production facilities:** The performance under this assessment area was poor across Local Governments. This scenario is not any different from what happened during the last assessment period. Despite the poor performance, Municipal Local Governments scored the highest at 77 percent, followed by District Local Governments with a score of 61 percent, and Cities were the last with a score of 40 percent. A total of 66 Local Governments never presented sufficient evidence to show that they provided technical support on the operation, maintenance, and management of the agricultural infrastructural facilities.

Figure 150 below shows mixed performance, a decline of one percent under “functionality of public production facilities” and an increment of seven percent under “Operations, maintenance, and management of production facilities”. The fall in the level of performance of public production facilities is of great concern to the government. This directly affects the government policy of encouraging value addition to our products.

**Figure 150: Performance of Production Service outcome over the last two years (2024 and 2025)–Management and functionality of amenities**

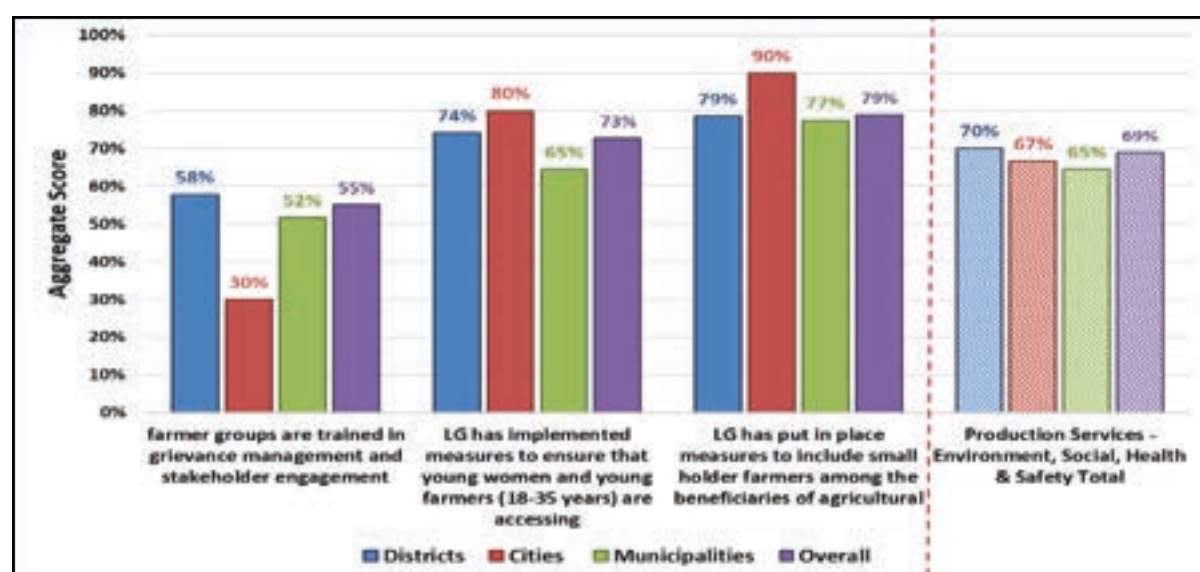


No. of LGs assessed = 176

#### 7.4.4 Environment, Social, Health and Safety Safeguards

Figure 151 below shows aggregate scores for three performance areas under Environment, Social, Health, and Safeguards disaggregated by Local Governments (LGs). Overall, Local Governments performed fairly in environmental, social, and health and Safety Safeguards. District Local Government scored 70 percent, followed by Cities with a score of 67 percent, and Municipalities were last with a score of 65 percent. The performance of both Cities and municipalities scored below the overall average.

**Figure 151: Production Performance Area – Environment, Social, Health and Safety Safeguards**

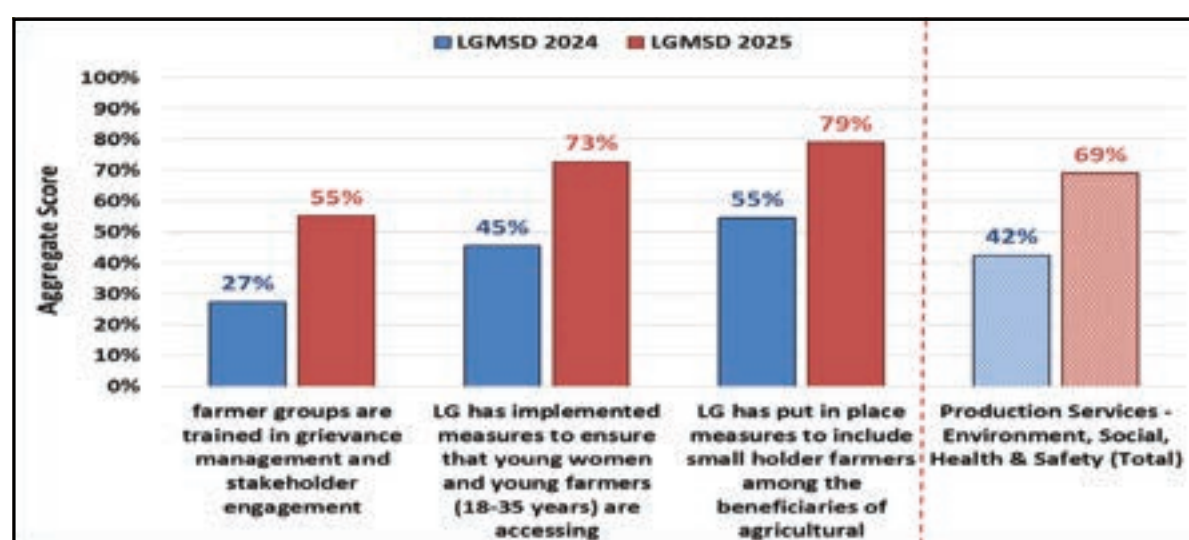


No. of LGs assessed = 176

The performance level under this assessment area is as detailed below:

- i) **Farmer groups are trained in grievance management and stakeholder engagement:** Performance under this indicator was not good; a total of 79 Local Governments (44.89%) scored zero. Thus, there was insufficient evidence on farmer groups' training in grievance management, stakeholder engagement, and management of agrochemicals across the affected Local Governments. Further, most Local Governments failed to present minutes of meetings of grievance management committees, nor did they have a Grievance Logbook for programmes such as PDM, UGIFT, etc. Amidst these challenges, 3 Cities (1.7%), 78 Districts (44.22%), and 16 Municipalities (9.09%) met this requirement and hence, were awarded the maximum score.
- ii) **The Local Government has implemented measures to ensure that young women and young farmers (18-35 years) are accessing services:** Cities performed well with a score of 80 percent, followed by DLGs with a score of 74 percent, and Municipalities were last with a score of 65 percent. The unsatisfactory level of performance was mainly attributed to a lack of deliberate measures to ensure that young women and young farmers aged 18-35 have access agriculture extension services. Further, low participation of young women and young farmers was linked to limited access to land and funds, in addition to a poor mindset.
- iii) **Local Government has put in place measures to include smallholder farmers among the beneficiaries of agriculture:** Cities performed well with a score of 90 percent, followed by District Local Governments with a score of 79 percent. Municipalities came third with a score of 77 percent, slightly below the average. A total of 37 Local Governments scored zero. This was attributed to limited evidence to show measures put in place to include smallholder farmers among beneficiaries across the 7 Municipalities, 29 District Local Governments, and Hoima City, thus contributing to inadequate performance.

**Figure 152: Performance of Production Performance Area–Environment, Social, Health, and Safety Safeguards**



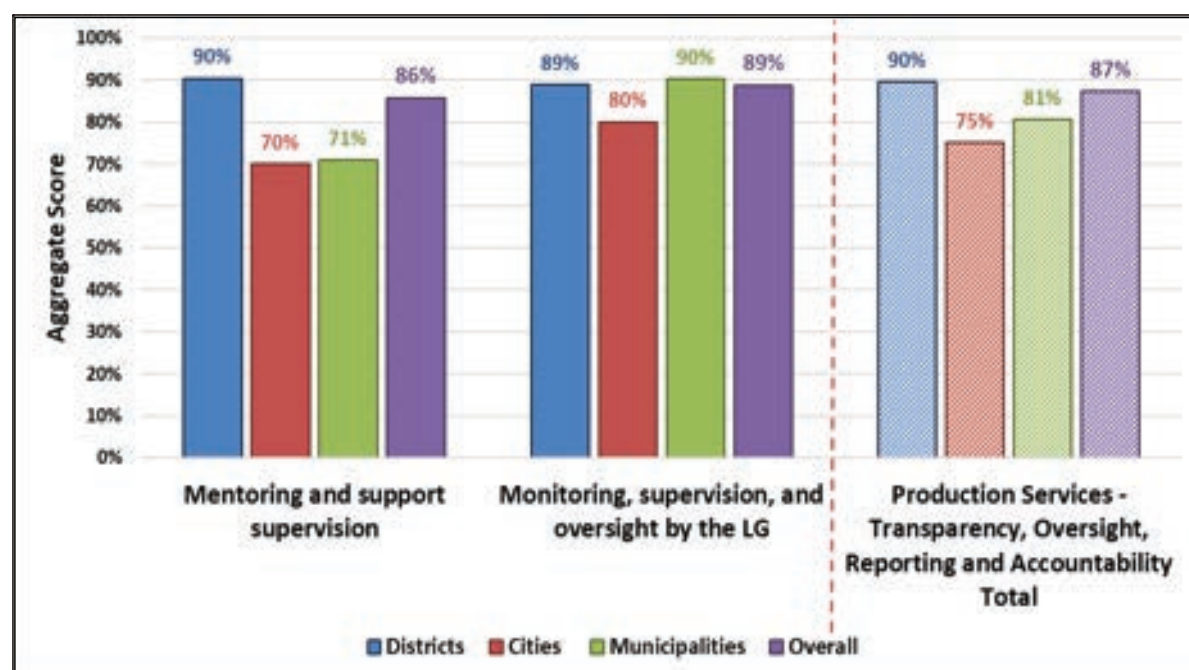
No. of LGs assessed = 176

Figure 152 above shows a general improvement in performance under this result areas. Training of farmers' groups, which was at 27 percent in 2024, moved to 55 percent in 2025. Secondly, Local Governments also performed by putting in place measures to ensure that young farmers (18–35 years) were included in the system and can easily access resources. The level of performance moved from 45 percent to 73 percent. Good results were also seen under measures to include smallholder farmers among the beneficiaries of agricultural activities. The performance level moved from 55 percent in 2024 to 79 percent in 2025.

#### 7.4.5 Transparency, Oversight, Reporting and Accountability

Figure 153 below shows aggregate scores for two performance areas under Transparency, Oversight, Reporting, and Accountability. Overall, District Local Governments performed very well, with a score of 90 percent, followed by Municipal Local Governments with a score of 81 percent. Cities trailed with a score of 75 percent, below the overall score.

**Figure 153: Production Performance Area**



**No. of LGs assessed = 176**

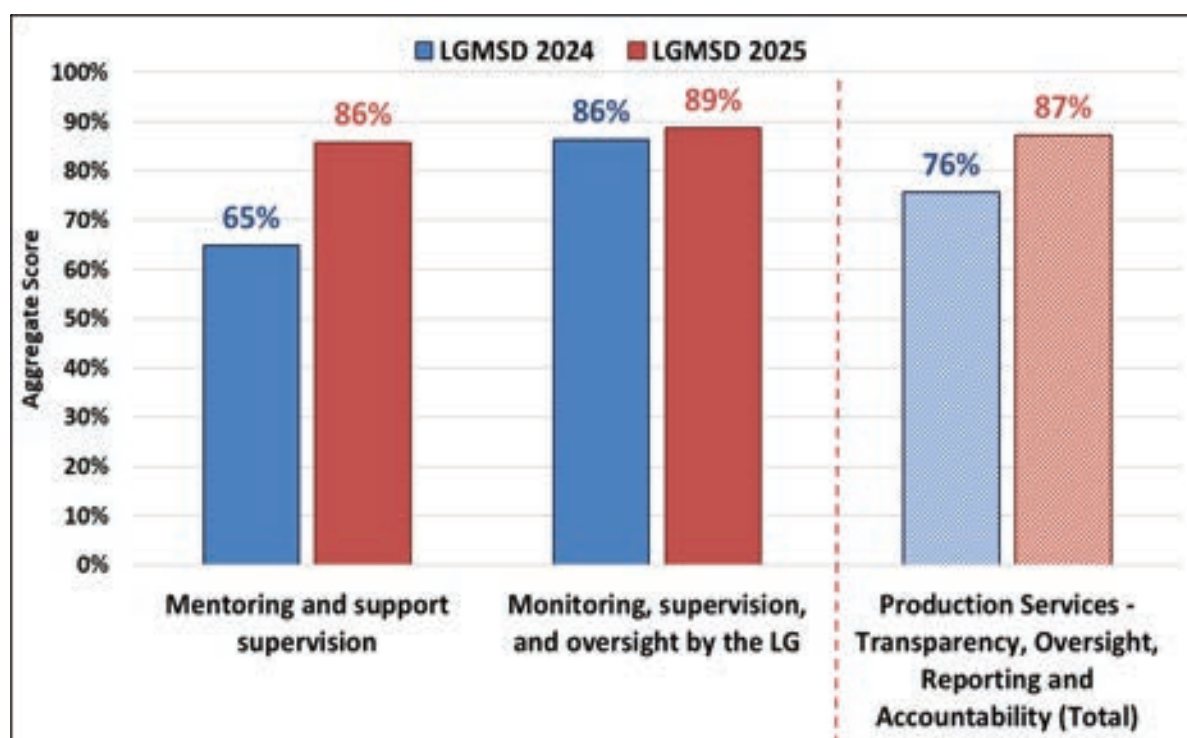
The detailed performance for each assessment area was summarized below:

- i) **Mentoring and support supervision of Agricultural extension workers:** The District Local Governments scored 90 percent, followed by the Municipalities at 71 percent. Cities trailed with a score of 70 percent. Three cities never had evidence of mentorship and supervision of the Lower Local Governments. This adversely affected the overall performance. The affected Cities were Arua, Gulu, and Mbarara. In addition, there was no evidence to show that these cities provided technical support to the agriculture extension workers within their Jurisdiction. On the other hand, only 13 Local Governments scored zero in this area. These include:

Arua, Kapchorwa, Kisoro, Koboko, Butambala, Kikuube, Bukedea, Adjumani, Zombo, Nebbi, Alebtong, Bugiri, and Nwoya District Local Governments.

- ii) **Monitoring, supervision, and oversight by the LG:** Municipalities was the best with a score of 90 percent, followed by Districts with a score of 89 percent, and the Cities trailed with a score of 80 percent; the overall performance was good. Thus, there was insufficient evidence of monitoring, supervision, and oversight at the local governments. Only 20 Local Governments (11.36%) scored zero in this area. The affected Local Governments were: Kyotera District, Arua District, Rubanda District, Kitagwenda District, Arua City, Lira City, Koboko District, Koboko Municipal Council, Kagadi District, Zombo District, Buikwe District, Masindi Municipal Council, Nebbi Municipal Council, Katakwi District, Nakapiripirit District, Kyankwanzi District, Soroti District, Pakwach District, Kanungu District, and Nwoya District.

**Figure 154: Performance of Production over the last two years (2024 and 2025)- Transparency, Oversight, Reporting, and Accountability**



**No. of LGs assessed = 176**

Figure 154 above indicates that the performance of production under transparency, oversight, reporting, and accountability. There was a general improvement in the two main areas. Mentorship and supervision moved from 65 percent in 2024 to 86 percent in 2025. Meanwhile, the level of performance under monitoring and oversight improved slightly, from 86 percent in 2024 to 89 percent in 2025.

## 7.5 Conclusions, Emerging Issues and Recommended actions

In conclusion, the 2025 Local Government Management of Service Delivery (LGMSD) Performance Assessment indicates a general improvement in the management and delivery of production services across Local Governments in Uganda. The overall average score for production service outcomes increased from 62 percent in 2024 to 72 percent in 2025, reflecting positive progress in both the accessibility and quality of agricultural services. More than half of the Local Governments assessed scored above the national average, demonstrating strengthened implementation of production-related interventions such as extension services, awareness creation, data reporting, and functionality of demonstration sites. Notably, accessibility of production services and the quality of extension support recorded significant improvements, while governance-related areas such as transparency, oversight, and accountability also continued to perform strongly.

Despite these improvements, the assessment reveals notable disparities in performance across Local Governments and regions. While some Local Governments such as Kiruhura District, Isingiro District, and Ibanda Municipal Council recorded outstanding performance, others remained persistently among the lowest performers. Eastern and Northern regions were particularly underrepresented among the top performers, while several Local Governments from these regions appeared among the bottom ten. In addition, the results highlight uneven performance across different categories of Local Governments, with Municipalities generally performing better than Districts and Cities, while Cities continued to lag behind in several assessment areas. The wide range between the highest and lowest scores further underscores the need for targeted support to underperforming Local Governments.

Given the above performance, the assessment also identifies key systemic challenges that require attention to sustain and deepen progress in production service delivery. Table 43 below presents the issues with the proposed recommendations and responsibility centers.

**Table 42: Emerging Issues and Recommended Actions from the LGMSD 2024 for Production Assessment**

| S/No | Emerging Issue                                                                       | Outstanding Challenges                                                                                                                                      | Recommended Action                                                                                                                                             | Responsibility Centre |
|------|--------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 1)   | Limited training of farmer groups in grievance management and stakeholder engagement | <ul style="list-style-type: none"><li>Performance under this indicator was not good. A total of 79 Local Governments (44.89%) scored zero in this</li></ul> | <ul style="list-style-type: none"><li>The issues of training in grievance management and stakeholder engagement should be prioritized at all levels.</li></ul> | MoGLSD                |

| S/No | Emerging Issue                                                                    | Outstanding Challenges                                                                                                                                                                                                                                  | Recommended Action                                                                                                                 | Responsibility Centre   |
|------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
|      |                                                                                   | assessment area.                                                                                                                                                                                                                                        |                                                                                                                                    |                         |
| 2)   | <i>Inadequate operation and maintenance of production facilities</i>              | <ul style="list-style-type: none"> <li>Performance under this assessment area was poor, especially the results posted by Cities, with a score of 40 percent.</li> </ul>                                                                                 | <ul style="list-style-type: none"> <li>Resources should be made available for O&amp;M</li> </ul>                                   | MoLG                    |
| 3)   | <i>Weaknesses in farmer institutional capacity building and staff development</i> | <ul style="list-style-type: none"> <li>The provision of capacity building to extension workers was challenging for cities. Five Cities scored zero, these include: Fort-Portal, Arua, Gulu, Lira, and Hoima.</li> </ul>                                 | <ul style="list-style-type: none"> <li>Staff development and training should be emphasized</li> </ul>                              | Local Government, MoLGs |
| 4)   | <i>Gaps in equitable deployment of agricultural extension workers</i>             | <ul style="list-style-type: none"> <li>There was a decline of 5 percent in this category because Local Governments that had deployed and assigned an extension worker to cover more than one Lower Local Government were adversely affected.</li> </ul> | <ul style="list-style-type: none"> <li>Recruit and deploy at least one extension worker in each Lower Local Government.</li> </ul> | LGs, MoPS, and MoFPED   |

| S/No | Emerging Issue                                                                                | Outstanding Challenges                                                                                                                                                                 | Recommended Action                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Responsibility Centre |
|------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 5)   | <i>Functionality of public production facilities</i>                                          | <ul style="list-style-type: none"> <li>Several public production facilities were found to be non-functional due to a lack of basic utilities such as water and electricity.</li> </ul> | <ul style="list-style-type: none"> <li>MAAIF should establish clear management structures for public production facilities such as markets, value addition centres, milk coolers, and community storage facilities. This can include facility management committees, regular maintenance schedules, and technical support for operators.</li> <li>MAAIF should engage relevant agencies to ensure provision of utilities such as electricity and water, which are critical for the functionality of value addition facilities.</li> </ul> | LG, MoEMD, MAAIF      |
| 6)   | <i>Mismatch in the IPFs issued by MoFPED and the MAAIF planning and budgeting guidelines.</i> |                                                                                                                                                                                        | <ul style="list-style-type: none"> <li>Need for strict adherence to the guidelines since some LGs like Kasese DLG just followed the MoFPED IPFs and could not comply to the guidelines.</li> </ul>                                                                                                                                                                                                                                                                                                                                        | MAAIF<br>MoFPED       |

## **PART C: VERIFICATION OF RESULTS FOR LOWER LOCAL GOVERNMENTS AND ASSESSMENT OF LOCAL CLIMATE ADAPTIVE LIVING FACILITY**

This section presents Level 1 of the LGMSD framework which is assessment and verification of results for; (i) Lower Local Governments and the assessment results for Local Governments implementing the LoCAL Climate Adaptive Living Facility Programme. It summarizes the process, scope, key findings, challenges and recommendations.

It is important to note that the above assessments at level 1 are conducted internally by the trained Local Government technical staff spearheaded by the Planning Unit for LLG assessment, Department of Health for Health assessment and Inspection Unit under the Education Department for primary schools. The assessment team procured by the Office of the Prime Minister then verifies the reports produced by the LG staff to ensure accuracy, completeness and credibility of the results. For last year's assessment, the verification exercise was undertaken alongside the assessment of LGs in November-December, 2025.

## 8.0 Performance Assessment and Verification of Results for Lower Local Governments

### 8.1 Introduction

The Lower Local Government Performance Assessment (LLG-PA) is aimed to evaluate the effectiveness and efficiency of service delivery at the grassroots level. Specifically, LLGPA has three objectives: (i) to address constraints to service delivery efforts in areas of; Health, Education, Water and Production at Lower Local Governments (LLG) level; (ii) to ensure proper implementation, monitoring and reporting on the Parish Development Model; and (iii) to incentivize Lower Local Government delivery and oversight in Crosscutting areas of; Planning & Budgeting, Procurement & Reporting, Financial & HR Management etc. Therefore, by analyzing key performance indicators, the 2025 assessment provided insights into areas needing improvement while also highlighting best practices.

The higher LGs conducted the assessment of their respective LLGs and submit the reports to Office of the Prime Minister (OPM), through the Online Performance Assessment Management System (OPAMS). The assessment for LLGs was guided by the Lower Local Government Performance Assessment (LLG-PA) Manual (May 2022), which was developed in close consultation with the LGMSD Taskforce, line ministries, and local governments. This manual was distributed to all local governments in July and August 2022, and the first assessment was conducted in September and October 2022.

Local Government Management of Service Delivery (LGMSD) Taskforce, coordinated by OPM, played a vital role in overseeing the assessment process. Comprehensive training and orientation sessions were organized for the Local Government Technical Planning Committees (TPCs), which are responsible for conducting assessments at the local level. The TPCs completed the assessment by the end of September, compiled and reviewed the reports, and submitted their findings to the OPM through the OPAMS for verification.

Findings from the LLG-PA inform policy formulation, resource allocation, and capacity-building initiatives such as Performance Improvement Plans (PIPs), ensuring that LLGs effectively contribute to national development goals. Through this systematic and evidence-based approach, Government identifies strengths, addresses performance gaps, and improves service delivery across all LLGs.

The verification of results for LLG was conducted to ensure the credibility of the results submitted to OPAMS and the respective line ministries. The Verification of the LLG Results also guided by the LLG-PA Manual (May 2022). This framework ensured consistency and standardization in evaluating the performance of LLGs across various thematic areas.

### 8.2 Scope

In 2025, 171 of the 176 total Local Governments (LGs) were able to undertake the assessment and submitted results of their Lower Local Governments. Therefore, the verification was also conducted in all the LGs although it involved sampling as guided by the Manual. The criteria involved sampling of four (4) LLGS (3 sub-counties and 1 town council) for every district and two (2) divisions for Cities and Municipal Local Governments;

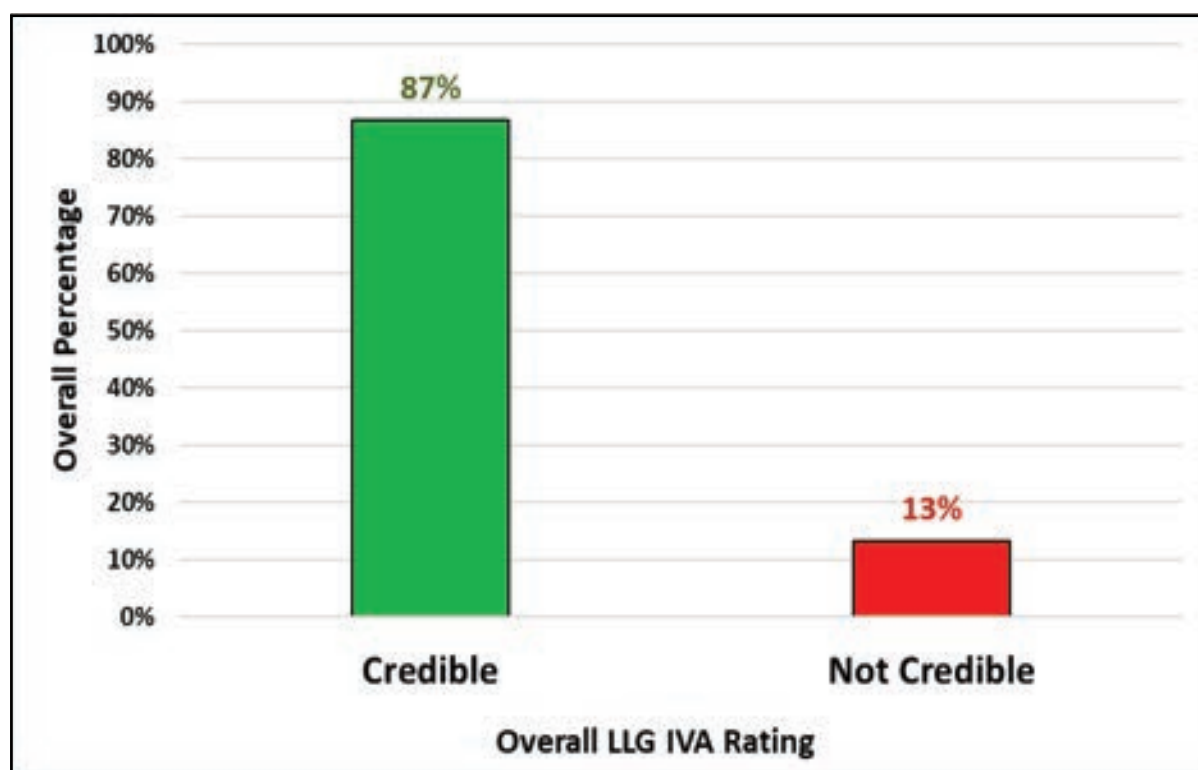
ensuring a mix of good and poor performers, old and new LLGs thus making a total of 622 LLGs verified.

### 8.3 Independent Verification of the LLG Results

The LGMSD assessment teams verified assessment reports for the LLGs and Service Delivery Facilities (health centers and primary schools) to ensure the credibility of the results submitted to OPAMS and the respective line ministries. This exercise took place concurrently with the assessment of Higher LGs in November and December 2025. The results, findings, and emerging issues were presented to the LGMSD task force for discussion and consideration.

The LLG results were rated credible if the deviation/variance for all the sampled LLGs fell within  $\pm 10\%$ . From figure 155 below, the verification of LLG results indicated that only 149 (87%) of the verified 171 LGs conducted a credible assessment (results being within  $\pm 10\%$ ) for their LLGs while 22 LGs (13%) did not conduct a credible assessment.

**Figure 155: Overall Credibility Rating of LLG Performance Assessment**



**No. of LGs verified = 171**

Figure 155 above presents the credibility rating of the LLG Performance Assessment based on the Independent Verification Assessment (IVA). The two key categories assessed are:

1. Credible (87%) – Represented in green, indicated LLGs whose performance assessments were considered valid and reliable.
2. Not Credible (13%) – Represented in red, showed LLGs where the assessment findings had credibility issues, such as inconsistencies, data inaccuracies, or irregularities.

The assessment exercise results indicate that 87% of LGs attained credible assessment ratings, while 13% were classified as not credible. This substantial 74-percentage-point gap demonstrates a strong overall performance and reflects significant progress in the credibility of assessment outcomes compared to previous cycles (2024), where a considerably lower proportion (52%) of LGs achieved undisputed results. The findings therefore, confirm that the majority of LGs are increasingly complying with established assessment standards and reporting requirements.

Several factors contributed to the high rate of this credible assessments, partly attributed to improved adherence to assessment timelines, enabling the timely submission of well-prepared reports supported by appropriate evidence and clear justification of scores. Furthermore, the increased attention accorded to the assessment process by both LGs and LLGs contributed to the provision of satisfactory documentation and compliance with prescribed guidelines.

The results demonstrate remarkable institutional strengthening in assessment compliance and reporting standards across most LGs. However, the 13% of non-credible assessments signals the need for sustained and targeted interventions. Government should institutionalize continuous capacity building for Technical Planning Committee (TPC) assessors and LLG staff, with emphasis on the Assessment Manual requirements, evidence-based reporting, and effective records management systems. Strengthening these areas will help consolidate gains made, close the remaining performance gaps, and ensure uniform credibility across all local governments in the subsequent assessment cycles.

**Table 43: Distribution of the Overall Credibility Rating of LLG Performance Assessment**

| Lots                                               | No. of LLGs | Credible     | No. of LLGs | Not Credible | Total No. of LLGs Verified |
|----------------------------------------------------|-------------|--------------|-------------|--------------|----------------------------|
| Lot 1 - West Nile, Acholi & Lango A                | 88          | 14.1%        | 16          | 2.6%         | 104                        |
| Lot 2 - Teso, Lango B & Karamoja                   | 83          | 13.3%        | 27          | 4.3%         | 110                        |
| Lot 3 - Bukedi, Elgon & Busoga A                   | 102         | 16.4%        | 6           | 1.0%         | 108                        |
| Lot 4 - Ankole, Kigezi & Rwenzori/Toro A           | 98          | 15.8%        | 4           | 0.6%         | 102                        |
| Lot 5 - Mukono, Mpigi, Masaka & Busoga B           | 83          | 13.3%        | 17          | 2.7%         | 100                        |
| Lot 6 - Bunyoro, Rwenzori/Toro B, Mubende & Luwero | 86          | 13.8%        | 12          | 1.9%         | 98                         |
| <b>Total</b>                                       | <b>540</b>  | <b>86.8%</b> | <b>82</b>   | <b>13.2%</b> | <b>622</b>                 |

**No. of LGs verified = 176**

Table 44 above outlines the credibility distribution of the LLG Performance Assessment across six regional clusters. The credibility ratings were categorized into two groups: Credible (Green) and Not Credible (Red), along with the total number of LLGs in each Lot. The analysis of Regional Lot Performance revealed varying levels of credibility, highlighting regional disparities in service delivery.

The Best Performing Lot, with the most credible LLGs, was Lot 4 (Ankole, Kigezi, and Rwenzori/Toro A) and Lot 3 (Bukedi, Elgon & Busoga A).

- a. In Lot 4, 98 LLGs were verified, with 16% rated as credible and only 1% as not credible.

- b. In Lot 3, 102 LLGs were verified with 16% rated as credible and only 1% as not credible.
- c. Lot 1 (West Nile, Acholi & Lango A), Lot 2 (Teso, Lango B & Karamoja) and Lot 5 (Mukono, Mpigi, Masaka & Busoga B) exhibited the highest percentage of non-credible assessments at 3%, 4% and 3% respectively.
- d. Lot 6 (Bunyoro, Rwenzori/Toro B, Mubende & Luwero) with 86 verified LLGs had moderate performance that showed a relatively balanced credibility rating of; 14% rated as credible and only 2% as not credible.

Overall, out of 622 LLGs verified, 540 (87%) were rated credible, while 82 (13%) were rated not credible. This marginal difference of (74%) suggested significant improvements in the credibility ratings for the LLG performance assessment. Unlike in the last year's LLG assessment where some regions (e.g., Ankole, Kigezi) performed significantly better than others, which indicated regional disparities in service delivery, this time round, there hasn't been significant disparity in the credibility rating. This implies that credibility structures must continue to be enforced and prioritized, particularly in the low-performing regional Lots.

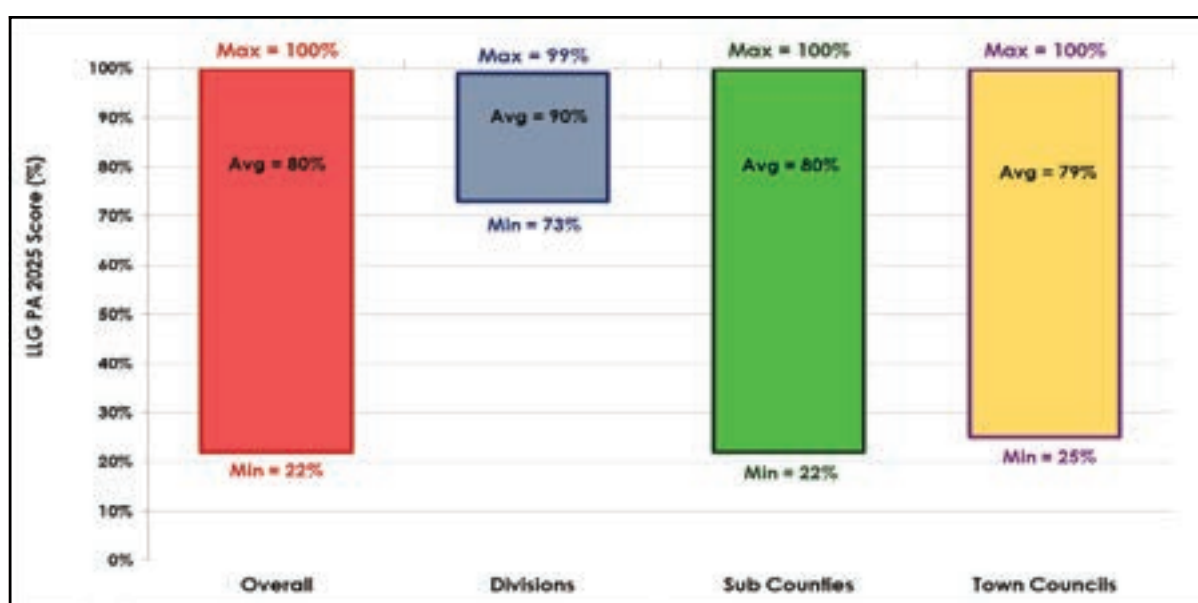
## 8.4 Overall Results for Performance Assessment of the LLGs

### 8.4.1 Relative Orientation of the Maximum, Average and Minimum Composite scores

The relative orientation of the maximum, average, and minimum composite scores in the LLG assessment highlights disparities and consistencies LLG service delivery.

Figure 156 below presents the 2025 LLGs Performance Assessment (PA) results disaggregated into Overall performance, Divisions, Sub-Counties, and Town Councils. The analysis highlights three key performance indicators for each category: maximum (Max), minimum (Min), and average (Avg) scores, expressed as percentages.

**Figure 156: Polarity of Scores for LLGs in Lower Local Government PA 2025**



No. of LLGs verified = 2071

The **Divisions** recorded the strongest and most consistent performance among all LLG categories. They attained an average score of 90%, with performance ranging from a minimum of 73% to a maximum of 99%. The relatively narrow performance band (73%–99%) reflects a high degree of consistency and institutional stability, indicating that most Divisions are operating within acceptable and competitive performance thresholds.

The **Sub-Counties** demonstrated a broader performance spread. While some Sub-Counties achieved the maximum score of 100%, others recorded scores as low as 22%. Despite this wide variation, the average score of 80% indicates that a substantial proportion of Sub-Counties performed satisfactorily. The presence of very low scores, however, signals uneven institutional capacity and operational challenges in the respective LGs.

The **Town Councils** exhibited a similar pattern of variability, with scores ranging from a high of 100% to a low of 25%. The average score of 79% closely mirrors that of the Sub-Counties (80%), suggesting comparable overall performance levels. Nonetheless, the wide performance gap highlights the coexistence of high-performing and significantly underperforming Town Councils.

In terms of comparative assessment, the overall results reveal marked disparities across LLG categories. Divisions demonstrated relatively stable and consistently high performance, with even the lowest-performing Division achieving 73%. In contrast, Sub-Counties and Town Councils showed extreme variations, with some entities attaining perfect scores while others fell below 30%. This disparity underscores structural and capacity-related differences across 622 LLGs.

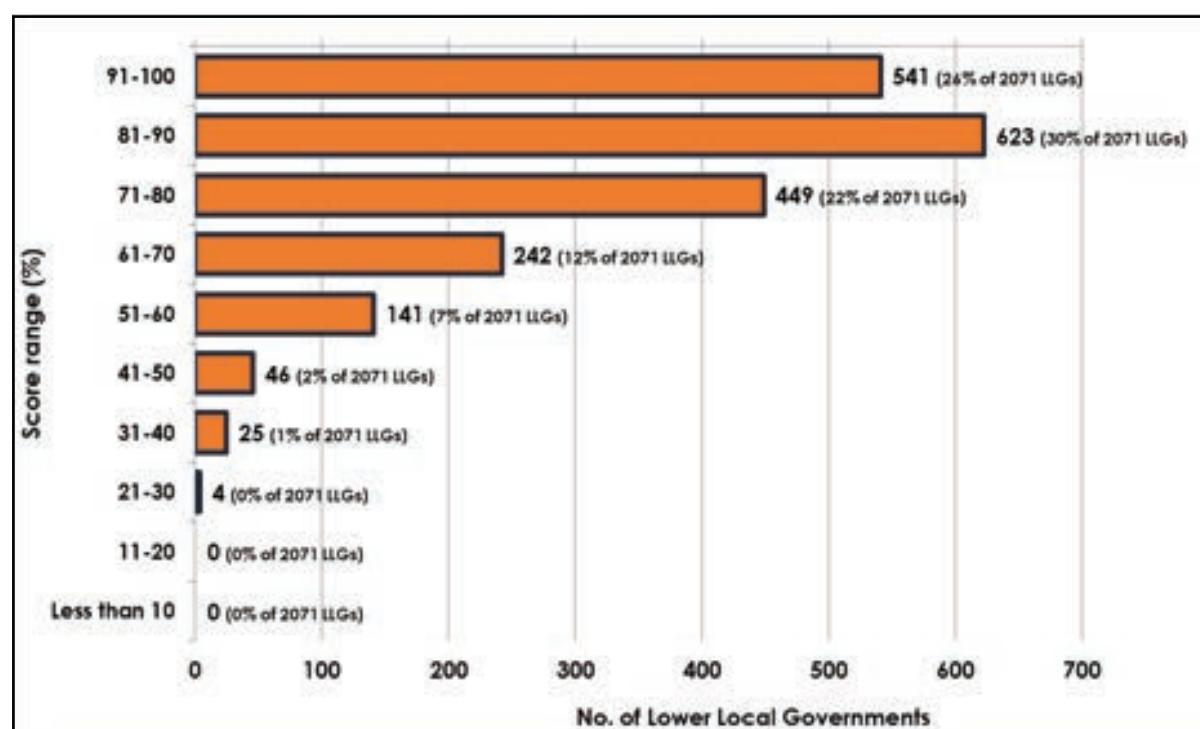
In conclusion, the 2025 LLG Performance Assessment confirms strong institutional performance among the Divisions and generally satisfactory average performance among Sub-Counties and Town Councils. However, the occurrence of very low scores (22% and 25%) points to systemic weaknesses in specific LLGs, particularly within the Sub-County and Town Council categories.

As part of the mitigation measures, Government should adopt a distinguished policy response that consolidates gains in high-performing Divisions while implementing targeted Performance Improvement Plans (PIPs) for the lowest-performing LLGs. Priority interventions should include strengthened technical supervision, enhanced capacity building, improved financial and records management systems, and structured mentoring by high-performing peer LLGs. Addressing these disparities is essential to promote equity, enhance service delivery standards, and ensure more balanced and sustainable performance outcomes across all LLGs.

#### **8.4.2 Distribution of Lower Local Governments across Composite Score Ranges – LLG PA 2025**

Figure 157 below presents the distribution of Lower Local Governments (LLGs), which includes Divisions, Town Councils, and Sub-Counties, across various score ranges in the 2025 Local Government Management of Service Delivery Performance Assessment (LGMSD PA).

**Figure 157: Distribution of all LLGs (Divisions, Town Councils, and Sub Counties) across score ranges for the LLG PA 2025**



**No. of LLGs verified = 2071**

The dashed red trend line shows the overall percentage of LLGs that have achieved specific performance levels.

The total number of LLGs assessed was 2,071, and their distribution across score ranges was: 91-100% → **541** LLGs (26%), 81-90% → **623** LLGs (30%), 71-80% → **449** LLGs (22%), 61-70% → **242** LLGs (12%), 51-60% → **141** LLGs (7%), 41-50% → **46** LLGs (2%), 31-40% → **25** LLGs (1%), 21-30% → **4** LLGs (0%), 11-20% → **0** LLGs (0%) and Less than 10% → **0** LLGs (0%)

Overall, the LLG PA 2025 revealed that most (78%) of the Lower Local Governments performed well, scoring above 70% and 3% scored below 50%. This indicates a significant improvement compared to last year's LLG-PA where 68% scored above 70% and 8% scored below 50%.

### **8.4.3 Ranking of Local Governments in the Lower Local Government Performance Assessment 2025**

Tables 45 and 46 present the ranking of the Local Governments (LGs) in the 2025 Lower Local Government Performance Assessment (LLG PA). They rank districts, cities, and municipal councils based on aggregated performance scores.

**Table 44: Ten (10) LGs with Highest Scoring LLGs in Lower Local Government Performance Assessment 2025**

| Rank 2025 | Vote Name                | Score 2025 |
|-----------|--------------------------|------------|
| 1         | Bushenyi District        | 100%       |
| 2         | Ibanda District          | 99%        |
| 2         | Masaka city              | 99%        |
| 2         | Gulu city                | 99%        |
| 5         | Mbarara city             | 98%        |
| 5         | Rwampara District        | 98%        |
| 5         | Masaka District          | 98%        |
| 8         | Kabale Municipal Council | 97%        |
| 8         | Kira Municipal Council   | 97%        |
| 8         | Hoima District           | 97%        |

**No. of LLGs assessed = 2071**

Table 45 above presents the top 10 highest-scoring Local Governments (LGs) in the 2025 Lower Local Government Performance Assessment (LLG PA). It ranks districts, cities, and municipal councils based on their aggregated performance scores.

Bushenyi District achieved the highest score, ranking 1st with an aggregate score of 100%. Ibanda District, Masaka city & Gulu city followed closely in 2<sup>nd</sup> place with scores of 99%. Mbarara city, Rwampara District & Masaka District all scored 98%. The remaining three LGs; Kabale Municipal Council, Kira Municipal Council & Hoima District each received a score of 97%. Five out of the top 10 LGs were districts: Bushenyi District, Ibanda District, Rwampara District, Masaka District & Hoima District. There were three cities: Masaka city, Gulu city & Mbarara city and two municipal councils: Kabale MC and Kira MC.

The western region has the highest representation, contributing six LGs (Bushenyi DLG, Ibanda DLG, Mbarara city, Rwampara DLG, Kabale MC and Hoima DLG) to the top ten. The central region is represented by Masaka City, Masaka DLG and Kira MC, while the northern region has Gulu City.

**Table 45: Bottom (10) LGs with Lowest scoring LLGs in Lower Local Government Performance Assessment 2025**

| Rank 2025 | Vote Name                | Score 2025 |
|-----------|--------------------------|------------|
| 162       | Tororo District          | 65%        |
| 162       | Otuke District           | 65%        |
| 162       | Bugiri Municipal Council | 65%        |
| 165       | Zombo District           | 64%        |
| 166       | Agago District           | 62%        |
| 166       | Nakaseke District        | 62%        |
| 166       | Mayuge District          | 62%        |
| 169       | Kanungu District         | 60%        |
| 170       | Madi-Okollo District     | 57%        |
| 170       | Lamwo District           | 57%        |

**No. of LLGs assessed = 2071**

Table 46 above highlights the ten lowest-scoring Local Governments (LGs) in the 2025 Lower Local Government Performance Assessment (LLG PA).

The 2025 Lower Local Government Performance Assessment (LLG PA) results indicate a notable upward shift in the performance of the ten lowest-scoring Local Governments (LGs). In the 2024 LLG-PA, the bottom ten LGs recorded aggregate scores ranging between 35% and 58%. In contrast, the 2025 LLG-PA results show that the lowest ten LGs scored within a higher percentage range of (57% to 65%).

This positive movement reflects an overall improvement in minimum performance thresholds across LLGs and suggests that interventions undertaken over the past year such as enhanced supervision, technical support, and compliance monitoring may be yielding results. The upward adjustment of the performance floor indicates gradual strengthening of institutional systems, planning processes, and adherence to assessment requirements among previously underperforming LGs. While these LGs remain within the lowest performance bracket relative to their peers, the improved score range demonstrates progress toward acceptable standards and reduces the performance gap observed in the previous year assessments.

At the bottom of the list, Lamwo DLG & Madi-Okollo DLG ranked last (170<sup>th</sup> place) with the lowest score of 57%. Followed by Kanungu DLG which had a score of 60%, while Mayuge DLG, Nakaseke DLG & Agago DLG scored 62%, Zombo DLG 64% and Bugiri MC, Otuke DLG & Tororo DLG each came up with a score of 65%.

Nine out of the ten lowest-scoring LGs were districts, indicating systemic challenges at the district level. Only one Municipal Council (Bugiri) appeared in the bottom rankings. Notably, Northern Uganda dominated this list of poor performance, with districts such as Lamwo DLG, Madi-Okollo DLG, Agago DLG, Zombo DLG and Otuke DLG all featuring among the lowest scorers. In contrast, the eastern region is represented by Tororo DLG, Mayuge DLG & Bugiri MC, the western region by Kanungu DLG and the central region by Nakaseke DLG.

#### **8.4.4 Best and Worst Scoring Indicators in LLG PA 2025 across all Performance Areas**

Table 47 below presents a performance ranking of various local government performance indicators for 2025, highlighting their respective scores.

**Table 46: Overview of the top Ten (10) scoring Performance Indicators under Lower Local Government Performance 2025**

| Rank 2025 | Vote Name                                                                   | Score 2025 |
|-----------|-----------------------------------------------------------------------------|------------|
| 1         | Publicized the list of Lower Local Government staff                         | 98%        |
| 2         | Submitted Annual Financial Statement to the Auditor General on time         | 93%        |
| 3         | Farmer trainings carried out through farmer field schools                   | 91%        |
| 3         | Submission of the Q4 financial and physical progress report by 30th July    | 91%        |
| 3         | Farmer awareness and mobilization campaigns carried out                     | 91%        |
| 6         | Functional Health Unit Monitoring Committee in place                        | 89%        |
| 6         | Investments in LLG Budget complying to DDEG investment menu                 | 89%        |
| 6         | Submission of the Q3 financial and physical progress report by 15th April   | 89%        |
| 6         | Submission of the Q2 financial and physical progress report by 15th January | 89%        |
| 6         | Conducted awareness campaigns on Primary Health Care                        | 89%        |

**No. of LLGs assessed = 2071**

**Table 47: Overview of the bottom Ten (10) scoring Performance Indicators under Lower Local Government Performance 2025**

| Rank 2025 | Vote Name                                                                                    | Score 2025 |
|-----------|----------------------------------------------------------------------------------------------|------------|
|           |                                                                                              |            |
| 52        | Annual Infrastructure inventory and condition survey report prepared                         | 55%        |
| 53        | OSR to the administrative units remitted                                                     | 51%        |
| 54        | Functional Development Control Team in place                                                 | 50%        |
| 55        | Collected targeted OSR for previous FY                                                       | 48%        |
| 56        | LLG did not use more than 20 of the OSR on councilors allowances                             | 46%        |
| 57        | An O&M Annual Plan prepared                                                                  | 43%        |
| 58        | Streets named, plots numbered, roads surveyed and demarcated                                 | 40%        |
| 59        | Detailed physical development plan(s) in place                                               | 33%        |
| 59        | Spent OSR of not less than 20 on O&M                                                         | 33%        |
| 61        | Infrastructure consistent with the approved PDP and planning compliance certificate in place | 19%        |

**No. of LLGs assessed = 2071**

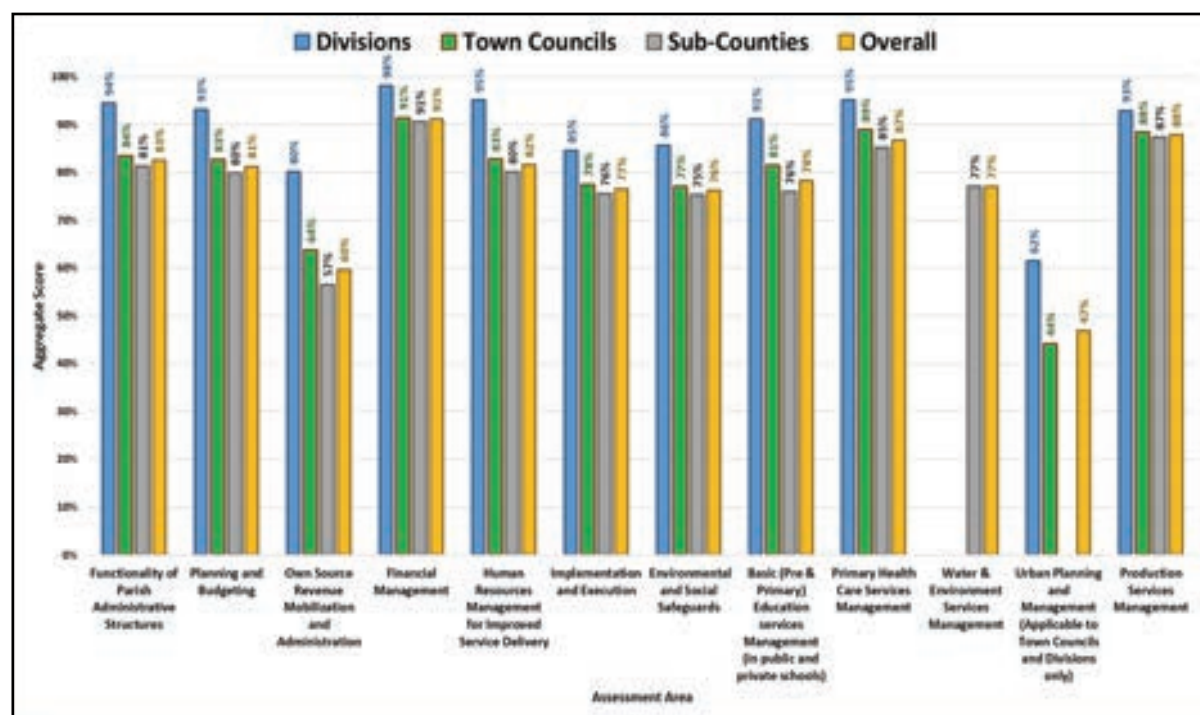
## 8.5 Overview of Performance for LLGs in the Different Performance Measures

The performance measures of LLGs were analyzed based on twelve thematic areas: the functionality of parish administrative structures, planning and budgeting, own-source revenue mobilization and administration, financial management, human resource management, project implementation and execution, environmental and social safeguards, basic pre-primary education services, primary healthcare services, water, and environmental services, urban planning and management, and production services management.

### 8.5.1 Overall Performance for LLGs per Assessment Area in LLG PA 2025

Figure 158 below presents the aggregate scores covering 2,071 LLGs (Divisions, Town Councils, and Sub-Counties). Divisions consistently outperformed both Town Councils and Sub-Counties in all assessment areas, with Sub-counties exhibiting the lowest performance. Comparatively, the scores for “Financial Management” were scored highest at 91% overall, while “Own source revenue mobilization” (60%) and “Urban planning & management” (47%) were conspicuously low.

**Figure 158: Aggregate Scores Per Assessment Area between Divisions, Town Councils, and Sub Counties in LLG PA 2025**



Results from the figure 158 above show the following scored:

- (i) **Functionality of Parish Administrative Structures:** Divisions at 94%, Town Councils at 84%, and Sub-Counties at 81%, and an overall score of 83%.

- (ii) **Planning and Budgeting:** Divisions scored 93%, Town Councils 83%, Sub-Counties 80%, and the overall score was 81%.
- (iii) **Own Source Revenue Mobilization & Administration:** Divisions scored 80%, Town Councils 64%, Sub-Counties 57%, and the overall score was 60% (up from 52% in 2024).
- (iv) **Financial Management:** Divisions scored 98% (the highest), Town Councils and Sub-Counties both at 91%, and also an overall score of 91% (an increase from 87% scored in LLG-PA 2024).
- (v) **Human Resource Management for Improved Service Delivery:** Divisions at 95%, Town Councils at 83%, Sub-Counties at 80%, and an overall score of 82% (up from 72% in 2024).
- (vi) **Implementation and Execution:** Divisions at 85%, Town Councils at 78%, Sub-Counties at 76%, and the overall score at 77% (a decline from 81% in LLG-PA 2024).
- (vii) **Environmental & Social Safeguards:** Divisions scored 86%, Town Councils 77%, Sub-Counties 75%, and the overall score was 76% (up from 71% in 2024).
- (viii) **Basic (Pre-& Primary) Education Services Management:** Divisions scored 91%, Town Councils 81%, and Sub-Counties 76%, with an overall score of 78% (up from 74% in 2024).
- (ix) **Primary Health Care Services Management:** Divisions scored the 95%, with Town Councils at 89%, Sub-Counties at 85%, and an overall score of 87% (an increase from 83% in 2024).
- (x) **Water & Environment Services Management:** conducted for Sub-Counties only, the overall score was 77%, and improvement from the overall score of 72% in 2024).
- (xi) **Urban Planning & Management:** relevant to Divisions and Town Councils, had Divisions scoring 62%, Town Councils at 44%, and an overall score of 47%, up from 42% in 2024.
- (xii) **Production Services Management:** Divisions were at 93%, Town Councils at 88%, Sub-Counties at 87%, and an overall score of 88% (up from 85% in 2024).

Given the performance by the thematic areas, revenue collection and urban planning require continued targeted Performance Improvement Plans (PIPs) and evaluation of the LLG PA 2024 PIPs towards bridging the performance gap between Divisions, Town Councils, and Sub-Counties.

## 8.5.2 Functionality of Parish Administrative Structures

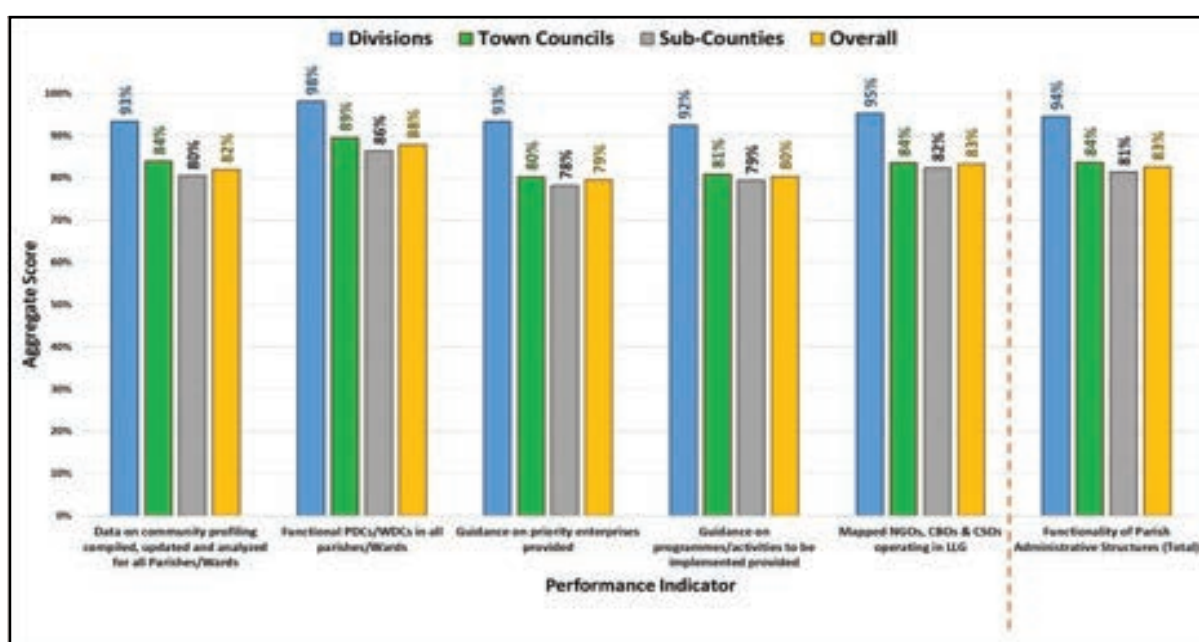
Figure 159 overleaf presents the aggregate scores per the 2025 Lower Local Government Performance Assessment (LLG PA) indicator for the functionality of parish administrative structures under LLG-PA 2025. These performance indicators provide a detailed breakdown of key aspects of parish-level governance, comparing the administrative levels of Divisions, Town Councils, and Sub-Counties.

Five performance indicators were measured including:

- (i) Data on community profiling compiled, updated and analysed at parishes/wards;
- (ii) Functional PDCs/WDCs in all parishes/wards;
- (iii) Guidance on priority enterprises provided;
- (iv) Guidance on programmes/activities to be implemented provided; and
- (v) Mapped NGOs, CBOs & CSOs operating in LLG.

Results presented in the figure 159 below show, Divisions consistently led the Town Councils and Sub-Counties across all five indicators, with scores ranging from 93%-100%. The highest performance for Divisions was observed in the indicator of “Guidance on programmes/activities to be implemented provided”. In this indicator, Divisions achieved a score of 100% and by comparison, Town Councils and Sub-Counties both scored 78% there by an overall of 80%. “Functional PDCs and WDCs” scored an overall of 88%, with Divisions at 98%, Town Councils at 89% and Sub-Counties at 86%. In terms of “mapping of NGOs, CBOs, and CSOs” scored 94% for Divisions, 84% for Town Councils, and 75% for Sub-Counties, leading to a 77% overall score. Regarding “Data on Community Profiling Needs Strengthening”, Divisions received 93%, Town Councils got 84%, Sub-Counties got 80%, making an overall score of 82%. The “Guidance on programmes/activities to be implemented provided” scores show Divisions at 97%, Town Councils at 81% and Sub-Counties at 76%, resulting to 79% the lowest overall score of functionality of Parish administrative structure.

**Figure 159: Aggregate Scores per Indicator for Functionality of Parish Administrative Structures under LLG PA 2025**



No. of LLGs assessed = 2071

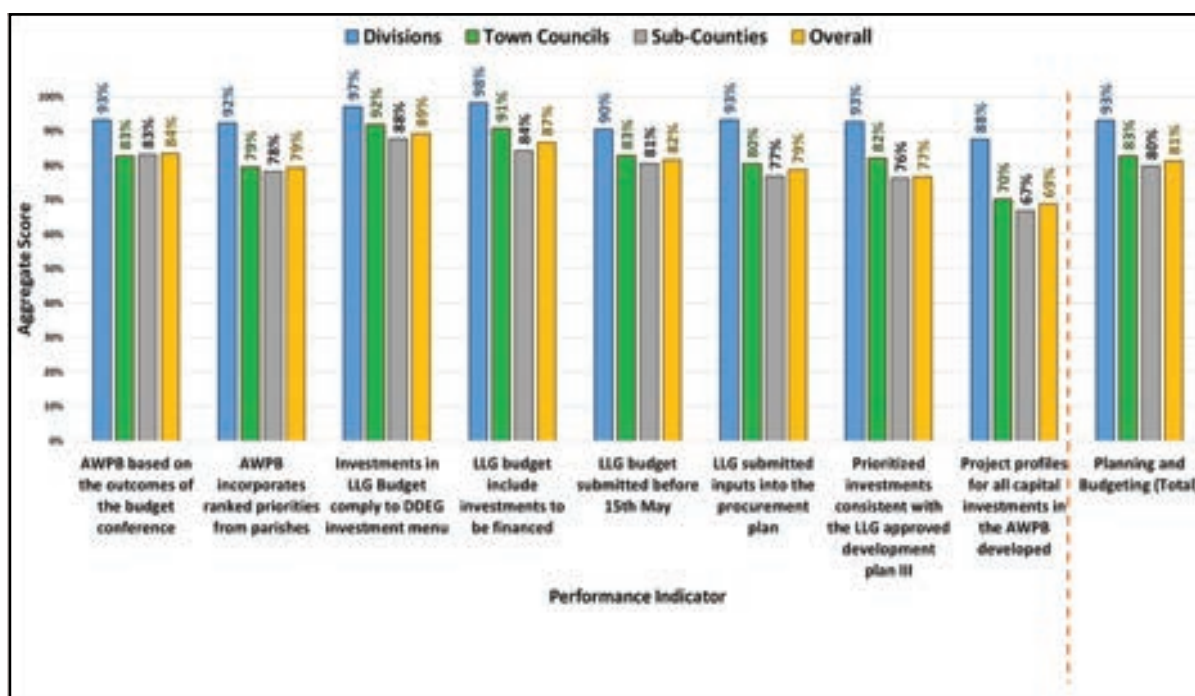
In summary, the Functionality of Parish Administrative Structures scores totaled to 94% in Divisions, 84% in Town Councils, and 81% in Sub-Counties, with an overall score of 83%. This is an improvement in performance compared to 2024 results whose overall score was 77%. Overall all indicators performed relatively well but more effort is required on giving guidance on programmes/activities to be implemented by people accessing Parish Development Model funds.

### 8.5.3 Planning and Budgeting

Figure 160 below displays a bar chart of the aggregate scores per indicator for Planning and Budgeting of the LLG PA 2025 across the three administrative levels: of Divisions, Town Councils, and Sub-Counties.

As shown in figure 160, Divisions scored highest in all indicators, achieving an overall total “Planning and Budgeting” score of 93%, remaining significantly higher than the scores for Town Councils at 83% and Sub-Counties at 80%.

**Figure 160: Aggregate Scores per Indicator for Planning and Budgeting under LLG PA 2025**



**No. of LLGs assessed = 2071**

The performance across the administrative units shows the best overall indicator was “Investments in Local Government budgets comply with the District Development Equalization Grant (DDEG) investment menu,” at 89%, with Divisions scored at 97%, Town Councils at 92% and Sub-Counties scored 88%. The lowest overall indicator was “Project profiles for all capital investments in the Annual Work Plan Budget (AWPB) Developed”; Divisions scored 88%, Town Councils 70%, and Sub-Counties 67%, resulting in the lowest overall score of 69%. This was however an improvement from 63% scored in LLG PA 2024 for the same indicator.

The “Annual Work Plan Based (AWPB) on the outcomes of the Budget Conference” was 93% for Divisions, 83% for Town Councils, and 83% for Sub-Counties, resulting in an overall

score of 84%. For the indicator “Local Government budgets submitted before May 15<sup>th</sup>”, Divisions achieved 90%, Town Councils 83%, and Sub-Counties scored 81%, resulting in an overall score of 82%. In “Local Government submitted inputs into the procurement plan”, Divisions scored 93%, Town Councils 80%, and Sub-Counties 77%, yielding an overall score of 79%.

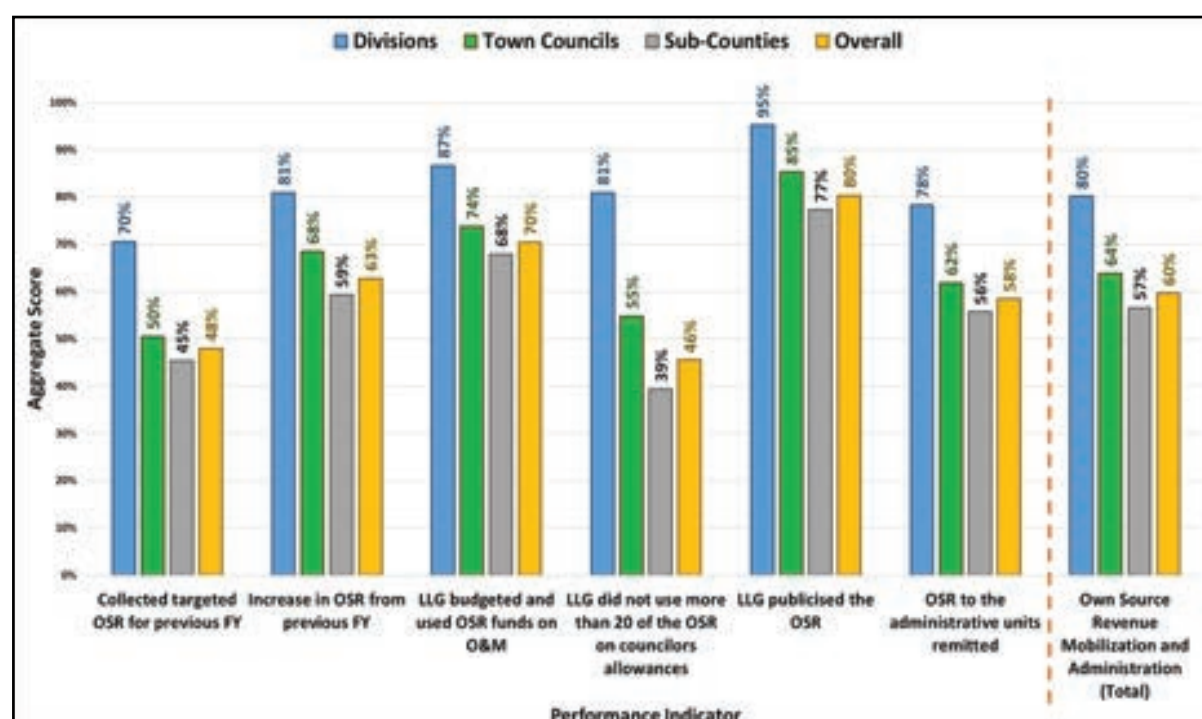
Generally, Divisions consistently lead by 10-21% over other with 7 out of 8 indicators above 90%, thereby maintaining stronger financial planning and budget execution. Overall, Divisions scored 86%, while Sub-Counties scored higher than Town Councils, at 83% and 80% respectively. This led to an overall average total score of 81%.

#### 8.5.4 Own Source Revenue Mobilization and Administration

Figure 161 below shows a comparative analysis of the performance of different levels of local governments: Divisions, Town Councils, and Sub-Counties across various indicators related to Own Source Revenue (OSR) mobilization and administration.

Results from the figure show Divisions consistently outperformed both Town Councils and Sub-Counties across all indicators, with their highest scores in "LLG publicizing OSR" (95%). Conversely, Sub-Counties struggled the most in nearly all areas, particularly in limiting OSR expenditure on councilors' allowances (39%). Town Councils displayed moderate performance, with scores closer to those of Sub-Counties than Divisions.

**Figure 161: Aggregate Scores per Indicator for own Source Revenue Mobilization and Administration under LLG PA 2025**



No. of LLGs assessed = 2071

Results above indicate that Divisions consistently outperform Town Councils and Sub-Counties across all Own Source Revenue (OSR) performance indicators, with scores generally ranging from 70% to 95%. The strongest performance is observed in “LLG

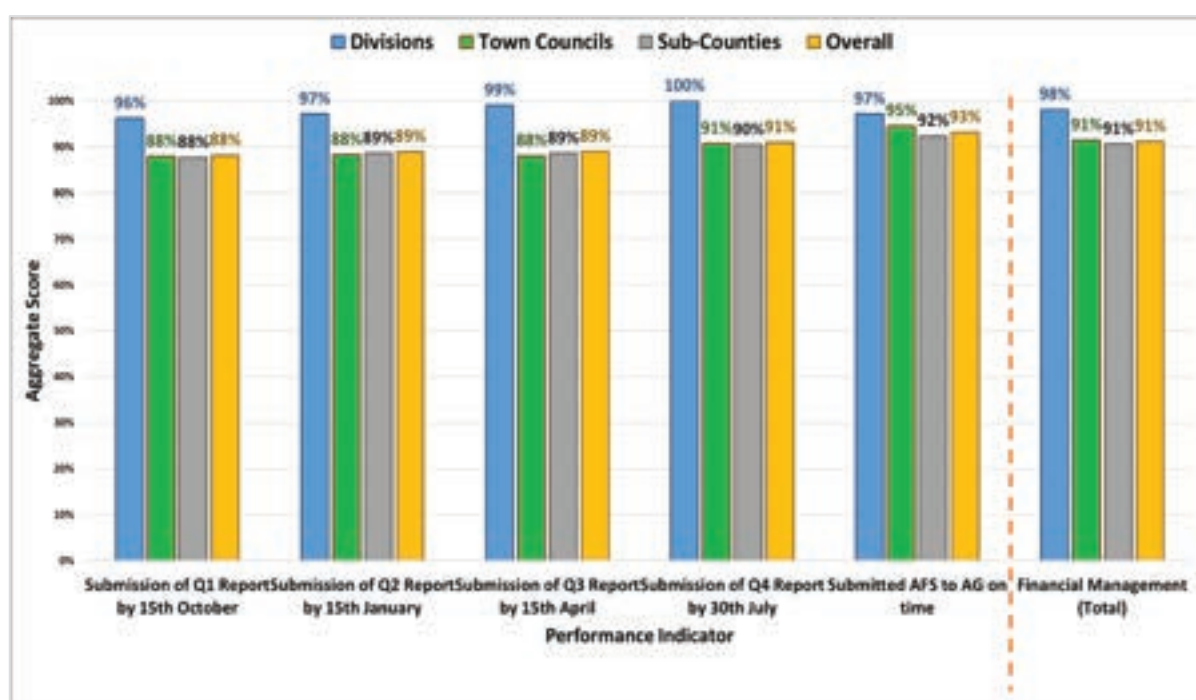
publicised the OSR” (95% for Divisions, 85% for Town Councils, and 77% for Sub-Counties), indicating effective communication and transparency efforts. Similarly, relatively high scores are recorded for “LLG budgeted and used OSR funds on O&M” and “Increase in OSR from previous FY,” suggesting progress in planning and revenue growth. However, weaker performance is evident in areas such as “LLG did not use more than 20% of OSR on councillors’ allowances,” particularly among Sub-Counties (39%), pointing to challenges in expenditure discipline. Overall scores follow the same pattern, with Divisions leading (around 80%), followed by Town Councils (64%) and Sub-Counties (57%).

## 8.5.5 Financial Management

Figure 162 below shows an analysis of Financial Management Performance across Divisions, Town Councils, and Sub-Counties, along with an overall performance score. It assesses the timeliness of financial reporting and the submission of financial statements to the Auditor General (AG).

Results from the figure show Divisions consistently outperform the other administrative units across all indicators, scoring between 96% and 100%. This clearly shows Divisions were the most reliable in timely reporting and financial management. Town Councils and Sub-Counties hover around the same range (88–95%), showing steady but less impressive performance compared to Divisions.

**Figure 162: Aggregate Scores per Indicator for Financial Management under LLG PA 2025**



**No. of LLGs assessed = 2071**

The comparative assessment of financial reporting and management across Divisions, Town Councils, and Sub-Counties reveals notable disparities in performance. Divisions consistently demonstrate superior compliance, achieving scores between 96% and 100% across all reporting deadlines and financial management indicators. Their reliability in

timely submission of quarterly reports and adherence to financial management standards sets a benchmark for efficiency and accountability.

In contrast, Town Councils and Sub-Counties exhibit moderate but less consistent performance, with scores ranging from 88% to 95%. While they maintain steady compliance, their results fall short of the standards set by Divisions, particularly in the submission of Q1-Q3 reports where scores remain clustered around 88–89%. This performance gap contributes to the overall aggregate score of 91%, which, although commendable, reflects the need for improvement among the weaker units.

Submission of Q4 reporting showed the strongest collective performance, where Divisions achieved full compliance (100%), and Town Councils and Sub-Counties showed slight improvement (91% and 90%, respectively). Submission of Annual Financial Statements (AFS) to the Auditor General also reflects relatively strong compliance, with Divisions at 97% and other units ranging between 92–95%.

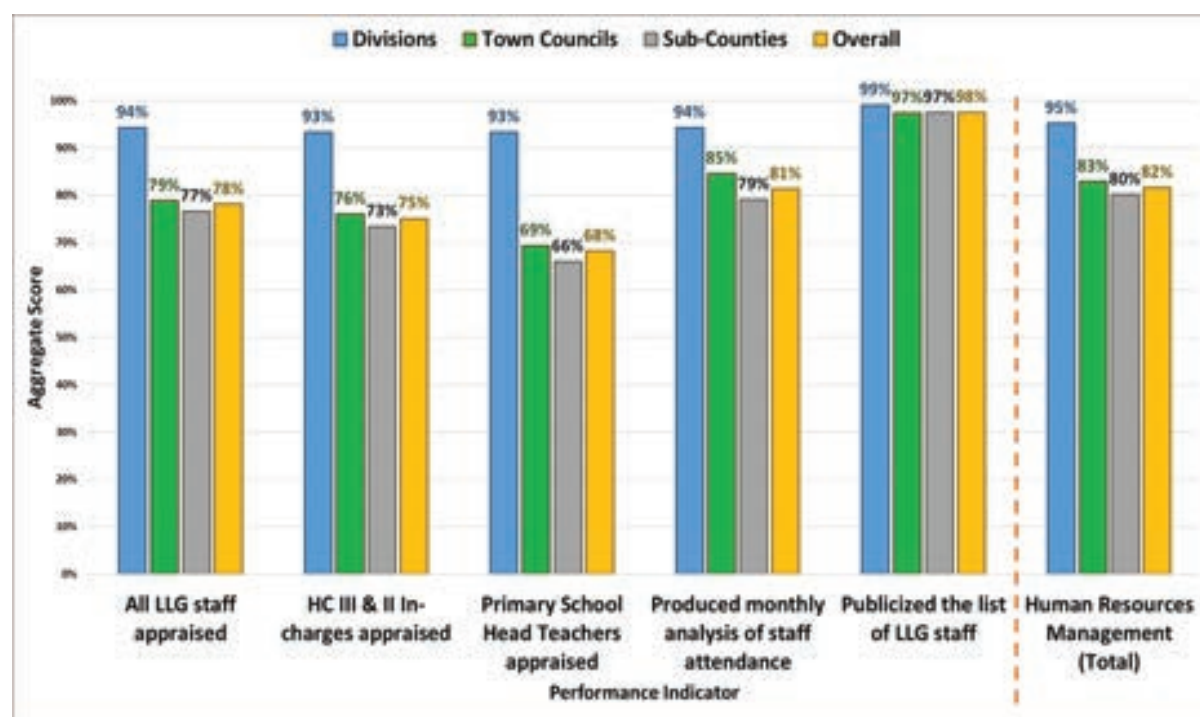
Overall, the analysis underscores the critical role of Divisions in driving high standards of financial accountability. To enhance overall performance, targeted interventions such as capacity building, peer learning, and strengthened monitoring mechanisms should be prioritized for Town Councils and Sub-Counties. By addressing these gaps, the administrative units can collectively raise compliance levels, ensuring timely reporting and robust financial management across all tiers.

### **8.5.6 Human Resource Management**

The analysis of Human Resource Management (HRM) performance indicates Divisions emerged as the top-performing administrative unit, maintaining a 92% aggregate score and consistently led in every indicator. While performance in transparency remains high, significant gaps persist in educational staff appraisals and attendance analysis, particularly at the sub-county level. The assessment evaluated five key HRM performance indicators related to staff appraisals, attendance monitoring, and public accountability.

Figure 163 below provides an analysis of HRM performance across Divisions, Town Councils, and Sub-Counties, along with an overall performance score.

**Figure 163: Aggregate Scores per Indicator for Human Resource Management under LLG PA 2025**



**No. of LLGs assessed = 2071**

Staff appraisal and compliance showed a high level of compliance for general staff appraisals in Divisions (100%). However, this drops to 88% for Town Councils and 82% for Sub-Counties for this same indicator.

The data reveals a weakness in the appraisal of Health and Education staff. The “Health Center (HC) III & II In-charges appraised” indicator showed a notable lag, with Sub-Counties and Town Councils scoring 89% and 81%, respectively. Similarly, the “Primary School Head Teachers appraised” was the lowest-performing indicator with 68% overall. Sub-Counties struggled significantly here, scoring only 66%.

The highest level of compliance was observed in the indicator "Publicized the list of LLG staff." All entities performed exceptionally well here, with Divisions at 100% and an overall average of 98%. This suggests a strong, standardized adherence to transparency guidelines across all LLG levels.

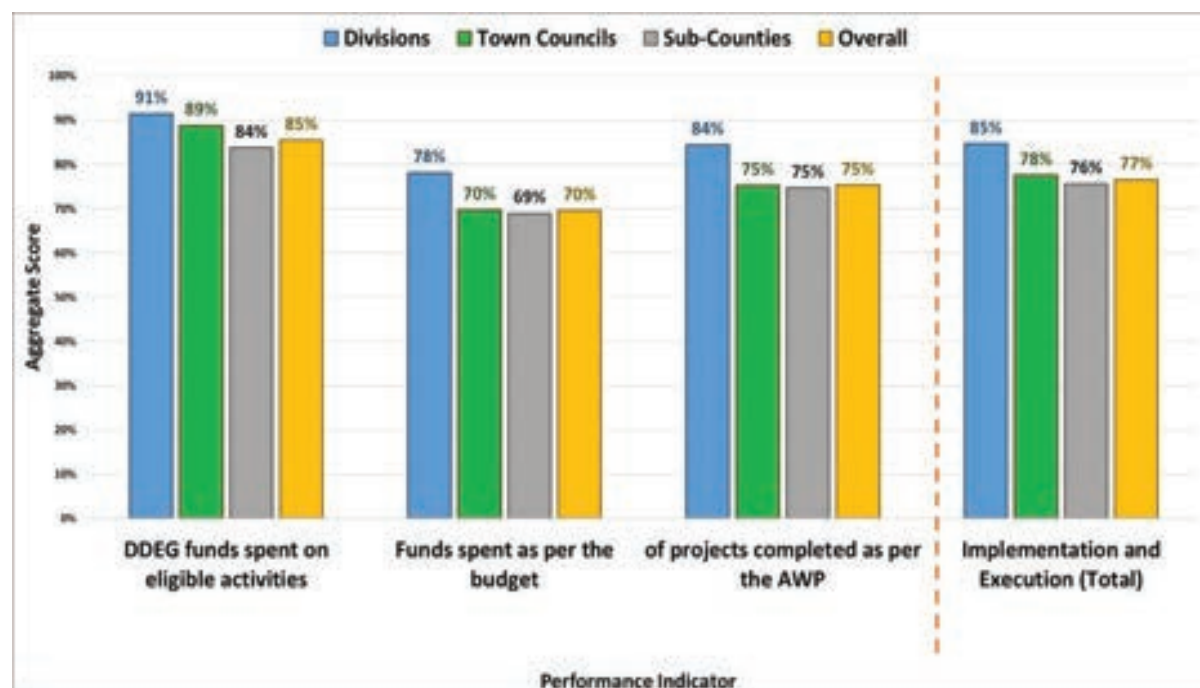
Divisions achieved 94% in producing monthly attendance reports, Town councils 85% achieved while Sub-Counties stood to 79%, indicating a potential need for better digital tracking or administrative support in these areas.

Overall, Divisions consistently outperformed other across all indicators, achieving the highest aggregate scores in every assessed area. Town Councils and Sub-Counties displayed similar performance patterns; however, Town Councils slightly outperformed Sub-Counties in most indicators. The overall performance scores were relatively high at 82%, indicating moderate to strong compliance with human resource management standards.

### 8.5.7 Implementation and Execution

Figure 164 below presents analysis of Implementation and Execution under LLG across Divisions, Town Councils, and Sub-Counties, with an overall performance score. It focuses on how funds are spent and how well projects are completed according to plans.

**Figure 164: Aggregate Scores per Indicator for Implementation and Execution under LLG PA 2025**



**No. of LLGs assessed = 2071**

The data on DDEG fund utilization on eligible activities indicator depicts Divisions led with 94%, closely followed by Town Councils at 93%. Sub-Counties exhibited a notable lag at 82%, suggesting either a lack of technical capacity to identify eligible projects or administrative hurdles in rural settings.

Funds spent as per Budget was the lowest-performing area across the three indicators, with an overall average of only 70%. No entity category reached 80% in this metric. Divisions performed best at 78%, Town councils scored 70% while Sub-Counties were at the bottom with 69%. This indicates a general challenge in accurate financial forecasting attributed to significant mid-year budget reallocations.

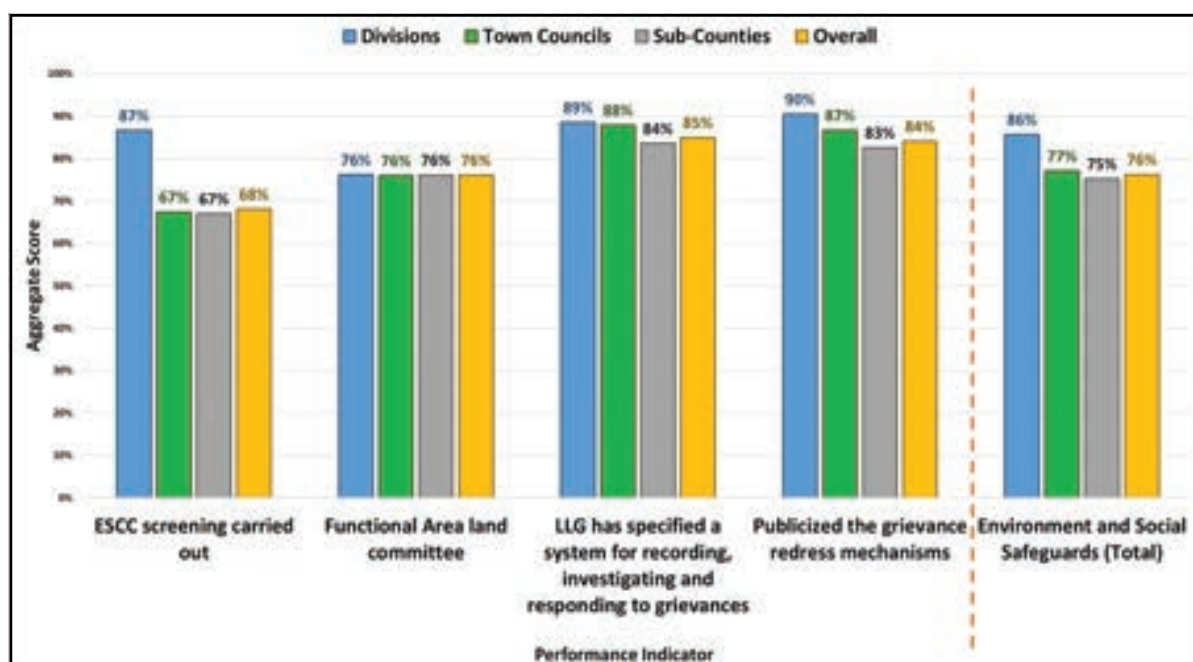
The data physical completion rate of projects against the Annual Work Plan (AWP) measured as a Percentage of Projects Completed as per AWP, indicated that Divisions achieved 88% completion. Both Town Councils and Sub-Counties stagnated at 77% resulting into an overall average of 78% for the whole indicator.

### 8.5.8 Environment and Social Safeguards

This section analyses the adherence of Divisions, Town Councils, and Sub-Counties to Environment and Social Safeguards (ESS). The data shows while foundational systems for grievance handling and public information were robust, there was a significant

performance disparity in the execution of environmental screenings, particularly between urban and rural entities. The figure 165 herein illustrates the implementation of Environment and Social Safeguards (ESS) across various administrative units: Divisions, Town Councils, and Sub-Counties.

**Figure 165: Aggregate Scores per Indicator for Environmental and Social Safeguards under LLG PA 2025**



**No. of LLGs assessed = 2071**

The indicator "ESCC screening carried out" reveals the most significant performance divide in this assessment. Divisions maintained a strong compliance rate of 87%, while Town Councils and Sub-Counties both lag significantly at 67%. This 20% gap indicates a critical need for technical environmental training and resource allocation for Town Councils and Sub-Counties.

The functionality of area land committees remains relatively stable and consistent across the board, with an overall average of 81%. Divisions (83%) and Sub-Counties (80%) show that land management remains a priority area for all LLGs, indicating a uniform approach to land governance across the board.

Grievance Redress Mechanisms (GRM) indicators had the highest levels of performance. LLGs scores were high and uniform in specifying a system for recording investigating and responding to grievances, with Divisions at 89% and Sub-Counties trailing slightly at 84%. This tantamount to an average score of 85% towards having a specified system for recording and responding to grievances.

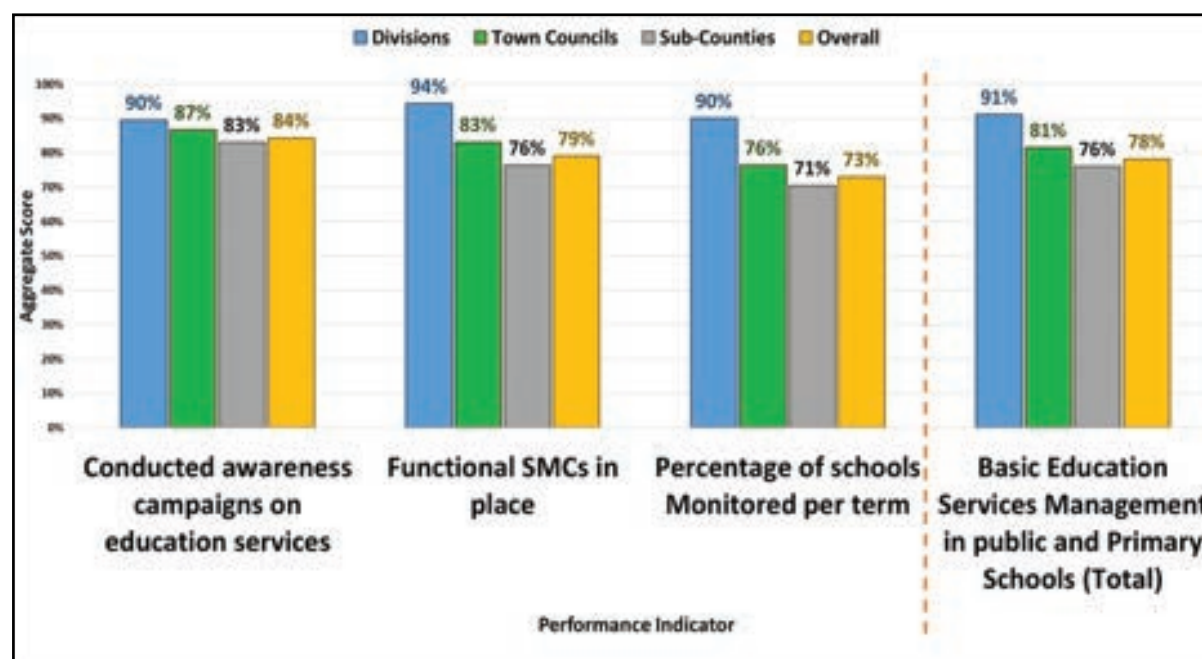
Across the LLGs, the highest scores were recorded in establishing and publicizing grievance mechanisms. On publicising the grievance redress mechanisms, Divisions scored highest (90%). Fairly high were Town Councils at 87% while Sub-Counties scored 83%, thus generally ensuring high levels of community awareness.

Overall, Divisions demonstrated the strongest performance in implementing Environment and Social Safeguards with a scores above of 85%. Interestingly however, while Divisions lead in individual process indicators, Sub-Counties achieved a slightly higher aggregate score (75%) for the total Environment and Social Safeguards performance area. Furthermore, while the frameworks for grievance handling and land committees are well-established, the technical application of screening protocols (ESCC) remains the primary bottleneck.

### 8.5.9 Basic Education Services Management

Figure 166 below illustrates the performance of three LLG administrative units - Divisions, Town Councils, and Sub-Counties in managing public primary education services. The assessment focuses on awareness campaigns, school management oversight, and monitoring frequency. Overall, Divisions consistently outperform other levels, while Sub-Counties face the most significant challenges in maintaining school monitoring standards.

**Figure 166: Aggregate Scores per Indicator for Basic Education Services Management under LLG PA 2025**



No. of LLGs assessed = 2071

The data indicates strong performance in administrative and outreach functions across all the indicators in the LLGs.

**Awareness Campaigns:** Entities performed exceptionally well in conducting education service awareness campaigns, with Divisions leading at 97% and the Sub-Counties, maintained a high standard of 87% in the lowest-performing group. In functionality of SMCs, there was high compliance in ensuring committees are in place. Divisions again lead at 97%, while Town Councils (87%) and Sub-Counties (83%) follow. This suggests that the structural framework for school governance is well-established.

However, the indicator for "percentage of Schools monitored per term" revealed the widest performance variance. Divisions maintain a near-perfect oversight record at 95%.

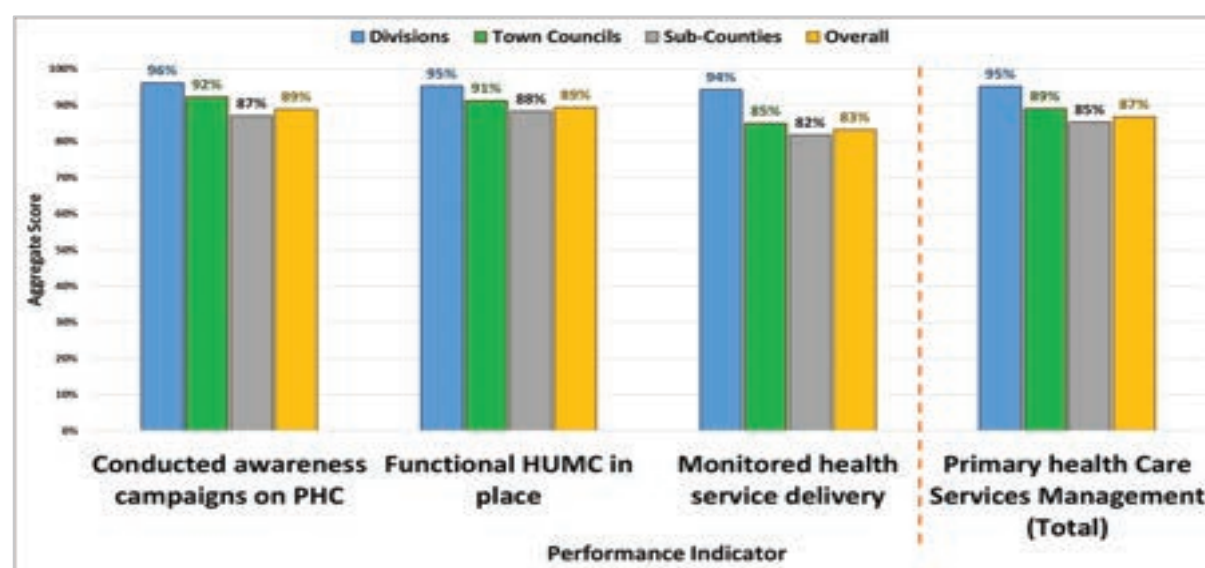
Sub-Counties show a significant low of 74%, representing a 21-percentage point gap compared to Divisions. This suggests potential resource constraints or logistical challenges in conducting regular inspections in sub-counties.

The total basic education services management in public and Primary Schools are relatively close (within a 5% range), the lower aggregate for Sub-Counties is primarily driven by the deficiencies in consistent school monitoring. Therefore, to raise the final overall score above 78%, improvement intervention should focus on the Sub-County level (schools in more remote areas).

### 8.5.10 Primary Health Care Services Management

Figure 167 below presents a structured analysis of performance in Primary Health Care (PHC) Services Management across three administrative units: Divisions, Town Councils, and Sub-Counties. The evaluation was based on three key performance indicators (awareness campaigns, functionality of Health Unit Management Committees, and monitoring of health service delivery) and an overall composite score.

**Figure 167: Aggregate Scores per Indicator for Primary Health Care Services Management under LLG PA 2025**



**No. of LLGs assessed = 2071**

The foundational elements of PHC management show strong results across the LLGs. In regard to “Awareness Campaigns on PHC”, Divisions demonstrated exceptional performance in conducting awareness campaigns (scoring 96%), achieving near-universal coverage. Town Councils followed closely at 92%, while Sub-Counties showed relatively lower engagement (87%). The overall score of 89% reflects strong but uneven implementation across administrative units.

The functional HUMCs indicator shows the highest level of administrative compliance. Divisions achieved a perfect 100% score, followed by Town Councils (93%) and Sub-Counties (88%). This suggests that health governance structures are firmly established in most jurisdictions and the overall score of 90% indicates commendable progress, though targeted support may be needed in lower-performing units.

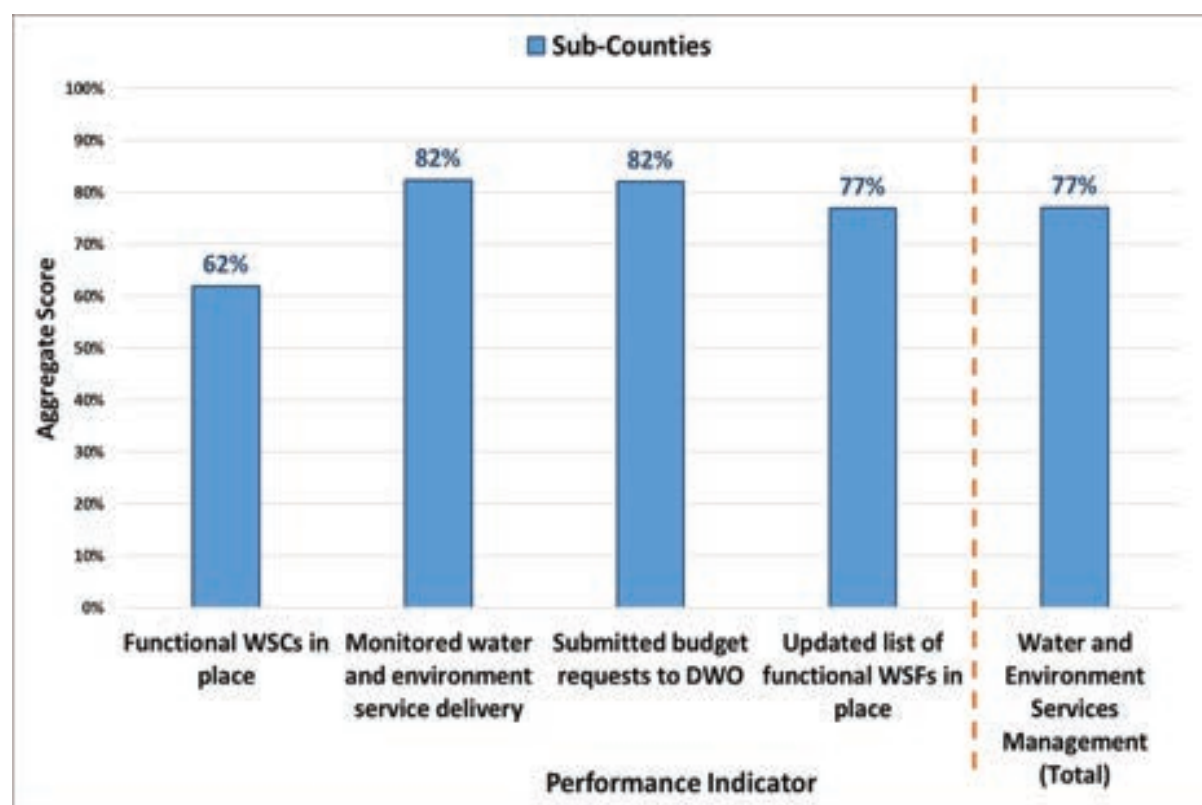
The "Monitored health service delivery" indicator reflects the greatest disparity between the tiers. Divisions again achieved a perfect 100% score, indicating total coverage in monitoring efforts. Town Councils (87%) and Sub-Counties (84%) show a significant drop-off, which pulls the overall monitoring average down to 86%. This 16-percentage point gap suggests that while monitoring systems are in place, consistency across all administrative levels remains a challenge and that rural LLGs face greater logistical hurdles in active field oversight.

Overall, Divisions maintained strong performance across all indicators, resulting in the highest overall score. Town Councils and Sub-Counties recorded lower averages, pulling down the overall PHC Services Management score to 87%. This highlights a need for capacity-building and resource allocation in these units. The assessment also indicates that while HUMCs and awareness are strong, the execution of monitoring remains the primary variable in overall performance.

### 8.5.11 Water and Environment Services Management

Water and Environment Services Management performance was conducted for Sub-counties only and the analysis reveals a generally strong level of achievement across key indicators, with notable areas of excellence and some opportunities for improvement. Figure 168 below evaluates the performance of Sub-Counties in managing Water and Environment Services across four key performance indicators.

**Figure 168: Aggregate Scores per Indicator for Water and Environment Services Management under LLG PA 2025**



No. of LLGs assessed = 2071

The graph evaluates the performance of Sub-Counties in managing Water and Environment Services across four key performance indicators:

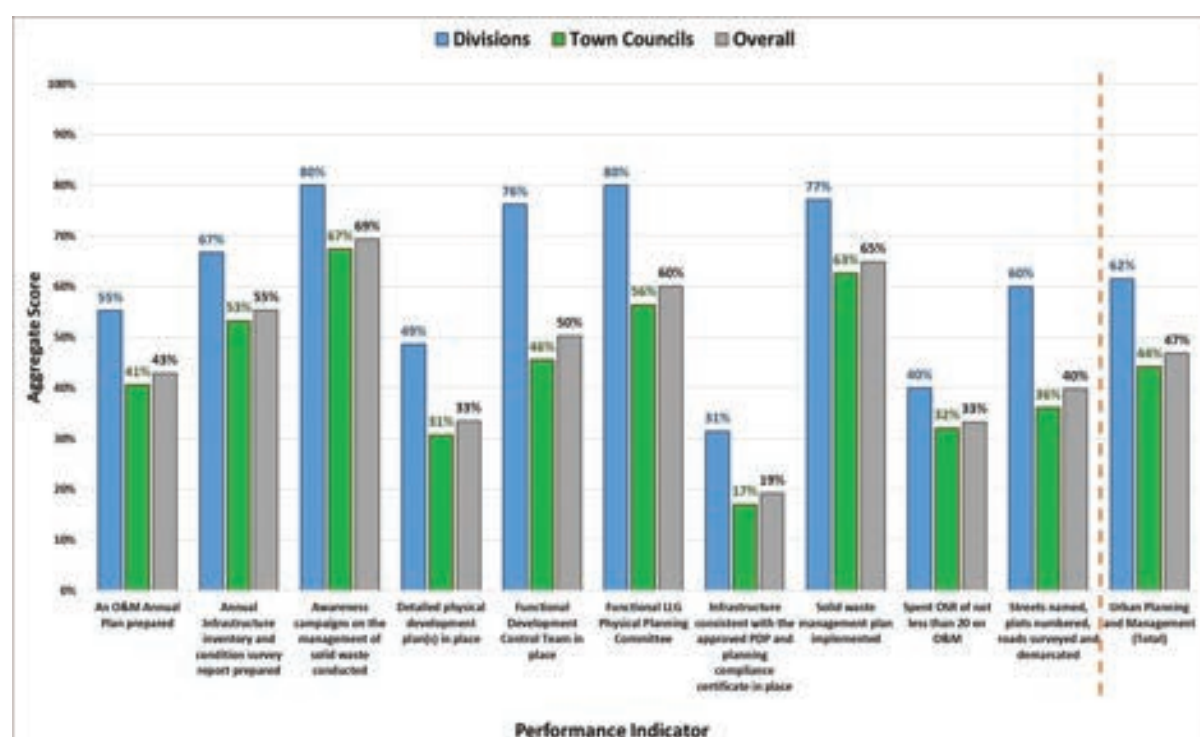
- (i) The “Functional WSCs in place” (62%) indicator shows the lowest score of the four measured areas, suggesting that while progress has been made, there is still a significant gap in ensuring that WSCs are fully functional. Strengthening community-level governance structures should be prioritized.
- (ii) Monitoring water and environment service delivery scored 82% and was one of the strongest performing areas, reflecting effective oversight and monitoring mechanisms. High performance here indicates that sub-counties are actively tracking service delivery, which is critical for sustainability and accountability.
- (iii) The “Submitted budget requests to DWO” indicator matched the monitoring score of 82%. The score demonstrates strong compliance with financial planning and reporting requirements. It suggests that sub-counties are proactive in securing resources for water and environment services.
- (iv) Having in place an updated list of functional WSFs scored 77%. This score indicates good progress in maintaining accurate records of Water and Sanitation Facilities (WSFs). Continued emphasis on updating and verifying these lists will help ensure that service delivery data remains reliable.

With an overall score of 77%, the aggregate score reflects a generally positive performance across all indicators. While the overall picture is encouraging, the low score for functional WSCs highlights a structural weakness that could undermine long-term service delivery if not addressed. Sub-counties are performing well in monitoring, financial planning, and record-keeping, with aggregate performance at 82%. However, the establishment and functionality of WSCs remain a critical area requiring targeted interventions. Strengthening these committees will enhance community ownership, improve accountability, and ensure that the gains in monitoring and budgeting translate into sustainable service delivery.

#### **8.5.12 Urban Planning and Management**

Figure 169 presents the performance scores of LLGs (Divisions and Town Councils) in the urban planning and management performance indicators and the overall aggregate. The findings highlight significant disparities in performance, with Divisions consistently outperforming Town Councils in most indicators. While some performance areas demonstrate commendable progress, others reveal critical gaps that require targeted interventions.

**Figure 169: Aggregate Scores per Indicator for Urban Planning and Management under LLG PA 2025**



**No. of LLGs assessed = 2071**

The overall performance in Urban Planning and Management stood at 47%. There was a notable performance gap between Divisions (62%) and Town Councils (44%), with Divisions consistently outperforming Town Councils across all measured indicators. The key findings include:

In ensuring Operation and Maintenance (O&M) annual plan is prepared, Divisions (55%) performed better than Town Councils (41%), though both remain below optimal levels and the 43% overall threatens the sustainability of urban infrastructure investments. Annual infrastructure inventory and condition survey indicates Divisions (67%) again led Town Councils (53%), with the overall score at 55%.

Solid waste awareness campaigns saw Divisions achieving an impressive 94%, compared to 75% for Town Councils. This made “Awareness campaigns on the management of solid waste conducted” the strongest indicator with an overall score of 78%, reflecting effective community engagement. In the same indicator list, both Divisions (43%) and Town Councils (31%) scored low in having “detailed physical development plans in place”, indicating a pressing need for improved planning frameworks. In regard to having “Functional development control team” in place, Divisions (76%) outperformed Town Councils (46%), showing stronger institutional capacity in regulatory enforcement.

The functionality of physical planning committees LLG scores were relatively high, with Divisions at 80% and Town Councils at 65%. This is a relative strength, achieving an overall score of 68%.

Infrastructure consistency with approved plans exhibits the lowest-performing indicator, with an overall score of only 19%. Both Divisions (31%) and Town Councils (17%) struggle

significantly. This highlights weak adherence to planning standards. On the hand, the performance in implementation of solid waste plans show strong performance with Divisions scoring 86% and though Town Councils score 70%, they lag behind significantly.

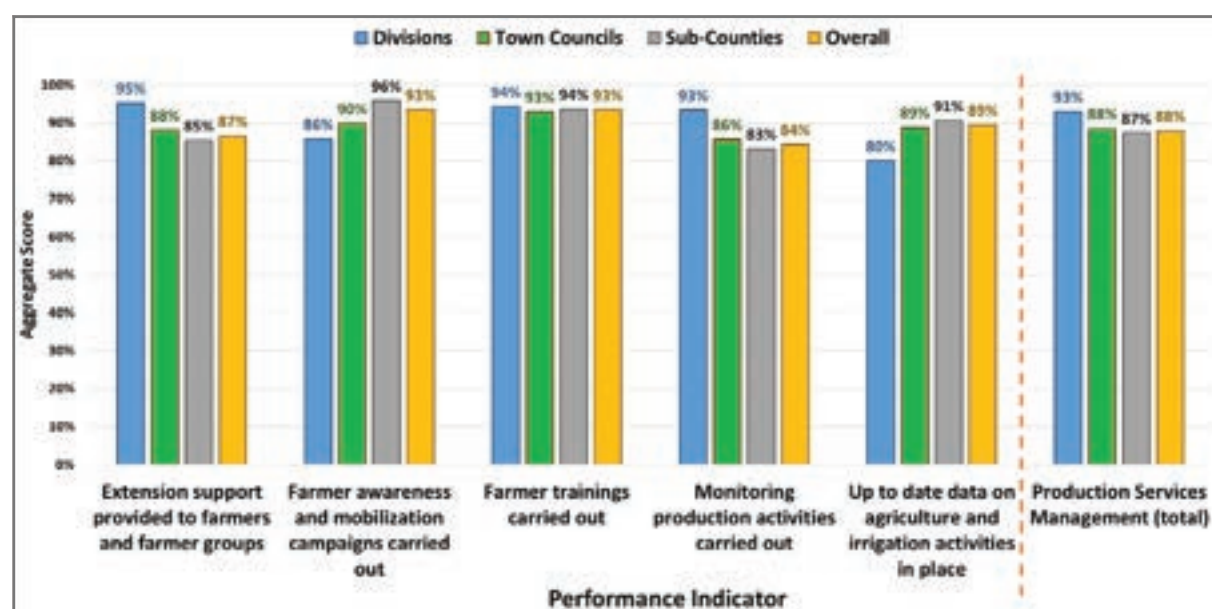
There was low performance in “OSR Expenditure on O&M”. The Divisions (40%) and Town Councils (32%) scores remain low across the board (33% overall), reflecting limited prioritization of operational budgets. Low performance was also recorded in regard to “Street Naming and Plot Numbering”. Divisions (60%) scored notably higher than Town Councils (36%), indicating uneven progress in urban structuring.

The analysis underscores a clear performance gap between Divisions and Town Councils in Urban Planning and Management. While Divisions demonstrate commendable progress in most areas, Town Councils require urgent capacity-building and resource allocation to achieve parity.

### 8.5.13 Production Services Management

The findings from a comparative analysis of service delivery across three LLG administrative units (Divisions, Town Councils, and Sub-Counties) generally exhibit a high performance. The analysis highlights both strengths and areas requiring improvement in Production Services Management for Divisions, Town Councils, and Sub-Counties. The analysis is based on six key performance indicators. Figure 170 below evaluates the performance of the LLG administrative units, across the various production service management indicators.

**Figure 170: Aggregate Scores per Indicator for Production Services Management under LLG PA 2025**



No. of LLGs assessed = 2071

In providing extension support to farmers and farmer groups, Divisions achieved the highest score at 95%, indicating strong support structures. Town Councils (88%) and Sub-Counties (85%) lag slightly behind. The overall performance stands at 87%, suggesting room for improvement in consistency across units. Carrying out Farmer awareness and

mobilization campaigns indicates Town Councils led with 96%, demonstrating effective outreach. Sub-Counties (93%) and Divisions (86%) follow closely and overall scoring 94%, reflecting strong mobilization efforts across the board.

The scores for carrying out of farmer trainings are nearly uniform: Divisions (94%), Town Councils (93%), Sub-Counties (94%). This is the most consistent indicator across all levels, with an overall score of 93%. Monitoring production activities have Divisions again in the lead at 93%. The relatively high score for Town Councils (86%) and Sub-Counties (83%) nonetheless shows weaker monitoring capacity and the overall 84%, highlights a need to strengthen oversight mechanisms.

In maintaining up to date data on agriculture and irrigation activities, Sub-Counties perform best at 91%, followed by Town Councils (89%). Divisions trail at 80%, an indication of data management challenges. Overall the indicator score was 89%, suggesting generally strong but uneven data systems.

Overall Divisions consistently outperform in extension support, monitoring, and production services management. Town Councils excel in mobilization campaigns, showing strong community engagement. Sub-Counties lead in data management, reflecting better record-keeping and information systems. The total performance aggregates 88% (ranging between 87% and 93%), indicating generally high service delivery but with notable gaps in monitoring and management. The analysis further reveals that while agricultural service delivery is strong across all administrative units, Divisions demonstrate leadership in direct farmer support and service management, Town Councils in mobilization, and Sub-Counties in data management respectively.

## **8.6 Conclusions, Emerging Issues and recommendations for LLG PA 2025**

The 2025 Lower Local Government Performance Assessment (LLG-PA) provided critical insights into the effectiveness and efficiency of service delivery at the grassroots level. The findings revealed both commendable progress especially in regard to the high credibility percentage (87%) which has been partly attributed to improved adherence to assessment timelines, enabling the timely submission of well-prepared reports supported by appropriate evidence and clear justification of scores.

Nonetheless, there were a few challenges that require urgent attention and support to the lower local governments that continued to exhibit low percentage in terms of credibility of their assessment results. Specifically, Lot 1 (West Nile LLGs, Acholi LLGs & Lango **A** LLGs), Lot 2 (Teso LLGs, Lango **B** LLGs & Karamoja LLGs) and Lot 5 (Central LLGs (Mukono, Mpigi, Masaka) & Busoga **B** LLGs). These exhibited the highest percentage of non-credible assessments at 3%, 4% and 3% respectively.

The low credibility standards of the LGs from the aforementioned Lots were caused by inconsistencies, data inaccuracies, and procedural lapses. This highlighted the need for continuous training and capacity-building efforts for the specific local governments and lower local government officials to ensure accurate and reliable performance evaluations.

Although the regional analysis revealed sizeable variations in performance, some regions, such as Ankole, Kigezi, Rwenzori / Toro, Bukedi, Elgon & Busoga demonstrated high

credibility and effectiveness, while others, notably West Nile, Acholi, Lango, Karamoja and a section of Busoga continued to face significant credibility issues. Addressing these disparities therefore, requires targeted interventions, particularly in the underperforming regions, to ensure equitable service delivery across all lower local governments.

Despite the few challenges registered, the assessment showcased several high-performing local governments, with Bushenyi District achieving a score of 100%. In contrast, Lamwo District was ranked lowest with a score of 57%, indicating the need to reemphasize structured performance improvement plans (PIPs) for the least-performing local governments.

Encouragingly, the LLG PA 2025 revealed that most (78%) of the Lower Local Governments performed well, scoring above 70% and only 3% scored below 50%. This indicates a significant improvement compared to last year's LLG-PA where 68% scored above 70% and 8% scored below 50%.

In addition, while last year's Lower Local Government-PA results exhibited some extremely low scores, including some that received scores of 0%, this time round, there wasn't a LLG that obtained a score of zero, the starting score range was (21-30). This highlights progressive systemic strength that must be sustained.

The analysis of performance indicators revealed average compliance in areas such as Functional WSCs, which received a score of 57% and Functionality of LLG Physical Planning Committees which had a score of 54%.

Similar to the previous LLG-PA, the Divisions again consistently outperformed both Town Councils and Sub-Counties in all assessment areas, with Sub-counties exhibiting the lowest performance. Comparatively therefore, the scores for "Financial Management" were scored highest at 91% overall, while "Own source revenue mobilization" at 60% and "Urban planning & management" at 47% had the lowest performance scores.

In terms of specific performance areas, at the Division level, Functionality of Parish Administrative Structures outshined at 94%, Town Councils at 84%, and Sub-Counties at 81%, and an overall score of 83%.

In future, we must prioritize strengthening assessment mechanisms, enforcing compliance measures, and addressing regional disparities in service delivery. Priority should also be on the implementation of structured training programmes, improving records management, and enhancing oversight mechanisms. These are crucial in ensuring credible and effective performance assessments. Through these efforts, the Lower Local Government Performance Assessment can continue to serve as a vital tool for improving service delivery at the grassroots level.

Table 49 below highlights the key emerging issues from the Lower Local Government Performance Assessment and the recommended actions for improvement.

**Table 48: Emerging Issues and Recommended Actions from the LLGPA 2025**

| No. | Emerging Issue                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Recommendations                                                                                                                                                                                                                                                                                                                                             | Responsibility Centre                                |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| 1   | <p>Own Source Revenue mobilization and Administration challenges across all LLGs.</p> <ul style="list-style-type: none"> <li>Only 48% of the LLGs met their revenue collection targets for FY 2024/25; and</li> <li>Only 46% of the LLGs complied to guidelines on spending not more than 20% of their OSR on councillors' allowances.</li> </ul>                                                                                                                                           | <ul style="list-style-type: none"> <li>Strengthen revenue collection mechanisms across all LLGs by considering options such as digitizing payments and enhancing enforcement.</li> <li>Roll out the existing automated local revenue systems like IRAS, BIMS etc to all LGs.</li> </ul>                                                                     | <p>MoLG<br/>LGFC<br/>MoICT<br/>OPM<br/>LG MoFPED</p> |
| 2   | <p>Urban Planning and Management constraints among Town Councils and Divisions.</p> <ul style="list-style-type: none"> <li>Only 33% of the urban councils had developed either a detailed Physical Development Plan (PDP) and/or an Area Action Plan;</li> <li>Only 19% of the LLGs had their infrastructure projects consistent with the approved PDPs; and</li> <li>Only 40% of the LLGs met a requirement for street naming, plot numbering, survey and demarcation of roads.</li> </ul> | <ul style="list-style-type: none"> <li>Capacity building of the Physical Planners at LG level to effectively undertake urban planning functions such as development of Physical Development Plans in Urban councils without one.</li> <li>MoLHUD should identify resources to undertake phased physical development Planning across the country.</li> </ul> | <p>MoLHUD<br/>NPA<br/>MoLG<br/>LGs</p>               |

## 9.0 Assessment of Local Climate Adaptive Living (LoCAL) Facility

### 9.1 Introduction

To strengthen Uganda's response to the growing impacts of climate change, the country joined over 30 nations across Africa, Asia, the Pacific, and the Caribbean in implementing the global Local Climate Adaptive Living (LoCAL) Facility. LoCAL is an internationally recognized climate adaptation mechanism, designed and hosted by the United Nations Capital Development Fund (UNCDF), that supports local governments (LGs) in accessing, managing, and effectively utilizing climate finance for locally driven, climate-resilient investments.

In Uganda, LoCAL is implemented as the country's first Performance-Based Climate Resilience Grant (PBCRG) and is fully integrated into the existing Performance-Based Grant (PBG) system. This integration incentivizes LGs to improve institutional performance and accountability to access increased allocations of climate financing.

The LoCAL program was initially piloted in four districts, Zombo, Nebbi, Nwoya, and Kasese, where it demonstrated strong potential to enhance local climate resilience planning and implementation. Subsequently, four additional districts, Bulambuli, Nakapiripirit, Nabilatuk, and Kitgum, were incorporated into the program and assessment framework during FY 2024/25.

Since then, the LoCAL program has expanded to a total of 14 participating local governments, with Moroto, Kotido, Agago, Koboko, Kikuube, and Kiboga as the most recently added local governments. However, the assessment covered in this report was conducted in only eight (8) of the 14 LoCAL LGs where the LoCAL mechanism is fully implemented, namely Zombo, Nebbi, Nwoya, Kasese, Bulambuli, Nakapiripirit, Nabilatuk, and Kitgum. The assessment was undertaken in accordance with the LoCAL Local Government Assessment Manual (July 2023), which provides the guiding standards, indicators, and scoring criteria for evaluating LG performance under the PBCRG framework.

### 9.2 Scope for LoCAL Assessment

The LoCAL assessment was conducted in eight (8) local governments that had fully operationalized the required LoCAL local-level processes at the time of assessment, namely: Zombo District, Nebbi District, Nwoya District, Kasese District, Bulambuli District, Nakapiripirit District, Nabilatuk District, and Kitgum District. Although the LoCAL programme is being implemented in fourteen (14) local governments, only these eight met the readiness requirements for assessment.

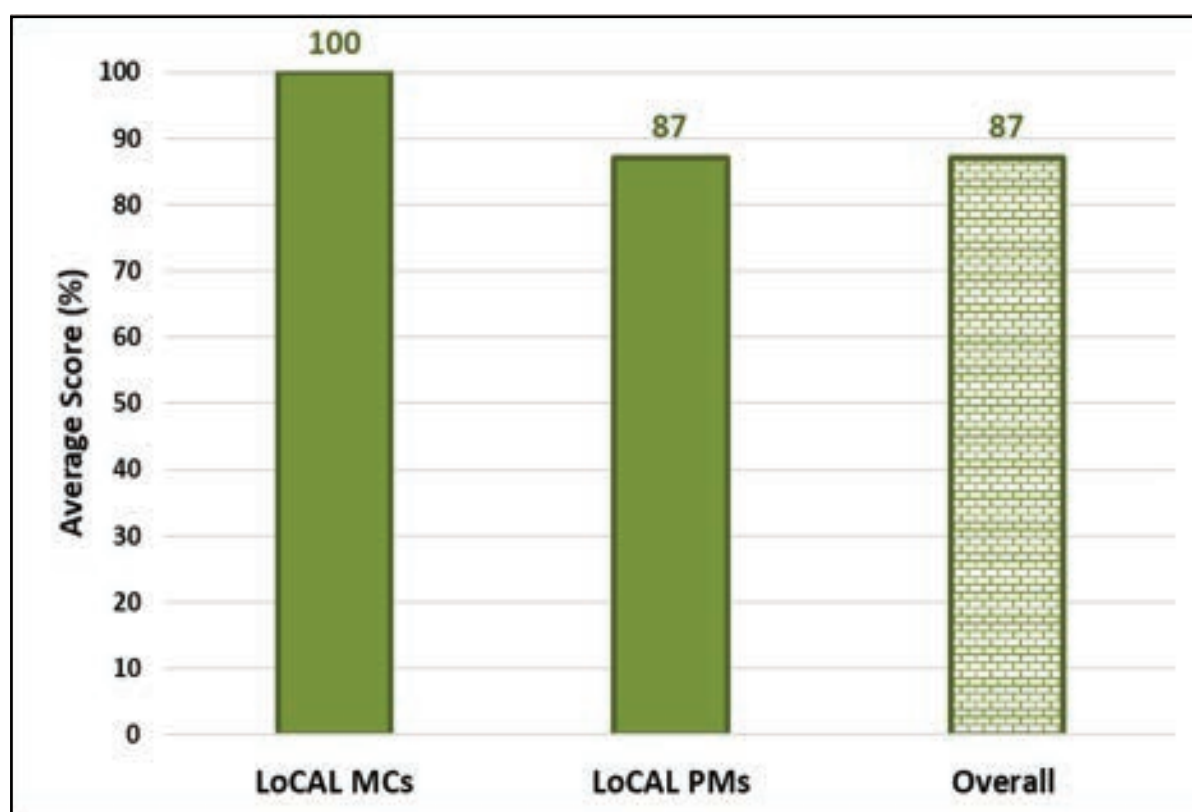
The assessment covered two core areas: Minimum Conditions, focusing on financial management, compliance with the LoCAL investment menu, and reporting; and Performance Measures, assessing the integration of climate adaptation into plans and budgets, procurement and contract management, implementation and reporting of

LoCAL activities, operation and maintenance of LoCAL investments, and mainstreaming of LoCAL standards into other investments.

### 9.3 Overall Performance of all LoCAL LGs

Figure 171 below illustrates the performance of the 8 assessed Local Governments under the LoCAL Minimum Conditions (MCs) and Performance Measures (PMs). The results indicate a strong overall outcome, with an average score of 87 percent, highlighted by full compliance with the Minimum Conditions.

**Figure 171: Overall Performance of LoCAL LGs in Minimum Conditions and Performance Measures**



**No. of LGs = 8**

The Minimum Conditions (MCs) achieved the highest overall performance score of 100%. In contrast, the Performance Measures (PMs) scored 87%.

The overall average score of 87 percent reflected the dominant influence of Performance Measures in determining the final assessment outcome once the Minimum Conditions had been satisfied. The results positioned all eight assessed Local Governments in a high-performance category, confirming readiness for continued participation in the LoCAL facility and eligibility for performance-based financing.

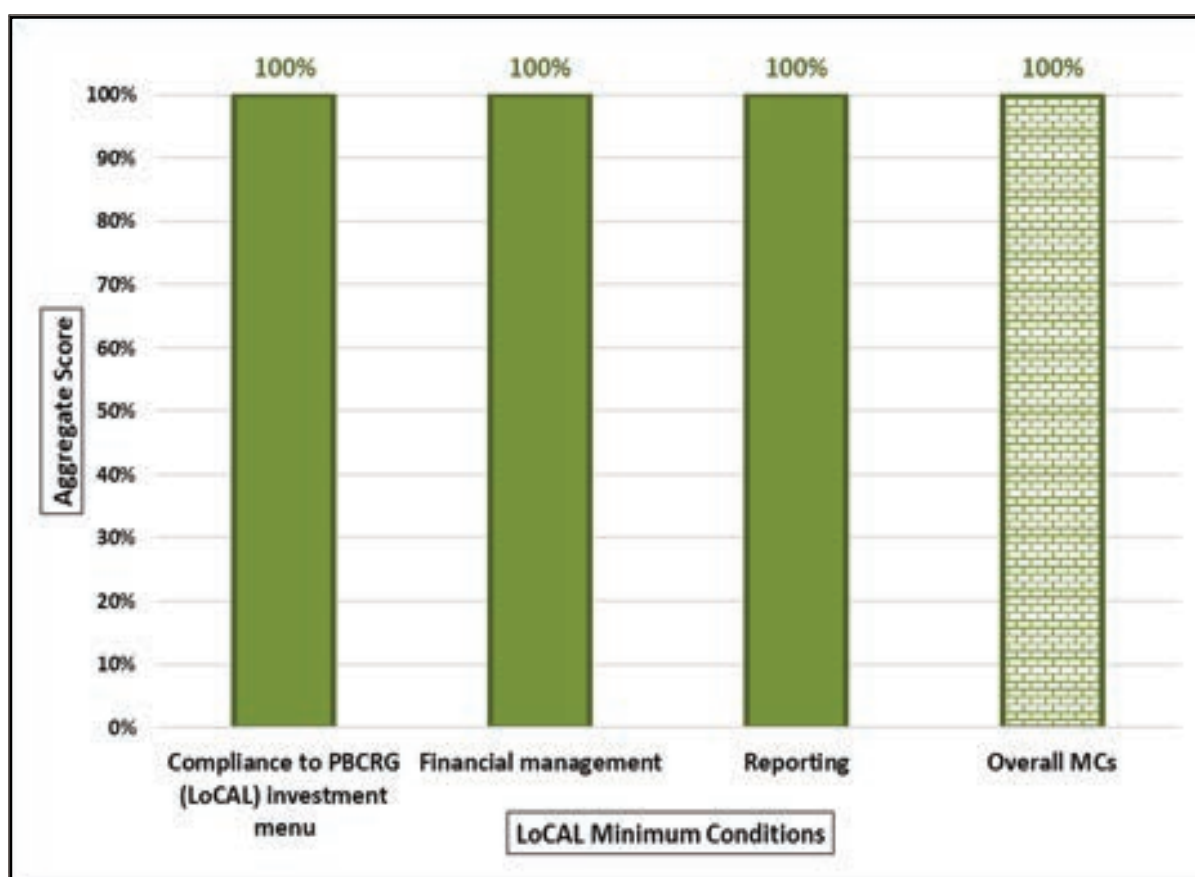
Given the full compliance with Minimum Conditions, future technical support and supervisory efforts should prioritize the strengthening of Performance Measures, particularly in areas where scores were lost. Targeted capacity-building interventions, enhanced supervision, and experience sharing across Local Governments are

recommended to address identified performance gaps and to further improve overall scores in subsequent assessment cycles.

## 9.4 Overall Performance of LoCAL Minimum Conditions (MCs) for all the 8 LGs

Figure 172 below illustrates the performance of the 8 assessed Local Governments under the LoCAL Minimum Conditions (MCs). The results indicated a strong overall outcome, with an average score of 100 percent, which is full compliance with the Minimum Conditions.

**Figure 172: Performance of LoCAL LGs under Minimum Conditions (MCs) for all the 8 LGs**



**No. of LGs = 8**

All assessed Local Governments achieved the maximum score (100%) across the three Minimum Condition indicators: compliance with the PBCRG (LoCAL) investment menu, financial management, and reporting. This meant that every assessed LG fully met the foundational requirements necessary to access and utilize LoCAL climate finance.

LGs demonstrated full compliance with the PBCRG investment menu by allocating LoCAL funds strictly to approved climate-resilient investments such as soil and water conservation structures, small-scale irrigation, flood control measures, and climate-resilient community infrastructure. In financial management, LGs maintained proper books of accounts, complied with public financial management regulations, and held unqualified audit opinions, confirming sound accountability and transparency in the use of

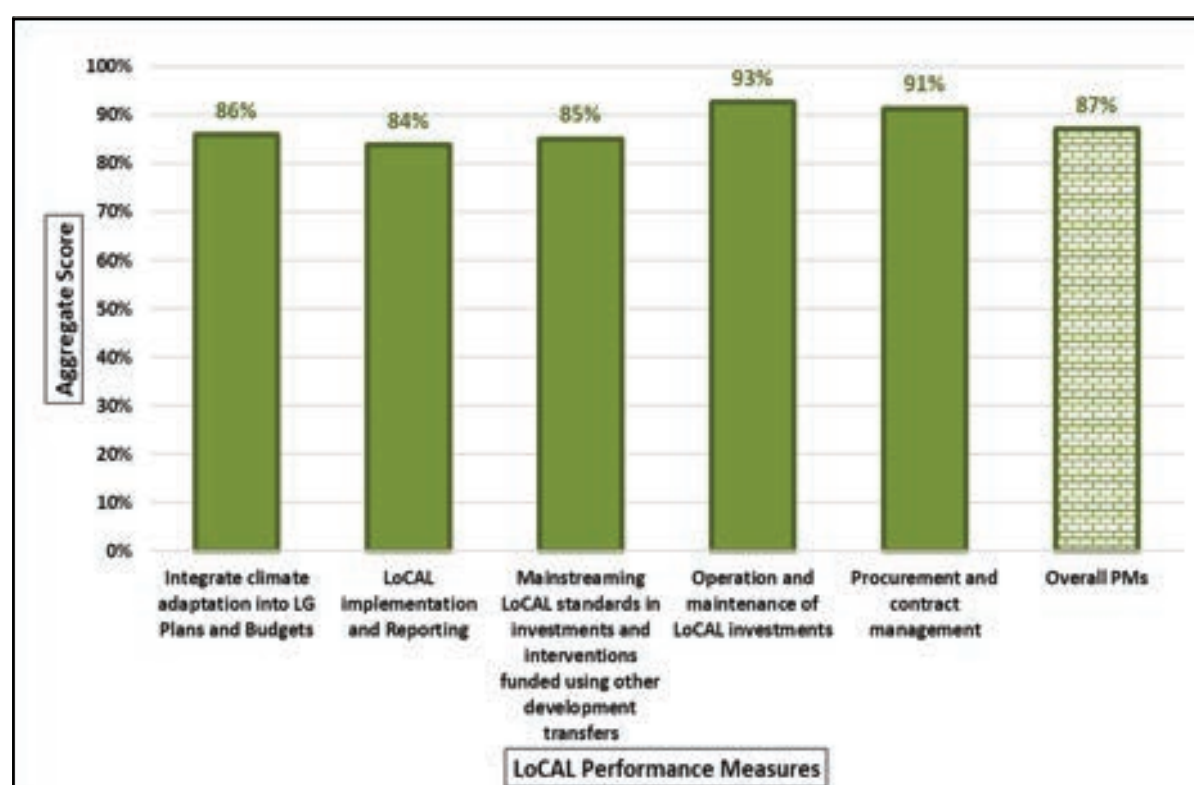
LoCAL resources. Regarding reporting, LGs submitted complete and timely LoCAL annual and progress reports with supporting documentation, enabling effective monitoring and verification of implementation.

Consequently, the overall Minimum Conditions score of 100% indicated strong institutional readiness and governance among the eight assessed LGs that had fully operationalized LoCAL processes, providing a solid foundation for performance-based climate resilience financing under the LoCAL framework.

## 9.5 Results of the LoCAL Performance Measures (PMs) for all the 8 LGs

Figure 173 below illustrates the performance of the 8 assessed Local Governments under the LoCAL Performance Measures (PMs). The results indicated a strong overall outcome, with an average score of 87 percent.

**Figure 173: Results of LoCAL Performance Measures (PMs) for all the 8 LGs**



**No. of LGs = 8**

All the assessed Local Governments achieved strong overall performance (87%) across the LoCAL Performance Measures, with the highest score recorded in operation and maintenance of LoCAL investments (93%), followed by procurement and contract management (91%), while LoCAL implementation and reporting registered the lowest score (84%).

All LGs demonstrated strong performance in operation and maintenance, supported by the presence of maintenance guidelines, trained beneficiary groups, and routine technical supervision of climate-resilient infrastructure such as irrigation schemes and flood control work. However, Zombo had no guidelines on O&M at the time of assessment. Similarly,

most LGs showed high compliance in procurement and contract management, evidenced by complete procurement documentation, adherence to approved procedures, and satisfactory supervision of works. However, Nakapiripirit and Zombo District lacked proper evidence that the LG maintains complete procurement files for each investment and intervention funded by the PBCRG as required by PPDA, and Kitgum and Bulambuli lacked evidence to justify that the LGs included climate change adaptation measures, as detailed in the project profiles, into the bills of quantities for prioritized investments

Conversely, relatively lower scores in implementation, mainstreaming, and reporting were observed in districts such as Bulambuli and Zombo, where the assessment showed gaps in documentation, delayed reporting, or limited evidence of applying climate-screening tools such as ACCAF in some investments. In Nebbi District and Kasese District, performance remained generally strong but indicated the need for more systematic mainstreaming of LoCAL standards into investments.

Overall, the eight assessed LGs demonstrate solid technical implementation and sustainability of climate-resilient investments, targeted improvements in documentation quality, reporting timeliness, and consistent application of climate-screening and mainstreaming tools would further strengthen LoCAL performance outcomes.

## 10.6 Best and Worst Performing LGs in the LoCAL Performance Assessment

Table 50 below shows the Best and Worst Performing LGs of the 8 assessed Local Governments under the LoCAL Performance Assessment.

**Table 49: Ranking from Best to Worst Performing LGs in the LoCAL Performance Assessment**

| Rank 2025 | Local Government       | Score 2025 |
|-----------|------------------------|------------|
| 1         | Nebbi District         | 100        |
| 2         | Kasese District        | 98         |
| 3         | Nabilatuk District     | 97         |
| 4         | Nwoya District         | 96         |
| 5         | Nakapiripirit District | 91         |
| 5         | Kitgum District        | 91         |
| 7         | Zombo District         | 77         |
| 8         | Bulambuli District     | 46         |

**No. of LGs = 8**

The ranking of the eight assessed Local Governments showed wide variation in overall LoCAL performance, with scores ranging from 100% to 46%, reflecting differing levels of effectiveness in climate-resilient planning, investment management, and reporting.

Nebbi District ranked first with a perfect score of 100%, demonstrating full compliance across procurement, operation and maintenance, reporting, and integration of climate adaptation into planning and budgeting. This was followed by Kasese District (98%),

Nabilatuk District (97%), and Nwoya District (96%), all of which showed strong documentation, functional maintenance systems, and climate-risk-informed investments.

Mid-level performance was recorded in Nakapiripirit District and Kitgum District (both 91%), where minor gaps were observed in reporting completeness and mainstreaming of LoCAL standards. Lower scores were observed in Zombo District (77%) and Bulambuli District (46%), indicating notable weaknesses in documentation, planning integration, and implementation.

Overall, the results highlighted strong performance among leading LGs alongside significant gaps in lower-performing districts, emphasizing the need for targeted capacity building and strengthened reporting and mainstreaming practices to ensure consistent climate-resilient service delivery across all LoCAL LGs.

## 10.7 Comparison in Performance Between 2025 and 2024

Table 51 illustrates a comparison in Performance Between 2025 and 2024 of the 8 assessed Local Governments under the LoCAL Performance Assessment.

**Table 50: Comparison in Performance Between 2025 and 2024 of the 8 assessed LGs**

| Rank 2025 | Score 2025 | Local Government       | Rank 2024 | Score 2024 |
|-----------|------------|------------------------|-----------|------------|
| 1         | 100        | Nebbi District         | 3         | 90         |
| 2         | 98         | Kasese District        | 1         | 98         |
| 3         | 97         | Nabilatuk District     | 5         | 27         |
| 4         | 96         | Nwoya District         | 1         | 98         |
| 5         | 91         | Nakapiripirit District | 6         | 12         |
| 5         | 91         | Kitgum District        | 8         | 02         |
| 7         | 77         | Zombo District         | 4         | 86         |
| 8         | 46         | Bulambuli District     | 7         | 04         |

**No. of LGs = 8**

The comparison of LoCAL performance across the eight assessed Local Governments indicated overall improvement in 2025, though progress varied by district. Marked increases were observed in Nabilatuk District, Nakapiripirit District, Kitgum District, and Bulambuli District, reflecting strengthened institutional capacity, improved documentation, and better implementation of climate-resilient investments.

Nebbi District improved to a perfect score in 2025, while Kasese District maintained consistently high performance. In contrast, Zombo District recorded a decline, and Nwoya District showed a slight reduction, though both remained relatively strong.

Overall, the findings demonstrated strengthening LoCAL implementation in previously low-performing districts alongside sustained high performance in leading LGs, indicating continued institutionalization of climate-resilient planning and management.

## 9.8 Results of Performance of Indicators for LoCAL Minimum Conditions

Table 52 illustrates the Performance of indicators for LoCAL Minimum Conditions for the 8 assessed Local Governments under the LoCAL Performance Assessment.

**Table 51: Performance of LoCAL Minimum Conditions**

| Rank 2025 | Performance Indicator                                                         | Score 2025 |
|-----------|-------------------------------------------------------------------------------|------------|
| 1         | Used PBCRG to implement eligible investments during the previous FY           | 100%       |
| 1         | Produced an annual report on climate change interventions for the previous FY | 100%       |
| 1         | LG Audit opinion is not adverse or disclaimer                                 | 100%       |

**No. of Indicators =3**

All three LoCAL Minimum Condition indicators achieved full compliance (100%) in 2025, indicating that the assessed Local Governments fully satisfied the foundational requirements for accessing and utilizing PBCRG climate financing. Specifically, LGs used PBCRG funds for eligible climate-resilient investments, produced annual reports on climate change interventions for the previous financial year, and obtained non-adverse audit opinions, confirming sound financial management and accountability.

Overall, the results demonstrate strong institutional readiness, compliance with LoCAL guidelines, and effective governance systems among the assessed LGs, providing a solid foundation for sustained performance under the LoCAL framework.

## 9.9 Results of LoCAL Performance Measure (PMs) indicators

Table 53 illustrates the Performance of indicators for LoCAL Performance Measure (PMs) for the 8 assessed Local Governments under the LoCAL Performance Assessment.

**Table 52: Performance of LoCAL Performance Measure (PMs) indicators**

| Rank 2025 | Performance Indicator                                                                                                                                                                                                                      | Score 2025 |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| 1         | Evidence that the LG has screened investments and interventions, provided adaptation rationales as well as adaptation outcome statements                                                                                                   | 96%        |
| 2         | Evidence that the LG maintains complete procurement files for each investment and intervention funded by the PBCRG as required by PPDA                                                                                                     | 95%        |
| 3         | Evidence that the LG conducted Climate Risk Assessment or conducted an Annual Variability Assessment (where CRVA exists) during the previous FY to inform the selection of climate change interventions and investments for the current FY | 94%        |
| 4         | Evidence that the LG implemented eligible LoCAL investments and interventions as per annual work plan and                                                                                                                                  | 93%        |

| Rank 2025 | Performance Indicator                                                                                                                                                                   | Score 2025 |
|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
|           | budget (from the year where there has been LoCAL funded and executed projects).                                                                                                         |            |
| 5         | Evidence that the district has developed and implemented a strategy for operating and maintaining LoCAL investments and interventions during the previous FY                            | 93%        |
| 6         | Evidence that the LG has developed project profiles for LoCAL investments and interventions as per format as issued by NPA and discussed them in the DTPC.                              | 88%        |
| 7         | Evidence that the LG has developed Local Authority-Level Adaption Priority Statements (LALAPS).                                                                                         | 88%        |
| 8         | Evidence that the LG developed technical designs and/or specifications for all prioritized investments and interventions for the current FY that responds to climate change adaptation. | 88%        |
| 9         | Evidence that the LG developed cost estimates for prioritized investments responsive to the technical designs that put into consideration climate change adaptation measures.           | 88%        |
| 10        | Evidence that the district has used ACCAF tool to screen and report on investments implemented using the Water and environment development grant                                        | 88%        |
| 11        | Evidence that the district has used ACCAF tool to screen and report on investments implemented using the micro-scale irrigation development grant.                                      | 88%        |
| 12        | Evidence that the district has used ACCAF tool to screen and report on investments implemented using the Education development grant.                                                   | 88%        |
| 13        | Evidence that the district has used ACCAF tool to screen and report on investments implemented using the discretionary development equalization grant.                                  | 88%        |
| 14        | Evidence that the LG included climate change adaptation measures as detailed in the project profiles into the bills of quantities for prioritized investments.                          | 75%        |
| 15        | Evidence that the district has used ACCAF tool to screen and report on investments implemented using the Health development grant.                                                      | 75%        |
| 16        | Evidence that the district compiled and submitted LoCAL report as per ACCAF reporting template.                                                                                         | 75%        |
| 17        | Evidence that the district has developed a district climate change action plan incorporating LoCAL investments and interventions.                                                       | 38%        |

No. of LGs assessed = 8

The results showed generally strong performance across most LoCAL Performance Measure indicators, with the majority scoring between 88% and 96%. Highest scores were recorded in screening of investments and provision of adaptation rationales (96%), maintenance of complete procurement files (95%), and use of climate risk or variability assessments to inform investments (94%), demonstrating effective climate risk informed planning and compliance with procurement requirements.

Indicators related to implementation of LoCAL investments and operation and maintenance also performed strongly (93%), while several mainstreaming and documentation indicators including project profiling, LALAPS development, technical designs, cost estimates, and ACCAF application across multiple sector grants scored 88%, indicating substantial but not universal integration of climate adaptation.

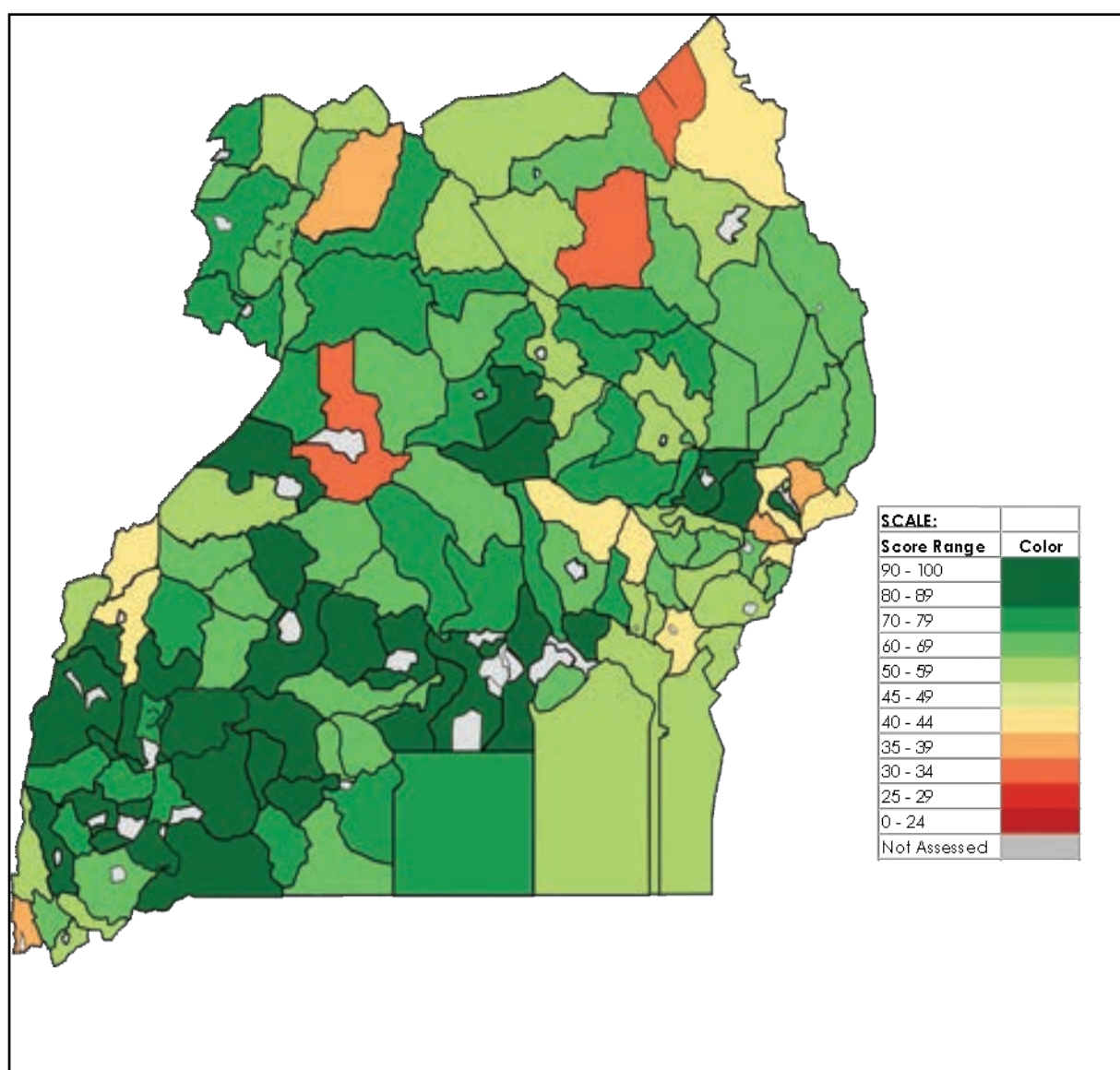
Lower performance (75%) was observed in integration of adaptation measures into bills of quantities, ACCAF use in the health sector, and timely LoCAL reporting, while the development of district climate change action plans recorded the lowest score (38%), highlighting a key strategic planning gap.

Overall, the findings indicated strong technical and operational implementation of climate-resilient investments, but highlighted the need to strengthen strategic planning, sector-wide screening, and reporting compliance to achieve full LoCAL performance.

## **9.10 Regional Distribution of LoCAL Local Governments**

The LoCAL Local Map (figure 174 below) visually represents the geographical distribution of LoCAL LGs and their performance.

**Figure 174: Performance and Regional distribution of LoCAL Local Governments (LGs)**



**No. of LGs = 8**

The LoCAL Distribution Map visually represents the geographical distribution of the LGs and their performance. The top-performing districts are marked in green and they have the highest distribution according to the preset score range, this testifies to how well the facility is performing, these districts include Nebbi, Nwoya, Kasese, Nakapiripirit, Nabilatuk, Zombo and Kitgum. These areas demonstrate the LGs which have developed a strong understanding and implementation of climate adaptation measures.

Conversely, the LG (yellow) Bulambuli, requires a well thought and targeted performance improvement plan (PIP). This district is not fully implemented the LoCAL mechanism.

The LoCAL distribution highlights regional disparities, with the LoCAL mechanism only spread to a few parts of the country, while the initiative has proven to be very useful in the few districts it has been implemented, efforts should be made to speed up its role out to the rest of the country.

## 9.11 Conclusions, Emerging Issues and Recommendations for LoCAL Assessment

The 2025 LoCAL assessment demonstrated that the eight assessed Local Governments have successfully met all Minimum Conditions, confirming strong institutional readiness, sound financial management, and full compliance with requirements for accessing Performance-Based Climate Resilience Grant (PBCRG) financing. Performance across the LoCAL Performance Measures was generally high, with most indicators scoring above 88%, reflecting effective climate risk informed planning, compliant procurement and contract management, functional operation and maintenance of investments, and growing integration of climate adaptation into local development processes.

Despite this progress, the assessment identified remaining gaps in strategic climate planning, comprehensive sector screening, documentation detail, and reporting compliance, most notably the limited development of district climate change action plans. Performance variations among districts further highlighted the need for targeted capacity building and strengthened institutional support, particularly for lower-performing LGs. Overall, the findings indicated continued institutionalization of climate-resilient mechanism at the local government level, while highlighting priority actions required to achieve consistent, system-wide LoCAL performance and sustainable climate resilience outcomes.

Table 53 below highlights the key emerging issues from the assessment of LoCAL Facility LGs and recommended actions for improvement.

**Table 53: Emerging Issues and Recommended Actions from the LoCAL 2025 Assessment**

| No. | Emerging Issue                                                                                                                                                                                                  | Recommendations                                                                                                                                                                                       | Responsibility Centre                       |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|
| 1   | Core climate governance and accountability functions and explicit narrative evidence of non-application of ACCAF across sector investments, weak planning documentation quality, and absent statutory oversight | <ul style="list-style-type: none"> <li>Standardize ACCAF institutionalization package for new LoCAL districts (training, mentorship, departmental checklist - filing standards)</li> </ul>            | (MoLG) LoCAL Secretariat; UNCDF             |
| 2   | Reporting timeliness failures appear in Bulambuli and Zombo                                                                                                                                                     | <ul style="list-style-type: none"> <li>Reinforce ACCAF's iterative tracking expectation by requiring quarterly updates to the ACCAF tracker and linking it to annual reporting compilation</li> </ul> | MoLG; district planners; LoCAL focal points |

| No. | Emerging Issue                                                                                                                 | Recommendations                                                                                                                                                                                                          | Responsibility Centre                      |
|-----|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|
| 3   | Climate Action Plans are absent in five out of eight districts;                                                                | <ul style="list-style-type: none"> <li>Require CAP development as a priority institutional milestone and integrate CAP review into annual performance assessment preparation</li> </ul>                                  | MoLG; MoFPED; districts (DEC/Council)      |
| 4   | Low explicit adaptation line items and climate -resilient specifications before procurement approval                           | <ul style="list-style-type: none"> <li>Strengthen procurement and documentation completeness by aligning LoCAL procurement file checks with PPDA requirements and emphasizing traceable payment certification</li> </ul> | (PPDA); District Procurement Units         |
| 5   | Standing Committee oversight is inconsistent in multiple districts; and adaptation - specific BoQ integration is not universal | <ul style="list-style-type: none"> <li>Institutionalize statutory oversight (Standing Committee/TPC/DEC) with standardized agenda templates and action tracking</li> </ul>                                               | District Councils; Clerks to Council; CAOs |
| 6   | Weak implementation and adherence to the O&M strategy                                                                          | <ul style="list-style-type: none"> <li>Formalize O&amp;M compliance audits as part of annual performance cycle (audit plan, checklist, reporting)</li> </ul>                                                             | Internal Audit; District Engineers; DEC    |

PART D: ANNEXES

Annex 1: Ranked Overall Performance Results and Scores Per Performance Area for LGMSD 2025

| OVERALL SCORE |            |                           |           | PERFORMANCE SCORES 2025 |                       |                    |                 |                               |                                 |                     |
|---------------|------------|---------------------------|-----------|-------------------------|-----------------------|--------------------|-----------------|-------------------------------|---------------------------------|---------------------|
| Rank 2025     | Score 2025 | Local Government          | Rank 2024 | Score 2024              | Infrastructure Assets | Education Services | Health Services | Water and Sanitation Services | Micro Scale Irrigation Services | Production Services |
| 1             | 98.37      | Isingiro District         | 2         | 94.72                   | 98.00                 | 99.00              | 99.00           | 96.20                         | 99.00                           | 99.00               |
| 2             | 97.10      | Kiruhura District         | 1         | 95.25                   | 100.00                | 99.00              | 91.00           | 97.60                         | 95.00                           | 100.00              |
| 3             | 94.50      | Nansana Municipal Council | 96        | 58.00                   | 94.00                 | 90.00              | 97.00           |                               |                                 | 97.00               |
| 4             | 93.88      | Kira Municipal Council    | 18        | 81.00                   | 94.00                 | 92.50              | 92.00           |                               |                                 | 97.00               |
| 5             | 93.75      | Njeru Municipal Council   | 161       | 38.25                   | 94.00                 | 87.00              | 97.00           |                               |                                 | 97.00               |
| 6             | 93.12      | Kazo District             | 14        | 82.78                   | 93.00                 | 91.50              | 92.00           | 94.20                         | 91.50                           | 96.50               |
| 7             | 92.35      | Sembabule District        | 86        | 60.85                   | 94.00                 | 89.00              | 87.50           | 94.60                         | 92.00                           | 97.00               |
| 8             | 91.75      | Mukono Municipal Council  | 143       | 45.50                   | 90.00                 | 88.00              | 94.00           |                               |                                 | 95.00               |
| 9             | 91.08      | Mpigi District            | 87        | 60.85                   | 92.00                 | 86.00              | 93.50           | 92.00                         | 87.00                           | 96.00               |
| 10            | 91.00      | Ibanda Municipal Council  | 98        | 57.50                   | 97.00                 | 80.50              | 88.00           |                               |                                 | 98.50               |
| 11            | 90.85      | Ibanda District           | 3         | 94.65                   | 84.00                 | 92.00              | 91.50           | 93.60                         | 92.00                           | 92.00               |
| 12            | 90.73      | Kamwenge District         | 5         | 93.37                   | 86.00                 | 92.00              | 86.00           | 94.40                         | 93.00                           | 93.00               |
| 13            | 89.80      | Kayunga District          | 106       | 55.60                   | 92.00                 | 91.00              | 94.00           | 92.60                         | 76.00                           | 93.22               |
| 14            | 88.78      | Wakiso District           | 22        | 77.77                   | 88.00                 | 83.00              | 84.50           | 89.20                         | 94.00                           | 94.00               |
| 15            | 88.28      | Jinja District            | 118       | 52.10                   | 86.00                 | 81.50              | 93.00           | 93.20                         | 83.00                           | 93.00               |
| 16            | 87.46      | Apac Municipal Council    | 30        | 74.63                   | 88.00                 | 85.50              | 89.00           |                               |                                 | 87.33               |
| 17            | 87.30      | Kasese District           | 10        | 85.92                   | 82.00                 | 88.00              | 86.50           | 92.80                         | 83.50                           | 91.00               |
| 18            | 86.55      | Bushenyi District         | 19        | 80.37                   | 80.00                 | 84.00              | 84.50           | 90.80                         | 90.00                           | 90.00               |
| 19            | 86.35      | Masaka District           | 167       | 36.12                   | 88.00                 | 82.50              | 91.00           | 88.60                         | 74.00                           | 94.00               |
| 20            | 86.28      | Mukono District           | 145       | 44.22                   | 84.00                 | 79.50              | 92.00           | 88.20                         | 82.00                           | 92.00               |
| 21            | 85.75      | Sheema District           | 119       | 51.93                   | 82.00                 | 87.00              | 82.00           | 85.60                         | 88.00                           | 89.89               |
| 22            | 85.38      | Jinja city                | 59        | 67.25                   | 82.00                 | 90.00              | 78.50           |                               |                                 | 91.00               |

| OVERALL SCORE |               |                                      |              |               | PERFORMANCE SCORES 2025  |                       |                    |                                     |                                       |                        |
|---------------|---------------|--------------------------------------|--------------|---------------|--------------------------|-----------------------|--------------------|-------------------------------------|---------------------------------------|------------------------|
| Rank<br>2025  | Score<br>2025 | Local Government                     | Rank<br>2024 | Score<br>2024 | Infrastructure<br>Assets | Education<br>Services | Health<br>Services | Water and<br>Sanitation<br>Services | Micro Scale<br>Irrigation<br>Services | Production<br>Services |
| 23            | 85.01         | Makindye-Ssabagabo Municipal Council | 100          | 56.63         | 86.00                    | 88.50                 | 77.00              |                                     |                                       | 88.56                  |
| 24            | 84.38         | Kumi District                        | 9            | 86.55         | 84.00                    | 79.50                 | 82.50              | 86.40                               | 88.00                                 | 85.89                  |
| 25            | 84.31         | Mubende Municipal Council            | 35           | 72.75         | 82.00                    | 82.00                 | 85.00              |                                     |                                       | 88.22                  |
| 26            | 83.32         | Mubende District                     | 117          | 52.43         | 76.00                    | 82.00                 | 80.50              | 87.40                               | 86.00                                 | 88.00                  |
| 27            | 83.25         | Lyantonde District                   | 166          | 36.18         | 80.00                    | 73.00                 | 83.50              | 83.00                               | 90.00                                 | 90.00                  |
| 28            | 83.13         | Rwampara District                    | 67           | 65.50         | 80.00                    | 73.50                 | 83.00              | 84.80                               | 87.50                                 | 90.00                  |
| 29            | 82.96         | Masindi Municipal Council            | 25           | 76.50         | 82.00                    | 86.50                 | 79.00              |                                     |                                       | 84.33                  |
| 30            | 82.91         | Mityana District                     | 74           | 63.48         | 84.00                    | 83.50                 | 81.50              | 75.00                               | 87.00                                 | 86.44                  |
| 31            | 82.25         | Masaka city                          | 156          | 41.00         | 78.00                    | 75.00                 | 87.00              |                                     |                                       | 89.00                  |
| 32            | 82.22         | Mityana Municipal Council            | 60           | 66.88         | 88.00                    | 82.50                 | 80.50              |                                     |                                       | 77.89                  |
| 33            | 80.65         | Moroto Municipal Council             | 39           | 72.00         | 76.00                    | 81.00                 | 81.50              |                                     |                                       | 84.11                  |
| 34            | 80.43         | Entebbe Municipal Council            | 91           | 60.13         | 78.00                    | 77.00                 | 80.50              |                                     |                                       | 86.22                  |
| 35            | 80.41         | Rukungiri District                   | 8            | 88.68         | 76.00                    | 72.00                 | 80.50              | 86.20                               | 82.00                                 | 85.78                  |
| 36            | 80.04         | Mbarara city                         | 37           | 72.25         | 78.00                    | 78.50                 | 88.00              |                                     |                                       | 75.67                  |
| 37            | 79.78         | Kwania District                      | 27           | 76.25         | 74.00                    | 80.00                 | 75.50              | 82.40                               | 82.00                                 | 84.78                  |
| 38            | 79.75         | Rukungiri Municipal Council          | 6            | 92.38         | 76.00                    | 78.00                 | 82.00              |                                     |                                       | 83.00                  |
| 39            | 79.38         | Bunyangabu District                  | 92           | 59.88         | 76.00                    | 71.00                 | 77.00              | 87.40                               | 88.00                                 | 76.89                  |
| 40            | 79.36         | Namisingwa District                  | 49           | 69.65         | 82.00                    | 81.00                 | 72.50              | 83.80                               | 67.00                                 | 89.89                  |
| 41            | 79.19         | Koboko District                      | 142          | 46.10         | 84.00                    | 79.50                 | 81.50              | 88.80                               | 76.00                                 | 65.33                  |
| 42            | 79.17         | Kumi Municipal Council               | 17           | 81.63         | 80.00                    | 74.50                 | 85.50              |                                     |                                       | 76.67                  |
| 43            | 79.01         | Kamuli Municipal Council             | 176          | 24.00         | 80.00                    | 75.00                 | 85.50              |                                     |                                       | 75.56                  |
| 44            | 78.55         | Lwengo District                      | 134          | 47.58         | 82.00                    | 82.00                 | 61.50              | 77.80                               | 82.00                                 | 86.00                  |
| 45            | 78.43         | Kalungu District                     | 147          | 43.28         | 76.00                    | 68.50                 | 84.50              | 85.60                               | 68.00                                 | 88.00                  |
| 46            | 78.30         | Kakumiro District                    | 69           | 64.63         | 74.00                    | 78.50                 | 77.50              | 72.80                               | 80.00                                 | 87.00                  |
| 47            | 78.29         | Kasese Municipal Council             | 71           | 64.00         | 74.00                    | 84.00                 | 81.50              |                                     |                                       | 73.67                  |
| 48            | 77.11         | Arua city                            | 63           | 66.63         | 78.00                    | 82.00                 | 80.00              |                                     |                                       | 68.44                  |

| OVERALL SCORE |               |                      |              |               | PERFORMANCE SCORES 2025  |                       |                    |                                     |                                       |                        |
|---------------|---------------|----------------------|--------------|---------------|--------------------------|-----------------------|--------------------|-------------------------------------|---------------------------------------|------------------------|
| Rank<br>2025  | Score<br>2025 | Local Government     | Rank<br>2024 | Score<br>2024 | Infrastructure<br>Assets | Education<br>Services | Health<br>Services | Water and<br>Sanitation<br>Services | Micro Scale<br>Irrigation<br>Services | Production<br>Services |
| 49            | 77.10         | Apac District        | 57           | 68.23         | 72.00                    | 75.50                 | 76.50              | 79.80                               | 75.00                                 | 83.78                  |
| 50            | 76.91         | Hoima District       | 75           | 62.92         | 76.00                    | 81.00                 | 73.50              | 62.20                               | 83.00                                 | 85.78                  |
| 51            | 76.16         | Otuke District       | 78           | 62.70         | 78.00                    | 71.50                 | 77.50              | 73.80                               | 70.50                                 | 85.67                  |
| 52            | 75.93         | Bukedea District     | 7            | 90.67         | 72.00                    | 72.50                 | 71.00              | 86.40                               | 81.00                                 | 72.67                  |
| 53            | 75.61         | Alebtong District    | 45           | 70.55         | 74.00                    | 77.00                 | 73.50              | 76.40                               | 73.00                                 | 79.78                  |
| 54            | 74.97         | Fort-Portal city     | 103          | 56.38         | 78.00                    | 77.00                 | 72.00              |                                     |                                       | 72.89                  |
| 55            | 74.69         | Amolatar District    | 95           | 58.47         | 70.00                    | 79.00                 | 71.50              | 74.80                               | 79.50                                 | 73.33                  |
| 56            | 74.01         | Mbarara District     | 41           | 71.33         | 67.00                    | 69.50                 | 74.50              | 76.60                               | 78.50                                 | 77.94                  |
| 57            | 73.87         | Kasanda District     | 127          | 49.48         | 70.00                    | 72.00                 | 60.00              | 86.20                               | 80.00                                 | 75.00                  |
| 58            | 73.00         | Kitagwenda District  | 70           | 64.05         | 66.00                    | 71.00                 | 78.00              | 83.40                               | 75.50                                 | 64.11                  |
| 59            | 72.90         | Kibuku District      | 175          | 27.88         | 70.00                    | 73.00                 | 68.50              | 86.20                               | 62.50                                 | 77.22                  |
| 60            | 72.57         | Rubirizi District    | 13           | 83.75         | 60.00                    | 65.00                 | 74.50              | 82.80                               | 77.00                                 | 76.11                  |
| 61            | 72.26         | Arua District        | 55           | 68.50         | 74.00                    | 63.50                 | 70.00              | 85.40                               | 77.00                                 | 63.67                  |
| 62            | 72.22         | Rakai District       | 116          | 52.87         | 68.00                    | 75.00                 | 65.00              | 66.20                               | 79.00                                 | 80.11                  |
| 63            | 71.77         | Ntungamo District    | 28           | 75.82         | 64.00                    | 65.00                 | 75.50              | 79.00                               | 69.00                                 | 78.11                  |
| 64            | 71.67         | Pakwach District     | 43           | 70.57         | 68.00                    | 68.00                 | 75.00              | 84.80                               | 68.00                                 | 66.22                  |
| 65            | 70.42         | Omoro District       | 52           | 68.93         | 62.00                    | 65.50                 | 58.00              | 80.00                               | 76.00                                 | 81.00                  |
| 66            | 70.34         | Napak District       | 38           | 72.03         | 70.00                    | 66.00                 | 64.00              | 76.60                               | 66.00                                 | 79.44                  |
| 67            | 69.89         | Kapelebyong District | 56           | 68.27         | 64.00                    | 65.50                 | 70.50              | 68.20                               | 73.00                                 | 78.11                  |
| 68            | 69.51         | Nebbi District       | 36           | 72.60         | 60.00                    | 61.00                 | 72.50              | 79.20                               | 71.00                                 | 73.33                  |
| 69            | 69.27         | Oyam District        | 123          | 51.38         | 58.00                    | 63.00                 | 71.00              | 78.40                               | 69.00                                 | 76.22                  |
| 70            | 69.22         | Kole District        | 136          | 47.38         | 60.00                    | 69.00                 | 61.50              | 75.60                               | 72.00                                 | 77.22                  |
| 71            | 69.21         | Rubanda District     | 20           | 79.93         | 64.00                    | 69.00                 | 76.00              | 77.20                               | 61.50                                 | 67.56                  |
| 72            | 69.04         | Kaabong District     | 110          | 54.90         | 72.00                    | 68.50                 | 66.00              | 78.00                               | 46.50                                 | 83.22                  |
| 73            | 69.00         | Budaka District      | 126          | 49.52         | 70.00                    | 63.00                 | 57.00              | 81.40                               | 66.50                                 | 76.11                  |
| 74            | 68.51         | Luwero District      | 23           | 77.60         | 55.00                    | 70.50                 | 67.50              | 77.20                               | 70.00                                 | 70.83                  |

| OVERALL SCORE |            |                             |           |            | PERFORMANCE SCORES 2025 |                    |                 |                               |                                 |                     |
|---------------|------------|-----------------------------|-----------|------------|-------------------------|--------------------|-----------------|-------------------------------|---------------------------------|---------------------|
| Rank 2025     | Score 2025 | Local Government            | Rank 2024 | Score 2024 | Infrastructure Assets   | Education Services | Health Services | Water and Sanitation Services | Micro Scale Irrigation Services | Production Services |
| 75            | 68.41      | Buhweju District            | 16        | 81.73      | 60.00                   | 61.50              | 68.50           | 73.80                         | 75.00                           | 71.67               |
| 76            | 68.06      | Nakaseke District           | 12        | 84.00      | 60.00                   | 69.00              | 56.50           | 72.60                         | 77.50                           | 72.78               |
| 77            | 68.02      | Zombo District              | 68        | 65.23      | 62.00                   | 63.50              | 74.50           | 80.00                         | 71.00                           | 57.11               |
| 78            | 67.86      | Kitgum Municipal Council    | 83        | 61.75      | 66.00                   | 64.00              | 64.00           |                               |                                 | 77.44               |
| 79            | 67.79      | Namutumba District          | 107       | 55.42      | 68.00                   | 59.50              | 66.00           | 78.20                         | 60.50                           | 74.56               |
| 80            | 67.74      | Rukiga District             | 15        | 82.40      | 56.00                   | 66.00              | 69.50           | 81.20                         | 58.50                           | 75.22               |
| 81            | 67.64      | Nakasongola District        | 31        | 73.48      | 60.00                   | 69.00              | 55.50           | 82.20                         | 67.50                           | 71.67               |
| 81            | 67.64      | Kisoro Municipal Council    | 11        | 85.25      | 62.00                   | 60.00              | 77.00           |                               |                                 | 71.56               |
| 83            | 67.60      | Kalaki District             | 21        | 78.08      | 53.00                   | 64.00              | 58.00           | 77.60                         | 76.50                           | 76.50               |
| 84            | 67.48      | Buliisa District            | 130       | 48.88      | 64.00                   | 59.00              | 50.50           | 81.40                         | 78.00                           | 72.00               |
| 85            | 67.32      | Kapchorwa Municipal Council | 115       | 53.25      | 66.00                   | 69.00              | 73.50           |                               |                                 | 60.78               |
| 86            | 66.76      | Bukomansimbi District       | 148       | 43.02      | 66.00                   | 66.50              | 55.00           | 76.20                         | 60.50                           | 76.33               |
| 87            | 66.47      | Nwoya District              | 80        | 62.50      | 60.00                   | 62.00              | 76.50           | 72.00                         | 75.00                           | 53.33               |
| 88            | 66.39      | Luuka District              | 171       | 31.92      | 60.00                   | 57.00              | 47.50           | 81.60                         | 75.00                           | 77.22               |
| 89            | 66.35      | Pader District              | 99        | 57.48      | 54.00                   | 65.50              | 68.50           | 78.60                         | 54.50                           | 77.00               |
| 90            | 66.22      | Kyenjojo District           | 151       | 42.63      | 57.00                   | 62.50              | 64.00           | 64.80                         | 70.50                           | 78.50               |
| 91            | 66.16      | Nakapiripirit District      | 114       | 53.78      | 60.00                   | 61.00              | 64.00           | 72.60                         | 66.00                           | 73.33               |
| 92            | 66.10      | Obongi District             | 128       | 49.37      | 54.00                   | 67.00              | 60.00           | 74.40                         | 67.00                           | 74.22               |
| 93            | 65.91      | Butambala District          | 113       | 53.98      | 66.00                   | 73.50              | 56.50           | 58.20                         | 65.50                           | 75.78               |
| 94            | 65.81      | Kitgum District             | 48        | 69.75      | 56.00                   | 58.00              | 64.00           | 76.40                         | 68.00                           | 72.44               |
| 95            | 65.64      | Moroto District             | 77        | 62.80      | 62.00                   | 63.00              | 59.00           | 73.40                         | 66.00                           | 70.44               |
| 95            | 65.64      | Iganga Municipal Council    | 168       | 35.63      | 58.00                   | 70.00              | 65.00           |                               |                                 | 69.56               |
| 97            | 65.22      | Butaleja District           | 163       | 38.07      | 62.00                   | 59.00              | 54.00           | 81.80                         | 58.50                           | 76.00               |
| 98            | 65.12      | Kagadi District             | 62        | 66.78      | 60.00                   | 64.50              | 55.50           | 80.40                         | 67.00                           | 63.33               |
| 99            | 65.06      | Sheema Municipal Council    | 32        | 73.38      | 58.00                   | 65.00              | 66.00           |                               |                                 | 71.22               |
| 100           | 64.82      | Pallisa District            | 108       | 55.17      | 64.00                   | 66.00              | 59.50           | 70.60                         | 58.50                           | 70.33               |

| OVERALL SCORE |               |                            |              |               | PERFORMANCE SCORES 2025  |                       |                    |                                     |                                       |                        |
|---------------|---------------|----------------------------|--------------|---------------|--------------------------|-----------------------|--------------------|-------------------------------------|---------------------------------------|------------------------|
| Rank<br>2025  | Score<br>2025 | Local Government           | Rank<br>2024 | Score<br>2024 | Infrastructure<br>Assets | Education<br>Services | Health<br>Services | Water and<br>Sanitation<br>Services | Micro Scale<br>Irrigation<br>Services | Production<br>Services |
| 101           | 64.68         | Soroti city                | 46           | 70.25         | 58.00                    | 64.50                 | 60.00              |                                     |                                       | 76.22                  |
| 102           | 64.66         | Kabale District            | 4            | 93.93         | 59.00                    | 64.50                 | 79.00              | 59.60                               | 53.00                                 | 72.83                  |
| 103           | 64.37         | Kyankwanzi District        | 111          | 54.05         | 62.00                    | 53.50                 | 60.50              | 77.60                               | 65.50                                 | 67.11                  |
| 104           | 64.10         | Ngora District             | 33           | 73.10         | 60.00                    | 64.50                 | 53.50              | 74.40                               | 75.00                                 | 57.22                  |
| 105           | 63.91         | Mitooma District           | 72           | 63.95         | 56.00                    | 70.00                 | 57.50              | 69.20                               | 70.00                                 | 60.78                  |
| 106           | 63.48         | Buikwe District            | 141          | 46.12         | 53.00                    | 64.50                 | 57.50              | 74.00                               | 61.50                                 | 70.39                  |
| 107           | 63.15         | Lugazi Municipal Council   | 132          | 47.88         | 58.00                    | 69.50                 | 60.00              |                                     |                                       | 65.11                  |
| 108           | 63.14         | Kalangala District         | 131          | 48.38         | 56.00                    | 64.50                 | 52.00              | 64.40                               | 69.50                                 | 72.44                  |
| 109           | 63.13         | Serere District            | 51           | 69.18         | 49.00                    | 49.50                 | 64.50              | 71.80                               | 69.50                                 | 74.50                  |
| 110           | 62.70         | Yumbe District             | 65           | 65.78         | 54.00                    | 67.00                 | 63.00              | 70.80                               | 50.50                                 | 70.89                  |
| 111           | 62.59         | Amudat District            | 135          | 47.45         | 56.00                    | 52.00                 | 48.00              | 79.40                               | 65.50                                 | 74.67                  |
| 112           | 62.52         | Maracha District           | 140          | 46.15         | 54.00                    | 63.00                 | 59.50              | 64.20                               | 63.00                                 | 71.44                  |
| 113           | 62.31         | Lira District              | 61           | 66.80         | 51.00                    | 72.50                 | 51.50              | 76.80                               | 51.00                                 | 71.06                  |
| 114           | 62.25         | Amuru District             | 43           | 70.57         | 52.00                    | 62.00                 | 60.00              | 58.60                               | 71.00                                 | 69.89                  |
| 115           | 62.10         | Kotido District            | 121          | 51.43         | 53.00                    | 61.50                 | 52.50              | 74.00                               | 59.00                                 | 72.61                  |
| 116           | 61.65         | Kanungu District           | 34           | 72.77         | 54.00                    | 64.00                 | 63.50              | 70.20                               | 54.00                                 | 64.22                  |
| 117           | 61.12         | Kiboga District            | 89           | 60.38         | 62.00                    | 65.00                 | 62.00              | 51.80                               | 60.50                                 | 65.44                  |
| 118           | 61.11         | Karenga District           | 158          | 40.22         | 58.00                    | 62.00                 | 59.00              | 77.80                               | 32.00                                 | 77.89                  |
| 119           | 60.72         | Ntungamo Municipal Council | 144          | 45.00         | 54.00                    | 61.50                 | 61.50              |                                     |                                       | 65.89                  |
| 120           | 60.65         | Kibaale District           | 47           | 70.02         | 43.00                    | 60.50                 | 60.00              | 64.60                               | 66.50                                 | 69.28                  |
| 121           | 60.40         | Koboko Municipal Council   | 109          | 55.00         | 62.00                    | 63.50                 | 69.00              |                                     |                                       | 47.11                  |
| 122           | 60.39         | Madi-Okollo District       | 155          | 41.17         | 58.00                    | 59.50                 | 57.50              | 65.20                               | 66.50                                 | 55.67                  |
| 123           | 60.21         | Gulu city                  | 29           | 75.00         | 50.00                    | 66.50                 | 66.00              |                                     |                                       | 58.33                  |
| 124           | 59.74         | Kikuube District           | 84           | 61.30         | 52.00                    | 62.00                 | 60.00              | 67.60                               | 57.50                                 | 59.33                  |
| 125           | 59.38         | Lira city                  | 102          | 56.38         | 52.00                    | 62.00                 | 62.50              |                                     |                                       | 61.00                  |
| 126           | 59.29         | Kyotera District           | 104          | 56.25         | 48.00                    | 54.50                 | 42.50              | 74.40                               | 69.00                                 | 67.33                  |

| OVERALL SCORE |               |                                    |              |               | PERFORMANCE SCORES 2025  |                       |                    |                                     |                                       |                        |
|---------------|---------------|------------------------------------|--------------|---------------|--------------------------|-----------------------|--------------------|-------------------------------------|---------------------------------------|------------------------|
| Rank<br>2025  | Score<br>2025 | Local Government                   | Rank<br>2024 | Score<br>2024 | Infrastructure<br>Assets | Education<br>Services | Health<br>Services | Water and<br>Sanitation<br>Services | Micro Scale<br>Irrigation<br>Services | Production<br>Services |
| 127           | 58.80         | Bundibugyo District                | 154          | 41.50         | 42.00                    | 60.50                 | 61.00              | 70.80                               | 57.50                                 | 61.00                  |
| 128           | 58.10         | Bushenyi- Ishaka Municipal Council | 66           | 65.63         | 49.00                    | 67.50                 | 67.50              |                                     |                                       | 48.39                  |
| 129           | 57.85         | Kaberamaido District               | 53           | 68.85         | 41.00                    | 53.50                 | 53.50              | 71.00                               | 61.50                                 | 66.61                  |
| 130           | 57.84         | Kabarole District                  | 97           | 57.68         | 54.00                    | 51.00                 | 62.50              | 77.40                               | 48.50                                 | 53.67                  |
| 131           | 57.73         | Moyo District                      | 120          | 51.48         | 52.00                    | 57.50                 | 59.50              | 61.60                               | 52.00                                 | 63.78                  |
| 132           | 57.68         | Nabilatuk District                 | 105          | 55.82         | 46.00                    | 54.50                 | 58.50              | 64.00                               | 59.50                                 | 63.56                  |
| 133           | 56.86         | Mbale District                     | 79           | 62.68         | 37.00                    | 50.50                 | 65.50              | 72.40                               | 59.50                                 | 56.28                  |
| 134           | 56.83         | Gomba District                     | 164          | 37.70         | 40.00                    | 50.00                 | 50.00              | 67.00                               | 64.00                                 | 70.00                  |
| 135           | 56.47         | Lamwo District                     | 54           | 68.55         | 42.00                    | 49.00                 | 51.50              | 75.00                               | 57.00                                 | 64.33                  |
| 136           | 56.40         | Ntoroko District                   | 153          | 41.53         | 52.00                    | 44.00                 | 52.50              | 66.40                               | 47.50                                 | 76.00                  |
| 137           | 55.90         | Butebo District                    | 172          | 31.80         | 58.00                    | 44.50                 | 50.00              | 74.20                               | 52.50                                 | 56.22                  |
| 138           | 55.66         | Katakwi District                   | 76           | 62.87         | 34.00                    | 55.00                 | 56.50              | 70.00                               | 62.00                                 | 56.44                  |
| 139           | 55.60         | Iganga District                    | 124          | 51.20         | 44.00                    | 61.50                 | 43.50              | 69.20                               | 54.50                                 | 60.89                  |
| 140           | 55.47         | Hoima city                         | 82           | 62.00         | 56.00                    | 64.00                 | 60.00              |                                     |                                       | 41.89                  |
| 141           | 55.15         | Kiryandongo District               | 24           | 77.00         | 49.00                    | 59.50                 | 46.00              | 53.80                               | 62.00                                 | 60.61                  |
| 142           | 55.04         | Kyegegwa District                  | 129          | 49.08         | 45.00                    | 61.00                 | 58.50              | 32.40                               | 67.50                                 | 65.83                  |
| 143           | 54.89         | Tororo District                    | 149          | 42.90         | 36.00                    | 53.00                 | 50.00              | 71.40                               | 56.50                                 | 62.44                  |
| 144           | 54.81         | Gulu District                      | 58           | 67.63         | 48.00                    | 50.00                 | 55.00              | 69.00                               | 54.00                                 | 52.89                  |
| 145           | 54.67         | Manafwa District                   | 42           | 70.73         | 34.00                    | 49.50                 | 60.50              | 64.60                               | 58.00                                 | 61.44                  |
| 146           | 54.58         | Namayingo District                 | 112          | 54.03         | 38.00                    | 44.00                 | 61.00              | 73.40                               | 51.50                                 | 59.56                  |
| 147           | 53.95         | Kamuli District                    | 162          | 38.12         | 43.00                    | 61.00                 | 61.50              | 42.40                               | 61.50                                 | 54.28                  |
| 148           | 53.83         | Terego District                    | 150          | 42.77         | 46.00                    | 51.00                 | 55.50              | 64.00                               | 43.50                                 | 63.00                  |
| 149           | 52.92         | Kabale Municipal Council           | 40           | 71.50         | 42.00                    | 55.50                 | 61.50              |                                     |                                       | 52.67                  |
| 150           | 52.46         | Abim District                      | 93           | 59.87         | 37.00                    | 47.50                 | 48.50              | 60.40                               | 59.50                                 | 61.83                  |
| 151           | 52.07         | Busia District                     | 138          | 47.18         | 33.00                    | 52.50                 | 46.00              | 61.80                               | 56.50                                 | 62.61                  |
| 152           | 50.52         | Nebbi Municipal Council            | 139          | 46.17         | 52.00                    | 58.00                 |                    |                                     |                                       | 41.56                  |

| OVERALL SCORE |            |                          |           | PERFORMANCE SCORES 2025 |                       |                    |                 |                               |                                 |                     |
|---------------|------------|--------------------------|-----------|-------------------------|-----------------------|--------------------|-----------------|-------------------------------|---------------------------------|---------------------|
| Rank 2025     | Score 2025 | Local Government         | Rank 2024 | Score 2024              | Infrastructure Assets | Education Services | Health Services | Water and Sanitation Services | Micro Scale Irrigation Services | Production Services |
| 153           | 50.28      | Amuria District          | 50        | 69.45                   | 29.00                 | 42.00              | 53.50           | 67.40                         | 52.50                           | 57.28               |
| 154           | 50.12      | Adjumani District        | 133       | 47.83                   | 37.00                 | 62.50              | 53.00           | 58.00                         | 34.50                           | 55.72               |
| 155           | 49.96      | Mbale city               | 90        | 60.38                   | 31.00                 | 52.50              | 57.50           |                               |                                 | 58.83               |
| 155           | 49.96      | Mayuge District          | 160       | 38.32                   | 29.00                 | 48.00              | 45.50           | 67.40                         | 52.00                           | 57.83               |
| 157           | 49.60      | Bugiri Municipal Council | 146       | 44.00                   | 35.00                 | 50.50              | 61.50           |                               |                                 | 51.39               |
| 158           | 48.83      | Soroti District          | 85        | 60.93                   | 27.00                 | 49.00              | 46.50           | 67.20                         | 52.00                           | 51.28               |
| 159           | 48.76      | Kisoro District          | 26        | 76.43                   | 34.00                 | 50.00              | 57.50           | 61.00                         | 37.50                           | 52.56               |
| 160           | 48.71      | Masindi District         | 73        | 63.87                   | 45.00                 | 62.50              | 46.50           | 49.80                         | 31.50                           | 56.94               |
| 161           | 47.63      | Buvuma District          | 165       | 36.98                   | 25.00                 | 45.50              | 38.50           | 56.80                         | 57.50                           | 62.50               |
| 162           | 47.14      | Busia Municipal Council  | 137       | 47.25                   | 30.00                 | 46.00              | 57.00           |                               |                                 | 55.56               |
| 163           | 47.04      | Dokolo District          | 88        | 60.68                   | 33.00                 | 45.00              | 39.50           | 45.60                         | 56.50                           | 62.61               |
| 164           | 46.94      | Bududa District          | 159       | 40.18                   | 26.00                 | 41.50              | 54.50           | 57.80                         | 45.50                           | 56.33               |
| 165           | 46.87      | Bugweri District         | 173       | 30.20                   | 33.00                 | 51.50              | 55.00           | 31.80                         | 54.00                           | 55.94               |
| 166           | 46.80      | Sironko District         | 169       | 34.68                   | 37.00                 | 51.00              | 48.00           | 57.40                         | 35.00                           | 52.39               |
| 167           | 46.56      | Kaliro District          | 170       | 32.90                   | 21.00                 | 52.00              | 53.50           | 66.60                         | 43.00                           | 43.28               |
| 168           | 45.89      | Agago District           | 64        | 66.22                   | 31.00                 | 48.50              | 39.50           | 66.40                         | 30.00                           | 59.94               |
| 169           | 45.37      | Kapchorwa District       | 157       | 40.47                   | 27.00                 | 37.00              | 50.00           | 61.20                         | 53.50                           | 43.50               |
| 170           | 42.07      | Buyende District         | 152       | 41.93                   | 19.00                 | 42.00              | 45.50           | 49.00                         | 43.00                           | 53.94               |
| 171           | 41.00      | Bugiri District          | 101       | 56.43                   | 19.00                 | 42.50              | 46.00           | 42.40                         | 45.50                           | 50.61               |
| 172           | 40.22      | Bulambuli District       | 125       | 50.45                   | 13.00                 | 36.00              | 46.00           | 55.00                         | 41.50                           | 49.83               |
| 173           | 39.32      | Kween District           | 81        | 62.07                   | 19.00                 | 45.00              | 41.50           | 43.60                         | 39.00                           | 47.83               |
| 174           | 37.06      | Kotido Municipal Council | 94        | 58.63                   | 27.00                 | 40.50              | 45.00           |                               |                                 | 35.72               |
| 175           | 35.32      | Bukwo District           | 122       | 51.40                   | 15.00                 | 37.50              | 45.50           | 34.20                         | 40.00                           | 39.72               |
| 176           | 33.74      | Tororo Municipal Council | 174       | 29.75                   | 19.00                 | 36.00              | 41.00           |                               |                                 | 38.94               |

## Annex 2: Ranked Performance Assessment Results for Visible Outputs – Infrastructure Assets for LGMSD 2025

| Rank 2025 | Score 2025 | Vote                                 | Infrastructure/Visible Assets - Outcomes |           | Infrastructure/Visible Assets - Investment Management Process |                        |             |                     |                                                              |                                        |   |   | Transparency, oversight, reporting and accountability |
|-----------|------------|--------------------------------------|------------------------------------------|-----------|---------------------------------------------------------------|------------------------|-------------|---------------------|--------------------------------------------------------------|----------------------------------------|---|---|-------------------------------------------------------|
|           |            |                                      | Quality                                  | Usability | Human Resource Management                                     | Planning and budgeting | Procurement | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety |   |   |                                                       |
| 1         | 100        | Kiruhura District                    | 30                                       | 10        | 8                                                             | 6                      | 6           | 18                  | 8                                                            | 8                                      | 6 | 6 |                                                       |
| 2         | 98         | Isingiro District                    | 30                                       | 10        | 6                                                             | 6                      | 6           | 18                  | 8                                                            | 8                                      | 6 | 6 |                                                       |
| 3         | 97         | Ibanda Municipal Council             | 30                                       | 10        | 8                                                             | 6                      | 6           | 18                  | 8                                                            | 5                                      | 6 | 6 |                                                       |
| 4         | 94         | Sembabule District                   | 30                                       | 10        | 6                                                             | 6                      | 6           | 16                  | 8                                                            | 6                                      | 6 | 6 |                                                       |
| 4         | 94         | Njeru Municipal Council              | 30                                       | 10        | 2                                                             | 6                      | 6           | 18                  | 8                                                            | 8                                      | 6 | 6 |                                                       |
| 4         | 94         | Nansana Municipal Council            | 30                                       | 10        | 8                                                             | 6                      | 6           | 14                  | 8                                                            | 8                                      | 4 | 4 |                                                       |
| 4         | 94         | Kira Municipal Council               | 30                                       | 10        | 8                                                             | 6                      | 2           | 16                  | 8                                                            | 8                                      | 6 | 6 |                                                       |
| 8         | 93         | Kazo District                        | 30                                       | 10        | 8                                                             | 0                      | 6           | 18                  | 8                                                            | 7                                      | 6 | 6 |                                                       |
| 9         | 92         | Mpigi District                       | 30                                       | 10        | 8                                                             | 6                      | 6           | 16                  | 6                                                            | 6                                      | 4 | 4 |                                                       |
| 9         | 92         | Kayunga District                     | 30                                       | 10        | 4                                                             | 6                      | 6           | 16                  | 8                                                            | 6                                      | 6 | 6 |                                                       |
| 11        | 90         | Mukono Municipal Council             | 30                                       | 10        | 2                                                             | 6                      | 6           | 16                  | 8                                                            | 6                                      | 6 | 6 |                                                       |
| 12        | 88         | Wakiso District                      | 30                                       | 10        | 8                                                             | 6                      | 2           | 12                  | 8                                                            | 8                                      | 4 | 4 |                                                       |
| 12        | 88         | Mityana Municipal Council            | 30                                       | 10        | 8                                                             | 6                      | 2           | 18                  | 6                                                            | 2                                      | 6 | 6 |                                                       |
| 12        | 88         | Masaka District                      | 30                                       | 10        | 0                                                             | 6                      | 6           | 18                  | 8                                                            | 8                                      | 2 | 2 |                                                       |
| 12        | 88         | Apac Municipal Council               | 30                                       | 10        | 4                                                             | 6                      | 6           | 12                  | 8                                                            | 6                                      | 6 | 6 |                                                       |
| 16        | 86         | Makindye-Ssabagabo Municipal Council | 30                                       | 10        | 8                                                             | 6                      | 2           | 14                  | 6                                                            | 4                                      | 6 | 6 |                                                       |
| 16        | 86         | Kamwenge District                    | 20                                       | 10        | 8                                                             | 6                      | 6           | 16                  | 8                                                            | 8                                      | 4 | 4 |                                                       |
| 16        | 86         | Jinja District                       | 30                                       | 10        | 2                                                             | 6                      | 6           | 16                  | 8                                                            | 6                                      | 2 | 2 |                                                       |
| 19        | 84         | Mukono District                      | 30                                       | 10        | 0                                                             | 6                      | 6           | 16                  | 8                                                            | 6                                      | 2 | 2 |                                                       |
| 19        | 84         | Mityana District                     | 30                                       | 10        | 4                                                             | 0                      | 2           | 18                  | 8                                                            | 6                                      | 6 | 6 |                                                       |
| 19        | 84         | Kumi District                        | 30                                       | 10        | 6                                                             | 6                      | 2           | 10                  | 6                                                            | 8                                      | 6 | 6 |                                                       |
| 19        | 84         | Koboko District                      | 30                                       | 10        | 0                                                             | 6                      | 6           | 16                  | 4                                                            | 8                                      | 4 | 4 |                                                       |

| Rank 2025 | Score 2025 | Vote                        | Infrastructure/Visible Assets - Outcomes |           | Infrastructure/Visible Assets - Investment Management Process |                        |             |                     |                                                              |                                        |                                                       |  |
|-----------|------------|-----------------------------|------------------------------------------|-----------|---------------------------------------------------------------|------------------------|-------------|---------------------|--------------------------------------------------------------|----------------------------------------|-------------------------------------------------------|--|
|           |            |                             | Quality                                  | Usability | Human Resource Management                                     | Planning and budgeting | Procurement | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Transparency, oversight, reporting and accountability |  |
| 19        | 84         | Ibanda District             | 20                                       | 10        | 2                                                             | 6                      | 6           | 18                  | 8                                                            | 8                                      | 6                                                     |  |
| 24        | 82         | Sheema District             | 30                                       | 10        | 2                                                             | 0                      | 6           | 18                  | 6                                                            | 6                                      | 4                                                     |  |
| 24        | 82         | Namisindwa District         | 30                                       | 10        | 0                                                             | 6                      | 6           | 14                  | 6                                                            | 4                                      | 6                                                     |  |
| 24        | 82         | Mubende Municipal Council   | 30                                       | 10        | 8                                                             | 0                      | 2           | 16                  | 8                                                            | 4                                      | 4                                                     |  |
| 24        | 82         | Masindi Municipal Council   | 30                                       | 10        | 6                                                             | 0                      | 2           | 18                  | 8                                                            | 6                                      | 2                                                     |  |
| 24        | 82         | Lwengo District             | 30                                       | 10        | 2                                                             | 6                      | 6           | 14                  | 4                                                            | 6                                      | 4                                                     |  |
| 24        | 82         | Kasese District             | 20                                       | 10        | 6                                                             | 6                      | 2           | 16                  | 8                                                            | 8                                      | 6                                                     |  |
| 24        | 82         | Jinja city                  | 30                                       | 10        | 8                                                             | 0                      | 2           | 14                  | 8                                                            | 6                                      | 4                                                     |  |
| 31        | 80         | Rwampara District           | 30                                       | 10        | 0                                                             | 6                      | 6           | 12                  | 8                                                            | 4                                      | 4                                                     |  |
| 31        | 80         | Lyantonde District          | 20                                       | 10        | 0                                                             | 6                      | 6           | 16                  | 8                                                            | 8                                      | 6                                                     |  |
| 31        | 80         | Kumi Municipal Council      | 30                                       | 10        | 4                                                             | 6                      | 2           | 16                  | 6                                                            | 6                                      | 0                                                     |  |
| 31        | 80         | Kamuli Municipal Council    | 30                                       | 10        | 6                                                             | 6                      | 2           | 10                  | 4                                                            | 6                                      | 6                                                     |  |
| 31        | 80         | Bushenyi District           | 30                                       | 10        | 8                                                             | 0                      | 2           | 10                  | 6                                                            | 8                                      | 6                                                     |  |
| 36        | 78         | Otuke District              | 30                                       | 10        | 0                                                             | 6                      | 6           | 12                  | 4                                                            | 4                                      | 6                                                     |  |
| 36        | 78         | Mbarara city                | 30                                       | 10        | 2                                                             | 6                      | 6           | 8                   | 8                                                            | 4                                      | 4                                                     |  |
| 36        | 78         | Masaka city                 | 20                                       | 10        | 0                                                             | 6                      | 6           | 18                  | 8                                                            | 6                                      | 4                                                     |  |
| 36        | 78         | Fort-Portal city            | 30                                       | 10        | 0                                                             | 6                      | 2           | 14                  | 8                                                            | 6                                      | 2                                                     |  |
| 36        | 78         | Entebbe Municipal Council   | 30                                       | 10        | 4                                                             | 0                      | 2           | 12                  | 8                                                            | 8                                      | 4                                                     |  |
| 36        | 78         | Arua city                   | 30                                       | 10        | 2                                                             | 0                      | 2           | 16                  | 8                                                            | 6                                      | 4                                                     |  |
| 42        | 76         | Rukungiri Municipal Council | 20                                       | 10        | 8                                                             | 6                      | 0           | 14                  | 8                                                            | 6                                      | 4                                                     |  |
| 42        | 76         | Rukungiri District          | 20                                       | 10        | 8                                                             | 6                      | 2           | 14                  | 8                                                            | 6                                      | 2                                                     |  |
| 42        | 76         | Mubende District            | 30                                       | 10        | 2                                                             | 0                      | 2           | 12                  | 8                                                            | 6                                      | 6                                                     |  |
| 42        | 76         | Moroto Municipal Council    | 30                                       | 10        | 4                                                             | 6                      | 2           | 10                  | 6                                                            | 6                                      | 2                                                     |  |
| 42        | 76         | Kalungu District            | 20                                       | 10        | 6                                                             | 6                      | 6           | 14                  | 6                                                            | 6                                      | 2                                                     |  |
| 42        | 76         | Hoima District              | 30                                       | 10        | 0                                                             | 0                      | 2           | 14                  | 6                                                            | 8                                      | 6                                                     |  |
| 42        | 76         | Bunyangabu District         | 30                                       | 10        | 4                                                             | 0                      | 2           | 10                  | 8                                                            | 6                                      | 6                                                     |  |

| Rank 2025 | Score 2025 | Vote                        | Infrastructure/Visible Assets - Outcomes |           | Infrastructure/Visible Assets - Investment Management Process |                        |             |                     |                                                              |                                        |                                                       |
|-----------|------------|-----------------------------|------------------------------------------|-----------|---------------------------------------------------------------|------------------------|-------------|---------------------|--------------------------------------------------------------|----------------------------------------|-------------------------------------------------------|
|           |            |                             | Quality                                  | Usability | Human Resource Management                                     | Planning and budgeting | Procurement | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Transparency, oversight, reporting and accountability |
| 49        | 74         | Kwania District             | 30                                       | 10        | 0                                                             | 6                      | 6           | 6                   | 6                                                            | 6                                      | 4                                                     |
| 49        | 74         | Kasese Municipal Council    | 30                                       | 10        | 0                                                             | 6                      | 4           | 8                   | 6                                                            | 6                                      | 4                                                     |
| 49        | 74         | Kakumiro District           | 30                                       | 10        | 0                                                             | 0                      | 2           | 16                  | 6                                                            | 4                                      | 6                                                     |
| 49        | 74         | Arua District               | 30                                       | 10        | 0                                                             | 0                      | 6           | 12                  | 8                                                            | 2                                      | 6                                                     |
| 49        | 74         | Alebtong District           | 30                                       | 10        | 0                                                             | 6                      | 2           | 10                  | 6                                                            | 6                                      | 4                                                     |
| 54        | 72         | Kaabong District            | 30                                       | 10        | 0                                                             | 6                      | 6           | 6                   | 6                                                            | 6                                      | 2                                                     |
| 54        | 72         | Bukedea District            | 30                                       | 10        | 6                                                             | 0                      | 0           | 8                   | 8                                                            | 6                                      | 4                                                     |
| 54        | 72         | Apac District               | 30                                       | 10        | 0                                                             | 6                      | 6           | 6                   | 6                                                            | 6                                      | 2                                                     |
| 57        | 70         | Napak District              | 30                                       | 10        | 4                                                             | 0                      | 2           | 4                   | 8                                                            | 8                                      | 4                                                     |
| 57        | 70         | Kibuku District             | 30                                       | 10        | 0                                                             | 6                      | 2           | 10                  | 6                                                            | 2                                      | 4                                                     |
| 57        | 70         | Kasanda District            | 30                                       | 10        | 0                                                             | 0                      | 2           | 18                  | 4                                                            | 2                                      | 4                                                     |
| 57        | 70         | Budaka District             | 30                                       | 10        | 0                                                             | 6                      | 2           | 10                  | 4                                                            | 4                                      | 4                                                     |
| 57        | 70         | Amolatar District           | 30                                       | 10        | 0                                                             | 6                      | 6           | 6                   | 4                                                            | 6                                      | 2                                                     |
| 62        | 68         | Rakai District              | 30                                       | 10        | 0                                                             | 0                      | 6           | 6                   | 8                                                            | 2                                      | 6                                                     |
| 62        | 68         | Pakwach District            | 30                                       | 10        | 0                                                             | 0                      | 2           | 16                  | 4                                                            | 2                                      | 4                                                     |
| 62        | 68         | Namutumba District          | 30                                       | 10        | 4                                                             | 0                      | 2           | 6                   | 6                                                            | 4                                      | 6                                                     |
| 65        | 67         | Mbarara District            | 5                                        | 10        | 6                                                             | 6                      | 2           | 16                  | 8                                                            | 8                                      | 6                                                     |
| 66        | 66         | Kitgum Municipal Council    | 30                                       | 10        | 6                                                             | 6                      | 0           | 4                   | 4                                                            | 4                                      | 2                                                     |
| 66        | 66         | Kitagwenda District         | 20                                       | 10        | 2                                                             | 0                      | 6           | 16                  | 4                                                            | 6                                      | 2                                                     |
| 66        | 66         | Kapchorwa Municipal Council | 30                                       | 10        | 2                                                             | 0                      | 2           | 10                  | 4                                                            | 2                                      | 6                                                     |
| 66        | 66         | Butambala District          | 30                                       | 10        | 0                                                             | 0                      | 6           | 10                  | 4                                                            | 2                                      | 4                                                     |
| 66        | 66         | Bukomansimbi District       | 30                                       | 10        | 0                                                             | 0                      | 6           | 12                  | 4                                                            | 2                                      | 2                                                     |
| 71        | 64         | Rubanda District            | 20                                       | 10        | 4                                                             | 6                      | 2           | 4                   | 6                                                            | 8                                      | 4                                                     |
| 71        | 64         | Pallisa District            | 30                                       | 10        | 6                                                             | 0                      | 6           | 4                   | 4                                                            | 2                                      | 2                                                     |
| 71        | 64         | Ntungamo District           | 20                                       | 10        | 6                                                             | 6                      | 2           | 4                   | 6                                                            | 4                                      | 6                                                     |
| 71        | 64         | Kapelebyong District        | 30                                       | 10        | 0                                                             | 0                      | 2           | 4                   | 8                                                            | 6                                      | 4                                                     |

| Rank<br>2025 | Score<br>2025 | Vote                     | Infrastructure/Visible<br>Assets - Outcomes |           | Infrastructure/Visible Assets - Investment Management Process |                              |             |                        |                                                                    |                                              |                                                                |
|--------------|---------------|--------------------------|---------------------------------------------|-----------|---------------------------------------------------------------|------------------------------|-------------|------------------------|--------------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------|
|              |               |                          | Quality                                     | Usability | Human<br>Resource<br>Management                               | Planning<br>and<br>budgeting | Procurement | Contract<br>management | Effective mobilisation<br>and management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Transparency,<br>oversight,<br>reporting and<br>accountability |
| 71           | 64            | Buliisa District         | 30                                          | 10        | 0                                                             | 6                            | 0           | 6                      | 6                                                                  | 2                                            | 4                                                              |
| 76           | 62            | Zombo District           | 20                                          | 10        | 0                                                             | 0                            | 2           | 14                     | 6                                                                  | 6                                            | 4                                                              |
| 76           | 62            | Omoro District           | 30                                          | 10        | 4                                                             | 6                            | 2           | 2                      | 4                                                                  | 0                                            | 4                                                              |
| 76           | 62            | Moroto District          | 30                                          | 10        | 2                                                             | 0                            | 2           | 6                      | 4                                                                  | 4                                            | 4                                                              |
| 76           | 62            | Kyankwanzi District      | 30                                          | 10        | 0                                                             | 6                            | 0           | 8                      | 4                                                                  | 0                                            | 4                                                              |
| 76           | 62            | Koboko Municipal Council | 30                                          | 10        | 0                                                             | 0                            | 6           | 6                      | 6                                                                  | 4                                            | 0                                                              |
| 76           | 62            | Kisoro Municipal Council | 20                                          | 0         | 8                                                             | 6                            | 6           | 4                      | 8                                                                  | 4                                            | 6                                                              |
| 76           | 62            | Kiboga District          | 30                                          | 10        | 0                                                             | 0                            | 2           | 12                     | 4                                                                  | 0                                            | 4                                                              |
| 76           | 62            | Butaleja District        | 30                                          | 10        | 0                                                             | 0                            | 2           | 8                      | 6                                                                  | 4                                            | 2                                                              |
| 84           | 60            | Rubirizi District        | 20                                          | 0         | 0                                                             | 6                            | 2           | 14                     | 6                                                                  | 6                                            | 6                                                              |
| 84           | 60            | Nwoya District           | 20                                          | 10        | 0                                                             | 0                            | 6           | 16                     | 4                                                                  | 4                                            | 0                                                              |
| 84           | 60            | Ngora District           | 30                                          | 10        | 0                                                             | 0                            | 2           | 2                      | 6                                                                  | 6                                            | 4                                                              |
| 84           | 60            | Nebbi District           | 20                                          | 10        | 0                                                             | 0                            | 2           | 16                     | 6                                                                  | 2                                            | 4                                                              |
| 84           | 60            | Nakasongola District     | 30                                          | 10        | 0                                                             | 0                            | 2           | 4                      | 6                                                                  | 6                                            | 2                                                              |
| 84           | 60            | Nakaseke District        | 20                                          | 10        | 6                                                             | 0                            | 2           | 6                      | 6                                                                  | 6                                            | 4                                                              |
| 84           | 60            | Nakapiripirit District   | 30                                          | 10        | 2                                                             | 0                            | 2           | 2                      | 8                                                                  | 2                                            | 4                                                              |
| 84           | 60            | Luuka District           | 30                                          | 10        | 0                                                             | 0                            | 2           | 4                      | 8                                                                  | 4                                            | 2                                                              |
| 84           | 60            | Kole District            | 30                                          | 10        | 4                                                             | 6                            | 0           | 4                      | 4                                                                  | 2                                            | 0                                                              |
| 84           | 60            | Kagadi District          | 20                                          | 10        | 0                                                             | 6                            | 0           | 10                     | 8                                                                  | 4                                            | 2                                                              |
| 84           | 60            | Buhweju District         | 15                                          | 10        | 0                                                             | 0                            | 6           | 10                     | 8                                                                  | 5                                            | 6                                                              |
| 95           | 59            | Kabale District          | 20                                          | 0         | 8                                                             | 6                            | 6           | 4                      | 4                                                                  | 7                                            | 4                                                              |
| 96           | 58            | Soroti city              | 30                                          | 0         | 0                                                             | 6                            | 2           | 4                      | 8                                                                  | 4                                            | 4                                                              |
| 96           | 58            | Sheema Municipal Council | 30                                          | 0         | 0                                                             | 0                            | 2           | 6                      | 8                                                                  | 6                                            | 6                                                              |
| 96           | 58            | Oyam District            | 30                                          | 10        | 0                                                             | 6                            | 2           | 2                      | 6                                                                  | 2                                            | 0                                                              |
| 96           | 58            | Madi-Okollo District     | 30                                          | 10        | 0                                                             | 0                            | 6           | 8                      | 2                                                                  | 2                                            | 0                                                              |
| 96           | 58            | Lugazi Municipal Council | 20                                          | 10        | 6                                                             | 0                            | 0           | 12                     | 4                                                                  | 2                                            | 4                                                              |

| Rank 2025 | Score 2025 | Vote                       | Infrastructure/Visible Assets - Outcomes |           | Infrastructure/Visible Assets - Investment Management Process |                        |             |                     |                                                              |                                        |                                                       |
|-----------|------------|----------------------------|------------------------------------------|-----------|---------------------------------------------------------------|------------------------|-------------|---------------------|--------------------------------------------------------------|----------------------------------------|-------------------------------------------------------|
|           |            |                            | Quality                                  | Usability | Human Resource Management                                     | Planning and budgeting | Procurement | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Transparency, oversight, reporting and accountability |
| 96        | 58         | Karenga District           | 30                                       | 10        | 0                                                             | 0                      | 6           | 2                   | 4                                                            | 4                                      | 2                                                     |
| 96        | 58         | Iganga Municipal Council   | 20                                       | 10        | 2                                                             | 0                      | 2           | 12                  | 4                                                            | 2                                      | 6                                                     |
| 96        | 58         | Butebo District            | 30                                       | 10        | 0                                                             | 0                      | 2           | 8                   | 4                                                            | 2                                      | 2                                                     |
| 104       | 57         | Kyenjojo District          | 15                                       | 10        | 0                                                             | 0                      | 2           | 10                  | 8                                                            | 8                                      | 4                                                     |
| 105       | 56         | Rukiga District            | 20                                       | 0         | 6                                                             | 6                      | 2           | 8                   | 8                                                            | 2                                      | 4                                                     |
| 105       | 56         | Mitooma District           | 20                                       | 0         | 0                                                             | 6                      | 6           | 10                  | 6                                                            | 4                                      | 4                                                     |
| 105       | 56         | Kitgum District            | 30                                       | 10        | 0                                                             | 0                      | 2           | 2                   | 4                                                            | 6                                      | 2                                                     |
| 105       | 56         | Kalangala District         | 20                                       | 10        | 0                                                             | 0                      | 2           | 16                  | 2                                                            | 0                                      | 6                                                     |
| 105       | 56         | Hoima city                 | 30                                       | 10        | 0                                                             | 0                      | 0           | 4                   | 6                                                            | 4                                      | 2                                                     |
| 105       | 56         | Amudat District            | 30                                       | 10        | 0                                                             | 0                      | 2           | 4                   | 6                                                            | 4                                      | 0                                                     |
| 111       | 55         | Luwero District            | 15                                       | 10        | 6                                                             | 0                      | 2           | 4                   | 8                                                            | 6                                      | 4                                                     |
| 112       | 54         | Yumbe District             | 30                                       | 10        | 0                                                             | 0                      | 2           | 2                   | 2                                                            | 4                                      | 4                                                     |
| 112       | 54         | Pader District             | 30                                       | 10        | 0                                                             | 0                      | 0           | 2                   | 4                                                            | 6                                      | 2                                                     |
| 112       | 54         | Obongi District            | 20                                       | 10        | 0                                                             | 0                      | 2           | 14                  | 2                                                            | 4                                      | 2                                                     |
| 112       | 54         | Ntungamo Municipal Council | 5                                        | 10        | 4                                                             | 0                      | 6           | 16                  | 8                                                            | 1                                      | 4                                                     |
| 112       | 54         | Maracha District           | 30                                       | 10        | 0                                                             | 0                      | 2           | 4                   | 2                                                            | 4                                      | 2                                                     |
| 112       | 54         | Kanungu District           | 20                                       | 0         | 6                                                             | 0                      | 2           | 14                  | 8                                                            | 0                                      | 4                                                     |
| 112       | 54         | Kabarole District          | 20                                       | 10        | 0                                                             | 0                      | 2           | 10                  | 8                                                            | 0                                      | 4                                                     |
| 119       | 53         | Kotido District            | 15                                       | 10        | 0                                                             | 6                      | 6           | 4                   | 6                                                            | 4                                      | 2                                                     |
| 119       | 53         | Kalaki District            | 5                                        | 10        | 0                                                             | 0                      | 0           | 18                  | 6                                                            | 8                                      | 6                                                     |
| 119       | 53         | Buikwe District            | 15                                       | 10        | 0                                                             | 0                      | 2           | 10                  | 4                                                            | 6                                      | 6                                                     |
| 122       | 52         | Ntoroko District           | 20                                       | 10        | 0                                                             | 0                      | 2           | 6                   | 8                                                            | 2                                      | 4                                                     |
| 122       | 52         | Nebbi Municipal Council    | 20                                       | 10        | 0                                                             | 0                      | 2           | 6                   | 6                                                            | 6                                      | 2                                                     |
| 122       | 52         | Moyo District              | 30                                       | 10        | 0                                                             | 0                      | 6           | 2                   | 2                                                            | 0                                      | 2                                                     |
| 122       | 52         | Lira city                  | 30                                       | 0         | 4                                                             | 0                      | 0           | 8                   | 6                                                            | 2                                      | 2                                                     |
| 122       | 52         | Kikuube District           | 20                                       | 10        | 0                                                             | 0                      | 2           | 4                   | 6                                                            | 6                                      | 4                                                     |

| Rank<br>2025 | Score<br>2025 | Vote                               | Infrastructure/Visible<br>Assets - Outcomes | Infrastructure/Visible Assets - Investment Management Process |           |                                 |                              |             |                        |                                                                    |                                              |
|--------------|---------------|------------------------------------|---------------------------------------------|---------------------------------------------------------------|-----------|---------------------------------|------------------------------|-------------|------------------------|--------------------------------------------------------------------|----------------------------------------------|
|              |               |                                    |                                             | Quality                                                       | Usability | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Contract<br>management | Effective mobilisation<br>and management of<br>financial resources | Environment,<br>Social, Health<br>and Safety |
| 122          | 52            | Amuru District                     | 30                                          | 10                                                            | 0         | 0                               | 2                            | 2           | 2                      | 4                                                                  | 2                                            |
| 128          | 51            | Lira District                      | 15                                          | 10                                                            | 4         | 6                               | 2                            | 4           | 6                      | 0                                                                  | 4                                            |
| 129          | 50            | Gulu city                          | 30                                          | 10                                                            | 0         | 0                               | 2                            | 0           | 4                      | 2                                                                  | 2                                            |
| 130          | 49            | Serere District                    | 15                                          | 0                                                             | 0         | 0                               | 6                            | 14          | 8                      | 4                                                                  | 2                                            |
| 130          | 49            | Kiryandongo District               | 15                                          | 10                                                            | 4         | 0                               | 2                            | 6           | 4                      | 6                                                                  | 2                                            |
| 130          | 49            | Bushenyi- Ishaka Municipal Council | 15                                          | 0                                                             | 8         | 0                               | 2                            | 10          | 6                      | 2                                                                  | 6                                            |
| 133          | 48            | Kyotera District                   | 20                                          | 0                                                             | 0         | 0                               | 6                            | 10          | 4                      | 4                                                                  | 4                                            |
| 133          | 48            | Gulu District                      | 30                                          | 10                                                            | 0         | 0                               | 2                            | 4           | 2                      | 0                                                                  | 0                                            |
| 135          | 46            | Terego District                    | 30                                          | 10                                                            | 0         | 0                               | 2                            | 0           | 2                      | 2                                                                  | 0                                            |
| 135          | 46            | Nabilatuk District                 | 20                                          | 10                                                            | 0         | 0                               | 2                            | 4           | 4                      | 6                                                                  | 0                                            |
| 137          | 45            | Masindi District                   | 15                                          | 10                                                            | 0         | 0                               | 0                            | 4           | 4                      | 8                                                                  | 4                                            |
| 137          | 45            | Kyegegwa District                  | 15                                          | 10                                                            | 6         | 0                               | 0                            | 2           | 6                      | 4                                                                  | 2                                            |
| 139          | 44            | Iganga District                    | 20                                          | 10                                                            | 0         | 0                               | 2                            | 2           | 4                      | 6                                                                  | 0                                            |
| 140          | 43            | Kibaale District                   | 5                                           | 10                                                            | 0         | 0                               | 2                            | 10          | 8                      | 4                                                                  | 4                                            |
| 140          | 43            | Kamuli District                    | 5                                           | 10                                                            | 8         | 0                               | 0                            | 6           | 6                      | 4                                                                  | 4                                            |
| 142          | 42            | Lamwo District                     | 30                                          | 0                                                             | 0         | 0                               | 0                            | 6           | 4                      | 2                                                                  | 0                                            |
| 142          | 42            | Kabale Municipal Council           | 20                                          | 10                                                            | 0         | 0                               | 2                            | 4           | 4                      | 0                                                                  | 2                                            |
| 142          | 42            | Bundibugyo District                | 20                                          | 0                                                             | 0         | 0                               | 0                            | 6           | 6                      | 8                                                                  | 2                                            |
| 145          | 41            | Kaberamaido District               | 5                                           | 10                                                            | 0         | 0                               | 2                            | 4           | 8                      | 6                                                                  | 6                                            |
| 146          | 40            | Gomba District                     | 0                                           | 10                                                            | 0         | 0                               | 6                            | 6           | 8                      | 8                                                                  | 2                                            |
| 147          | 38            | Namayingo District                 | 20                                          | 0                                                             | 0         | 0                               | 0                            | 2           | 6                      | 6                                                                  | 4                                            |
| 148          | 37            | Sironko District                   | 15                                          | 10                                                            | 0         | 0                               | 0                            | 4           | 4                      | 2                                                                  | 2                                            |
| 148          | 37            | Mbale District                     | 5                                           | 10                                                            | 2         | 0                               | 0                            | 6           | 4                      | 6                                                                  | 4                                            |
| 148          | 37            | Adjumani District                  | 15                                          | 10                                                            | 0         | 0                               | 2                            | 4           | 2                      | 2                                                                  | 2                                            |
| 148          | 37            | Abim District                      | 15                                          | 10                                                            | 0         | 0                               | 2                            | 2           | 6                      | 2                                                                  | 0                                            |
| 152          | 36            | Tororo District                    | 20                                          | 0                                                             | 0         | 0                               | 0                            | 2           | 6                      | 4                                                                  | 4                                            |

| Rank<br>2025 | Score<br>2025 | Vote                     | Infrastructure/Visible Assets - Investment Management Process |           |                                 |                              |             |                        |                                                                    |                                              |                                                                |  |
|--------------|---------------|--------------------------|---------------------------------------------------------------|-----------|---------------------------------|------------------------------|-------------|------------------------|--------------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------|--|
|              |               |                          | Infrastructure/Visible<br>Assets - Outcomes                   |           | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Contract<br>management | Effective mobilisation<br>and management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Transparency,<br>oversight,<br>reporting and<br>accountability |  |
| 153          | 35            | Bugiri Municipal Council | Quality                                                       | Usability | 0                               | 0                            | 2           | 4                      | 6                                                                  | 6                                            | 2                                                              |  |
| 154          | 34            | Manafwa District         | 20                                                            | 0         | 0                               | 0                            | 0           | 2                      | 4                                                                  | 4                                            | 4                                                              |  |
| 154          | 34            | Kisoro District          | 5                                                             | 10        | 4                               | 0                            | 2           | 2                      | 6                                                                  | 1                                            | 4                                                              |  |
| 154          | 34            | Katakwi District         | 0                                                             | 10        | 0                               | 0                            | 6           | 8                      | 4                                                                  | 2                                            | 4                                                              |  |
| 157          | 33            | Dokolo District          | 5                                                             | 10        | 0                               | 0                            | 0           | 4                      | 6                                                                  | 4                                            | 4                                                              |  |
| 157          | 33            | Busia District           | 5                                                             | 10        | 0                               | 0                            | 2           | 4                      | 4                                                                  | 6                                            | 2                                                              |  |
| 157          | 33            | Bugweri District         | 5                                                             | 10        | 0                               | 0                            | 2           | 4                      | 4                                                                  | 4                                            | 4                                                              |  |
| 160          | 31            | Mbale city               | 5                                                             | 0         | 0                               | 6                            | 2           | 6                      | 4                                                                  | 4                                            | 4                                                              |  |
| 160          | 31            | Agago District           | 5                                                             | 10        | 0                               | 6                            | 2           | 4                      | 4                                                                  | 0                                            | 0                                                              |  |
| 162          | 30            | Busia Municipal Council  | 20                                                            | 0         | 0                               | 0                            | 2           | 2                      | 4                                                                  | 2                                            | 0                                                              |  |
| 163          | 29            | Mayuge District          | 5                                                             | 0         | 6                               | 0                            | 2           | 4                      | 6                                                                  | 4                                            | 2                                                              |  |
| 163          | 29            | Amuria District          | 5                                                             | 10        | 0                               | 0                            | 0           | 4                      | 6                                                                  | 2                                            | 2                                                              |  |
| 165          | 27            | Soroti District          | 5                                                             | 0         | 0                               | 0                            | 2           | 4                      | 8                                                                  | 6                                            | 2                                                              |  |
| 165          | 27            | Kotido Municipal Council | 5                                                             | 10        | 0                               | 0                            | 2           | 2                      | 4                                                                  | 2                                            | 2                                                              |  |
| 165          | 27            | Kapchorwa District       | 5                                                             | 0         | 0                               | 0                            | 6           | 4                      | 6                                                                  | 2                                            | 4                                                              |  |
| 168          | 26            | Bududa District          | 0                                                             | 0         | 0                               | 0                            | 6           | 4                      | 6                                                                  | 6                                            | 4                                                              |  |
| 169          | 25            | Buvuma District          | 5                                                             | 0         | 0                               | 0                            | 2           | 4                      | 8                                                                  | 2                                            | 4                                                              |  |
| 170          | 21            | Kaliro District          | 5                                                             | 0         | 0                               | 0                            | 0           | 4                      | 2                                                                  | 6                                            | 4                                                              |  |
| 171          | 19            | Tororo Municipal Council | 5                                                             | 0         | 0                               | 0                            | 2           | 4                      | 4                                                                  | 0                                            | 4                                                              |  |
| 171          | 19            | Kween District           | 5                                                             | 0         | 0                               | 0                            | 0           | 4                      | 4                                                                  | 4                                            | 2                                                              |  |
| 171          | 19            | Buyende District         | 5                                                             | 0         | 0                               | 0                            | 0           | 2                      | 4                                                                  | 4                                            | 4                                                              |  |
| 171          | 19            | Bugiri District          | 5                                                             | 0         | 0                               | 0                            | 0           | 4                      | 4                                                                  | 6                                            | 0                                                              |  |
| 175          | 15            | Bukwo District           | 5                                                             | 0         | 0                               | 0                            | 0           | 2                      | 6                                                                  | 0                                            | 2                                                              |  |
| 176          | 13            | Bulambuli District       | 5                                                             | 0         | 0                               | 0                            | 0           | 2                      | 2                                                                  | 2                                            | 2                                                              |  |

Annex 3: Ranked Performance Assessment Results for Education Services for LGMSD 2025

| Rank<br>2025 | Score<br>2025 | Vote                                   | Education Services |        |            |                                 |                                         |                                              |                                 |                                                              | Infrastructure/Visible Assets |        |                        |                                                                        |                                                 |                                 |                              |             |                                                              |   |
|--------------|---------------|----------------------------------------|--------------------|--------|------------|---------------------------------|-----------------------------------------|----------------------------------------------|---------------------------------|--------------------------------------------------------------|-------------------------------|--------|------------------------|------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|--------------------------------------------------------------|---|
|              |               |                                        | Quality            | Access | Efficiency | Human<br>Resource<br>Management | Management<br>of Financial<br>Resources | Environment,<br>Social, Health<br>and Safety | Monitoring<br>and<br>Inspection | Transparency,<br>oversight,<br>reporting &<br>accountability | Quality                       | Usable | Contract<br>management | Effective<br>mobilisation &<br>management<br>of financial<br>resources | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting &<br>accountability |   |
| 1            | 99.00         | Kiruhura District                      | 8                  | 20     | 12         | 20                              | 10                                      | 5                                            | 8                               | 3                                                            | 12                            | 30     | 10                     | 18                                                                     | 8                                               | 8                               | 8                            | 6           | 6                                                            | 6 |
| 2            | 99.00         | Isingiro District                      | 8                  | 20     | 12         | 20                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 30     | 10                     | 18                                                                     | 8                                               | 8                               | 6                            | 6           | 6                                                            | 6 |
| 3            | 92.50         | Kira Municipal Council                 | 8                  | 20     | 12         | 11                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 30     | 10                     | 16                                                                     | 8                                               | 8                               | 8                            | 6           | 2                                                            | 6 |
| 4            | 92.00         | Kamwenge District                      | 8                  | 20     | 12         | 18                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 20     | 10                     | 16                                                                     | 8                                               | 8                               | 8                            | 6           | 6                                                            | 4 |
| 5            | 92.00         | Ibanda District                        | 8                  | 20     | 12         | 20                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 20     | 10                     | 18                                                                     | 8                                               | 8                               | 2                            | 6           | 6                                                            | 6 |
| 6            | 91.50         | Kazo District                          | 8                  | 18     | 12         | 20                              | 10                                      | 5                                            | 4                               | 3                                                            | 10                            | 30     | 10                     | 18                                                                     | 8                                               | 7                               | 8                            | 0           | 6                                                            | 6 |
| 7            | 91.00         | Kayunga District                       | 8                  | 20     | 2          | 20                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 30     | 10                     | 16                                                                     | 8                                               | 6                               | 4                            | 6           | 6                                                            | 6 |
| 8            | 90.00         | Nansana Municipal Council              | 5                  | 20     | 8          | 15                              | 10                                      | 5                                            | 8                               | 3                                                            | 12                            | 30     | 10                     | 14                                                                     | 8                                               | 8                               | 8                            | 6           | 6                                                            | 4 |
| 9            | 90.00         | Jinja city                             | 8                  | 18     | 12         | 20                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 30     | 10                     | 14                                                                     | 8                                               | 6                               | 8                            | 0           | 2                                                            | 4 |
| 10           | 89.00         | Sembabule District                     | 8                  | 18     | 4          | 18                              | 10                                      | 5                                            | 4                               | 3                                                            | 14                            | 30     | 10                     | 16                                                                     | 8                                               | 6                               | 6                            | 6           | 6                                                            | 6 |
| 11           | 88.50         | Makindye-Sabagabo<br>Municipal Council | 8                  | 20     | 12         | 20                              | 10                                      | 0                                            | 4                               | 3                                                            | 14                            | 30     | 10                     | 14                                                                     | 6                                               | 4                               | 8                            | 6           | 2                                                            | 6 |
| 12           | 88.00         | Mukono Municipal Council               | 8                  | 10     | 12         | 20                              | 10                                      | 5                                            | 8                               | 3                                                            | 10                            | 30     | 10                     | 16                                                                     | 8                                               | 6                               | 2                            | 6           | 6                                                            | 6 |
| 13           | 88.00         | Kasese District                        | 8                  | 18     | 12         | 16                              | 10                                      | 5                                            | 8                               | 3                                                            | 14                            | 20     | 10                     | 16                                                                     | 8                                               | 8                               | 6                            | 6           | 2                                                            | 6 |
| 14           | 87.00         | Sheema District                        | 8                  | 20     | 10         | 20                              | 10                                      | 5                                            | 4                               | 3                                                            | 12                            | 30     | 10                     | 18                                                                     | 6                                               | 6                               | 2                            | 0           | 6                                                            | 4 |
| 15           | 87.00         | Njeru Municipal Council                | 8                  | 14     | 6          | 14                              | 10                                      | 5                                            | 8                               | 3                                                            | 12                            | 30     | 10                     | 18                                                                     | 8                                               | 8                               | 2                            | 6           | 6                                                            | 6 |
| 16           | 86.50         | Masindi Municipal Council              | 8                  | 20     | 10         | 20                              | 10                                      | 2                                            | 4                               | 3                                                            | 14                            | 30     | 10                     | 18                                                                     | 8                                               | 6                               | 6                            | 0           | 2                                                            | 2 |
| 17           | 86.00         | Mpigi District                         | 8                  | 16     | 4          | 14                              | 10                                      | 5                                            | 8                               | 3                                                            | 12                            | 30     | 10                     | 16                                                                     | 6                                               | 6                               | 8                            | 6           | 6                                                            | 4 |
| 18           | 85.50         | Apac Municipal Council                 | 8                  | 20     | 4          | 18                              | 3                                       | 5                                            | 8                               | 3                                                            | 14                            | 30     | 10                     | 12                                                                     | 8                                               | 6                               | 4                            | 6           | 6                                                            | 6 |
| 19           | 84.00         | Kasese Municipal Council               | 8                  | 20     | 12         | 18                              | 10                                      | 5                                            | 4                               | 3                                                            | 14                            | 30     | 10                     | 8                                                                      | 6                                               | 6                               | 0                            | 6           | 4                                                            | 4 |

| Rank<br>2025 | Score<br>2025 | Vote                        | Education Services |        |            |                                     |                                                       |                                         |                                              |                                 |                                                              |         | Infrastructure/Visible Assets |                            |                                                                                |                                                  |                                     |                                  |                 | Transpar<br>ency,<br>oversight,<br>reporting<br>&<br>accounta<br>bility |
|--------------|---------------|-----------------------------|--------------------|--------|------------|-------------------------------------|-------------------------------------------------------|-----------------------------------------|----------------------------------------------|---------------------------------|--------------------------------------------------------------|---------|-------------------------------|----------------------------|--------------------------------------------------------------------------------|--------------------------------------------------|-------------------------------------|----------------------------------|-----------------|-------------------------------------------------------------------------|
|              |               |                             | Quality            | Access | Efficiency | Human<br>Resource<br>Manage<br>ment | Manage<br>ment &<br>functiona<br>lity of<br>amenities | Management<br>of Financial<br>Resources | Environment,<br>Social, Health<br>and Safety | Monitoring<br>and<br>Inspection | Transparency,<br>oversight,<br>reporting &<br>accountability | Quality | Usable                        | Contract<br>manage<br>ment | Effective<br>mobilisati<br>on &<br>managem<br>ent of<br>financial<br>resources | Environmen<br>t, Social,<br>Health and<br>Safety | Human<br>Resource<br>Manage<br>ment | Planning<br>and<br>budgetin<br>g | Procure<br>ment |                                                                         |
| 20           | 84.00         | Bushenyi District           | 8                  | 16     | 10         | 18                                  | 10                                                    | 5                                       | 4                                            | 3                               | 14                                                           | 30      | 10                            | 10                         | 6                                                                              | 8                                                | 8                                   | 0                                | 2               | 6                                                                       |
| 21           | 83.50         | Mityana District            | 8                  | 20     | 10         | 17                                  | 10                                                    | 5                                       | 0                                            | 3                               | 10                                                           | 30      | 10                            | 18                         | 8                                                                              | 6                                                | 4                                   | 0                                | 2               | 6                                                                       |
| 22           | 83.00         | Wakiso District             | 8                  | 14     | 0          | 20                                  | 10                                                    | 5                                       | 4                                            | 3                               | 14                                                           | 30      | 10                            | 12                         | 8                                                                              | 8                                                | 8                                   | 6                                | 2               | 4                                                                       |
| 23           | 82.50         | Mityana Municipal Council   | 5                  | 20     | 2          | 20                                  | 10                                                    | 5                                       | 0                                            | 3                               | 12                                                           | 30      | 10                            | 18                         | 6                                                                              | 2                                                | 8                                   | 6                                | 2               | 6                                                                       |
| 24           | 82.50         | Masaka District             | 8                  | 16     | 2          | 18                                  | 10                                                    | 5                                       | 8                                            | 0                               | 10                                                           | 30      | 10                            | 18                         | 8                                                                              | 8                                                | 0                                   | 6                                | 6               | 2                                                                       |
| 25           | 82.00         | Mubende Municipal Council   | 8                  | 20     | 10         | 18                                  | 10                                                    | 5                                       | 0                                            | 3                               | 8                                                            | 30      | 10                            | 16                         | 8                                                                              | 4                                                | 8                                   | 0                                | 2               | 4                                                                       |
| 26           | 82.00         | Mubende District            | 8                  | 20     | 10         | 20                                  | 10                                                    | 5                                       | 0                                            | 3                               | 12                                                           | 30      | 10                            | 12                         | 8                                                                              | 6                                                | 2                                   | 0                                | 2               | 6                                                                       |
| 27           | 82.00         | Lwengo District             | 8                  | 20     | 12         | 16                                  | 10                                                    | 5                                       | 0                                            | 3                               | 8                                                            | 30      | 10                            | 14                         | 4                                                                              | 6                                                | 2                                   | 6                                | 6               | 4                                                                       |
| 28           | 82.00         | Arua city                   | 8                  | 16     | 8          | 18                                  | 10                                                    | 5                                       | 4                                            | 3                               | 14                                                           | 30      | 10                            | 16                         | 8                                                                              | 6                                                | 2                                   | 0                                | 2               | 4                                                                       |
| 29           | 81.50         | Jinja District              | 5                  | 16     | 4          | 16                                  | 10                                                    | 5                                       | 8                                            | 3                               | 10                                                           | 30      | 10                            | 16                         | 8                                                                              | 6                                                | 2                                   | 6                                | 6               | 2                                                                       |
| 30           | 81.00         | Namisindwa District         | 8                  | 20     | 2          | 16                                  | 10                                                    | 5                                       | 4                                            | 3                               | 12                                                           | 30      | 10                            | 14                         | 6                                                                              | 4                                                | 0                                   | 6                                | 6               | 6                                                                       |
| 31           | 81.00         | Moroto Municipal Council    | 5                  | 16     | 12         | 20                                  | 3                                                     | 5                                       | 8                                            | 3                               | 14                                                           | 30      | 10                            | 10                         | 6                                                                              | 6                                                | 4                                   | 6                                | 2               | 2                                                                       |
| 32           | 81.00         | Hoima District              | 8                  | 20     | 2          | 20                                  | 10                                                    | 5                                       | 4                                            | 3                               | 14                                                           | 30      | 10                            | 14                         | 6                                                                              | 8                                                | 0                                   | 0                                | 2               | 6                                                                       |
| 33           | 80.50         | Ibanda Municipal Council    | 8                  | 14     | 6          | 17                                  | 0                                                     | 5                                       | 4                                            | 0                               | 10                                                           | 30      | 10                            | 18                         | 8                                                                              | 5                                                | 8                                   | 6                                | 6               | 6                                                                       |
| 34           | 80.00         | Kwanja District             | 8                  | 16     | 4          | 18                                  | 10                                                    | 5                                       | 8                                            | 3                               | 14                                                           | 30      | 10                            | 6                          | 6                                                                              | 6                                                | 0                                   | 6                                | 6               | 4                                                                       |
| 35           | 79.50         | Mukono District             | 8                  | 16     | 2          | 13                                  | 10                                                    | 5                                       | 8                                            | 3                               | 10                                                           | 30      | 10                            | 16                         | 8                                                                              | 6                                                | 0                                   | 6                                | 6               | 2                                                                       |
| 36           | 79.50         | Kumi District               | 8                  | 6      | 10         | 14                                  | 10                                                    | 2                                       | 8                                            | 3                               | 14                                                           | 30      | 10                            | 10                         | 6                                                                              | 8                                                | 6                                   | 6                                | 2               | 6                                                                       |
| 37           | 79.50         | Koboko District             | 5                  | 20     | 0          | 17                                  | 10                                                    | 5                                       | 4                                            | 0                               | 14                                                           | 30      | 10                            | 16                         | 4                                                                              | 8                                                | 0                                   | 6                                | 6               | 4                                                                       |
| 38           | 79.00         | Amolatar District           | 8                  | 16     | 4          | 20                                  | 10                                                    | 5                                       | 8                                            | 3                               | 14                                                           | 30      | 10                            | 6                          | 4                                                                              | 6                                                | 0                                   | 6                                | 6               | 2                                                                       |
| 39           | 78.50         | Mbarara city                | 8                  | 20     | 8          | 20                                  | 3                                                     | 5                                       | 0                                            | 3                               | 12                                                           | 30      | 10                            | 8                          | 8                                                                              | 4                                                | 2                                   | 6                                | 6               | 4                                                                       |
| 40           | 78.50         | Kakumiro District           | 5                  | 20     | 8          | 18                                  | 10                                                    | 5                                       | 0                                            | 3                               | 14                                                           | 30      | 10                            | 16                         | 6                                                                              | 4                                                | 0                                   | 0                                | 2               | 6                                                                       |
| 41           | 78.00         | Rukungiri Municipal Council | 8                  | 4      | 12         | 16                                  | 10                                                    | 5                                       | 8                                            | 3                               | 14                                                           | 20      | 10                            | 14                         | 8                                                                              | 6                                                | 8                                   | 6                                | 0               | 4                                                                       |
| 42           | 77.00         | Fort-Portal city            | 5                  | 10     | 12         | 13                                  | 10                                                    | 5                                       | 4                                            | 3                               | 14                                                           | 30      | 10                            | 14                         | 8                                                                              | 6                                                | 0                                   | 6                                | 2               | 2                                                                       |
| 43           | 77.00         | Entebbe Municipal Council   | 8                  | 6      | 10         | 16                                  | 10                                                    | 5                                       | 4                                            | 3                               | 14                                                           | 30      | 10                            | 12                         | 8                                                                              | 8                                                | 4                                   | 0                                | 2               | 4                                                                       |
| 44           | 77.00         | Alebtong District           | 8                  | 12     | 10         | 12                                  | 10                                                    | 5                                       | 8                                            | 3                               | 12                                                           | 30      | 10                            | 10                         | 6                                                                              | 6                                                | 0                                   | 6                                | 2               | 4                                                                       |

| Rank 2025 | Score 2025 | Vote                     | Education Services |        |            |                           |                                         |                                   |                                        |                           | Infrastructure/Visible Assets            |         |        |                     |                                                            |                                        |                           |                        |             |                                                     |
|-----------|------------|--------------------------|--------------------|--------|------------|---------------------------|-----------------------------------------|-----------------------------------|----------------------------------------|---------------------------|------------------------------------------|---------|--------|---------------------|------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-----------------------------------------------------|
|           |            |                          | Quality            | Access | Efficiency | Human Resource Management | Management & functionality of amenities | Management of Financial Resources | Environment, Social, Health and Safety | Monitoring and Inspection | Transparency, reporting & accountability | Quality | Usable | Contract management | Effective mobilisation & management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting & accountability |
| 45        | 75.50      | Apac District            | 8                  | 14     | 4          | 16                        | 7                                       | 5                                 | 8                                      | 3                         | 14                                       | 30      | 10     | 6                   | 6                                                          | 6                                      | 0                         | 6                      | 6           | 2                                                   |
| 46        | 75.00      | Rakai District           | 8                  | 20     | 2          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                       | 30      | 10     | 6                   | 8                                                          | 2                                      | 0                         | 0                      | 6           | 6                                                   |
| 47        | 75.00      | Masaka city              | 8                  | 4      | 10         | 14                        | 10                                      | 5                                 | 8                                      | 3                         | 10                                       | 20      | 10     | 18                  | 8                                                          | 6                                      | 0                         | 6                      | 6           | 4                                                   |
| 48        | 75.00      | Kamuli Municipal Council | 5                  | 8      | 10         | 17                        | 10                                      | 5                                 | 4                                      | 3                         | 8                                        | 30      | 10     | 10                  | 4                                                          | 6                                      | 6                         | 6                      | 2           | 6                                                   |
| 49        | 74.50      | Kumi Municipal Council   | 8                  | 12     | 2          | 12                        | 10                                      | 2                                 | 8                                      | 3                         | 12                                       | 30      | 10     | 16                  | 6                                                          | 6                                      | 4                         | 6                      | 2           | 0                                                   |
| 50        | 73.50      | Rwampara District        | 8                  | 18     | 0          | 12                        | 10                                      | 3                                 | 4                                      | 0                         | 12                                       | 30      | 10     | 12                  | 8                                                          | 4                                      | 0                         | 6                      | 6           | 4                                                   |
| 51        | 73.50      | Butambala District       | 8                  | 18     | 12         | 17                        | 10                                      | 5                                 | 0                                      | 3                         | 8                                        | 30      | 10     | 10                  | 4                                                          | 2                                      | 0                         | 0                      | 6           | 4                                                   |
| 52        | 73.00      | Lyantonde District       | 8                  | 8      | 4          | 13                        | 10                                      | 2                                 | 4                                      | 3                         | 14                                       | 20      | 10     | 16                  | 8                                                          | 8                                      | 0                         | 6                      | 6           | 6                                                   |
| 53        | 73.00      | Kibuku District          | 8                  | 16     | 4          | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                       | 30      | 10     | 10                  | 6                                                          | 2                                      | 0                         | 6                      | 2           | 4                                                   |
| 54        | 72.50      | Lira District            | 8                  | 20     | 8          | 20                        | 10                                      | 5                                 | 8                                      | 3                         | 12                                       | 15      | 10     | 4                   | 6                                                          | 0                                      | 4                         | 6                      | 2           | 4                                                   |
| 55        | 72.50      | Bukedea District         | 8                  | 10     | 6          | 9                         | 10                                      | 5                                 | 8                                      | 3                         | 14                                       | 30      | 10     | 8                   | 8                                                          | 6                                      | 6                         | 0                      | 0           | 4                                                   |
| 56        | 72.00      | Rukungiri District       | 8                  | 12     | 8          | 10                        | 10                                      | 5                                 | 8                                      | 3                         | 4                                        | 20      | 10     | 14                  | 8                                                          | 6                                      | 8                         | 6                      | 2           | 2                                                   |
| 57        | 72.00      | Kasanda District         | 8                  | 20     | 10         | 12                        | 10                                      | 5                                 | 0                                      | 3                         | 6                                        | 30      | 10     | 18                  | 4                                                          | 2                                      | 0                         | 2                      | 2           | 4                                                   |
| 58        | 71.50      | Otuke District           | 8                  | 12     | 4          | 14                        | 10                                      | 2                                 | 4                                      | 3                         | 8                                        | 30      | 10     | 12                  | 4                                                          | 4                                      | 0                         | 6                      | 6           | 6                                                   |
| 59        | 71.00      | Kitagwenda District      | 8                  | 18     | 6          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                       | 20      | 10     | 16                  | 4                                                          | 6                                      | 2                         | 0                      | 6           | 2                                                   |
| 60        | 71.00      | Bunyangabu District      | 8                  | 8      | 6          | 14                        | 10                                      | 5                                 | 4                                      | 3                         | 8                                        | 30      | 10     | 10                  | 8                                                          | 6                                      | 4                         | 0                      | 2           | 6                                                   |
| 61        | 70.50      | Luwero District          | 8                  | 16     | 10         | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                       | 15      | 10     | 4                   | 8                                                          | 6                                      | 6                         | 0                      | 2           | 4                                                   |
| 62        | 70.00      | Mitooma District         | 8                  | 16     | 12         | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                       | 20      | 0      | 10                  | 6                                                          | 4                                      | 0                         | 6                      | 6           | 4                                                   |
| 63        | 70.00      | Iganga Municipal Council | 8                  | 18     | 12         | 16                        | 10                                      | 3                                 | 0                                      | 3                         | 12                                       | 20      | 10     | 12                  | 4                                                          | 2                                      | 2                         | 0                      | 2           | 6                                                   |
| 64        | 69.50      | Mbarara District         | 8                  | 18     | 6          | 14                        | 3                                       | 3                                 | 8                                      | 0                         | 12                                       | 5       | 10     | 16                  | 8                                                          | 8                                      | 6                         | 6                      | 2           | 6                                                   |
| 65        | 69.50      | Lugazi Municipal Council | 8                  | 20     | 12         | 16                        | 10                                      | 0                                 | 0                                      | 3                         | 12                                       | 20      | 10     | 12                  | 4                                                          | 2                                      | 6                         | 0                      | 0           | 4                                                   |
| 66        | 69.00      | Rubanda District         | 8                  | 14     | 0          | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                       | 20      | 10     | 4                   | 6                                                          | 8                                      | 4                         | 6                      | 2           | 4                                                   |
| 67        | 69.00      | Nakasongola District     | 8                  | 10     | 10         | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                       | 30      | 10     | 4                   | 6                                                          | 6                                      | 0                         | 0                      | 2           | 2                                                   |
| 68        | 69.00      | Nakaseke District        | 8                  | 14     | 6          | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                       | 20      | 10     | 6                   | 6                                                          | 6                                      | 6                         | 0                      | 2           | 4                                                   |
| 69        | 69.00      | Kole District            | 8                  | 12     | 6          | 16                        | 10                                      | 5                                 | 8                                      | 3                         | 10                                       | 30      | 10     | 4                   | 4                                                          | 2                                      | 4                         | 6                      | 0           | 0                                                   |

| Rank 2025 | Score 2025 | Vote                               | Education Services |        |            |                           |                                         |                                   |                                        |                           |                                                     |         | Infrastructure/Visible Assets |                     |                                                            |                                        |                           |                        |             | Transparency, oversight, reporting & accountability |
|-----------|------------|------------------------------------|--------------------|--------|------------|---------------------------|-----------------------------------------|-----------------------------------|----------------------------------------|---------------------------|-----------------------------------------------------|---------|-------------------------------|---------------------|------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-----------------------------------------------------|
|           |            |                                    | Quality            | Access | Efficiency | Human Resource Management | Management & functionality of amenities | Management of Financial Resources | Environment, Social, Health and Safety | Monitoring and Inspection | Transparency, oversight, reporting & accountability | Quality | Usable                        | Contract management | Effective mobilization & management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting & accountability |
| 70        | 69.00      | Kapchorwa Municipal Council        | 8                  | 2      | 10         | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30      | 10                            | 10                  | 4                                                          | 2                                      | 2                         | 0                      | 2           | 6                                                   |
| 71        | 68.50      | Kalungu District                   | 8                  | 2      | 0          | 14                        | 10                                      | 2                                 | 8                                      | 3                         | 14                                                  | 20      | 10                            | 14                  | 6                                                          | 6                                      | 6                         | 6                      | 6           | 2                                                   |
| 72        | 68.50      | Kaabong District                   | 5                  | 12     | 0          | 15                        | 3                                       | 5                                 | 8                                      | 3                         | 14                                                  | 30      | 10                            | 6                   | 6                                                          | 6                                      | 0                         | 6                      | 6           | 2                                                   |
| 73        | 68.00      | Pakwach District                   | 5                  | 12     | 6          | 9                         | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30      | 10                            | 16                  | 4                                                          | 2                                      | 0                         | 0                      | 2           | 4                                                   |
| 74        | 67.50      | Bushenyi- Ishaka Municipal Council | 8                  | 18     | 12         | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 15      | 0                             | 10                  | 6                                                          | 2                                      | 8                         | 0                      | 2           | 6                                                   |
| 75        | 67.00      | Yumbe District                     | 8                  | 20     | 0          | 20                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 30      | 10                            | 2                   | 2                                                          | 4                                      | 0                         | 0                      | 2           | 4                                                   |
| 76        | 67.00      | Obongi District                    | 8                  | 16     | 2          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 20      | 10                            | 14                  | 2                                                          | 4                                      | 0                         | 0                      | 2           | 2                                                   |
| 77        | 66.50      | Gulu city                          | 5                  | 16     | 8          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30      | 10                            | 0                   | 4                                                          | 2                                      | 0                         | 0                      | 2           | 2                                                   |
| 78        | 66.50      | Bukomansimbi District              | 8                  | 14     | 4          | 15                        | 10                                      | 5                                 | 0                                      | 3                         | 8                                                   | 30      | 10                            | 12                  | 4                                                          | 2                                      | 0                         | 0                      | 6           | 2                                                   |
| 79        | 66.00      | Rukiga District                    | 8                  | 8      | 12         | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 20      | 0                             | 8                   | 8                                                          | 2                                      | 6                         | 6                      | 2           | 4                                                   |
| 80        | 66.00      | Palisa District                    | 8                  | 16     | 0          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 4                                                   | 30      | 10                            | 4                   | 4                                                          | 2                                      | 6                         | 0                      | 6           | 2                                                   |
| 81        | 66.00      | Napak District                     | 8                  | 4      | 0          | 10                        | 10                                      | 5                                 | 8                                      | 3                         | 14                                                  | 30      | 10                            | 4                   | 8                                                          | 8                                      | 4                         | 0                      | 2           | 4                                                   |
| 82        | 65.50      | Pader District                     | 5                  | 20     | 4          | 20                        | 10                                      | 5                                 | 0                                      | 3                         | 10                                                  | 30      | 10                            | 2                   | 4                                                          | 6                                      | 0                         | 0                      | 0           | 2                                                   |
| 83        | 65.50      | Omoro District                     | 5                  | 10     | 4          | 14                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30      | 10                            | 2                   | 4                                                          | 0                                      | 4                         | 6                      | 2           | 4                                                   |
| 84        | 65.50      | Kapelebyong District               | 8                  | 12     | 0          | 16                        | 10                                      | 5                                 | 4                                      | 0                         | 12                                                  | 30      | 10                            | 4                   | 8                                                          | 6                                      | 0                         | 0                      | 2           | 4                                                   |
| 85        | 65.00      | Sheema Municipal Council           | 8                  | 10     | 6          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30      | 0                             | 6                   | 8                                                          | 6                                      | 0                         | 0                      | 2           | 6                                                   |
| 86        | 65.00      | Rubirizi District                  | 8                  | 12     | 6          | 12                        | 10                                      | 5                                 | 0                                      | 3                         | 14                                                  | 20      | 0                             | 14                  | 6                                                          | 6                                      | 0                         | 6                      | 2           | 6                                                   |
| 87        | 65.00      | Ntungamo District                  | 8                  | 8      | 6          | 16                        | 10                                      | 2                                 | 4                                      | 0                         | 12                                                  | 20      | 10                            | 4                   | 6                                                          | 4                                      | 6                         | 6                      | 2           | 6                                                   |
| 88        | 65.00      | Kiboga District                    | 8                  | 12     | 4          | 16                        | 10                                      | 5                                 | 0                                      | 3                         | 10                                                  | 30      | 10                            | 12                  | 4                                                          | 0                                      | 0                         | 0                      | 2           | 4                                                   |
| 89        | 64.50      | Soroti city                        | 5                  | 14     | 6          | 20                        | 10                                      | 0                                 | 4                                      | 0                         | 12                                                  | 30      | 0                             | 4                   | 8                                                          | 4                                      | 0                         | 6                      | 2           | 4                                                   |
| 90        | 64.50      | Ngora District                     | 8                  | 16     | 0          | 9                         | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30      | 10                            | 2                   | 6                                                          | 6                                      | 0                         | 0                      | 2           | 4                                                   |
| 91        | 64.50      | Kiangala District                  | 5                  | 16     | 2          | 20                        | 10                                      | 5                                 | 4                                      | 3                         | 8                                                   | 20      | 10                            | 16                  | 2                                                          | 0                                      | 0                         | 0                      | 2           | 6                                                   |
| 92        | 64.50      | Kagadi District                    | 8                  | 20     | 2          | 13                        | 10                                      | 5                                 | 0                                      | 3                         | 8                                                   | 20      | 10                            | 10                  | 8                                                          | 4                                      | 0                         | 6                      | 0           | 2                                                   |
| 93        | 64.50      | Kbale District                     | 8                  | 10     | 6          | 9                         | 10                                      | 5                                 | 8                                      | 0                         | 14                                                  | 20      | 0                             | 4                   | 4                                                          | 7                                      | 8                         | 6                      | 6           | 4                                                   |
| 94        | 64.50      | Bulwke District                    | 8                  | 16     | 0          | 20                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 15      | 10                            | 10                  | 4                                                          | 6                                      | 0                         | 0                      | 2           | 6                                                   |

| Rank 2025 | Score 2025 | Vote                       | Education Services |        |            |                           |                                         |                                   |                                        |                           |                                                     | Infrastructure/Visible Assets |        |                     |                                                            |                                |                           |                        |             |                                                     |
|-----------|------------|----------------------------|--------------------|--------|------------|---------------------------|-----------------------------------------|-----------------------------------|----------------------------------------|---------------------------|-----------------------------------------------------|-------------------------------|--------|---------------------|------------------------------------------------------------|--------------------------------|---------------------------|------------------------|-------------|-----------------------------------------------------|
|           |            |                            | Quality            | Access | Efficiency | Human Resource Management | Management & functionality of amenities | Management of Financial Resources | Environment, Social, Health and Safety | Monitoring and Inspection | Transparency, oversight, reporting & accountability | Quality                       | Usable | Contract management | Effective mobilisation & management of financial resources | Environment, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting & accountability |
| 95        | 64.00      | Kitgum Municipal Council   | 8                  | 12     | 2          | 13                        | 10                                      | 5                                 | 0                                      | 0                         | 12                                                  | 30                            | 10     | 4                   | 4                                                          | 4                              | 6                         | 6                      | 0           | 2                                                   |
| 96        | 64.00      | Kanungu District           | 8                  | 16     | 2          | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 20                            | 0      | 14                  | 8                                                          | 0                              | 6                         | 0                      | 2           | 4                                                   |
| 97        | 64.00      | Kalaki District            | 8                  | 12     | 2          | 20                        | 10                                      | 0                                 | 8                                      | 3                         | 12                                                  | 5                             | 10     | 18                  | 6                                                          | 8                              | 0                         | 0                      | 0           | 6                                                   |
| 98        | 64.00      | Hoima city                 | 8                  | 10     | 12         | 12                        | 10                                      | 5                                 | 0                                      | 3                         | 12                                                  | 30                            | 10     | 4                   | 6                                                          | 4                              | 0                         | 0                      | 0           | 2                                                   |
| 99        | 63.50      | Zombo District             | 8                  | 10     | 0          | 11                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 20                            | 10     | 14                  | 6                                                          | 6                              | 0                         | 0                      | 2           | 4                                                   |
| 100       | 63.50      | Koboko Municipal Council   | 8                  | 10     | 0          | 11                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30                            | 10     | 6                   | 6                                                          | 4                              | 0                         | 0                      | 6           | 0                                                   |
| 101       | 63.50      | Arua District              | 5                  | 4      | 0          | 7                         | 10                                      | 5                                 | 8                                      | 0                         | 14                                                  | 30                            | 10     | 12                  | 8                                                          | 2                              | 0                         | 0                      | 6           | 6                                                   |
| 102       | 63.00      | Oyam District              | 8                  | 10     | 2          | 12                        | 10                                      | 5                                 | 8                                      | 3                         | 10                                                  | 30                            | 10     | 2                   | 6                                                          | 2                              | 0                         | 6                      | 2           | 0                                                   |
| 103       | 63.00      | Moroto District            | 8                  | 16     | 0          | 7                         | 3                                       | 5                                 | 8                                      | 3                         | 14                                                  | 30                            | 10     | 6                   | 4                                                          | 4                              | 2                         | 0                      | 2           | 4                                                   |
| 104       | 63.00      | Maracha District           | 8                  | 16     | 0          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30                            | 10     | 4                   | 2                                                          | 4                              | 0                         | 0                      | 2           | 2                                                   |
| 105       | 63.00      | Budaka District            | 8                  | 6      | 2          | 18                        | 10                                      | 5                                 | 0                                      | 3                         | 4                                                   | 30                            | 10     | 10                  | 4                                                          | 4                              | 0                         | 6                      | 2           | 4                                                   |
| 106       | 62.50      | Masindi District           | 8                  | 6      | 10         | 18                        | 10                                      | 5                                 | 8                                      | 3                         | 12                                                  | 15                            | 10     | 4                   | 4                                                          | 8                              | 0                         | 0                      | 0           | 4                                                   |
| 107       | 62.50      | Kyenjojo District          | 8                  | 18     | 10         | 7                         | 10                                      | 0                                 | 0                                      | 3                         | 12                                                  | 15                            | 10     | 10                  | 8                                                          | 8                              | 0                         | 0                      | 2           | 4                                                   |
| 108       | 62.50      | Adjumani District          | 8                  | 20     | 8          | 20                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 15                            | 10     | 4                   | 2                                                          | 2                              | 0                         | 0                      | 2           | 2                                                   |
| 109       | 62.00      | Nwoya District             | 8                  | 10     | 2          | 11                        | 10                                      | 2                                 | 8                                      | 3                         | 10                                                  | 20                            | 10     | 16                  | 4                                                          | 4                              | 0                         | 0                      | 6           | 0                                                   |
| 110       | 62.00      | Lira city                  | 8                  | 6      | 10         | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 30                            | 0      | 8                   | 6                                                          | 2                              | 4                         | 0                      | 0           | 2                                                   |
| 111       | 62.00      | Kikuube District           | 8                  | 10     | 4          | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                                  | 20                            | 10     | 4                   | 6                                                          | 6                              | 0                         | 0                      | 2           | 4                                                   |
| 112       | 62.00      | Karenga District           | 8                  | 10     | 0          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 30                            | 10     | 2                   | 4                                                          | 4                              | 0                         | 0                      | 6           | 2                                                   |
| 113       | 62.00      | Amuru District             | 8                  | 12     | 0          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                                  | 30                            | 10     | 2                   | 2                                                          | 4                              | 0                         | 0                      | 2           | 2                                                   |
| 114       | 61.50      | Ntungamo Municipal Council | 8                  | 14     | 0          | 20                        | 10                                      | 3                                 | 4                                      | 0                         | 10                                                  | 5                             | 10     | 16                  | 8                                                          | 1                              | 4                         | 0                      | 6           | 4                                                   |
| 115       | 61.50      | Kotido District            | 8                  | 8      | 0          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 15                            | 10     | 4                   | 6                                                          | 4                              | 0                         | 6                      | 6           | 2                                                   |
| 116       | 61.50      | Iganga District            | 8                  | 18     | 12         | 15                        | 10                                      | 5                                 | 0                                      | 3                         | 8                                                   | 20                            | 10     | 2                   | 4                                                          | 6                              | 0                         | 0                      | 2           | 0                                                   |
| 117       | 61.50      | Buhweju District           | 8                  | 12     | 6          | 7                         | 10                                      | 5                                 | 4                                      | 3                         | 8                                                   | 15                            | 10     | 10                  | 8                                                          | 5                              | 0                         | 0                      | 6           | 6                                                   |
| 118       | 61.00      | Nebbi District             | 8                  | 8      | 0          | 13                        | 7                                       | 5                                 | 4                                      | 3                         | 14                                                  | 20                            | 10     | 16                  | 6                                                          | 2                              | 0                         | 0                      | 2           | 4                                                   |
| 119       | 61.00      | Nakapiripit District       | 8                  | 8      | 2          | 14                        | 10                                      | 5                                 | 4                                      | 3                         | 8                                                   | 30                            | 10     | 2                   | 8                                                          | 2                              | 2                         | 0                      | 2           | 4                                                   |

| Rank 2025 | Score 2025 | Vote                     | Education Services |        |            |                           |                                         |                                   |                                        |                           |                                                     |         | Infrastructure/Visible Assets |                     |                                                            |                                        |                           |                        |             | Transparency, oversight, reporting & accountability |
|-----------|------------|--------------------------|--------------------|--------|------------|---------------------------|-----------------------------------------|-----------------------------------|----------------------------------------|---------------------------|-----------------------------------------------------|---------|-------------------------------|---------------------|------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-----------------------------------------------------|
|           |            |                          | Quality            | Access | Efficiency | Human Resource Management | Management & functionality of amenities | Management of Financial Resources | Environment, Social, Health and Safety | Monitoring and Inspection | Transparency, oversight, reporting & accountability | Quality | Usable                        | Contract management | Effective mobilization & management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement |                                                     |
| 120       | 61.00      | Kyegegwa District        | 8                  | 20     | 2          | 11                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  | 15      | 10                            | 2                   | 6                                                          | 4                                      | 6                         | 0                      | 0           | 2                                                   |
| 121       | 61.00      | Kamuli District          | 8                  | 20     | 4          | 13                        | 10                                      | 5                                 | 8                                      | 3                         | 8                                                   | 5       | 10                            | 6                   | 6                                                          | 4                                      | 8                         | 0                      | 0           | 4                                                   |
| 122       | 60.50      | Kibaale District         | 8                  | 16     | 4          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 5       | 10                            | 10                  | 8                                                          | 4                                      | 0                         | 0                      | 2           | 4                                                   |
| 123       | 60.50      | Bundibugyo District      | 8                  | 8      | 6          | 17                        | 10                                      | 5                                 | 8                                      | 3                         | 14                                                  | 20      | 0                             | 6                   | 6                                                          | 8                                      | 0                         | 0                      | 0           | 2                                                   |
| 124       | 60.00      | Kisoro Municipal Council | 8                  | 8      | 0          | 12                        | 3                                       | 5                                 | 8                                      | 0                         | 14                                                  | 20      | 0                             | 4                   | 8                                                          | 4                                      | 8                         | 6                      | 6           | 6                                                   |
| 125       | 59.50      | Namutumba District       | 8                  | 8      | 2          | 11                        | 10                                      | 3                                 | 0                                      | 3                         | 6                                                   | 30      | 10                            | 6                   | 6                                                          | 4                                      | 4                         | 0                      | 2           | 6                                                   |
| 126       | 59.50      | Madi-Okollo District     | 8                  | 12     | 2          | 9                         | 10                                      | 5                                 | 4                                      | 3                         | 8                                                   | 30      | 10                            | 8                   | 2                                                          | 2                                      | 0                         | 0                      | 6           | 0                                                   |
| 127       | 59.50      | Kiryandongo District     | 8                  | 12     | 6          | 12                        | 10                                      | 5                                 | 0                                      | 3                         | 14                                                  | 15      | 10                            | 6                   | 4                                                          | 6                                      | 4                         | 0                      | 2           | 2                                                   |
| 128       | 59.00      | Butaleja District        | 8                  | 8      | 0          | 12                        | 10                                      | 5                                 | 0                                      | 3                         | 10                                                  | 30      | 10                            | 8                   | 6                                                          | 4                                      | 0                         | 0                      | 2           | 2                                                   |
| 129       | 59.00      | Bulisa District          | 8                  | 6      | 0          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 6                                                   | 30      | 10                            | 6                   | 6                                                          | 2                                      | 0                         | 6                      | 0           | 4                                                   |
| 130       | 58.00      | Nebbi Municipal Council  | 5                  | 16     | 2          | 11                        | 7                                       | 5                                 | 4                                      | 0                         | 14                                                  | 20      | 10                            | 6                   | 6                                                          | 6                                      | 0                         | 0                      | 2           | 2                                                   |
| 131       | 58.00      | Kitgum District          | 8                  | 12     | 4          | 9                         | 10                                      | 5                                 | 4                                      | 0                         | 8                                                   | 30      | 10                            | 2                   | 4                                                          | 6                                      | 0                         | 0                      | 2           | 2                                                   |
| 132       | 57.50      | Moyo District            | 5                  | 12     | 2          | 14                        | 10                                      | 3                                 | 0                                      | 3                         | 14                                                  | 30      | 10                            | 2                   | 2                                                          | 0                                      | 0                         | 0                      | 6           | 2                                                   |
| 133       | 57.00      | Luuka District           | 8                  | 6      | 0          | 10                        | 10                                      | 5                                 | 0                                      | 3                         | 12                                                  | 30      | 10                            | 4                   | 8                                                          | 4                                      | 0                         | 0                      | 2           | 2                                                   |
| 134       | 55.50      | Kabale Municipal Council | 8                  | 10     | 12         | 9                         | 10                                      | 2                                 | 4                                      | 0                         | 14                                                  | 20      | 10                            | 4                   | 4                                                          | 0                                      | 0                         | 0                      | 2           | 2                                                   |
| 135       | 55.00      | Katakwi District         | 8                  | 10     | 0          | 20                        | 10                                      | 5                                 | 8                                      | 3                         | 12                                                  | 0       | 10                            | 8                   | 4                                                          | 2                                      | 0                         | 0                      | 6           | 4                                                   |
| 136       | 54.50      | Nablatuk District        | 5                  | 6      | 0          | 18                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                                  | 20      | 10                            | 4                   | 4                                                          | 6                                      | 0                         | 0                      | 2           | 0                                                   |
| 137       | 54.50      | Kyotera District         | 8                  | 16     | 2          | 11                        | 10                                      | 5                                 | 0                                      | 3                         | 6                                                   | 20      | 0                             | 10                  | 4                                                          | 4                                      | 0                         | 0                      | 6           | 4                                                   |
| 138       | 53.50      | Kyankwanzu District      | 8                  | 4      | 2          | 9                         | 10                                      | 5                                 | 0                                      | 3                         | 4                                                   | 30      | 10                            | 8                   | 4                                                          | 0                                      | 0                         | 6                      | 0           | 4                                                   |
| 139       | 53.50      | Kaberamaido District     | 5                  | 10     | 2          | 16                        | 10                                      | 0                                 | 8                                      | 3                         | 12                                                  | 5       | 10                            | 4                   | 8                                                          | 6                                      | 0                         | 0                      | 2           | 6                                                   |
| 140       | 53.00      | Tororo District          | 8                  | 12     | 8          | 18                        | 10                                      | 2                                 | 4                                      | 0                         | 8                                                   | 20      | 0                             | 2                   | 6                                                          | 4                                      | 0                         | 0                      | 0           | 4                                                   |
| 141       | 52.50      | Mbale city               | 8                  | 16     | 10         | 14                        | 10                                      | 5                                 | 0                                      | 3                         | 8                                                   | 5       | 0                             | 6                   | 4                                                          | 4                                      | 0                         | 6                      | 2           | 4                                                   |
| 142       | 52.50      | Busia District           | 8                  | 12     | 6          | 16                        | 10                                      | 5                                 | 0                                      | 3                         | 12                                                  | 5       | 10                            | 4                   | 4                                                          | 6                                      | 0                         | 0                      | 2           | 2                                                   |
| 143       | 52.00      | Kaliro District          | 8                  | 16     | 10         | 17                        | 10                                      | 5                                 | 4                                      | 3                         | 10                                                  | 5       | 0                             | 4                   | 2                                                          | 6                                      | 0                         | 0                      | 0           | 4                                                   |
| 144       | 52.00      | Amudat District          | 8                  | 12     | 0          | 12                        | 0                                       | 3                                 | 4                                      | 3                         | 6                                                   | 30      | 10                            | 4                   | 6                                                          | 4                                      | 0                         | 0                      | 2           | 0                                                   |

| Rank 2025 | Score 2025 | Vote                     | Education Services |        |            |                           |                                         |                                   |                                        |                           |                                                     |         | Infrastructure/Visible Assets |                     |                                                            |                                        |                           |                        |             |                                                     |    |    |   |   |  |  |   |   |   |
|-----------|------------|--------------------------|--------------------|--------|------------|---------------------------|-----------------------------------------|-----------------------------------|----------------------------------------|---------------------------|-----------------------------------------------------|---------|-------------------------------|---------------------|------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-----------------------------------------------------|----|----|---|---|--|--|---|---|---|
|           |            |                          | Quality            | Access | Efficiency | Human Resource Management | Management & functionality of amenities | Management of Financial Resources | Environment, Social, Health and Safety | Monitoring and Inspection | Transparency, oversight, reporting & accountability | Quality | Usable                        | Contract management | Effective mobilisation & management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting & accountability |    |    |   |   |  |  |   |   |   |
| 145       | 51.50      | Bugweri District         | 8                  | 12     | 8          | 16                        | 10                                      | 5                                 | 4                                      | 3                         | 4                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 10 | 4  | 4 | 4 |  |  | 0 | 2 | 4 |
| 146       | 51.00      | Terego District          | 8                  | 8      | 0          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 6                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 30                                                  | 10 | 0  | 2 | 2 |  |  | 0 | 2 | 0 |
| 147       | 51.00      | Sironko District         | 8                  | 16     | 4          | 11                        | 10                                      | 5                                 | 0                                      | 3                         | 8                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 15                                                  | 10 | 4  | 4 | 2 |  |  | 0 | 0 | 2 |
| 148       | 51.00      | Kabarole District        | 5                  | 4      | 6          | 9                         | 10                                      | 5                                 | 0                                      | 3                         | 6                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 20                                                  | 10 | 10 | 8 | 0 |  |  | 0 | 2 | 4 |
| 149       | 50.50      | Mbale District           | 8                  | 6      | 6          | 16                        | 10                                      | 3                                 | 4                                      | 3                         | 8                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 10 | 6  | 4 | 6 |  |  | 0 | 0 | 4 |
| 150       | 50.50      | Bugiri Municipal Council | 8                  | 16     | 6          | 11                        | 10                                      | 2                                 | 4                                      | 3                         | 6                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 10 | 4  | 6 | 6 |  |  | 0 | 2 | 2 |
| 151       | 50.00      | Kisoro District          | 8                  | 8      | 4          | 16                        | 10                                      | 5                                 | 0                                      | 3                         | 12                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 10 | 2  | 6 | 1 |  |  | 4 | 2 | 4 |
| 152       | 50.00      | Gulu District            | 8                  | 8      | 0          | 14                        | 0                                       | 5                                 | 4                                      | 3                         | 10                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 30                                                  | 10 | 4  | 2 | 0 |  |  | 0 | 2 | 0 |
| 153       | 50.00      | Gomba District           | 8                  | 6      | 2          | 16                        | 10                                      | 5                                 | 0                                      | 3                         | 10                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 0                                                   | 10 | 6  | 8 | 8 |  |  | 0 | 6 | 2 |
| 154       | 49.50      | Serere District          | 8                  | 8      | 2          | 13                        | 3                                       | 0                                 | 8                                      | 0                         | 8                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 15                                                  | 0  | 14 | 8 | 4 |  |  | 0 | 6 | 2 |
| 155       | 49.50      | Manafwa District         | 8                  | 10     | 8          | 12                        | 10                                      | 0                                 | 4                                      | 3                         | 10                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 20                                                  | 0  | 2  | 4 | 4 |  |  | 0 | 0 | 4 |
| 156       | 49.00      | Soroti District          | 5                  | 8      | 0          | 20                        | 10                                      | 5                                 | 8                                      | 3                         | 12                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 0  | 4  | 8 | 6 |  |  | 0 | 2 | 2 |
| 157       | 49.00      | Lamwo District           | 8                  | 10     | 4          | 7                         | 10                                      | 5                                 | 0                                      | 0                         | 12                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 30                                                  | 0  | 6  | 4 | 2 |  |  | 0 | 0 | 0 |
| 158       | 48.50      | Agago District           | 8                  | 10     | 6          | 12                        | 10                                      | 5                                 | 0                                      | 3                         | 12                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 10 | 4  | 4 | 0 |  |  | 6 | 2 | 0 |
| 159       | 48.00      | Mayuge District          | 8                  | 16     | 8          | 11                        | 10                                      | 5                                 | 4                                      | 3                         | 2                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 0  | 4  | 6 | 4 |  |  | 6 | 2 | 2 |
| 160       | 47.50      | Abim District            | 5                  | 14     | 0          | 16                        | 10                                      | 0                                 | 4                                      | 3                         | 6                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 15                                                  | 10 | 2  | 6 | 2 |  |  | 0 | 2 | 0 |
| 161       | 46.00      | Busia Municipal Council  | 8                  | 18     | 2          | 13                        | 10                                      | 0                                 | 4                                      | 3                         | 4                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 20                                                  | 0  | 2  | 4 | 2 |  |  | 0 | 2 | 0 |
| 162       | 45.50      | Buvuma District          | 8                  | 8      | 2          | 12                        | 10                                      | 5                                 | 4                                      | 3                         | 14                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 0  | 4  | 8 | 2 |  |  | 0 | 2 | 4 |
| 163       | 45.00      | Kween District           | 8                  | 12     | 4          | 13                        | 10                                      | 5                                 | 4                                      | 3                         | 12                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 0  | 4  | 4 | 4 |  |  | 0 | 0 | 2 |
| 164       | 45.00      | Dokolo District          | 8                  | 6      | 0          | 9                         | 10                                      | 2                                 | 8                                      | 0                         | 14                                                  |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 10 | 4  | 6 | 4 |  |  | 0 | 0 | 4 |
| 165       | 44.50      | Butebo District          | 8                  | 0      | 0          | 7                         | 0                                       | 3                                 | 4                                      | 3                         | 6                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 30                                                  | 10 | 8  | 4 | 2 |  |  | 0 | 2 | 2 |
| 166       | 44.00      | Ntoroko District         | 0                  | 6      | 2          | 9                         | 10                                      | 0                                 | 0                                      | 3                         | 6                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 20                                                  | 10 | 6  | 8 | 2 |  |  | 0 | 2 | 4 |
| 167       | 44.00      | Namayingo District       | 8                  | 10     | 0          | 6                         | 10                                      | 5                                 | 4                                      | 3                         | 4                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 20                                                  | 0  | 2  | 6 | 6 |  |  | 0 | 0 | 4 |
| 168       | 42.50      | Bugiri District          | 8                  | 12     | 10         | 13                        | 10                                      | 5                                 | 4                                      | 0                         | 4                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 0  | 4  | 4 | 6 |  |  | 0 | 0 | 0 |
| 169       | 42.00      | Buyende District         | 8                  | 16     | 0          | 15                        | 10                                      | 5                                 | 4                                      | 3                         | 4                                                   |         |                               |                     |                                                            |                                        |                           |                        |             | 5                                                   | 0  | 2  | 4 | 4 |  |  | 0 | 0 | 4 |

| Rank<br>2025 | Score<br>2025 | Vote                     | Education Services |        |            |                                     |                                                       |                                         |                                              |                                 | Infrastructure/Visible Assets                                |         |        |                            |                                                                                |                                                  |                                     |                                  | Transpar<br>ency,<br>oversight,<br>reporting<br>&<br>accounta<br>bility |                 |
|--------------|---------------|--------------------------|--------------------|--------|------------|-------------------------------------|-------------------------------------------------------|-----------------------------------------|----------------------------------------------|---------------------------------|--------------------------------------------------------------|---------|--------|----------------------------|--------------------------------------------------------------------------------|--------------------------------------------------|-------------------------------------|----------------------------------|-------------------------------------------------------------------------|-----------------|
|              |               |                          | Quality            | Access | Efficiency | Human<br>Resource<br>Manage<br>ment | Manage<br>ment &<br>functiona<br>lity of<br>amenities | Management<br>of Financial<br>Resources | Environment,<br>Social, Health<br>and Safety | Monitoring<br>and<br>Inspection | Transparency,<br>oversight,<br>reporting &<br>accountability | Quality | Usable | Contract<br>manage<br>ment | Effective<br>mobilisati<br>on &<br>managem<br>ent of<br>financial<br>resources | Environmen<br>t, Social,<br>Health and<br>Safety | Human<br>Resource<br>Manage<br>ment | Planning<br>and<br>budgetin<br>g |                                                                         | Procure<br>ment |
| 170          | 42.00         | Amuria District          | 5                  | 8      | 2          | 9                                   | 10                                                    | 5                                       | 4                                            | 0                               | 12                                                           | 5       | 10     | 4                          | 6                                                                              | 2                                                | 0                                   | 0                                | 0                                                                       | 2               |
| 171          | 41.50         | Bududa District          | 8                  | 2      | 10         | 5                                   | 10                                                    | 3                                       | 8                                            | 3                               | 8                                                            | 0       | 0      | 4                          | 6                                                                              | 6                                                | 0                                   | 0                                | 6                                                                       | 4               |
| 172          | 40.50         | Kotido Municipal Council | 5                  | 6      | 2          | 12                                  | 10                                                    | 0                                       | 4                                            | 3                               | 12                                                           | 5       | 10     | 2                          | 4                                                                              | 2                                                | 0                                   | 0                                | 2                                                                       | 2               |
| 173          | 37.50         | Bukwo District           | 8                  | 8      | 8          | 7                                   | 7                                                     | 5                                       | 4                                            | 3                               | 10                                                           | 5       | 0      | 2                          | 6                                                                              | 0                                                | 0                                   | 0                                | 0                                                                       | 2               |
| 174          | 37.00         | Kapchorwa District       | 2                  | 6      | 6          | 9                                   | 7                                                     | 5                                       | 4                                            | 0                               | 8                                                            | 5       | 0      | 4                          | 6                                                                              | 2                                                | 0                                   | 0                                | 6                                                                       | 4               |
| 175          | 36.00         | Tororo Municipal Council | 5                  | 2      | 6          | 9                                   | 7                                                     | 5                                       | 4                                            | 3                               | 12                                                           | 5       | 0      | 4                          | 4                                                                              | 0                                                | 0                                   | 0                                | 2                                                                       | 4               |
| 176          | 36.00         | Bulambuli District       | 5                  | 12     | 2          | 12                                  | 10                                                    | 5                                       | 0                                            | 3                               | 10                                                           | 5       | 0      | 2                          | 2                                                                              | 2                                                | 0                                   | 0                                | 0                                                                       | 2               |

**Annex 4: Ranked Performance Assessment Results for Health Services for LGMSD 2025**

| Rank<br>2025 | Score<br>2025 | Vote                      | Health Services |            |         |                                                 |                                 |                                                    | Infrastructure/Asset result             |                                            |         |                               |                        |                                                                             |                                                 |                                 |                              |             |                                                                |
|--------------|---------------|---------------------------|-----------------|------------|---------|-------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|-------------------------------|------------------------|-----------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|
|              |               |                           | Outcome/Result  |            |         | Investment Management Process                   |                                 |                                                    | Outcome/Result                          |                                            |         | Investment Management Process |                        |                                                                             |                                                 |                                 |                              |             |                                                                |
|              |               |                           | Access          | Efficiency | Quality | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usable                        | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |
| 1            | 99.00         | Isingiro District         | 22              | 6          | 12      | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 18                     | 8                                                                           | 8                                               | 6                               | 6                            | 6           | 6                                                              |
| 2            | 97.00         | Njeru Municipal Council   | 22              | 6          | 12      | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 18                     | 8                                                                           | 8                                               | 2                               | 6                            | 6           | 6                                                              |
| 3            | 97.00         | Nansana Municipal Council | 22              | 6          | 12      | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 14                     | 8                                                                           | 8                                               | 8                               | 6                            | 6           | 4                                                              |
| 4            | 94.00         | Mukono Municipal Council  | 22              | 6          | 12      | 6                                               | 20                              | 12                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 6                                               | 2                               | 6                            | 6           | 6                                                              |
| 5            | 94.00         | Kayunga District          | 22              | 6          | 12      | 6                                               | 16                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 6                                               | 4                               | 6                            | 6           | 6                                                              |
| 6            | 93.50         | Mpigi District            | 22              | 6          | 12      | 6                                               | 15                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 6                                                                           | 6                                               | 8                               | 6                            | 6           | 4                                                              |
| 7            | 93.00         | Jinja District            | 22              | 6          | 12      | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 6                                               | 2                               | 6                            | 6           | 2                                                              |
| 8            | 92.00         | Mukono District           | 22              | 6          | 12      | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 6                                               | 0                               | 6                            | 6           | 2                                                              |
| 9            | 92.00         | Kira Municipal Council    | 22              | 6          | 12      | 6                                               | 10                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 8                                               | 8                               | 6                            | 2           | 6                                                              |
| 10           | 92.00         | Kazo District             | 22              | 6          | 12      | 4                                               | 13                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 18                     | 8                                                                           | 7                                               | 8                               | 0                            | 6           | 6                                                              |
| 11           | 91.50         | Ibanda District           | 22              | 5          | 12      | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 20      | 10                            | 18                     | 8                                                                           | 8                                               | 2                               | 6                            | 6           | 6                                                              |
| 12           | 91.00         | Masaka District           | 22              | 5          | 12      | 6                                               | 15                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 18                     | 8                                                                           | 8                                               | 0                               | 6                            | 6           | 2                                                              |
| 13           | 91.00         | Kiruhura District         | 22              | 5          | 12      | 6                                               | 13                              | 8                                                  | 10                                      | 6                                          | 30      | 10                            | 18                     | 8                                                                           | 8                                               | 8                               | 6                            | 6           | 6                                                              |
| 14           | 89.00         | Apac Municipal Council    | 22              | 5          | 12      | 6                                               | 15                              | 14                                                 | 10                                      | 6                                          | 30      | 10                            | 12                     | 8                                                                           | 6                                               | 4                               | 6                            | 6           | 6                                                              |
| 15           | 88.00         | Mbarara city              | 22              | 6          | 12      | 6                                               | 18                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 8                      | 8                                                                           | 4                                               | 2                               | 6                            | 6           | 4                                                              |
| 16           | 88.00         | Ibanda Municipal Council  | 22              | 5          | 12      | 2                                               | 6                               | 12                                                 | 10                                      | 10                                         | 30      | 10                            | 18                     | 8                                                                           | 5                                               | 8                               | 6                            | 6           | 6                                                              |
| 17           | 87.50         | Sembabule District        | 22              | 5          | 12      | 2                                               | 6                               | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 6                                               | 6                               | 6                            | 6           | 6                                                              |
| 18           | 87.00         | Masaka city               | 22              | 6          | 12      | 6                                               | 16                              | 14                                                 | 10                                      | 10                                         | 20      | 10                            | 18                     | 8                                                                           | 6                                               | 0                               | 6                            | 6           | 4                                                              |
| 19           | 86.50         | Kasese District           | 22              | 3          | 12      | 6                                               | 18                              | 14                                                 | 10                                      | 6                                          | 20      | 10                            | 16                     | 8                                                                           | 8                                               | 6                               | 6                            | 2           | 6                                                              |
| 20           | 86.00         | Kamwenge District         | 22              | 6          | 12      | 6                                               | 16                              | 8                                                  | 10                                      | 6                                          | 20      | 10                            | 16                     | 8                                                                           | 8                                               | 8                               | 6                            | 6           | 4                                                              |
| 21           | 85.50         | Kumi Municipal Council    | 22              | 6          | 12      | 6                                               | 11                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 16                     | 6                                                                           | 6                                               | 4                               | 6                            | 2           | 0                                                              |
| 22           | 85.50         | Kamuli Municipal Council  | 22              | 3          | 6       | 6                                               | 20                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 10                     | 4                                                                           | 6                                               | 6                               | 6                            | 2           | 6                                                              |
| 23           | 85.00         | Mubende Municipal Council | 22              | 6          | 12      | 4                                               | 15                              | 14                                                 | 5                                       | 10                                         | 30      | 10                            | 16                     | 8                                                                           | 4                                               | 8                               | 0                            | 2           | 4                                                              |
| 24           | 84.50         | Wakiso District           | 19              | 6          | 6       | 4                                               | 12                              | 14                                                 | 10                                      | 10                                         | 30      | 10                            | 12                     | 8                                                                           | 8                                               | 8                               | 6                            | 2           | 4                                                              |

| Rank 2025 | Score 2025 | Vote                                 | Health Services |            |         |                                        |                           |                                           |                                   |                                   |         |        | Infrastructure/Asset result |                                                              |                                        |                           |                        |             |                                                       |
|-----------|------------|--------------------------------------|-----------------|------------|---------|----------------------------------------|---------------------------|-------------------------------------------|-----------------------------------|-----------------------------------|---------|--------|-----------------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|           |            |                                      | Outcome/Result  |            |         | Investment Management Process          |                           |                                           |                                   |                                   |         |        | Outcome/Result              |                                                              | Investment Management Process          |                           |                        |             |                                                       |
|           |            |                                      | Access          | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Management of Financial Resources | Oversight and support supervision | Quality | Usable | Contract management         | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 25        | 84.50      | Kalungu District                     | 22              | 5          | 12      | 4                                      | 16                        | 14                                        | 10                                | 10                                | 20      | 10     | 14                          | 6                                                            | 6                                      | 6                         | 6                      | 6           | 2                                                     |
| 26        | 84.50      | Bushenyi District                    | 22              | 5          | 12      | 4                                      | 18                        | 8                                         | 10                                | 10                                | 30      | 10     | 10                          | 6                                                            | 8                                      | 8                         | 0                      | 2           | 6                                                     |
| 27        | 83.50      | Lyantonde District                   | 19              | 5          | 12      | 6                                      | 11                        | 14                                        | 10                                | 10                                | 20      | 10     | 16                          | 8                                                            | 8                                      | 0                         | 6                      | 6           | 6                                                     |
| 28        | 83.00      | Rwampara District                    | 22              | 3          | 12      | 4                                      | 11                        | 14                                        | 10                                | 10                                | 30      | 10     | 12                          | 8                                                            | 4                                      | 0                         | 6                      | 6           | 4                                                     |
| 29        | 82.50      | Kumi District                        | 22              | 5          | 12      | 2                                      | 11                        | 14                                        | 5                                 | 10                                | 30      | 10     | 10                          | 6                                                            | 8                                      | 6                         | 6                      | 2           | 6                                                     |
| 30        | 82.00      | Sheema District                      | 19              | 5          | 12      | 4                                      | 12                        | 10                                        | 10                                | 10                                | 30      | 10     | 18                          | 6                                                            | 6                                      | 2                         | 0                      | 6           | 4                                                     |
| 31        | 82.00      | Rukungiri Municipal Council          | 22              | 6          | 12      | 6                                      | 8                         | 14                                        | 10                                | 10                                | 20      | 10     | 14                          | 8                                                            | 6                                      | 8                         | 6                      | 0           | 4                                                     |
| 32        | 81.50      | Moroto Municipal Council             | 22              | 3          | 12      | 6                                      | 15                        | 14                                        | 5                                 | 10                                | 30      | 10     | 10                          | 6                                                            | 6                                      | 4                         | 6                      | 2           | 2                                                     |
| 33        | 81.50      | Mityana District                     | 22              | 5          | 12      | 2                                      | 8                         | 10                                        | 10                                | 10                                | 30      | 10     | 18                          | 8                                                            | 6                                      | 4                         | 0                      | 2           | 6                                                     |
| 34        | 81.50      | Koboko District                      | 9               | 5          | 12      | 6                                      | 13                        | 14                                        | 10                                | 10                                | 30      | 10     | 16                          | 4                                                            | 8                                      | 0                         | 6                      | 6           | 4                                                     |
| 35        | 81.50      | Kasese Municipal Council             | 22              | 3          | 12      | 4                                      | 14                        | 14                                        | 10                                | 10                                | 30      | 10     | 8                           | 6                                                            | 6                                      | 0                         | 6                      | 4           | 4                                                     |
| 36        | 80.50      | Rukungiri District                   | 18              | 5          | 6       | 4                                      | 18                        | 14                                        | 10                                | 10                                | 20      | 10     | 14                          | 8                                                            | 6                                      | 8                         | 6                      | 2           | 2                                                     |
| 37        | 80.50      | Mubende District                     | 18              | 6          | 12      | 2                                      | 13                        | 14                                        | 10                                | 10                                | 30      | 10     | 12                          | 8                                                            | 6                                      | 2                         | 0                      | 2           | 6                                                     |
| 38        | 80.50      | Mityana Municipal Council            | 22              | 3          | 6       | 2                                      | 20                        | 10                                        | 0                                 | 10                                | 30      | 10     | 18                          | 6                                                            | 2                                      | 8                         | 6                      | 2           | 6                                                     |
| 39        | 80.50      | Entebbe Municipal Council            | 16              | 6          | 12      | 4                                      | 15                        | 14                                        | 10                                | 6                                 | 30      | 10     | 12                          | 8                                                            | 8                                      | 4                         | 0                      | 2           | 4                                                     |
| 40        | 80.00      | Arua city                            | 22              | 6          | 6       | 0                                      | 14                        | 14                                        | 10                                | 10                                | 30      | 10     | 16                          | 8                                                            | 6                                      | 2                         | 0                      | 2           | 4                                                     |
| 41        | 79.00      | Masindi Municipal Council            | 22              | 5          | 12      | 4                                      | 15                        | 14                                        | 0                                 | 4                                 | 30      | 10     | 18                          | 8                                                            | 6                                      | 6                         | 0                      | 2           | 2                                                     |
| 42        | 79.00      | Kabale District                      | 22              | 5          | 12      | 6                                      | 20                        | 14                                        | 10                                | 10                                | 20      | 0      | 4                           | 4                                                            | 7                                      | 8                         | 6                      | 6           | 4                                                     |
| 43        | 78.50      | Jinja city                           | 22              | 6          | 12      | 2                                      | 4                         | 14                                        | 5                                 | 10                                | 30      | 10     | 14                          | 8                                                            | 6                                      | 8                         | 0                      | 2           | 4                                                     |
| 44        | 78.00      | Kitagwenda District                  | 22              | 6          | 12      | 6                                      | 20                        | 8                                         | 10                                | 6                                 | 20      | 10     | 16                          | 4                                                            | 6                                      | 2                         | 0                      | 6           | 2                                                     |
| 45        | 77.50      | Otuke District                       | 22              | 5          | 12      | 4                                      | 2                         | 12                                        | 10                                | 10                                | 30      | 10     | 12                          | 4                                                            | 4                                      | 0                         | 6                      | 6           | 6                                                     |
| 46        | 77.50      | Kakumiro District                    | 22              | 5          | 12      | 2                                      | 6                         | 14                                        | 10                                | 10                                | 30      | 10     | 16                          | 6                                                            | 4                                      | 0                         | 0                      | 2           | 6                                                     |
| 47        | 77.00      | Makindye-Ssabagabo Municipal Council | 18              | 6          | 6       | 6                                      | 9                         | 14                                        | 5                                 | 4                                 | 30      | 10     | 14                          | 6                                                            | 4                                      | 8                         | 6                      | 2           | 6                                                     |
| 48        | 77.00      | Kisoro Municipal Council             | 16              | 6          | 12      | 4                                      | 20                        | 14                                        | 10                                | 10                                | 20      | 0      | 4                           | 8                                                            | 4                                      | 8                         | 6                      | 6           | 6                                                     |
| 49        | 77.00      | Bunyangabu District                  | 19              | 3          | 12      | 4                                      | 6                         | 14                                        | 10                                | 10                                | 30      | 10     | 10                          | 8                                                            | 6                                      | 4                         | 0                      | 2           | 6                                                     |
| 50        | 76.50      | Nwoya District                       | 22              | 5          | 12      | 6                                      | 14                        | 14                                        | 10                                | 10                                | 20      | 10     | 16                          | 4                                                            | 4                                      | 0                         | 0                      | 6           | 0                                                     |

| Rank<br>2025 | Score<br>2025 | Vote                               | Health Services |            |         |                                                 |                                 |                                                    |                                         |                                            |         |        | Infrastructure/Asset result   |                                                                             |                                                 |                                 |                              |             |                                                                |  |
|--------------|---------------|------------------------------------|-----------------|------------|---------|-------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|--------|-------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|--|
|              |               |                                    | Outcome/Result  |            |         | Investment Management Process                   |                                 |                                                    |                                         | Outcome/Result                             |         |        | Investment Management Process |                                                                             |                                                 |                                 |                              |             |                                                                |  |
|              |               |                                    | Access          | Efficiency | Quality | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usable | Contract<br>management        | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |  |
| 51           | 76.50         | Apac District                      | 22              | 5          | 12      | 6                                               | 2                               | 14                                                 | 10                                      | 10                                         | 30      | 10     | 6                             | 6                                                                           | 6                                               | 0                               | 6                            | 6           | 2                                                              |  |
| 52           | 76.00         | Rubanda District                   | 20              | 6          | 12      | 6                                               | 10                              | 14                                                 | 10                                      | 10                                         | 20      | 10     | 4                             | 6                                                                           | 8                                               | 4                               | 6                            | 2           | 4                                                              |  |
| 53           | 75.50         | Ntungamo District                  | 18              | 5          | 12      | 2                                               | 18                              | 12                                                 | 10                                      | 10                                         | 20      | 10     | 4                             | 6                                                                           | 4                                               | 6                               | 6                            | 2           | 6                                                              |  |
| 54           | 75.50         | Kwania District                    | 22              | 6          | 6       | 6                                               | 7                               | 10                                                 | 10                                      | 10                                         | 30      | 10     | 6                             | 6                                                                           | 6                                               | 0                               | 6                            | 6           | 4                                                              |  |
| 55           | 75.00         | Pakwach District                   | 18              | 6          | 12      | 2                                               | 10                              | 14                                                 | 10                                      | 10                                         | 30      | 10     | 16                            | 4                                                                           | 2                                               | 0                               | 0                            | 2           | 4                                                              |  |
| 56           | 74.50         | Zombo District                     | 19              | 5          | 12      | 2                                               | 15                              | 14                                                 | 10                                      | 10                                         | 20      | 10     | 14                            | 6                                                                           | 6                                               | 0                               | 0                            | 2           | 4                                                              |  |
| 57           | 74.50         | Rubirizi District                  | 22              | 3          | 12      | 0                                               | 18                              | 14                                                 | 10                                      | 10                                         | 20      | 0      | 14                            | 6                                                                           | 6                                               | 0                               | 6                            | 2           | 6                                                              |  |
| 58           | 74.50         | Mbarara District                   | 20              | 3          | 12      | 6                                               | 16                              | 14                                                 | 5                                       | 6                                          | 5       | 10     | 16                            | 8                                                                           | 8                                               | 6                               | 6                            | 2           | 6                                                              |  |
| 59           | 73.50         | Kapchorwa Municipal Council        | 16              | 6          | 12      | 2                                               | 11                              | 14                                                 | 10                                      | 10                                         | 30      | 10     | 10                            | 4                                                                           | 2                                               | 2                               | 0                            | 2           | 6                                                              |  |
| 60           | 73.50         | Holma District                     | 22              | 5          | 12      | 2                                               | 6                               | 14                                                 | 0                                       | 10                                         | 30      | 10     | 14                            | 6                                                                           | 8                                               | 0                               | 0                            | 2           | 6                                                              |  |
| 61           | 73.50         | Alebtong District                  | 22              | 5          | 6       | 4                                               | 2                               | 14                                                 | 10                                      | 10                                         | 30      | 10     | 10                            | 6                                                                           | 6                                               | 0                               | 6                            | 2           | 4                                                              |  |
| 62           | 72.50         | Nebbi District                     | 22              | 6          | 12      | 0                                               | 11                              | 14                                                 | 10                                      | 10                                         | 20      | 10     | 16                            | 6                                                                           | 2                                               | 0                               | 0                            | 2           | 4                                                              |  |
| 63           | 72.50         | Namisindwa District                | 5               | 5          | 6       | 2                                               | 11                              | 14                                                 | 10                                      | 10                                         | 30      | 10     | 14                            | 6                                                                           | 4                                               | 0                               | 6                            | 6           | 6                                                              |  |
| 64           | 72.00         | Fort-Portal city                   | 12              | 6          | 12      | 6                                               | 0                               | 14                                                 | 10                                      | 6                                          | 30      | 10     | 14                            | 8                                                                           | 6                                               | 0                               | 6                            | 2           | 2                                                              |  |
| 65           | 71.50         | Amolatar District                  | 22              | 5          | 12      | 6                                               | 2                               | 10                                                 | 10                                      | 6                                          | 30      | 10     | 6                             | 4                                                                           | 6                                               | 0                               | 6                            | 6           | 2                                                              |  |
| 66           | 71.00         | Oyam District                      | 22              | 6          | 12      | 6                                               | 4                               | 14                                                 | 10                                      | 10                                         | 30      | 10     | 2                             | 6                                                                           | 2                                               | 0                               | 6                            | 2           | 0                                                              |  |
| 67           | 71.00         | Bukedea District                   | 22              | 6          | 12      | 2                                               | 6                               | 12                                                 | 0                                       | 10                                         | 30      | 10     | 8                             | 8                                                                           | 6                                               | 6                               | 0                            | 0           | 4                                                              |  |
| 68           | 70.50         | Kapelebyong District               | 22              | 5          | 12      | 6                                               | 10                              | 12                                                 | 10                                      | 0                                          | 30      | 10     | 4                             | 8                                                                           | 6                                               | 0                               | 0                            | 2           | 4                                                              |  |
| 69           | 70.00         | Arua District                      | 11              | 3          | 12      | 0                                               | 6                               | 14                                                 | 10                                      | 10                                         | 30      | 10     | 12                            | 8                                                                           | 2                                               | 0                               | 0                            | 6           | 6                                                              |  |
| 70           | 69.50         | Rukiga District                    | 12              | 3          | 12      | 2                                               | 20                              | 14                                                 | 10                                      | 10                                         | 20      | 0      | 8                             | 8                                                                           | 2                                               | 6                               | 6                            | 2           | 4                                                              |  |
| 71           | 69.00         | Koboko Municipal Council           | 14              | 3          | 12      | 2                                               | 11                              | 14                                                 | 10                                      | 10                                         | 30      | 10     | 6                             | 6                                                                           | 4                                               | 0                               | 0                            | 6           | 0                                                              |  |
| 72           | 68.50         | Pader District                     | 22              | 5          | 12      | 4                                               | 6                               | 14                                                 | 10                                      | 10                                         | 30      | 10     | 2                             | 4                                                                           | 6                                               | 0                               | 0                            | 0           | 2                                                              |  |
| 73           | 68.50         | Kibuku District                    | 15              | 5          | 6       | 0                                               | 7                               | 14                                                 | 10                                      | 10                                         | 30      | 10     | 10                            | 6                                                                           | 2                                               | 0                               | 6                            | 2           | 4                                                              |  |
| 74           | 68.50         | Buhweju District                   | 22              | 3          | 12      | 6                                               | 8                               | 10                                                 | 10                                      | 6                                          | 15      | 10     | 10                            | 8                                                                           | 5                                               | 0                               | 0                            | 6           | 6                                                              |  |
| 75           | 67.50         | Luwero District                    | 22              | 5          | 12      | 2                                               | 9                               | 14                                                 | 10                                      | 6                                          | 15      | 10     | 4                             | 8                                                                           | 6                                               | 6                               | 0                            | 2           | 4                                                              |  |
| 76           | 67.50         | Bushenyi- Ishaka Municipal Council | 22              | 6          | 12      | 2                                               | 10                              | 14                                                 | 10                                      | 10                                         | 15      | 0      | 10                            | 6                                                                           | 2                                               | 8                               | 0                            | 2           | 6                                                              |  |

| Rank<br>2025 | Score<br>2025 | Vote                       | Health Services |            |         |                                                 |                                 |                                                    | Infrastructure/Asset result             |                                            |         |                               |                        |                                                                             |                                                 |                                 |                              |             |                                                                   |
|--------------|---------------|----------------------------|-----------------|------------|---------|-------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|-------------------------------|------------------------|-----------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------------|
|              |               |                            | Outcome/Result  |            |         | Investment Management Process                   |                                 |                                                    | Investment Management Process           |                                            |         | Investment Management Process |                        |                                                                             | Investment Management Process                   |                                 |                              |             |                                                                   |
|              |               |                            | Access          | Efficiency | Quality | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usable                        | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting<br>and<br>accountability |
| 77           | 66.00         | Sheema Municipal Council   | 22              | 0          | 12      | 0                                               | 8                               | 12                                                 | 10                                      | 10                                         | 30      | 0                             | 6                      | 8                                                                           | 6                                               | 0                               | 0                            | 2           | 6                                                                 |
| 78           | 66.00         | Namutumba District         | 18              | 2          | 12      | 2                                               | 2                               | 14                                                 | 10                                      | 4                                          | 30      | 10                            | 6                      | 6                                                                           | 4                                               | 4                               | 0                            | 2           | 6                                                                 |
| 79           | 66.00         | Kaabong District           | 15              | 3          | 12      | 0                                               | 2                               | 8                                                  | 10                                      | 10                                         | 30      | 10                            | 6                      | 6                                                                           | 6                                               | 0                               | 6                            | 6           | 2                                                                 |
| 80           | 66.00         | Gulu city                  | 15              | 5          | 12      | 6                                               | 16                              | 14                                                 | 10                                      | 4                                          | 30      | 10                            | 0                      | 4                                                                           | 2                                               | 0                               | 0                            | 2           | 2                                                                 |
| 81           | 65.50         | Mbale District             | 22              | 5          | 12      | 6                                               | 15                              | 14                                                 | 10                                      | 10                                         | 5       | 10                            | 6                      | 4                                                                           | 6                                               | 2                               | 0                            | 0           | 4                                                                 |
| 82           | 65.00         | Rakai District             | 20              | 5          | 12      | 0                                               | 2                               | 12                                                 | 5                                       | 6                                          | 30      | 10                            | 6                      | 8                                                                           | 2                                               | 0                               | 0                            | 6           | 6                                                                 |
| 83           | 65.00         | Iganga Municipal Council   | 22              | 5          | 6       | 2                                               | 13                              | 14                                                 | 0                                       | 10                                         | 20      | 10                            | 12                     | 4                                                                           | 2                                               | 2                               | 0                            | 2           | 6                                                                 |
| 84           | 64.50         | Serere District            | 16              | 6          | 12      | 6                                               | 6                               | 14                                                 | 10                                      | 10                                         | 15      | 0                             | 14                     | 8                                                                           | 4                                               | 0                               | 0                            | 6           | 2                                                                 |
| 85           | 64.00         | Napak District             | 10              | 5          | 12      | 6                                               | 6                               | 10                                                 | 5                                       | 4                                          | 30      | 10                            | 4                      | 8                                                                           | 8                                               | 4                               | 0                            | 2           | 4                                                                 |
| 86           | 64.00         | Nakapiripit District       | 22              | 5          | 6       | 2                                               | 6                               | 12                                                 | 5                                       | 10                                         | 30      | 10                            | 2                      | 8                                                                           | 2                                               | 2                               | 0                            | 2           | 4                                                                 |
| 87           | 64.00         | Kyenjojo District          | 17              | 5          | 12      | 2                                               | 6                               | 14                                                 | 5                                       | 10                                         | 15      | 10                            | 10                     | 8                                                                           | 8                                               | 0                               | 0                            | 2           | 4                                                                 |
| 88           | 64.00         | Kitgum Municipal Council   | 9               | 5          | 12      | 0                                               | 11                              | 10                                                 | 5                                       | 10                                         | 30      | 10                            | 4                      | 4                                                                           | 4                                               | 6                               | 6                            | 0           | 2                                                                 |
| 89           | 64.00         | Kitgum District            | 15              | 5          | 12      | 4                                               | 12                              | 14                                                 | 10                                      | 0                                          | 30      | 10                            | 2                      | 4                                                                           | 6                                               | 0                               | 0                            | 2           | 2                                                                 |
| 90           | 63.50         | Kanungu District           | 22              | 3          | 0       | 4                                               | 14                              | 10                                                 | 10                                      | 10                                         | 20      | 0                             | 14                     | 8                                                                           | 0                                               | 6                               | 0                            | 2           | 4                                                                 |
| 91           | 63.00         | Yumbe District             | 18              | 6          | 12      | 2                                               | 6                               | 14                                                 | 10                                      | 4                                          | 30      | 10                            | 2                      | 2                                                                           | 4                                               | 0                               | 0                            | 2           | 4                                                                 |
| 92           | 62.50         | Lira city                  | 22              | 6          | 6       | 2                                               | 8                               | 14                                                 | 5                                       | 10                                         | 30      | 0                             | 8                      | 6                                                                           | 2                                               | 4                               | 0                            | 0           | 2                                                                 |
| 93           | 62.50         | Kabarole District          | 18              | 3          | 12      | 4                                               | 6                               | 14                                                 | 10                                      | 4                                          | 20      | 10                            | 10                     | 8                                                                           | 0                                               | 0                               | 0                            | 2           | 4                                                                 |
| 94           | 62.00         | Kiboga District            | 22              | 3          | 6       | 0                                               | 2                               | 14                                                 | 5                                       | 10                                         | 30      | 10                            | 12                     | 4                                                                           | 0                                               | 0                               | 0                            | 2           | 4                                                                 |
| 95           | 61.50         | Ntungamo Municipal Council | 9               | 6          | 12      | 6                                               | 6                               | 14                                                 | 10                                      | 6                                          | 5       | 10                            | 16                     | 8                                                                           | 1                                               | 4                               | 0                            | 6           | 4                                                                 |
| 96           | 61.50         | Lwengo District            | 20              | 3          | 0       | 4                                               | 0                               | 10                                                 | 0                                       | 4                                          | 30      | 10                            | 14                     | 4                                                                           | 6                                               | 2                               | 6                            | 6           | 4                                                                 |
| 97           | 61.50         | Kole District              | 15              | 6          | 12      | 4                                               | 2                               | 14                                                 | 0                                       | 10                                         | 30      | 10                            | 4                      | 4                                                                           | 2                                               | 4                               | 6                            | 0           | 0                                                                 |
| 98           | 61.50         | Kamuli District            | 22              | 3          | 12      | 4                                               | 7                               | 12                                                 | 10                                      | 10                                         | 5       | 10                            | 6                      | 6                                                                           | 4                                               | 8                               | 0                            | 0           | 4                                                                 |
| 99           | 61.50         | Kabale Municipal Council   | 22              | 3          | 6       | 6                                               | 15                              | 14                                                 | 5                                       | 10                                         | 20      | 10                            | 4                      | 4                                                                           | 0                                               | 0                               | 0                            | 2           | 2                                                                 |
| 100          | 61.50         | Bugiri Municipal Council   | 22              | 6          | 12      | 6                                               | 15                              | 12                                                 | 5                                       | 10                                         | 5       | 10                            | 4                      | 6                                                                           | 6                                               | 0                               | 0                            | 2           | 2                                                                 |
| 101          | 61.00         | Namayingo District         | 16              | 5          | 12      | 6                                               | 11                              | 14                                                 | 10                                      | 10                                         | 20      | 0                             | 2                      | 6                                                                           | 6                                               | 0                               | 0                            | 0           | 4                                                                 |
| 102          | 61.00         | Bundibugyo District        | 22              | 5          | 12      | 6                                               | 5                               | 14                                                 | 10                                      | 6                                          | 20      | 0                             | 6                      | 6                                                                           | 8                                               | 0                               | 0                            | 0           | 2                                                                 |

| Rank 2025 | Score 2025 | Vote                     | Health Services |            |         |                                        |                           |                                           | Infrastructure/Asset result       |                                   |         |                               |                     |                                                              |                                        |                           |                        |             |                                                       |
|-----------|------------|--------------------------|-----------------|------------|---------|----------------------------------------|---------------------------|-------------------------------------------|-----------------------------------|-----------------------------------|---------|-------------------------------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|           |            |                          | Outcome/Result  |            |         | Investment Management Process          |                           |                                           | Outcome/Result                    |                                   |         | Investment Management Process |                     |                                                              |                                        |                           |                        |             |                                                       |
|           |            |                          | Access          | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Management of Financial Resources | Oversight and support supervision | Quality | Usable                        | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 103       | 60.50      | Manafwa District         | 16              | 5          | 12      | 6                                      | 14                        | 14                                        | 10                                | 10                                | 20      | 0                             | 2                   | 4                                                            | 4                                      | 0                         | 0                      | 0           | 4                                                     |
| 104       | 60.50      | Kyankwanzi District      | 22              | 3          | 12      | 0                                      | 2                         | 10                                        | 0                                 | 10                                | 30      | 10                            | 8                   | 4                                                            | 0                                      | 0                         | 6                      | 0           | 4                                                     |
| 105       | 60.00      | Soroti city              | 17              | 6          | 12      | 2                                      | 4                         | 6                                         | 5                                 | 10                                | 30      | 0                             | 4                   | 8                                                            | 4                                      | 0                         | 6                      | 2           | 4                                                     |
| 106       | 60.00      | Obongi District          | 8               | 5          | 12      | 2                                      | 7                         | 12                                        | 10                                | 10                                | 20      | 10                            | 14                  | 2                                                            | 4                                      | 0                         | 0                      | 2           | 2                                                     |
| 107       | 60.00      | Lugazi Municipal Council | 15              | 6          | 6       | 2                                      | 11                        | 12                                        | 0                                 | 10                                | 20      | 10                            | 12                  | 4                                                            | 2                                      | 6                         | 0                      | 0           | 4                                                     |
| 108       | 60.00      | Kikuube District         | 20              | 6          | 6       | 6                                      | 5                         | 14                                        | 5                                 | 6                                 | 20      | 10                            | 4                   | 6                                                            | 6                                      | 0                         | 0                      | 2           | 4                                                     |
| 109       | 60.00      | Kibaale District         | 22              | 3          | 12      | 2                                      | 11                        | 12                                        | 5                                 | 10                                | 5       | 10                            | 10                  | 8                                                            | 4                                      | 0                         | 0                      | 2           | 4                                                     |
| 110       | 60.00      | Kasanda District         | 13              | 6          | 0       | 0                                      | 2                         | 14                                        | 5                                 | 10                                | 30      | 10                            | 18                  | 4                                                            | 2                                      | 0                         | 0                      | 2           | 4                                                     |
| 111       | 60.00      | Hoima city               | 14              | 3          | 12      | 2                                      | 11                        | 12                                        | 10                                | 0                                 | 30      | 10                            | 4                   | 6                                                            | 4                                      | 0                         | 0                      | 0           | 2                                                     |
| 112       | 60.00      | Amuru District           | 12              | 6          | 12      | 2                                      | 2                         | 14                                        | 10                                | 10                                | 30      | 10                            | 2                   | 2                                                            | 4                                      | 0                         | 0                      | 2           | 2                                                     |
| 113       | 59.50      | Pallisa District         | 22              | 6          | 0       | 0                                      | 7                         | 10                                        | 0                                 | 10                                | 30      | 10                            | 4                   | 4                                                            | 2                                      | 6                         | 0                      | 6           | 2                                                     |
| 114       | 59.50      | Moyo District            | 8               | 3          | 12      | 4                                      | 12                        | 12                                        | 10                                | 6                                 | 30      | 10                            | 2                   | 2                                                            | 0                                      | 0                         | 0                      | 6           | 2                                                     |
| 115       | 59.50      | Maracha District         | 15              | 5          | 12      | 2                                      | 2                         | 14                                        | 5                                 | 10                                | 30      | 10                            | 4                   | 2                                                            | 4                                      | 0                         | 0                      | 2           | 2                                                     |
| 116       | 59.00      | Moroto District          | 7               | 3          | 6       | 4                                      | 15                        | 10                                        | 5                                 | 6                                 | 30      | 10                            | 6                   | 4                                                            | 4                                      | 2                         | 0                      | 2           | 4                                                     |
| 117       | 59.00      | Karenga District         | 22              | 6          | 12      | 4                                      | 0                         | 6                                         | 0                                 | 10                                | 30      | 10                            | 2                   | 4                                                            | 4                                      | 0                         | 0                      | 6           | 2                                                     |
| 118       | 58.50      | Nabilatuk District       | 22              | 6          | 6       | 2                                      | 8                         | 12                                        | 5                                 | 10                                | 20      | 10                            | 4                   | 4                                                            | 6                                      | 0                         | 0                      | 2           | 0                                                     |
| 119       | 58.50      | Kyegegwa District        | 22              | 6          | 12      | 2                                      | 0                         | 14                                        | 10                                | 6                                 | 15      | 10                            | 2                   | 6                                                            | 4                                      | 6                         | 0                      | 0           | 2                                                     |
| 120       | 58.00      | Omoro District           | 10              | 3          | 6       | 2                                      | 11                        | 12                                        | 10                                | 0                                 | 30      | 10                            | 2                   | 4                                                            | 0                                      | 4                         | 6                      | 2           | 4                                                     |
| 121       | 58.00      | Kalaki District          | 13              | 6          | 12      | 6                                      | 0                         | 12                                        | 10                                | 4                                 | 5       | 10                            | 18                  | 6                                                            | 8                                      | 0                         | 0                      | 0           | 6                                                     |
| 122       | 57.50      | Mitooma District         | 19              | 6          | 12      | 0                                      | 13                        | 4                                         | 5                                 | 0                                 | 20      | 0                             | 10                  | 6                                                            | 4                                      | 0                         | 6                      | 6           | 4                                                     |
| 123       | 57.50      | Mbale city               | 15              | 6          | 12      | 6                                      | 11                        | 14                                        | 10                                | 10                                | 5       | 0                             | 6                   | 4                                                            | 4                                      | 0                         | 6                      | 2           | 4                                                     |
| 124       | 57.50      | Madi-Okollo District     | 9               | 5          | 6       | 2                                      | 6                         | 14                                        | 5                                 | 10                                | 30      | 10                            | 8                   | 2                                                            | 2                                      | 0                         | 0                      | 6           | 0                                                     |
| 125       | 57.50      | Kisoro District          | 22              | 3          | 12      | 2                                      | 8                         | 14                                        | 10                                | 10                                | 5       | 10                            | 2                   | 6                                                            | 1                                      | 4                         | 0                      | 2           | 4                                                     |
| 126       | 57.50      | Buikwe District          | 19              | 5          | 0       | 4                                      | 10                        | 10                                        | 10                                | 4                                 | 15      | 10                            | 10                  | 4                                                            | 6                                      | 0                         | 0                      | 2           | 6                                                     |
| 127       | 57.00      | Busia Municipal Council  | 19              | 6          | 12      | 6                                      | 7                         | 14                                        | 10                                | 10                                | 20      | 0                             | 2                   | 4                                                            | 2                                      | 0                         | 0                      | 2           | 0                                                     |
| 128       | 57.00      | Budaka District          | 12              | 6          | 6       | 0                                      | 0                         | 10                                        | 0                                 | 10                                | 30      | 10                            | 10                  | 4                                                            | 4                                      | 0                         | 6                      | 2           | 4                                                     |

| Rank<br>2025 | Score<br>2025 | Vote                  | Health Services |            |         |                                                 |                                 |                                                    | Infrastructure/Asset result             |                                            |         |                               |                        |                                                                             |                                                 |                                 |                              |             |                                                                |
|--------------|---------------|-----------------------|-----------------|------------|---------|-------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|-------------------------------|------------------------|-----------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|
|              |               |                       | Outcome/Result  |            |         | Investment Management Process                   |                                 |                                                    | Outcome/Result                          |                                            |         | Investment Management Process |                        |                                                                             |                                                 |                                 |                              |             |                                                                |
|              |               |                       | Access          | Efficiency | Quality | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usable                        | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |
| 129          | 56.50         | Nakaseke District     | 17              | 3          | 0       | 2                                               | 10                              | 10                                                 | 5                                       | 6                                          | 6       | 20                            | 10                     | 6                                                                           | 6                                               | 6                               | 0                            | 2           | 4                                                              |
| 130          | 56.50         | Katakwi District      | 22              | 5          | 12      | 6                                               | 9                               | 14                                                 | 5                                       | 6                                          | 6       | 0                             | 10                     | 8                                                                           | 4                                               | 2                               | 0                            | 6           | 4                                                              |
| 131          | 56.50         | Butambala District    | 19              | 3          | 0       | 2                                               | 0                               | 12                                                 | 5                                       | 6                                          | 6       | 30                            | 10                     | 10                                                                          | 4                                               | 2                               | 0                            | 6           | 4                                                              |
| 132          | 55.50         | Terego District       | 9               | 6          | 12      | 6                                               | 2                               | 14                                                 | 10                                      | 6                                          | 6       | 30                            | 10                     | 0                                                                           | 2                                               | 2                               | 0                            | 2           | 0                                                              |
| 133          | 55.50         | Nakasongola District  | 16              | 3          | 0       | 2                                               | 5                               | 14                                                 | 5                                       | 6                                          | 6       | 30                            | 10                     | 4                                                                           | 6                                               | 6                               | 0                            | 2           | 2                                                              |
| 134          | 55.50         | Kagadi District       | 16              | 5          | 6       | 2                                               | 2                               | 10                                                 | 0                                       | 10                                         | 6       | 20                            | 10                     | 10                                                                          | 8                                               | 4                               | 0                            | 6           | 2                                                              |
| 135          | 55.00         | Gulu District         | 15              | 5          | 6       | 4                                               | 2                               | 14                                                 | 10                                      | 6                                          | 6       | 30                            | 10                     | 4                                                                           | 2                                               | 0                               | 0                            | 2           | 0                                                              |
| 136          | 55.00         | Bukomansimbi District | 22              | 3          | 0       | 2                                               | 5                               | 12                                                 | 0                                       | 0                                          | 0       | 30                            | 10                     | 12                                                                          | 4                                               | 2                               | 0                            | 6           | 2                                                              |
| 137          | 55.00         | Bugweri District      | 22              | 5          | 12      | 2                                               | 7                               | 14                                                 | 5                                       | 10                                         | 6       | 5                             | 10                     | 4                                                                           | 4                                               | 4                               | 0                            | 2           | 4                                                              |
| 138          | 54.50         | Bududa District       | 19              | 3          | 12      | 4                                               | 11                              | 14                                                 | 10                                      | 10                                         | 6       | 0                             | 0                      | 4                                                                           | 6                                               | 6                               | 0                            | 6           | 4                                                              |
| 139          | 54.00         | Butaleja District     | 9               | 5          | 6       | 0                                               | 7                               | 10                                                 | 5                                       | 4                                          | 6       | 30                            | 10                     | 8                                                                           | 6                                               | 4                               | 0                            | 2           | 2                                                              |
| 140          | 53.50         | Ngora District        | 20              | 6          | 0       | 4                                               | 2                               | 10                                                 | 5                                       | 0                                          | 6       | 30                            | 10                     | 2                                                                           | 6                                               | 6                               | 0                            | 2           | 4                                                              |
| 141          | 53.50         | Kaliro District       | 19              | 6          | 12      | 6                                               | 16                              | 12                                                 | 5                                       | 10                                         | 6       | 5                             | 0                      | 4                                                                           | 2                                               | 6                               | 0                            | 0           | 4                                                              |
| 142          | 53.50         | Kaberamaido District  | 19              | 3          | 12      | 6                                               | 9                               | 12                                                 | 5                                       | 0                                          | 6       | 5                             | 10                     | 4                                                                           | 8                                               | 6                               | 0                            | 2           | 6                                                              |
| 143          | 53.50         | Amuria District       | 18              | 5          | 12      | 6                                               | 9                               | 12                                                 | 10                                      | 6                                          | 6       | 5                             | 10                     | 4                                                                           | 6                                               | 2                               | 0                            | 0           | 2                                                              |
| 144          | 53.00         | Adjumani District     | 14              | 3          | 12      | 4                                               | 2                               | 14                                                 | 10                                      | 10                                         | 6       | 15                            | 10                     | 4                                                                           | 2                                               | 2                               | 0                            | 2           | 2                                                              |
| 145          | 52.50         | Ntoroko District      | 20              | 5          | 12      | 0                                               | 2                               | 14                                                 | 0                                       | 0                                          | 6       | 20                            | 10                     | 6                                                                           | 8                                               | 2                               | 0                            | 2           | 4                                                              |
| 146          | 52.50         | Kotido District       | 7               | 3          | 12      | 2                                               | 2                               | 10                                                 | 10                                      | 6                                          | 6       | 15                            | 10                     | 4                                                                           | 6                                               | 4                               | 0                            | 6           | 2                                                              |
| 147          | 52.00         | Kalangala District    | 13              | 3          | 6       | 2                                               | 6                               | 8                                                  | 0                                       | 10                                         | 6       | 20                            | 10                     | 16                                                                          | 2                                               | 0                               | 0                            | 2           | 6                                                              |
| 148          | 51.50         | Lira District         | 15              | 5          | 6       | 2                                               | 2                               | 12                                                 | 0                                       | 10                                         | 6       | 15                            | 10                     | 4                                                                           | 6                                               | 0                               | 4                            | 2           | 4                                                              |
| 149          | 51.50         | Lamwo District        | 16              | 6          | 12      | 0                                               | 2                               | 14                                                 | 5                                       | 6                                          | 6       | 30                            | 0                      | 6                                                                           | 4                                               | 2                               | 0                            | 0           | 0                                                              |
| 150          | 50.50         | Buliisa District      | 14              | 3          | 0       | 2                                               | 2                               | 10                                                 | 0                                       | 6                                          | 6       | 30                            | 10                     | 6                                                                           | 6                                               | 2                               | 0                            | 6           | 4                                                              |
| 151          | 50.00         | Tororo District       | 9               | 5          | 6       | 6                                               | 4                               | 14                                                 | 10                                      | 10                                         | 6       | 20                            | 0                      | 2                                                                           | 6                                               | 4                               | 0                            | 0           | 4                                                              |
| 152          | 50.00         | Kapchorwa District    | 16              | 3          | 12      | 2                                               | 6                               | 14                                                 | 10                                      | 10                                         | 6       | 5                             | 0                      | 4                                                                           | 6                                               | 2                               | 0                            | 6           | 4                                                              |
| 153          | 50.00         | Gomba District        | 19              | 6          | 6       | 6                                               | 2                               | 12                                                 | 5                                       | 4                                          | 6       | 0                             | 10                     | 6                                                                           | 8                                               | 8                               | 0                            | 6           | 2                                                              |
| 154          | 50.00         | Butebo District       | 9               | 5          | 12      | 0                                               | 2                               | 10                                                 | 0                                       | 4                                          | 6       | 30                            | 10                     | 8                                                                           | 4                                               | 2                               | 0                            | 2           | 2                                                              |

| Rank<br>2025 | Score<br>2025 | Vote                     | Health Services |            |         |                                                 |                                 |                                                    |                                         |                                            |         |        | Infrastructure/Asset result   |                                                                             |                                                 |                                 |                              |             |                                                                |  |
|--------------|---------------|--------------------------|-----------------|------------|---------|-------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|--------|-------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|--|
|              |               |                          | Outcome/Result  |            |         | Investment Management Process                   |                                 |                                                    |                                         |                                            |         |        | Investment Management Process |                                                                             |                                                 |                                 |                              |             |                                                                |  |
|              |               |                          | Access          | Efficiency | Quality | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usable | Contract<br>management        | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |  |
| 155          | 48.50         | Abim District            | 16              | 3          | 6       | 2                                               | 7                               | 12                                                 | 10                                      | 4                                          | 15      | 10     | 2                             | 6                                                                           | 2                                               | 0                               | 0                            | 2           | 0                                                              |  |
| 156          | 48.00         | Sironko District         | 16              | 5          | 6       | 0                                               | 2                               | 14                                                 | 10                                      | 6                                          | 15      | 10     | 4                             | 4                                                                           | 2                                               | 0                               | 0                            | 0           | 2                                                              |  |
| 157          | 48.00         | Amudat District          | 16              | 6          | 6       | 2                                               | 0                               | 10                                                 | 0                                       | 0                                          | 30      | 10     | 4                             | 6                                                                           | 4                                               | 0                               | 0                            | 2           | 0                                                              |  |
| 158          | 47.50         | Luuka District           | 7               | 2          | 12      | 2                                               | 0                               | 12                                                 | 0                                       | 0                                          | 30      | 10     | 4                             | 8                                                                           | 4                                               | 0                               | 0                            | 2           | 2                                                              |  |
| 159          | 46.50         | Soroti District          | 20              | 6          | 6       | 6                                               | 2                               | 12                                                 | 10                                      | 4                                          | 5       | 0      | 4                             | 8                                                                           | 6                                               | 0                               | 0                            | 2           | 2                                                              |  |
| 160          | 46.50         | Masindi District         | 17              | 5          | 0       | 6                                               | 0                               | 14                                                 | 0                                       | 6                                          | 15      | 10     | 4                             | 4                                                                           | 8                                               | 0                               | 0                            | 0           | 4                                                              |  |
| 161          | 46.00         | Kiryandongo District     | 13              | 2          | 0       | 2                                               | 5                               | 10                                                 | 5                                       | 6                                          | 15      | 10     | 6                             | 4                                                                           | 6                                               | 4                               | 0                            | 2           | 2                                                              |  |
| 162          | 46.00         | Busia District           | 12              | 6          | 6       | 2                                               | 11                              | 12                                                 | 0                                       | 10                                         | 5       | 10     | 4                             | 4                                                                           | 6                                               | 0                               | 0                            | 2           | 2                                                              |  |
| 163          | 46.00         | Bulambuli District       | 22              | 3          | 6       | 4                                               | 12                              | 12                                                 | 10                                      | 10                                         | 5       | 0      | 2                             | 2                                                                           | 2                                               | 0                               | 0                            | 0           | 2                                                              |  |
| 164          | 46.00         | Bugiri District          | 15              | 5          | 12      | 2                                               | 5                               | 14                                                 | 10                                      | 10                                         | 5       | 0      | 4                             | 4                                                                           | 6                                               | 0                               | 0                            | 0           | 0                                                              |  |
| 165          | 45.50         | Mayuge District          | 20              | 6          | 0       | 2                                               | 0                               | 14                                                 | 10                                      | 10                                         | 5       | 0      | 4                             | 6                                                                           | 4                                               | 6                               | 0                            | 2           | 2                                                              |  |
| 166          | 45.50         | Buyende District         | 18              | 6          | 12      | 2                                               | 0                               | 14                                                 | 10                                      | 10                                         | 5       | 0      | 2                             | 4                                                                           | 4                                               | 0                               | 0                            | 0           | 4                                                              |  |
| 167          | 45.50         | Bukwo District           | 18              | 3          | 12      | 2                                               | 7                               | 14                                                 | 10                                      | 10                                         | 5       | 0      | 2                             | 6                                                                           | 0                                               | 0                               | 0                            | 0           | 2                                                              |  |
| 168          | 45.00         | Kotido Municipal Council | 15              | 3          | 12      | 0                                               | 16                              | 12                                                 | 5                                       | 0                                          | 5       | 10     | 2                             | 4                                                                           | 2                                               | 0                               | 0                            | 2           | 2                                                              |  |
| 169          | 43.50         | Iganga District          | 19              | 6          | 0       | 2                                               | 4                               | 8                                                  | 0                                       | 4                                          | 20      | 10     | 2                             | 4                                                                           | 6                                               | 0                               | 0                            | 2           | 0                                                              |  |
| 170          | 42.50         | Kyotera District         | 19              | 0          | 0       | 0                                               | 4                               | 10                                                 | 0                                       | 4                                          | 20      | 0      | 10                            | 4                                                                           | 4                                               | 0                               | 0                            | 6           | 4                                                              |  |
| 171          | 41.50         | Kween District           | 13              | 3          | 12      | 2                                               | 0                               | 14                                                 | 10                                      | 10                                         | 5       | 0      | 4                             | 4                                                                           | 4                                               | 0                               | 0                            | 0           | 2                                                              |  |
| 172          | 41.00         | Tororo Municipal Council | 9               | 5          | 12      | 2                                               | 15                              | 14                                                 | 0                                       | 6                                          | 5       | 0      | 4                             | 4                                                                           | 0                                               | 0                               | 0                            | 2           | 4                                                              |  |
| 173          | 39.50         | Dokolo District          | 15              | 5          | 6       | 2                                               | 0                               | 8                                                  | 10                                      | 0                                          | 5       | 10     | 4                             | 6                                                                           | 4                                               | 0                               | 0                            | 0           | 4                                                              |  |
| 174          | 39.50         | Agago District           | 9               | 5          | 6       | 2                                               | 2                               | 14                                                 | 0                                       | 10                                         | 5       | 10     | 4                             | 4                                                                           | 0                                               | 0                               | 6                            | 2           | 0                                                              |  |
| 175          | 38.50         | Buvuma District          | 17              | 3          | 12      | 6                                               | 2                               | 8                                                  | 0                                       | 4                                          | 5       | 0      | 4                             | 8                                                                           | 2                                               | 0                               | 0                            | 2           | 4                                                              |  |

## Annex 5: Ranked Performance Assessment Results for Water and Sanitation Services for LGMSD 2025

| Rank<br>2025 | Score<br>2025 | Vote | Water and Sanitation Services |            |         |                                                  |                                 |                                                 | Infrastructure/Asset result             |                                            |                               |           |                        |                                                                             |                                                  |                                 |                              |             |                                                                |
|--------------|---------------|------|-------------------------------|------------|---------|--------------------------------------------------|---------------------------------|-------------------------------------------------|-----------------------------------------|--------------------------------------------|-------------------------------|-----------|------------------------|-----------------------------------------------------------------------------|--------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|
|              |               |      | Outcome/Result                |            |         | Investment Management Process                    |                                 |                                                 | Outcome/Result                          |                                            | Investment Management Process |           |                        |                                                                             |                                                  |                                 |                              |             |                                                                |
|              |               |      | Access                        | Efficiency | Quality | Environment<br>, Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality                       | Usability | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment<br>, Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |
| 1            | 97.60         |      | 20                            | 10         | 6       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 18                     | 8                                                                           | 8                                                | 8                               | 6                            | 6           | 6                                                              |
| 2            | 96.20         |      | 15                            | 10         | 10      | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 18                     | 8                                                                           | 8                                                | 6                               | 6                            | 6           | 6                                                              |
| 3            | 94.60         |      | 17                            | 10         | 8       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 16                     | 8                                                                           | 6                                                | 6                               | 6                            | 6           | 6                                                              |
| 4            | 94.40         |      | 20                            | 10         | 10      | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 20                            | 10        | 16                     | 8                                                                           | 8                                                | 8                               | 6                            | 6           | 4                                                              |
| 5            | 94.20         |      | 17                            | 10         | 8       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 18                     | 8                                                                           | 7                                                | 8                               | 0                            | 6           | 6                                                              |
| 6            | 93.60         |      | 20                            | 10         | 10      | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 20                            | 10        | 18                     | 8                                                                           | 8                                                | 2                               | 6                            | 6           | 6                                                              |
| 7            | 93.20         |      | 20                            | 10         | 8       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 16                     | 8                                                                           | 6                                                | 2                               | 6                            | 6           | 2                                                              |
| 8            | 92.80         |      | 20                            | 10         | 10      | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 20                            | 10        | 16                     | 8                                                                           | 8                                                | 6                               | 6                            | 2           | 6                                                              |
| 9            | 92.60         |      | 17                            | 10         | 10      | 10                                               | 10                              | 10                                              | 6                                       | 20                                         | 30                            | 10        | 16                     | 8                                                                           | 6                                                | 4                               | 6                            | 6           | 6                                                              |
| 10           | 92.00         |      | 12                            | 10         | 10      | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 16                     | 6                                                                           | 6                                                | 8                               | 6                            | 6           | 4                                                              |
| 11           | 90.80         |      | 20                            | 10         | 8       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 10                     | 6                                                                           | 8                                                | 8                               | 0                            | 2           | 6                                                              |
| 12           | 89.20         |      | 12                            | 10         | 8       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 12                     | 8                                                                           | 8                                                | 8                               | 6                            | 2           | 4                                                              |
| 13           | 88.80         |      | 14                            | 10         | 8       | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 16                     | 4                                                                           | 8                                                | 0                               | 6                            | 6           | 4                                                              |
| 14           | 88.60         |      | 15                            | 10         | 8       | 10                                               | 10                              | 10                                              | 6                                       | 20                                         | 30                            | 10        | 18                     | 8                                                                           | 8                                                | 0                               | 6                            | 6           | 2                                                              |
| 15           | 88.20         |      | 15                            | 10         | 10      | 10                                               | 10                              | 10                                              | 6                                       | 20                                         | 30                            | 10        | 16                     | 8                                                                           | 6                                                | 0                               | 6                            | 6           | 2                                                              |
| 16           | 87.40         |      | 20                            | 5          | 10      | 10                                               | 10                              | 10                                              | 10                                      | 20                                         | 30                            | 10        | 12                     | 8                                                                           | 6                                                | 2                               | 0                            | 2           | 6                                                              |

| Rank 2025 | Score 2025 | Vote                 | Water and Sanitation Services |            |         |                                        |                           |                                           |                                   |                                   |                |                     | Infrastructure/Asset result                                  |                                        |                           |                        |             |                                                       |
|-----------|------------|----------------------|-------------------------------|------------|---------|----------------------------------------|---------------------------|-------------------------------------------|-----------------------------------|-----------------------------------|----------------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|           |            |                      | Investment Management Process |            |         |                                        |                           | Investment Management Process             |                                   |                                   |                |                     | Investment Management Process                                |                                        |                           |                        |             |                                                       |
|           |            |                      | Access                        | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Management of Financial Resources | Oversight and support supervision | Outcome/Result | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 17        | 87.40      | Bunyangabu District  | 15                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 8                                                            | 6                                      | 4                         | 0                      | 2           | 6                                                     |
| 18        | 86.40      | Kumi District        | 14                            | 10         | 10      | 10                                     | 10                        | 10                                        | 4                                 | 20                                | 30             | 10                  | 6                                                            | 8                                      | 6                         | 6                      | 2           | 6                                                     |
| 19        | 86.40      | Bukedea District     | 18                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 8                                                            | 6                                      | 6                         | 0                      | 0           | 4                                                     |
| 20        | 86.20      | Rukungiri District   | 17                            | 10         | 6       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20             | 10                  | 8                                                            | 6                                      | 8                         | 6                      | 2           | 2                                                     |
| 21        | 86.20      | Kibuku District      | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 6                                                            | 2                                      | 0                         | 6                      | 2           | 4                                                     |
| 22        | 86.20      | Kasanda District     | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 4                                                            | 2                                      | 0                         | 0                      | 2           | 4                                                     |
| 23        | 85.60      | Sheema District      | 15                            | 5          | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 6                                                            | 6                                      | 2                         | 0                      | 6           | 4                                                     |
| 24        | 85.60      | Kalungu District     | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20             | 10                  | 6                                                            | 6                                      | 6                         | 6                      | 6           | 2                                                     |
| 25        | 85.40      | Arua District        | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30             | 10                  | 8                                                            | 2                                      | 0                         | 0                      | 6           | 6                                                     |
| 26        | 84.80      | Rwampara District    | 14                            | 10         | 4       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 8                                                            | 4                                      | 0                         | 6                      | 6           | 4                                                     |
| 27        | 84.80      | Pakwach District     | 20                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30             | 10                  | 4                                                            | 2                                      | 0                         | 0                      | 2           | 4                                                     |
| 28        | 83.80      | Namisindwa District  | 7                             | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 6                                                            | 4                                      | 0                         | 6                      | 6           | 6                                                     |
| 29        | 83.40      | Kitagwenda District  | 17                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20             | 10                  | 4                                                            | 6                                      | 2                         | 0                      | 6           | 2                                                     |
| 30        | 83.00      | Lyantonde District   | 17                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 10                                | 20             | 10                  | 8                                                            | 8                                      | 0                         | 6                      | 6           | 6                                                     |
| 31        | 82.80      | Rubirizi District    | 18                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20             | 0                   | 6                                                            | 6                                      | 0                         | 6                      | 2           | 6                                                     |
| 32        | 82.40      | Kwania District      | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30             | 10                  | 6                                                            | 6                                      | 0                         | 6                      | 6           | 4                                                     |
| 33        | 82.20      | Nakasongola District | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30             | 10                  | 6                                                            | 6                                      | 0                         | 0                      | 2           | 2                                                     |

| Rank 2025 | Score 2025 | Vote               | Water and Sanitation Services |            |         |                                        |                           |                                           | Infrastructure/Asset result       |                                   |         |                               |                     |                                               |                                        |                           |                        |             |                                                       |
|-----------|------------|--------------------|-------------------------------|------------|---------|----------------------------------------|---------------------------|-------------------------------------------|-----------------------------------|-----------------------------------|---------|-------------------------------|---------------------|-----------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|           |            |                    | Outcome/Result                |            |         | Investment Management Process          |                           |                                           | Outcome/Result                    |                                   |         | Investment Management Process |                     |                                               |                                        |                           |                        |             |                                                       |
|           |            |                    | Access                        | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Management of Financial Resources | Oversight and support supervision | Quality | Usability                     | Contract management | Effective mobilisation of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 34        | 81.80      | Butaleja District  | 15                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 8                   | 6                                             | 4                                      | 0                         | 0                      | 2           | 2                                                     |
| 35        | 81.60      | Luuka District     | 20                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 4                   | 8                                             | 4                                      | 0                         | 0                      | 2           | 2                                                     |
| 36        | 81.40      | Buliisa District   | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 6                   | 6                                             | 2                                      | 0                         | 6                      | 0           | 4                                                     |
| 37        | 81.40      | Budaka District    | 15                            | 10         | 8       | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 10                  | 4                                             | 4                                      | 0                         | 6                      | 2           | 4                                                     |
| 38        | 81.20      | Rukiga District    | 20                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 0                             | 8                   | 8                                             | 2                                      | 6                         | 6                      | 2           | 4                                                     |
| 39        | 80.40      | Kagadi District    | 14                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 10                            | 10                  | 8                                             | 4                                      | 0                         | 6                      | 0           | 2                                                     |
| 40        | 80.00      | Zombo District     | 14                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 10                            | 14                  | 6                                             | 6                                      | 0                         | 0                      | 2           | 4                                                     |
| 41        | 80.00      | Omoro District     | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 2                   | 4                                             | 0                                      | 4                         | 6                      | 2           | 4                                                     |
| 42        | 79.80      | Apac District      | 15                            | 10         | 10      | 0                                      | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 6                   | 6                                             | 6                                      | 0                         | 6                      | 6           | 2                                                     |
| 43        | 79.40      | Amudat District    | 15                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 4                   | 6                                             | 4                                      | 0                         | 0                      | 2           | 0                                                     |
| 44        | 79.20      | Nebbi District     | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 10                            | 16                  | 6                                             | 2                                      | 0                         | 0                      | 2           | 4                                                     |
| 45        | 79.00      | Ntungamo District  | 15                            | 10         | 4       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 10                            | 4                   | 6                                             | 4                                      | 6                         | 6                      | 2           | 6                                                     |
| 46        | 78.60      | Pader District     | 15                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 2                   | 4                                             | 6                                      | 0                         | 0                      | 0           | 2                                                     |
| 47        | 78.40      | Oyam District      | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 2                   | 6                                             | 2                                      | 0                         | 6                      | 2           | 0                                                     |
| 48        | 78.20      | Namutumba District | 15                            | 10         | 10      | 10                                     | 10                        | 0                                         | 10                                | 20                                | 30      | 10                            | 6                   | 6                                             | 4                                      | 4                         | 0                      | 2           | 6                                                     |
| 49        | 78.00      | Kaabong District   | 10                            | 10         | 6       | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 6                   | 6                                             | 6                                      | 0                         | 6                      | 6           | 2                                                     |
| 50        | 77.80      | Lwengo District    | 14                            | 5          | 6       | 10                                     | 10                        | 0                                         | 10                                | 20                                | 30      | 10                            | 14                  | 4                                             | 6                                      | 2                         | 6                      | 6           | 4                                                     |

| Rank<br>2025 | Score<br>2025 | Vote                  | Water and Sanitation Services |            |         |                                                  |                                 |                                                    | Infrastructure/Asset result             |                                            |         |                               |                        |                                                                             |                                                  |                                 |                              |             |                                                                   |
|--------------|---------------|-----------------------|-------------------------------|------------|---------|--------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|-------------------------------|------------------------|-----------------------------------------------------------------------------|--------------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------------|
|              |               |                       | Outcome/Result                |            |         | Investment Management Process                    |                                 |                                                    | Outcome/Result                          |                                            |         | Investment Management Process |                        |                                                                             |                                                  |                                 |                              |             |                                                                   |
|              |               |                       | Access                        | Efficiency | Quality | Environment<br>, Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usability                     | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment<br>, Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting<br>and<br>accountability |
| 51           | 77.80         | Karenga District      | 15                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 2                      | 4                                                                           | 4                                                | 0                               | 0                            | 6           | 2                                                                 |
| 52           | 77.60         | Kyankwanzi District   | 12                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 8                      | 4                                                                           | 0                                                | 0                               | 6                            | 0           | 4                                                                 |
| 53           | 77.60         | Kalaki District       | 14                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 5       | 10                            | 18                     | 6                                                                           | 8                                                | 0                               | 0                            | 0           | 6                                                                 |
| 54           | 77.40         | Kabarole District     | 17                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 6                                       | 20                                         | 20      | 10                            | 10                     | 8                                                                           | 0                                                | 0                               | 0                            | 2           | 4                                                                 |
| 55           | 77.20         | Rubanda District      | 15                            | 5          | 6       | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 20      | 10                            | 4                      | 6                                                                           | 8                                                | 4                               | 6                            | 2           | 4                                                                 |
| 56           | 77.20         | Luwero District       | 12                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 15      | 10                            | 4                      | 8                                                                           | 6                                                | 6                               | 0                            | 2           | 4                                                                 |
| 57           | 76.80         | Lira District         | 14                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 15      | 10                            | 4                      | 6                                                                           | 0                                                | 4                               | 6                            | 2           | 4                                                                 |
| 58           | 76.60         | Napak District        | 5                             | 10         | 10      | 10                                               | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 4                      | 8                                                                           | 8                                                | 4                               | 0                            | 2           | 4                                                                 |
| 59           | 76.60         | Mbarara District      | 15                            | 10         | 8       | 0                                                | 10                              | 10                                                 | 10                                      | 20                                         | 5       | 10                            | 16                     | 8                                                                           | 8                                                | 6                               | 6                            | 2           | 6                                                                 |
| 60           | 76.40         | Kitgum District       | 10                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 30      | 10                            | 2                      | 4                                                                           | 6                                                | 0                               | 0                            | 2           | 2                                                                 |
| 61           | 76.40         | Alebtong District     | 12                            | 10         | 10      | 0                                                | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 10                     | 6                                                                           | 6                                                | 0                               | 6                            | 2           | 4                                                                 |
| 62           | 76.20         | Bukomansimbi District | 10                            | 5          | 8       | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 30      | 10                            | 12                     | 4                                                                           | 2                                                | 0                               | 0                            | 6           | 2                                                                 |
| 63           | 75.60         | Kole District         | 12                            | 10         | 8       | 10                                               | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 4                      | 4                                                                           | 2                                                | 4                               | 6                            | 0           | 0                                                                 |
| 64           | 75.00         | Mityana District      | 10                            | 5          | 8       | 0                                                | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 18                     | 8                                                                           | 6                                                | 4                               | 0                            | 2           | 6                                                                 |
| 65           | 75.00         | Lamwo District        | 17                            | 10         | 10      | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 30      | 0                             | 6                      | 4                                                                           | 2                                                | 0                               | 0                            | 0           | 0                                                                 |
| 66           | 74.80         | Amolatar District     | 12                            | 10         | 10      | 0                                                | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 6                      | 4                                                                           | 6                                                | 0                               | 6                            | 6           | 2                                                                 |
| 67           | 74.40         | Obongi District       | 12                            | 10         | 6       | 10                                               | 10                              | 10                                                 | 10                                      | 20                                         | 20      | 10                            | 14                     | 2                                                                           | 4                                                | 0                               | 0                            | 2           | 2                                                                 |

| Rank<br>2025 | Score<br>2025 | Vote                   | Water and Sanitation Services |            |         |                                        |                           |                                           | Infrastructure/Asset result       |                                   |         |                               |                     |                                                              |                                        |                           |                        |             |                                                       |
|--------------|---------------|------------------------|-------------------------------|------------|---------|----------------------------------------|---------------------------|-------------------------------------------|-----------------------------------|-----------------------------------|---------|-------------------------------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|              |               |                        | Outcome/Result                |            |         | Investment Management Process          |                           |                                           | Outcome/Result                    |                                   |         | Investment Management Process |                     |                                                              |                                        |                           |                        |             |                                                       |
|              |               |                        | Access                        | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Management of Financial Resources | Oversight and support supervision | Quality | Usability                     | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 68           | 74.40         | Ngora District         | 18                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 10                                | 30      | 10                            | 2                   | 6                                                            | 6                                      | 0                         | 0                      | 2           | 4                                                     |
| 69           | 74.40         | Kyotera District       | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 0                             | 10                  | 4                                                            | 4                                      | 0                         | 0                      | 6           | 4                                                     |
| 70           | 74.20         | Butebo District        | 15                            | 10         | 10      | 10                                     | 0                         | 10                                        | 10                                | 20                                | 30      | 10                            | 8                   | 4                                                            | 2                                      | 0                         | 0                      | 2           | 2                                                     |
| 71           | 74.00         | Kotido District        | 12                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 15      | 10                            | 4                   | 6                                                            | 4                                      | 0                         | 6                      | 6           | 2                                                     |
| 72           | 74.00         | Buikwe District        | 20                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 10                                | 15      | 10                            | 10                  | 4                                                            | 6                                      | 0                         | 0                      | 2           | 6                                                     |
| 73           | 73.80         | Otuke District         | 10                            | 5          | 10      | 0                                      | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 12                  | 4                                                            | 4                                      | 0                         | 6                      | 6           | 6                                                     |
| 74           | 73.80         | Buhweju District       | 15                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 10                                | 15      | 10                            | 10                  | 8                                                            | 5                                      | 0                         | 0                      | 6           | 6                                                     |
| 75           | 73.40         | Namayingo District     | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 0                             | 2                   | 6                                                            | 6                                      | 0                         | 0                      | 0           | 4                                                     |
| 76           | 73.40         | Moroto District        | 15                            | 10         | 10      | 10                                     | 10                        | 0                                         | 6                                 | 20                                | 30      | 10                            | 6                   | 4                                                            | 4                                      | 2                         | 0                      | 2           | 4                                                     |
| 77           | 72.80         | Kakumiro District      | 12                            | 10         | 4       | 0                                      | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 16                  | 6                                                            | 4                                      | 0                         | 0                      | 2           | 6                                                     |
| 78           | 72.60         | Nakaseke District      | 12                            | 5          | 8       | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 20      | 10                            | 6                   | 6                                                            | 6                                      | 6                         | 0                      | 2           | 4                                                     |
| 79           | 72.60         | Nakapiripirit District | 17                            | 10         | 10      | 0                                      | 10                        | 10                                        | 4                                 | 20                                | 30      | 10                            | 2                   | 8                                                            | 2                                      | 2                         | 0                      | 2           | 4                                                     |
| 80           | 72.40         | Mbale District         | 18                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 5       | 10                            | 6                   | 4                                                            | 6                                      | 2                         | 0                      | 0           | 4                                                     |
| 81           | 72.00         | Nwoya District         | 14                            | 10         | 6       | 10                                     | 10                        | 10                                        | 10                                | 10                                | 20      | 10                            | 16                  | 4                                                            | 4                                      | 0                         | 0                      | 6           | 0                                                     |
| 82           | 71.80         | Serere District        | 15                            | 10         | 6       | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 15      | 0                             | 14                  | 8                                                            | 4                                      | 0                         | 0                      | 6           | 2                                                     |
| 83           | 71.40         | Tororo District        | 15                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 0                             | 2                   | 6                                                            | 4                                      | 0                         | 0                      | 0           | 4                                                     |
| 84           | 71.00         | Kaberamaido District   | 15                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 5       | 10                            | 4                   | 8                                                            | 6                                      | 0                         | 0                      | 2           | 6                                                     |

| Rank 2025 | Score 2025 | Vote                 | Water and Sanitation Services |            |         |                                        |                           |                                           | Infrastructure/Asset result       |                                   |         |                               |                     |                                                              |                                        |                           |                        |             |                                                       |
|-----------|------------|----------------------|-------------------------------|------------|---------|----------------------------------------|---------------------------|-------------------------------------------|-----------------------------------|-----------------------------------|---------|-------------------------------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|           |            |                      | Outcome/Result                |            |         | Investment Management Process          |                           |                                           | Outcome/Result                    |                                   |         | Investment Management Process |                     |                                                              |                                        |                           |                        |             |                                                       |
|           |            |                      | Access                        | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Management of Financial Resources | Oversight and support supervision | Quality | Usability                     | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 85        | 70.80      | Yumbe District       | 14                            | 10         | 8       | 0                                      | 10                        | 10                                        | 10                                | 20                                | 30      | 10                            | 2                   | 2                                                            | 4                                      | 0                         | 0                      | 2           | 4                                                     |
| 86        | 70.80      | Bundibugyo District  | 10                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 0                             | 6                   | 6                                                            | 8                                      | 0                         | 0                      | 0           | 2                                                     |
| 87        | 70.60      | Pallisa District     | 15                            | 10         | 10      | 0                                      | 0                         | 10                                        | 10                                | 20                                | 30      | 10                            | 4                   | 4                                                            | 2                                      | 6                         | 0                      | 6           | 2                                                     |
| 88        | 70.20      | Kanungu District     | 15                            | 10         | 6       | 10                                     | 10                        | 10                                        | 10                                | 10                                | 20      | 0                             | 14                  | 8                                                            | 0                                      | 6                         | 0                      | 2           | 4                                                     |
| 89        | 70.00      | Katakwi District     | 18                            | 10         | 10      | 10                                     | 10                        | 10                                        | 6                                 | 20                                | 0       | 10                            | 8                   | 4                                                            | 2                                      | 0                         | 0                      | 6           | 4                                                     |
| 90        | 69.20      | Mitooma District     | 12                            | 0          | 6       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 0                             | 10                  | 6                                                            | 4                                      | 0                         | 6                      | 6           | 4                                                     |
| 91        | 69.20      | Iganga District      | 20                            | 10         | 6       | 10                                     | 10                        | 0                                         | 10                                | 20                                | 20      | 10                            | 2                   | 4                                                            | 6                                      | 0                         | 0                      | 2           | 0                                                     |
| 92        | 69.00      | Gulu District        | 17                            | 10         | 10      | 0                                      | 10                        | 10                                        | 6                                 | 20                                | 30      | 10                            | 4                   | 2                                                            | 0                                      | 0                         | 0                      | 2           | 0                                                     |
| 93        | 68.20      | Kapelebyong District | 17                            | 10         | 8       | 0                                      | 10                        | 0                                         | 6                                 | 20                                | 30      | 10                            | 4                   | 8                                                            | 6                                      | 0                         | 0                      | 2           | 4                                                     |
| 94        | 67.60      | Kikuube District     | 15                            | 5          | 8       | 10                                     | 0                         | 10                                        | 10                                | 20                                | 20      | 10                            | 4                   | 6                                                            | 6                                      | 0                         | 0                      | 2           | 4                                                     |
| 95        | 67.40      | Mayuge District      | 17                            | 10         | 6       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 5       | 0                             | 4                   | 6                                                            | 4                                      | 6                         | 0                      | 2           | 2                                                     |
| 96        | 67.40      | Amuria District      | 15                            | 10         | 8       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 5       | 10                            | 4                   | 6                                                            | 2                                      | 0                         | 0                      | 0           | 2                                                     |
| 97        | 67.20      | Soroti District      | 14                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 5       | 0                             | 4                   | 8                                                            | 6                                      | 0                         | 0                      | 2           | 2                                                     |
| 98        | 67.00      | Gomba District       | 15                            | 10         | 6       | 10                                     | 10                        | 10                                        | 4                                 | 20                                | 0       | 10                            | 6                   | 8                                                            | 8                                      | 0                         | 0                      | 6           | 2                                                     |
| 99        | 66.60      | Kaliro District      | 17                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 5       | 0                             | 4                   | 2                                                            | 6                                      | 0                         | 0                      | 0           | 4                                                     |
| 100       | 66.40      | Ntoroko District     | 5                             | 5          | 6       | 10                                     | 10                        | 10                                        | 10                                | 20                                | 20      | 10                            | 6                   | 8                                                            | 2                                      | 0                         | 0                      | 2           | 4                                                     |
| 101       | 66.40      | Agago District       | 10                            | 10         | 10      | 10                                     | 10                        | 10                                        | 10                                | 20                                | 5       | 10                            | 4                   | 4                                                            | 0                                      | 0                         | 6                      | 2           | 0                                                     |

| Rank<br>2025 | Score<br>2025 | Vote                 | Water and Sanitation Services |            |         |                                                 |                                 |                                                    | Infrastructure/Asset result             |                                            |         |                               |                        |                                                                             |                                                 |                                 |                              |             |                                                                |
|--------------|---------------|----------------------|-------------------------------|------------|---------|-------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|-------------------------------|------------------------|-----------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|
|              |               |                      | Outcome/Result                |            |         | Investment Management Process                   |                                 |                                                    | Outcome/Result                          |                                            |         | Investment Management Process |                        |                                                                             |                                                 |                                 |                              |             |                                                                |
|              |               |                      | Access                        | Efficiency | Quality | Environment<br>,Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usability                     | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment<br>,Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |
| 2            | 66.20         | Rakai District       | 13                            | 10         | 6       | 10                                              | 10                              | 0                                                  | 6                                       | 10                                         | 30      | 10                            | 6                      | 8                                                                           | 2                                               | 0                               | 0                            | 6           | 6                                                              |
| 3            | 65.20         | Madi-Okollo District | 12                            | 10         | 8       | 10                                              | 10                              | 10                                                 | 10                                      | 0                                          | 30      | 10                            | 8                      | 2                                                                           | 2                                               | 0                               | 0                            | 6           | 0                                                              |
| 4            | 64.80         | Kyenjojo District    | 12                            | 10         | 8       | 10                                              | 10                              | 10                                                 | 10                                      | 0                                          | 15      | 10                            | 10                     | 8                                                                           | 8                                               | 0                               | 0                            | 2           | 4                                                              |
| 5            | 64.60         | Manafwa District     | 7                             | 10         | 8       | 10                                              | 10                              | 10                                                 | 10                                      | 20                                         | 20      | 0                             | 2                      | 4                                                                           | 4                                               | 0                               | 0                            | 0           | 4                                                              |
| 6            | 64.60         | Kibaale District     | 15                            | 10         | 8       | 0                                               | 10                              | 10                                                 | 6                                       | 20                                         | 5       | 10                            | 10                     | 8                                                                           | 4                                               | 0                               | 0                            | 2           | 4                                                              |
| 7            | 64.40         | Kalangala District   | 18                            | 10         | 6       | 10                                              | 10                              | 0                                                  | 6                                       | 10                                         | 20      | 10                            | 16                     | 2                                                                           | 0                                               | 0                               | 0                            | 2           | 6                                                              |
| 8            | 64.20         | Maracha District     | 15                            | 10         | 6       | 0                                               | 10                              | 10                                                 | 10                                      | 10                                         | 30      | 10                            | 4                      | 2                                                                           | 4                                               | 0                               | 0                            | 2           | 2                                                              |
| 9            | 64.00         | Terego District      | 12                            | 10         | 8       | 0                                               | 10                              | 10                                                 | 6                                       | 20                                         | 30      | 10                            | 0                      | 2                                                                           | 2                                               | 0                               | 0                            | 2           | 0                                                              |
| 10           | 64.00         | Nabilatuk District   | 7                             | 5          | 8       | 10                                              | 10                              | 10                                                 | 6                                       | 20                                         | 20      | 10                            | 4                      | 4                                                                           | 6                                               | 0                               | 0                            | 2           | 0                                                              |
| 11           | 62.20         | Hoima District       | 4                             | 5          | 4       | 0                                               | 10                              | 0                                                  | 10                                      | 20                                         | 30      | 10                            | 14                     | 6                                                                           | 8                                               | 0                               | 0                            | 2           | 6                                                              |
| 11           | 61.80         | Busia District       | 15                            | 10         | 6       | 10                                              | 10                              | 10                                                 | 10                                      | 10                                         | 5       | 10                            | 4                      | 4                                                                           | 6                                               | 0                               | 0                            | 2           | 2                                                              |
| 11           | 61.60         | Moyo District        | 14                            | 10         | 8       | 10                                              | 10                              | 0                                                  | 6                                       | 10                                         | 30      | 10                            | 2                      | 2                                                                           | 0                                               | 0                               | 0                            | 6           | 2                                                              |
| 11           | 61.20         | Kapchorwa District   | 12                            | 10         | 6       | 10                                              | 10                              | 10                                                 | 6                                       | 20                                         | 5       | 0                             | 4                      | 6                                                                           | 2                                               | 0                               | 0                            | 6           | 4                                                              |
| 11           | 61.00         | Kisoro District      | 15                            | 10         | 8       | 10                                              | 10                              | 10                                                 | 6                                       | 10                                         | 5       | 10                            | 2                      | 6                                                                           | 1                                               | 4                               | 0                            | 2           | 4                                                              |
| 11           | 60.40         | Abim District        | 10                            | 10         | 6       | 10                                              | 10                              | 0                                                  | 10                                      | 20                                         | 15      | 10                            | 2                      | 6                                                                           | 2                                               | 0                               | 0                            | 2           | 0                                                              |
| 11           | 59.60         | Kabale District      | 18                            | 10         | 2       | 0                                               | 10                              | 10                                                 | 10                                      | 0                                          | 20      | 0                             | 4                      | 4                                                                           | 7                                               | 8                               | 6                            | 6           | 4                                                              |
| 11           | 58.60         | Amuru District       | 15                            | 10         | 8       | 0                                               | 10                              | 10                                                 | 10                                      | 0                                          | 30      | 10                            | 2                      | 2                                                                           | 4                                               | 0                               | 0                            | 2           | 2                                                              |

| Rank<br>2025 | Score<br>2025 | Vote | Water and Sanitation Services |            |         |                                                  |                                 |                                                    |                                         |                                            |         |           | Infrastructure/Asset result |                                                                             |                                                  |                                 |                              |             |                                                                |   |
|--------------|---------------|------|-------------------------------|------------|---------|--------------------------------------------------|---------------------------------|----------------------------------------------------|-----------------------------------------|--------------------------------------------|---------|-----------|-----------------------------|-----------------------------------------------------------------------------|--------------------------------------------------|---------------------------------|------------------------------|-------------|----------------------------------------------------------------|---|
|              |               |      | Outcome/Result                |            |         | Investment Management Process                    |                                 |                                                    |                                         |                                            |         |           | Outcome/Result              |                                                                             |                                                  | Investment Management Process   |                              |             |                                                                |   |
|              |               |      | Access                        | Efficiency | Quality | Environment<br>, Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality<br>of amenities | Management<br>of Financial<br>Resources | Oversight<br>and<br>support<br>supervision | Quality | Usability | Contract<br>management      | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment<br>, Social,<br>Health and<br>Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight,<br>reporting and<br>accountability |   |
| 11           | 58.2          | 9    | 0                             | 10         | 5       | 2                                                | 10                              | 10                                                 | 0                                       | 6                                          | 10      | 30        | 10                          | 10                                                                          | 4                                                | 2                               | 0                            | 0           | 6                                                              | 4 |
| 12           | 58.0          | 20   | 0                             | 10         | 8       | 0                                                | 10                              | 10                                                 | 10                                      | 4                                          | 10      | 15        | 10                          | 4                                                                           | 2                                                | 2                               | 0                            | 0           | 2                                                              | 2 |
| 12           | 57.8          | 15   | 0                             | 10         | 8       | 10                                               | 10                              | 0                                                  | 6                                       | 6                                          | 20      | 0         | 0                           | 4                                                                           | 6                                                | 6                               | 0                            | 0           | 6                                                              | 4 |
| 12           | 57.4          | 17   | 0                             | 10         | 8       | 0                                                | 10                              | 10                                                 | 10                                      | 6                                          | 10      | 15        | 10                          | 4                                                                           | 4                                                | 2                               | 0                            | 0           | 0                                                              | 2 |
| 12           | 56.8          | 12   | 0                             | 10         | 6       | 10                                               | 10                              | 10                                                 | 10                                      | 10                                         | 10      | 5         | 0                           | 4                                                                           | 8                                                | 2                               | 0                            | 0           | 2                                                              | 4 |
| 12           | 55.0          | 17   | 0                             | 10         | 10      | 10                                               | 10                              | 10                                                 | 6                                       | 6                                          | 10      | 5         | 0                           | 2                                                                           | 2                                                | 2                               | 0                            | 0           | 0                                                              | 2 |
| 12           | 53.8          | 10   | 0                             | 5          | 6       | 0                                                | 0                               | 10                                                 | 6                                       | 6                                          | 20      | 15        | 10                          | 6                                                                           | 4                                                | 6                               | 4                            | 0           | 2                                                              | 2 |
| 12           | 51.8          | 10   | 0                             | 5          | 4       | 0                                                | 0                               | 0                                                  | 6                                       | 6                                          | 20      | 30        | 10                          | 12                                                                          | 4                                                | 0                               | 0                            | 0           | 2                                                              | 4 |
| 12           | 49.8          | 5    | 0                             | 8          | 10      | 10                                               | 0                               | 0                                                  | 10                                      | 10                                         | 20      | 15        | 10                          | 4                                                                           | 4                                                | 8                               | 0                            | 0           | 0                                                              | 4 |
| 12           | 49.0          | 15   | 0                             | 10         | 8       | 10                                               | 10                              | 10                                                 | 10                                      | 6                                          | 0       | 5         | 0                           | 2                                                                           | 4                                                | 4                               | 0                            | 0           | 0                                                              | 4 |
| 12           | 45.6          | 12   | 0                             | 10         | 6       | 0                                                | 10                              | 0                                                  | 6                                       | 6                                          | 10      | 5         | 10                          | 4                                                                           | 6                                                | 4                               | 0                            | 0           | 0                                                              | 4 |
| 13           | 43.6          | 10   | 0                             | 10         | 10      | 0                                                | 0                               | 0                                                  | 10                                      | 10                                         | 20      | 5         | 0                           | 4                                                                           | 4                                                | 4                               | 0                            | 0           | 0                                                              | 2 |
| 13           | 42.4          | 10   | 0                             | 10         | 2       | 0                                                | 10                              | 0                                                  | 10                                      | 10                                         | 0       | 5         | 10                          | 6                                                                           | 6                                                | 4                               | 8                            | 0           | 0                                                              | 4 |
| 13           | 42.4          | 18   | 0                             | 10         | 4       | 10                                               | 10                              | 0                                                  | 6                                       | 6                                          | 0       | 5         | 0                           | 4                                                                           | 4                                                | 6                               | 0                            | 0           | 0                                                              | 0 |
| 13           | 34.2          | 7    | 0                             | 10         | 4       | 0                                                | 10                              | 0                                                  | 6                                       | 6                                          | 10      | 5         | 0                           | 2                                                                           | 6                                                | 0                               | 0                            | 0           | 0                                                              | 2 |
| 13           | 32.4          | 0    | 0                             | 8          | 0       | 0                                                | 0                               | 0                                                  | 6                                       | 6                                          | 10      | 15        | 10                          | 2                                                                           | 6                                                | 4                               | 6                            | 0           | 0                                                              | 2 |
| 13           | 31.8          | 7    | 0                             | 10         | 4       | 0                                                | 0                               | 10                                                 | 10                                      | 0                                          | 0       | 5         | 10                          | 4                                                                           | 4                                                | 4                               | 0                            | 0           | 2                                                              | 4 |

**Annex 6: Ranked Performance Assessment Results for Micro-scale Irrigation Services for LGMSD 2025**

| Rank<br>2025 | Score<br>2025 | Vote | Microscale Irrigation services |            |         |                                        |                           | Infrastructure/Asset result       |                                   |                     |                                                              |                                        |                           |                        |             |                                                       |   |   |
|--------------|---------------|------|--------------------------------|------------|---------|----------------------------------------|---------------------------|-----------------------------------|-----------------------------------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|---|---|
|              |               |      | Outcome/Result                 |            |         | Investment Management Process          |                           | Oversight and support supervision | Investment Management Process     |                     |                                                              |                                        |                           |                        |             |                                                       |   |   |
|              |               |      | Access                         | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management |                                   | Management of Financial Resources | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |   |   |
| 1            | 99.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 18                                     | 8                         | 8                      | 6           | 6                                                     | 6 | 6 |
| 2            | 95.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 10                                | 30                  | 10                                                           | 18                                     | 8                         | 8                      | 8           | 6                                                     | 6 | 6 |
| 3            | 94.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 12                                     | 8                         | 8                      | 8           | 6                                                     | 2 | 4 |
| 4            | 93.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 20                  | 10                                                           | 16                                     | 8                         | 8                      | 8           | 6                                                     | 6 | 4 |
| 5            | 92.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 10                                | 20                                | 30                  | 10                                                           | 16                                     | 8                         | 6                      | 6           | 6                                                     | 6 | 6 |
| 6            | 92.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 20                  | 10                                                           | 18                                     | 8                         | 8                      | 2           | 6                                                     | 6 | 6 |
| 7            | 91.50         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 10                                | 30                  | 10                                                           | 18                                     | 8                         | 7                      | 8           | 0                                                     | 6 | 6 |
| 8            | 90.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 20                  | 10                                                           | 16                                     | 8                         | 8                      | 0           | 6                                                     | 6 | 6 |
| 9            | 90.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 10                                     | 6                         | 8                      | 8           | 0                                                     | 2 | 6 |
| 10           | 88.00         |      | 14                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 18                                     | 6                         | 6                      | 2           | 0                                                     | 6 | 4 |
| 11           | 88.00         |      | 12                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 10                                     | 6                         | 8                      | 6           | 6                                                     | 2 | 6 |
| 12           | 88.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 10                                     | 8                         | 6                      | 4           | 0                                                     | 2 | 6 |
| 13           | 87.50         |      | 20                             | 10         | 10      | 5                                      | 10                        | 20                                | 20                                | 30                  | 10                                                           | 12                                     | 8                         | 4                      | 0           | 6                                                     | 6 | 4 |
| 14           | 87.00         |      | 12                             | 10         | 10      | 10                                     | 10                        | 20                                | 10                                | 30                  | 10                                                           | 16                                     | 6                         | 6                      | 8           | 6                                                     | 6 | 4 |
| 15           | 87.00         |      | 20                             | 0          | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 18                                     | 8                         | 6                      | 4           | 0                                                     | 2 | 6 |
| 16           | 86.00         |      | 16                             | 10         | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 12                                     | 8                         | 6                      | 2           | 0                                                     | 2 | 6 |
| 17           | 83.50         |      | 20                             | 10         | 10      | 5                                      | 10                        | 20                                | 10                                | 20                  | 10                                                           | 16                                     | 8                         | 8                      | 6           | 6                                                     | 2 | 6 |
| 18           | 83.00         |      | 20                             | 0          | 10      | 10                                     | 10                        | 20                                | 10                                | 30                  | 10                                                           | 16                                     | 8                         | 6                      | 2           | 6                                                     | 6 | 2 |
| 19           | 83.00         |      | 20                             | 0          | 10      | 10                                     | 10                        | 20                                | 20                                | 30                  | 10                                                           | 14                                     | 6                         | 8                      | 0           | 0                                                     | 2 | 6 |
| 20           | 82.00         |      | 18                             | 0          | 10      | 10                                     | 10                        | 20                                | 20                                | 20                  | 10                                                           | 14                                     | 8                         | 6                      | 8           | 6                                                     | 2 | 2 |
| 21           | 82.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 30                  | 10                                                           | 16                                     | 8                         | 6                      | 0           | 6                                                     | 6 | 2 |
| 22           | 82.00         |      | 12                             | 10         | 10      | 10                                     | 10                        | 10                                | 20                                | 30                  | 10                                                           | 14                                     | 4                         | 6                      | 2           | 6                                                     | 6 | 4 |
| 23           | 82.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 10                                | 20                                | 30                  | 10                                                           | 6                                      | 6                         | 6                      | 0           | 6                                                     | 6 | 4 |
| 24           | 81.00         |      | 20                             | 10         | 10      | 10                                     | 10                        | 20                                | 10                                | 30                  | 10                                                           | 8                                      | 8                         | 6                      | 6           | 0                                                     | 0 | 4 |

| Rank<br>2025 | Score<br>2025 | Vote                 | Microscale irrigation services |            |                               |                                              |                                 | Infrastructure/Asset result             |                                         |                               |        |                        |                                                                             |                                              |                                 |                              |             |                                                                           |
|--------------|---------------|----------------------|--------------------------------|------------|-------------------------------|----------------------------------------------|---------------------------------|-----------------------------------------|-----------------------------------------|-------------------------------|--------|------------------------|-----------------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|-------------|---------------------------------------------------------------------------|
|              |               |                      | Outcome/Result                 |            | Investment Management Process |                                              |                                 | Outcome/Result                          |                                         | Investment Management Process |        |                        |                                                                             |                                              |                                 |                              |             |                                                                           |
|              |               |                      | Access                         | Efficiency | Quality                       | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>of Financial<br>Resources | Oversight<br>and support<br>supervision | Quality                       | Usable | Contract<br>management | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency, oversight,<br>reporting and<br>management<br>accountability |
| 25           | 80.00         | Kasanda District     | 20                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 30     | 10                     | 18                                                                          | 4                                            | 2                               | 0                            | 2           | 4                                                                         |
| 26           | 80.00         | Kakumiro District    | 16                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 30     | 10                     | 16                                                                          | 6                                            | 4                               | 0                            | 2           | 6                                                                         |
| 27           | 79.50         | Amolatar District    | 14                             | 10         | 10                            | 5                                            | 10                              | 10                                      | 20                                      | 20                            | 30     | 10                     | 6                                                                           | 4                                            | 6                               | 0                            | 6           | 2                                                                         |
| 28           | 79.00         | Rakai District       | 20                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 30     | 10                     | 6                                                                           | 8                                            | 2                               | 0                            | 6           | 6                                                                         |
| 29           | 78.50         | Mbarara District     | 20                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 5      | 10                     | 16                                                                          | 8                                            | 8                               | 6                            | 2           | 6                                                                         |
| 30           | 78.00         | Bullisa District     | 12                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 30     | 10                     | 6                                                                           | 6                                            | 2                               | 0                            | 0           | 4                                                                         |
| 31           | 77.50         | Nakaseke District    | 20                             | 10         | 10                            | 5                                            | 10                              | 10                                      | 20                                      | 20                            | 20     | 10                     | 6                                                                           | 6                                            | 6                               | 0                            | 2           | 4                                                                         |
| 32           | 77.00         | Rubirizi District    | 14                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 20     | 0                      | 14                                                                          | 6                                            | 6                               | 0                            | 2           | 6                                                                         |
| 33           | 77.00         | Arua District        | 20                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 10                            | 30     | 10                     | 12                                                                          | 8                                            | 2                               | 0                            | 6           | 6                                                                         |
| 34           | 76.50         | Kalaki District      | 20                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 5      | 10                     | 18                                                                          | 6                                            | 8                               | 0                            | 0           | 6                                                                         |
| 35           | 76.00         | Omoro District       | 20                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 10                            | 30     | 10                     | 2                                                                           | 4                                            | 0                               | 4                            | 2           | 4                                                                         |
| 36           | 76.00         | Koboko District      | 18                             | 0          | 0                             | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 30     | 10                     | 16                                                                          | 4                                            | 8                               | 0                            | 6           | 4                                                                         |
| 37           | 76.00         | Kayunga District     | 20                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 0                             | 30     | 10                     | 16                                                                          | 8                                            | 6                               | 4                            | 6           | 6                                                                         |
| 38           | 75.50         | Kitagwenda District  | 20                             | 10         | 10                            | 5                                            | 10                              | 10                                      | 20                                      | 10                            | 20     | 10                     | 16                                                                          | 4                                            | 6                               | 2                            | 6           | 2                                                                         |
| 39           | 75.00         | Nwoya District       | 20                             | 10         | 0                             | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 20     | 10                     | 16                                                                          | 4                                            | 4                               | 0                            | 6           | 0                                                                         |
| 40           | 75.00         | Ngora District       | 10                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 30     | 10                     | 2                                                                           | 6                                            | 6                               | 0                            | 2           | 4                                                                         |
| 41           | 75.00         | Luuka District       | 20                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 30     | 10                     | 4                                                                           | 8                                            | 4                               | 0                            | 2           | 2                                                                         |
| 42           | 75.00         | Buhweju District     | 10                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 15     | 10                     | 10                                                                          | 8                                            | 5                               | 0                            | 6           | 6                                                                         |
| 43           | 75.00         | Apac District        | 18                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 30     | 10                     | 6                                                                           | 6                                            | 6                               | 0                            | 6           | 2                                                                         |
| 44           | 74.00         | Masaka District      | 20                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 0                             | 30     | 10                     | 18                                                                          | 8                                            | 8                               | 0                            | 6           | 2                                                                         |
| 45           | 73.00         | Kapelebyong District | 12                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 30     | 10                     | 4                                                                           | 8                                            | 6                               | 0                            | 2           | 4                                                                         |
| 46           | 73.00         | Alebong District     | 12                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 30     | 10                     | 10                                                                          | 6                                            | 6                               | 0                            | 2           | 4                                                                         |
| 47           | 72.00         | Kole District        | 14                             | 10         | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 10                            | 30     | 10                     | 4                                                                           | 4                                            | 2                               | 4                            | 0           | 0                                                                         |
| 48           | 71.00         | Zombo District       | 20                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 10                                      | 20                            | 20     | 10                     | 14                                                                          | 6                                            | 6                               | 0                            | 2           | 4                                                                         |
| 49           | 71.00         | Nebbi District       | 12                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 20     | 10                     | 16                                                                          | 6                                            | 2                               | 0                            | 2           | 4                                                                         |
| 50           | 71.00         | Amuru District       | 20                             | 0          | 10                            | 10                                           | 10                              | 10                                      | 20                                      | 20                            | 30     | 10                     | 2                                                                           | 2                                            | 4                               | 0                            | 2           | 2                                                                         |

| Rank<br>2025 | Score<br>2025 | Vote                   | Microscale irrigation services |            |         |                                              |                                 |                                      | Infrastructure/Asset result          |         |        |                               |                                                                             |                                              |                                 |                              |             |                                                             |
|--------------|---------------|------------------------|--------------------------------|------------|---------|----------------------------------------------|---------------------------------|--------------------------------------|--------------------------------------|---------|--------|-------------------------------|-----------------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------|
|              |               |                        | Outcome/Result                 |            |         | Investment Management Process                |                                 |                                      | Outcome/Result                       |         |        | Investment Management Process |                                                                             |                                              |                                 |                              |             |                                                             |
|              |               |                        | Access                         | Efficiency | Quality | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management of Financial<br>Resources | Oversight and support<br>supervision | Quality | Usable | Contract<br>management        | Effective<br>mobilisation<br>and<br>management<br>of financial<br>resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency, oversight,<br>reporting and<br>accountability |
| 51           | 70.50         | Otuke District         | 18                             | 0          | 10      | 5                                            | 10                              | 0                                    | 20                                   | 30      | 10     | 12                            | 4                                                                           | 4                                            | 0                               | 6                            | 6           | 6                                                           |
| 52           | 70.50         | Kyenjojo District      | 14                             | 0          | 10      | 10                                           | 10                              | 20                                   | 20                                   | 15      | 10     | 10                            | 8                                                                           | 8                                            | 0                               | 0                            | 2           | 4                                                           |
| 53           | 70.00         | Mitooma District       | 14                             | 10         | 10      | 10                                           | 10                              | 10                                   | 20                                   | 20      | 0      | 10                            | 6                                                                           | 4                                            | 0                               | 6                            | 6           | 4                                                           |
| 54           | 70.00         | Luwero District        | 20                             | 0          | 10      | 5                                            | 10                              | 20                                   | 20                                   | 15      | 10     | 4                             | 8                                                                           | 6                                            | 6                               | 0                            | 2           | 4                                                           |
| 55           | 69.50         | Serere District        | 20                             | 10         | 10      | 10                                           | 10                              | 10                                   | 20                                   | 15      | 0      | 14                            | 8                                                                           | 4                                            | 0                               | 0                            | 6           | 2                                                           |
| 56           | 69.50         | Kalangala District     | 18                             | 0          | 10      | 5                                            | 10                              | 20                                   | 20                                   | 20      | 10     | 16                            | 2                                                                           | 0                                            | 0                               | 0                            | 2           | 6                                                           |
| 57           | 69.00         | Oyam District          | 20                             | 10         | 10      | 10                                           | 10                              | 10                                   | 10                                   | 30      | 10     | 2                             | 6                                                                           | 2                                            | 0                               | 6                            | 2           | 0                                                           |
| 58           | 69.00         | Ntungamo District      | 14                             | 0          | 10      | 10                                           | 10                              | 20                                   | 10                                   | 20      | 10     | 4                             | 6                                                                           | 4                                            | 6                               | 6                            | 2           | 6                                                           |
| 59           | 69.00         | Kyotera District       | 20                             | 0          | 10      | 10                                           | 10                              | 20                                   | 20                                   | 20      | 0      | 10                            | 4                                                                           | 4                                            | 0                               | 0                            | 6           | 4                                                           |
| 60           | 68.00         | Pakwach District       | 18                             | 0          | 0       | 10                                           | 10                              | 10                                   | 20                                   | 30      | 10     | 16                            | 4                                                                           | 2                                            | 0                               | 0                            | 2           | 4                                                           |
| 61           | 68.00         | Kitgum District        | 20                             | 10         | 10      | 10                                           | 10                              | 10                                   | 10                                   | 30      | 10     | 2                             | 4                                                                           | 6                                            | 0                               | 0                            | 2           | 2                                                           |
| 62           | 68.00         | Kalungu District       | 10                             | 0          | 10      | 10                                           | 10                              | 20                                   | 0                                    | 20      | 10     | 14                            | 6                                                                           | 6                                            | 6                               | 6                            | 6           | 2                                                           |
| 63           | 67.50         | Nakasongola District   | 20                             | 0          | 10      | 5                                            | 10                              | 20                                   | 10                                   | 30      | 10     | 4                             | 6                                                                           | 6                                            | 0                               | 0                            | 2           | 2                                                           |
| 64           | 67.50         | Kyegegwa District      | 20                             | 10         | 10      | 10                                           | 10                              | 20                                   | 10                                   | 15      | 10     | 2                             | 6                                                                           | 4                                            | 6                               | 0                            | 0           | 2                                                           |
| 65           | 67.00         | Obongi District        | 20                             | 10         | 10      | 0                                            | 10                              | 10                                   | 20                                   | 20      | 10     | 14                            | 2                                                                           | 4                                            | 0                               | 0                            | 2           | 2                                                           |
| 66           | 67.00         | Namisindwa District    | 12                             | 0          | 10      | 10                                           | 10                              | 10                                   | 0                                    | 30      | 10     | 14                            | 6                                                                           | 4                                            | 0                               | 6                            | 6           | 6                                                           |
| 67           | 67.00         | Kagadi District        | 14                             | 10         | 0       | 10                                           | 10                              | 10                                   | 20                                   | 20      | 10     | 10                            | 8                                                                           | 4                                            | 0                               | 6                            | 0           | 2                                                           |
| 68           | 66.50         | Madi-Okollo District   | 20                             | 10         | 10      | 5                                            | 10                              | 10                                   | 10                                   | 30      | 10     | 8                             | 2                                                                           | 2                                            | 0                               | 0                            | 6           | 0                                                           |
| 69           | 66.50         | Kibaale District       | 20                             | 0          | 10      | 10                                           | 10                              | 20                                   | 20                                   | 5       | 10     | 10                            | 8                                                                           | 4                                            | 0                               | 0                            | 2           | 4                                                           |
| 70           | 66.50         | Budaka District        | 18                             | 0          | 10      | 5                                            | 10                              | 20                                   | 0                                    | 30      | 10     | 10                            | 4                                                                           | 4                                            | 0                               | 6                            | 2           | 4                                                           |
| 71           | 66.00         | Napak District         | 12                             | 0          | 0       | 10                                           | 10                              | 10                                   | 20                                   | 30      | 10     | 4                             | 8                                                                           | 8                                            | 4                               | 0                            | 2           | 4                                                           |
| 72           | 66.00         | Nakapiripirit District | 12                             | 10         | 10      | 10                                           | 10                              | 10                                   | 10                                   | 30      | 10     | 2                             | 8                                                                           | 2                                            | 2                               | 0                            | 2           | 4                                                           |
| 73           | 66.00         | Moroto District        | 20                             | 10         | 10      | 10                                           | 10                              | 10                                   | 0                                    | 30      | 10     | 6                             | 4                                                                           | 4                                            | 2                               | 0                            | 2           | 4                                                           |
| 74           | 65.50         | Kyankwanzi District    | 14                             | 0          | 10      | 5                                            | 10                              | 20                                   | 10                                   | 30      | 10     | 8                             | 4                                                                           | 0                                            | 0                               | 6                            | 0           | 4                                                           |
| 75           | 65.50         | Butambala District     | 20                             | 0          | 10      | 5                                            | 10                              | 10                                   | 10                                   | 30      | 10     | 10                            | 4                                                                           | 2                                            | 0                               | 0                            | 6           | 4                                                           |
| 76           | 65.50         | Amudat District        | 20                             | 0          | 10      | 5                                            | 10                              | 20                                   | 10                                   | 30      | 10     | 4                             | 6                                                                           | 4                                            | 0                               | 0                            | 2           | 0                                                           |

| Rank<br>2025 | Score<br>2025 | Vote                  | Microscale Irrigation services |            |         |                                        |                           |                                   | Infrastructure/Asset result       |         |        |                     |                                                              |                                        |                           |                        |             |                                                       |   |
|--------------|---------------|-----------------------|--------------------------------|------------|---------|----------------------------------------|---------------------------|-----------------------------------|-----------------------------------|---------|--------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|---|
|              |               |                       | Outcome/Result                 |            |         | Investment Management Process          |                           |                                   | Investment Management Process     |         |        |                     | Investment Management Process                                |                                        |                           |                        |             |                                                       |   |
|              |               |                       | Access                         | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management of Financial Resources | Oversight and support supervision | Quality | Usable | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |   |
| 77           | 64.00         | Gomba District        | 18                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 0      | 10                  | 6                                                            | 8                                      | 8                         | 0                      | 0           | 6                                                     | 2 |
| 78           | 63.00         | Maracha District      | 12                             | 0          | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 30     | 10                  | 4                                                            | 2                                      | 4                         | 0                      | 0           | 2                                                     | 2 |
| 79           | 62.50         | Kibuku District       | 20                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 0       | 30     | 10                  | 10                                                           | 6                                      | 2                         | 0                      | 6           | 2                                                     | 4 |
| 80           | 62.00         | Kiryandongo District  | 20                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 20      | 15     | 10                  | 6                                                            | 4                                      | 6                         | 4                      | 0           | 2                                                     | 2 |
| 81           | 62.00         | Katakwi District      | 20                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 0      | 10                  | 8                                                            | 4                                      | 2                         | 0                      | 0           | 6                                                     | 4 |
| 82           | 61.50         | Rubanda District      | 14                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 10      | 20     | 10                  | 4                                                            | 6                                      | 8                         | 4                      | 6           | 2                                                     | 4 |
| 83           | 61.50         | Kamuli District       | 20                             | 0          | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 5      | 10                  | 6                                                            | 6                                      | 4                         | 8                      | 0           | 0                                                     | 4 |
| 84           | 61.50         | Kaberamaido District  | 12                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 5      | 10                  | 4                                                            | 8                                      | 6                         | 0                      | 0           | 2                                                     | 6 |
| 85           | 61.50         | Buikwe District       | 20                             | 0          | 10      | 10                                     | 10                        | 10                                | 10                                | 10      | 15     | 10                  | 10                                                           | 4                                      | 6                         | 0                      | 0           | 2                                                     | 6 |
| 86           | 60.50         | Namutumba District    | 18                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 0       | 30     | 10                  | 6                                                            | 6                                      | 4                         | 4                      | 0           | 2                                                     | 6 |
| 87           | 60.50         | Kiboga District       | 14                             | 0          | 10      | 5                                      | 0                         | 20                                | 10                                | 10      | 30     | 10                  | 12                                                           | 4                                      | 0                         | 0                      | 0           | 2                                                     | 4 |
| 88           | 60.50         | Bukomansimbi District | 20                             | 10         | 10      | 5                                      | 10                        | 0                                 | 0                                 | 0       | 30     | 10                  | 12                                                           | 4                                      | 2                         | 0                      | 0           | 6                                                     | 2 |
| 89           | 59.50         | Nabiatuk District     | 18                             | 10         | 10      | 5                                      | 10                        | 10                                | 10                                | 10      | 20     | 10                  | 4                                                            | 4                                      | 6                         | 0                      | 0           | 2                                                     | 0 |
| 90           | 59.50         | Mbale District        | 12                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 5      | 10                  | 6                                                            | 4                                      | 6                         | 2                      | 0           | 0                                                     | 4 |
| 91           | 59.50         | Abim District         | 12                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 15     | 10                  | 2                                                            | 6                                      | 2                         | 0                      | 0           | 2                                                     | 0 |
| 92           | 59.00         | Kotido District       | 20                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 10      | 15     | 10                  | 4                                                            | 6                                      | 4                         | 0                      | 6           | 6                                                     | 2 |
| 93           | 58.50         | Rukiga District       | 6                              | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 20      | 20     | 0                   | 8                                                            | 8                                      | 2                         | 6                      | 6           | 2                                                     | 4 |
| 94           | 58.50         | Pallisa District      | 18                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 0       | 30     | 10                  | 4                                                            | 4                                      | 2                         | 6                      | 0           | 6                                                     | 2 |
| 95           | 58.50         | Butaleja District     | 20                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 0       | 30     | 10                  | 8                                                            | 6                                      | 4                         | 0                      | 0           | 2                                                     | 2 |
| 96           | 58.00         | Manafwa District      | 12                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 20     | 0                   | 2                                                            | 4                                      | 4                         | 0                      | 0           | 0                                                     | 4 |
| 97           | 57.50         | Kikuube District      | 18                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 10      | 20     | 10                  | 4                                                            | 6                                      | 6                         | 0                      | 0           | 2                                                     | 4 |
| 98           | 57.50         | Buvuma District       | 20                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 20      | 5      | 0                   | 4                                                            | 8                                      | 2                         | 0                      | 0           | 2                                                     | 4 |
| 99           | 57.50         | Bundibugyo District   | 18                             | 10         | 10      | 5                                      | 10                        | 10                                | 10                                | 10      | 20     | 0                   | 6                                                            | 6                                      | 8                         | 0                      | 0           | 0                                                     | 2 |
| 100          | 57.00         | Lamwo District        | 12                             | 10         | 10      | 10                                     | 10                        | 10                                | 10                                | 10      | 30     | 0                   | 6                                                            | 4                                      | 2                         | 0                      | 0           | 0                                                     | 0 |
| 101          | 56.50         | Tororo District       | 12                             | 10         | 10      | 5                                      | 10                        | 10                                | 10                                | 20      | 20     | 0                   | 2                                                            | 6                                      | 4                         | 0                      | 0           | 0                                                     | 4 |
| 102          | 56.50         | Dokolo District       | 20                             | 10         | 10      | 0                                      | 10                        | 10                                | 10                                | 20      | 5      | 10                  | 4                                                            | 6                                      | 4                         | 0                      | 0           | 0                                                     | 4 |

| Rank<br>2025 | Score<br>2025 | Vote               | Microscale Irrigation services |            |                               |                                        |                           |                                   |                                   | Infrastructure/Asset result |                               |                     |                                                              |                                        |                           |                        |             |                                                       |   |   |   |
|--------------|---------------|--------------------|--------------------------------|------------|-------------------------------|----------------------------------------|---------------------------|-----------------------------------|-----------------------------------|-----------------------------|-------------------------------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|---|---|---|
|              |               |                    | Outcome/Result                 |            | Investment Management Process |                                        |                           |                                   |                                   | Outcome/Result              | Investment Management Process |                     |                                                              |                                        |                           |                        |             |                                                       |   |   |   |
|              |               |                    | Access                         | Efficiency | Quality                       | Environment, Social, Health and Safety | Human Resource Management | Management of Financial Resources | Oversight and support supervision | Quality                     | Usable                        | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |   |   |   |
| 103          | 56.50         | Busia District     | 20                             | 0          | 10                            | 10                                     | 10                        | 10                                | 10                                | 0                           | 10                            | 20                  | 5                                                            | 10                                     | 4                         | 4                      | 6           | 0                                                     | 0 | 2 | 2 |
| 104          | 54.50         | Pader District     | 10                             | 10         | 10                            | 5                                      | 10                        | 0                                 | 10                                | 30                          | 10                            | 2                   | 4                                                            | 6                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 2 | 2 |
| 105          | 54.50         | Iganga District    | 20                             | 0          | 10                            | 5                                      | 10                        | 10                                | 10                                | 20                          | 10                            | 2                   | 4                                                            | 6                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 0 |
| 106          | 54.00         | Kanungu District   | 14                             | 0          | 10                            | 10                                     | 10                        | 0                                 | 10                                | 20                          | 0                             | 14                  | 8                                                            | 0                                      | 6                         | 0                      | 2           | 0                                                     | 0 | 2 | 4 |
| 107          | 54.00         | Gulu District      | 20                             | 0          | 10                            | 0                                      | 10                        | 10                                | 10                                | 30                          | 10                            | 4                   | 2                                                            | 0                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 0 |
| 108          | 54.00         | Bugweri District   | 20                             | 0          | 10                            | 5                                      | 10                        | 10                                | 20                                | 5                           | 10                            | 4                   | 4                                                            | 4                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 4 |
| 109          | 53.50         | Kapchorwa District | 10                             | 10         | 10                            | 10                                     | 10                        | 10                                | 20                                | 5                           | 0                             | 4                   | 6                                                            | 2                                      | 0                         | 0                      | 6           | 0                                                     | 0 | 6 | 4 |
| 110          | 53.00         | Kabale District    | 12                             | 0          | 10                            | 5                                      | 10                        | 0                                 | 10                                | 20                          | 0                             | 4                   | 4                                                            | 7                                      | 8                         | 6                      | 6           | 0                                                     | 0 | 6 | 4 |
| 111          | 52.50         | Butebo District    | 12                             | 0          | 0                             | 5                                      | 10                        | 20                                | 0                                 | 30                          | 10                            | 8                   | 4                                                            | 2                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 2 |
| 112          | 52.50         | Amuria District    | 6                              | 10         | 10                            | 10                                     | 10                        | 10                                | 20                                | 5                           | 10                            | 4                   | 6                                                            | 2                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 2 |
| 113          | 52.00         | Soroti District    | 12                             | 10         | 10                            | 5                                      | 10                        | 10                                | 20                                | 5                           | 0                             | 4                   | 8                                                            | 6                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 2 |
| 114          | 52.00         | Moyo District      | 12                             | 0          | 10                            | 0                                      | 10                        | 10                                | 10                                | 30                          | 10                            | 2                   | 2                                                            | 0                                      | 0                         | 0                      | 6           | 0                                                     | 0 | 6 | 2 |
| 115          | 52.00         | Mayuge District    | 20                             | 10         | 10                            | 5                                      | 10                        | 10                                | 10                                | 5                           | 0                             | 4                   | 6                                                            | 4                                      | 6                         | 0                      | 2           | 0                                                     | 0 | 2 | 2 |
| 116          | 51.50         | Namayingo District | 20                             | 0          | 10                            | 5                                      | 10                        | 10                                | 10                                | 20                          | 0                             | 2                   | 6                                                            | 6                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 4 |
| 117          | 51.00         | Lira District      | 6                              | 10         | 10                            | 5                                      | 10                        | 10                                | 0                                 | 15                          | 10                            | 4                   | 6                                                            | 0                                      | 4                         | 6                      | 2           | 0                                                     | 0 | 2 | 4 |
| 118          | 50.50         | Yumbe District     | 12                             | 0          | 10                            | 5                                      | 10                        | 10                                | 0                                 | 30                          | 10                            | 2                   | 2                                                            | 4                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 4 |
| 119          | 48.50         | Kabarole District  | 8                              | 0          | 0                             | 5                                      | 10                        | 20                                | 0                                 | 20                          | 10                            | 10                  | 8                                                            | 0                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 4 |
| 120          | 47.50         | Ntoroko District   | 8                              | 0          | 10                            | 5                                      | 10                        | 0                                 | 10                                | 20                          | 10                            | 6                   | 8                                                            | 2                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 4 |
| 121          | 46.50         | Kaabong District   | 6                              | 0          | 0                             | 5                                      | 10                        | 0                                 | 0                                 | 30                          | 10                            | 6                   | 6                                                            | 6                                      | 0                         | 6                      | 6           | 0                                                     | 6 | 2 | 2 |
| 122          | 45.50         | Bugiri District    | 12                             | 0          | 10                            | 10                                     | 10                        | 10                                | 20                                | 5                           | 0                             | 4                   | 4                                                            | 6                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 0 |
| 123          | 45.50         | Bududa District    | 20                             | 0          | 10                            | 5                                      | 10                        | 10                                | 10                                | 0                           | 0                             | 4                   | 6                                                            | 6                                      | 0                         | 0                      | 6           | 0                                                     | 0 | 6 | 4 |
| 124          | 43.50         | Terego District    | 6                              | 10         | 0                             | 5                                      | 10                        | 10                                | 0                                 | 30                          | 10                            | 0                   | 2                                                            | 2                                      | 0                         | 0                      | 2           | 0                                                     | 0 | 2 | 0 |
| 125          | 43.00         | Kaliro District    | 10                             | 0          | 10                            | 5                                      | 10                        | 10                                | 20                                | 5                           | 0                             | 4                   | 2                                                            | 6                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 4 |
| 126          | 43.00         | Buyende District   | 12                             | 10         | 10                            | 5                                      | 10                        | 10                                | 10                                | 5                           | 0                             | 2                   | 4                                                            | 4                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 4 |
| 127          | 41.50         | Bulambuli District | 20                             | 0          | 10                            | 10                                     | 10                        | 10                                | 10                                | 5                           | 0                             | 2                   | 2                                                            | 2                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 2 |
| 128          | 40.00         | Bukwo District     | 20                             | 0          | 10                            | 5                                      | 10                        | 10                                | 10                                | 5                           | 0                             | 2                   | 6                                                            | 0                                      | 0                         | 0                      | 0           | 0                                                     | 0 | 0 | 2 |

| Rank<br>2025 | Score<br>2025 | Vote | Microscale Irrigation services |            |         |                                        |                           |                                   | Infrastructure/Asset result       |         |        |                     |                                                              |                                        |                           |                        |             |                                                       |
|--------------|---------------|------|--------------------------------|------------|---------|----------------------------------------|---------------------------|-----------------------------------|-----------------------------------|---------|--------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|              |               |      | Outcome/Result                 |            |         | Investment Management Process          |                           |                                   | Investment Management Process     |         |        |                     | Investment Management Process                                |                                        |                           |                        |             |                                                       |
|              |               |      | Access                         | Efficiency | Quality | Environment, Social, Health and Safety | Human Resource Management | Management of Financial Resources | Oversight and support supervision | Quality | Usable | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 129          | 39.00         |      | 14                             | 0          | 10      | 5                                      | 10                        | 10                                | 10                                | 5       | 0      | 4                   | 4                                                            | 4                                      | 0                         | 0                      | 0           | 2                                                     |
| 130          | 37.50         |      | 6                              | 0          | 10      | 5                                      | 10                        | 0                                 | 10                                | 5       | 10     | 2                   | 6                                                            | 1                                      | 4                         | 0                      | 2           | 4                                                     |
| 131          | 35.00         |      | 18                             | 0          | 0       | 5                                      | 10                        | 0                                 | 0                                 | 15      | 10     | 4                   | 4                                                            | 2                                      | 0                         | 0                      | 0           | 2                                                     |
| 132          | 34.50         |      | 12                             | 0          | 0       | 0                                      | 10                        | 10                                | 0                                 | 15      | 10     | 4                   | 2                                                            | 2                                      | 0                         | 0                      | 2           | 2                                                     |
| 133          | 32.00         |      | 6                              | 0          | 0       | 0                                      | 0                         | 0                                 | 0                                 | 30      | 10     | 2                   | 4                                                            | 4                                      | 0                         | 0                      | 6           | 2                                                     |
| 134          | 31.50         |      | 8                              | 0          | 0       | 0                                      | 10                        | 0                                 | 0                                 | 15      | 10     | 4                   | 4                                                            | 8                                      | 0                         | 0                      | 0           | 4                                                     |
| 135          | 30.00         |      | 4                              | 0          | 10      | 5                                      | 10                        | 0                                 | 0                                 | 5       | 10     | 4                   | 4                                                            | 0                                      | 0                         | 6                      | 2           | 0                                                     |

## Annex 7: Ranked Performance Assessment Results for Production Services for LGMSD 2025

| Rank<br>2025 | Score 2025 | Vote                         | Production Services |        |                                              |                                 |                                                    | Infrastructure/Visible Assets                                  |         |        |                        |                                                                       | Transparency,<br>oversight, reporting<br>and accountability |                                              |                                 |                              |
|--------------|------------|------------------------------|---------------------|--------|----------------------------------------------|---------------------------------|----------------------------------------------------|----------------------------------------------------------------|---------|--------|------------------------|-----------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|
|              |            |                              | Quality             | Access | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality of<br>amenities | Transparency,<br>oversight,<br>reporting and<br>accountability | Quality | Usable | Contract<br>management | Effective<br>mobilisation and<br>management of<br>financial resources |                                                             | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting |
| 1            | 100.00     | Kiruhura District            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 8                                                           | 8                                            | 6                               | 6                            |
| 2            | 99.00      | Isingiro District            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 8                                                           | 6                                            | 6                               | 6                            |
| 3            | 98.50      | Ibanda Municipal<br>Council  | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 5                                                           | 8                                            | 6                               | 6                            |
| 4            | 97.00      | Sembabule District           | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 6                                                           | 6                                            | 6                               | 6                            |
| 5            | 97.00      | Njeru Municipal<br>Council   | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 8                                                           | 2                                            | 6                               | 6                            |
| 6            | 97.00      | Nansana Municipal<br>Council | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 14                     | 8                                                                     | 8                                                           | 8                                            | 6                               | 4                            |
| 7            | 97.00      | Kira Municipal<br>Council    | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 8                                                           | 8                                            | 6                               | 6                            |
| 8            | 96.50      | Kazo District                | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 7                                                           | 8                                            | 0                               | 6                            |
| 9            | 96.00      | Mpigi District               | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 6                                                                     | 6                                                           | 8                                            | 6                               | 4                            |
| 10           | 95.00      | Mukono Municipal<br>Council  | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 6                                                           | 2                                            | 6                               | 6                            |
| 11           | 94.00      | Wakiso District              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 12                     | 8                                                                     | 8                                                           | 8                                            | 6                               | 2                            |
| 12           | 94.00      | Masaka District              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 8                                                           | 0                                            | 6                               | 2                            |
| 13           | 93.22      | Kayunga District             | 20                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 6                                                           | 4                                            | 6                               | 6                            |
| 14           | 93.00      | Kamwenge District            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 16                     | 8                                                                     | 8                                                           | 8                                            | 6                               | 4                            |
| 15           | 93.00      | Jinja District               | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 6                                                           | 2                                            | 6                               | 2                            |
| 16           | 92.00      | Mukono District              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 6                                                           | 0                                            | 6                               | 2                            |
| 17           | 92.00      | Ibanda District              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 18                     | 8                                                                     | 8                                                           | 2                                            | 6                               | 6                            |
| 18           | 91.00      | Kasese District              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 16                     | 8                                                                     | 8                                                           | 6                                            | 6                               | 2                            |
| 19           | 91.00      | Jinja city                   | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 14                     | 8                                                                     | 6                                                           | 8                                            | 0                               | 2                            |
| 20           | 90.00      | Rwampara District            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 12                     | 8                                                                     | 4                                                           | 0                                            | 6                               | 6                            |
| 21           | 90.00      | Lyantonde District           | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 16                     | 8                                                                     | 8                                                           | 0                                            | 6                               | 6                            |
| 22           | 90.00      | Bushenyi District            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 10                     | 6                                                                     | 8                                                           | 8                                            | 0                               | 2                            |
| 23           | 89.89      | Sheema District              | 20                  | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 18                     | 6                                                                     | 6                                                           | 2                                            | 0                               | 6                            |
| 24           | 89.89      | Namisindwa District          | 20                  | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 14                     | 6                                                                     | 4                                                           | 0                                            | 6                               | 6                            |

| Rank<br>2025 | Score 2025 | Vote                                        | Production Services |        |                                              |                                 |                                                    | Infrastructure/Visible Assets                                  |         |        |                        |                                                                       |                                              |                                 | Transparency,<br>oversight, reporting<br>and accountability |                              |
|--------------|------------|---------------------------------------------|---------------------|--------|----------------------------------------------|---------------------------------|----------------------------------------------------|----------------------------------------------------------------|---------|--------|------------------------|-----------------------------------------------------------------------|----------------------------------------------|---------------------------------|-------------------------------------------------------------|------------------------------|
|              |            |                                             | Quality             | Access | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality of<br>amenities | Transparency,<br>oversight,<br>reporting and<br>accountability | Quality | Usable | Contract<br>management | Effective<br>mobilisation and<br>management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management |                                                             | Planning<br>and<br>budgeting |
| 25           | 89.00      | Masaka city                                 | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 18                     | 8                                                                     | 6                                            | 0                               | 6                                                           | 4                            |
| 26           | 88.56      | Makindye-<br>Ssabagabo Municipal<br>Council | 20                  | 14     | 4                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 14                     | 6                                                                     | 4                                            | 8                               | 2                                                           | 6                            |
| 27           | 88.22      | Mubende Municipal<br>Council                | 20                  | 20     | 6                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 16                     | 8                                                                     | 4                                            | 8                               | 0                                                           | 4                            |
| 28           | 88.00      | Mubende District                            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 12                     | 8                                                                     | 6                                            | 2                               | 0                                                           | 6                            |
| 29           | 88.00      | Kalungu District                            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 14                     | 6                                                                     | 6                                            | 6                               | 6                                                           | 2                            |
| 30           | 87.33      | Apac Municipal<br>Council                   | 20                  | 20     | 6                                            | 15                              | 10                                                 | 7                                                              | 30      | 10     | 12                     | 8                                                                     | 6                                            | 4                               | 6                                                           | 6                            |
| 31           | 87.00      | Kakumiro District                           | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 16                     | 6                                                                     | 4                                            | 0                               | 0                                                           | 6                            |
| 32           | 86.44      | Mityana District                            | 15                  | 20     | 6                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 18                     | 8                                                                     | 6                                            | 4                               | 0                                                           | 6                            |
| 33           | 86.22      | Entebbe Municipal<br>Council                | 15                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 12                     | 8                                                                     | 8                                            | 4                               | 0                                                           | 4                            |
| 34           | 86.00      | Lwengo District                             | 20                  | 20     | 2                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 14                     | 4                                                                     | 6                                            | 2                               | 6                                                           | 4                            |
| 35           | 85.89      | Kumi District                               | 20                  | 14     | 6                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 10                     | 6                                                                     | 8                                            | 6                               | 2                                                           | 6                            |
| 36           | 85.78      | Rukungiri District                          | 20                  | 20     | 2                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 14                     | 8                                                                     | 6                                            | 8                               | 2                                                           | 2                            |
| 37           | 85.78      | Hoima District                              | 20                  | 20     | 2                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 14                     | 6                                                                     | 8                                            | 0                               | 0                                                           | 6                            |
| 38           | 85.67      | Otuke District                              | 20                  | 20     | 0                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 12                     | 4                                                                     | 4                                            | 0                               | 6                                                           | 6                            |
| 39           | 84.78      | Kwania District                             | 20                  | 20     | 2                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 6                      | 6                                                                     | 6                                            | 0                               | 6                                                           | 4                            |
| 40           | 84.33      | Masindi Municipal<br>Council                | 20                  | 20     | 6                                            | 15                              | 10                                                 | 7                                                              | 30      | 10     | 18                     | 8                                                                     | 6                                            | 6                               | 0                                                           | 2                            |
| 41           | 84.11      | Moroto Municipal<br>Council                 | 20                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 10                     | 6                                                                     | 6                                            | 4                               | 2                                                           | 2                            |
| 42           | 83.78      | Apac District                               | 20                  | 20     | 2                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 6                      | 6                                                                     | 6                                            | 0                               | 6                                                           | 2                            |
| 43           | 83.22      | Kaabong District                            | 20                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 6                      | 6                                                                     | 6                                            | 0                               | 6                                                           | 2                            |
| 44           | 83.00      | Rukungiri Municipal<br>Council              | 15                  | 20     | 2                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 14                     | 8                                                                     | 6                                            | 8                               | 0                                                           | 4                            |
| 45           | 81.00      | Omoro District                              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 2                      | 4                                                                     | 0                                            | 4                               | 2                                                           | 4                            |
| 46           | 80.11      | Rakai District                              | 20                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 6                      | 8                                                                     | 2                                            | 0                               | 0                                                           | 6                            |
| 47           | 79.78      | Alebtong District                           | 20                  | 20     | 0                                            | 20                              | 10                                                 | 7                                                              | 30      | 10     | 10                     | 6                                                                     | 6                                            | 0                               | 6                                                           | 4                            |
| 48           | 79.44      | Napak District                              | 20                  | 14     | 2                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 4                      | 8                                                                     | 8                                            | 4                               | 0                                                           | 4                            |

| Rank<br>2025 | Score 2025 | Vote                         | Production Services |        |                                              |                                 |                                                    | Infrastructure/Visible Assets                                  |         |        |                        |                                                                       |                                              |                                 |                              |             |                                                             |   |
|--------------|------------|------------------------------|---------------------|--------|----------------------------------------------|---------------------------------|----------------------------------------------------|----------------------------------------------------------------|---------|--------|------------------------|-----------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------|---|
|              |            |                              | Quality             | Access | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality of<br>amenities | Transparency,<br>oversight,<br>reporting and<br>accountability | Quality | Usable | Contract<br>management | Effective<br>mobilisation and<br>management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight, reporting<br>and accountability |   |
| 49           | 78.50      | Kyenjojo District            | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 15      | 10     | 10                     | 8                                                                     |                                              | 8                               | 0                            | 0           | 2                                                           | 4 |
| 50           | 78.11      | Ntungamo District            | 15                  | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 4                      | 6                                                                     |                                              | 4                               | 6                            | 6           | 2                                                           | 6 |
| 51           | 78.11      | Kapelebyong District         | 20                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 4                      | 8                                                                     |                                              | 6                               | 0                            | 0           | 2                                                           | 4 |
| 52           | 77.94      | Mbarara District             | 20                  | 20     | 6                                            | 20                              | 0                                                  | 14                                                             | 5       | 10     | 16                     | 8                                                                     |                                              | 8                               | 6                            | 6           | 2                                                           | 6 |
| 53           | 77.89      | Mityana Municipal<br>Council | 15                  | 8      | 4                                            | 15                              | 5                                                  | 14                                                             | 30      | 10     | 18                     | 6                                                                     |                                              | 2                               | 8                            | 6           | 2                                                           | 6 |
| 54           | 77.89      | Karenga District             | 20                  | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 2                      | 4                                                                     |                                              | 4                               | 0                            | 0           | 6                                                           | 2 |
| 55           | 77.44      | Kitgum Municipal<br>Council  | 15                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 4                      | 4                                                                     |                                              | 4                               | 6                            | 6           | 0                                                           | 2 |
| 56           | 77.22      | Luuka District               | 20                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 4                      | 8                                                                     |                                              | 4                               | 0                            | 0           | 2                                                           | 2 |
| 57           | 77.22      | Kole District                | 20                  | 20     | 6                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 4                      | 4                                                                     |                                              | 2                               | 4                            | 6           | 0                                                           | 0 |
| 58           | 77.22      | Kibuku District              | 20                  | 20     | 2                                            | 15                              | 5                                                  | 14                                                             | 30      | 10     | 10                     | 6                                                                     |                                              | 2                               | 0                            | 6           | 2                                                           | 4 |
| 59           | 77.00      | Pader District               | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 2                      | 4                                                                     |                                              | 6                               | 0                            | 0           | 0                                                           | 2 |
| 60           | 76.89      | Bunyangabu District          | 15                  | 12     | 4                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 10                     | 8                                                                     |                                              | 6                               | 4                            | 0           | 2                                                           | 6 |
| 61           | 76.67      | Kumi Municipal<br>Council    | 15                  | 20     | 4                                            | 20                              | 0                                                  | 7                                                              | 30      | 10     | 16                     | 6                                                                     |                                              | 6                               | 4                            | 6           | 2                                                           | 0 |
| 62           | 76.50      | Kalaki District              | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 5       | 10     | 18                     | 6                                                                     |                                              | 8                               | 0                            | 0           | 0                                                           | 6 |
| 63           | 76.33      | Bukomansimbi<br>District     | 20                  | 20     | 4                                            | 15                              | 5                                                  | 14                                                             | 30      | 10     | 12                     | 4                                                                     |                                              | 2                               | 0                            | 0           | 6                                                           | 2 |
| 64           | 76.22      | Soroti city                  | 15                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 0      | 4                      | 8                                                                     |                                              | 4                               | 0                            | 6           | 2                                                           | 4 |
| 65           | 76.22      | Oyam District                | 20                  | 20     | 6                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 2                      | 6                                                                     |                                              | 2                               | 0                            | 6           | 2                                                           | 0 |
| 66           | 76.11      | Rubirizi District            | 15                  | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 20      | 0      | 14                     | 6                                                                     |                                              | 6                               | 0                            | 6           | 2                                                           | 6 |
| 67           | 76.11      | Budaka District              | 20                  | 20     | 0                                            | 20                              | 0                                                  | 14                                                             | 30      | 10     | 10                     | 4                                                                     |                                              | 4                               | 0                            | 6           | 2                                                           | 4 |
| 68           | 76.00      | Ntoroko District             | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 6                      | 8                                                                     |                                              | 2                               | 0                            | 0           | 2                                                           | 4 |
| 69           | 76.00      | Butaleja District            | 20                  | 20     | 2                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 8                      | 6                                                                     |                                              | 4                               | 0                            | 0           | 2                                                           | 2 |
| 70           | 75.78      | Butambala District           | 20                  | 14     | 6                                            | 20                              | 10                                                 | 7                                                              | 30      | 10     | 10                     | 4                                                                     |                                              | 2                               | 0                            | 0           | 6                                                           | 4 |
| 71           | 75.67      | Mbarara city                 | 10                  | 20     | 4                                            | 20                              | 5                                                  | 7                                                              | 30      | 10     | 8                      | 8                                                                     |                                              | 4                               | 2                            | 6           | 6                                                           | 4 |
| 72           | 75.56      | Kamuli Municipal<br>Council  | 20                  | 20     | 0                                            | 5                               | 5                                                  | 14                                                             | 30      | 10     | 10                     | 4                                                                     |                                              | 6                               | 6                            | 6           | 2                                                           | 6 |
| 73           | 75.22      | Rukiga District              | 20                  | 20     | 6                                            | 20                              | 5                                                  | 14                                                             | 20      | 0      | 8                      | 8                                                                     |                                              | 2                               | 6                            | 6           | 2                                                           | 4 |
| 74           | 75.00      | Kasanda District             | 15                  | 14     | 4                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 18                     | 4                                                                     |                                              | 2                               | 0                            | 0           | 2                                                           | 4 |

| Rank<br>2025 | Score 2025 | Vote                        | Production Services |        |                                              |                                 |                                                    | Infrastructure/Visible Assets                                  |         |        |                        |                                                                       |                                              |                                 |                              |             |                                                             |
|--------------|------------|-----------------------------|---------------------|--------|----------------------------------------------|---------------------------------|----------------------------------------------------|----------------------------------------------------------------|---------|--------|------------------------|-----------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------|
|              |            |                             | Quality             | Access | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality of<br>amenities | Transparency,<br>oversight,<br>reporting and<br>accountability | Quality | Usable | Contract<br>management | Effective<br>mobilisation and<br>management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight, reporting<br>and accountability |
| 75           | 74.67      | Amudat District             | 20                  | 14     | 6                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 4                      | 6                                                                     | 4                                            | 0                               | 0                            | 2           | 0                                                           |
| 76           | 74.56      | Namutumba District          | 20                  | 14     | 0                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 6                      | 6                                                                     | 4                                            | 4                               | 0                            | 2           | 6                                                           |
| 77           | 74.50      | Serere District             | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 15      | 0      | 14                     | 8                                                                     | 4                                            | 0                               | 0                            | 6           | 2                                                           |
| 78           | 74.22      | Obongi District             | 20                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 20      | 10     | 14                     | 2                                                                     | 4                                            | 0                               | 0                            | 2           | 2                                                           |
| 79           | 73.67      | Kasese Municipal<br>Council | 15                  | 20     | 4                                            | 10                              | 10                                                 | 7                                                              | 30      | 10     | 8                      | 6                                                                     | 6                                            | 0                               | 6                            | 4           | 4                                                           |
| 80           | 73.33      | Nebbi District              | 20                  | 20     | 6                                            | 20                              | 5                                                  | 7                                                              | 20      | 10     | 16                     | 6                                                                     | 2                                            | 0                               | 0                            | 2           | 4                                                           |
| 81           | 73.33      | Nakapiripirit District      | 20                  | 20     | 6                                            | 20                              | 5                                                  | 7                                                              | 30      | 10     | 2                      | 8                                                                     | 2                                            | 2                               | 0                            | 2           | 4                                                           |
| 82           | 73.33      | Amolatar District           | 15                  | 20     | 0                                            | 20                              | 0                                                  | 14                                                             | 30      | 10     | 6                      | 4                                                                     | 6                                            | 0                               | 6                            | 6           | 2                                                           |
| 83           | 72.89      | Fort-Portal city            | 10                  | 20     | 2                                            | 15                              | 0                                                  | 14                                                             | 30      | 10     | 14                     | 8                                                                     | 6                                            | 0                               | 6                            | 2           | 2                                                           |
| 84           | 72.83      | Kabale District             | 15                  | 20     | 4                                            | 20                              | 5                                                  | 14                                                             | 20      | 0      | 4                      | 4                                                                     | 7                                            | 8                               | 6                            | 6           | 4                                                           |
| 85           | 72.78      | Nakaseke District           | 20                  | 12     | 6                                            | 20                              | 5                                                  | 14                                                             | 20      | 10     | 6                      | 6                                                                     | 6                                            | 6                               | 0                            | 2           | 4                                                           |
| 86           | 72.67      | Bukedea District            | 15                  | 20     | 4                                            | 20                              | 0                                                  | 7                                                              | 30      | 10     | 8                      | 8                                                                     | 6                                            | 6                               | 0                            | 0           | 4                                                           |
| 87           | 72.61      | Kotido District             | 20                  | 20     | 4                                            | 20                              | 5                                                  | 14                                                             | 15      | 10     | 4                      | 6                                                                     | 4                                            | 0                               | 6                            | 6           | 2                                                           |
| 88           | 72.44      | Kitgum District             | 20                  | 12     | 4                                            | 20                              | 10                                                 | 14                                                             | 30      | 10     | 2                      | 4                                                                     | 6                                            | 0                               | 0                            | 2           | 2                                                           |
| 89           | 72.44      | Kalangala District          | 20                  | 14     | 2                                            | 20                              | 10                                                 | 14                                                             | 20      | 10     | 16                     | 2                                                                     | 0                                            | 0                               | 0                            | 2           | 6                                                           |
| 90           | 72.00      | Buliisa District            | 15                  | 14     | 4                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 6                      | 6                                                                     | 2                                            | 0                               | 6                            | 0           | 4                                                           |
| 91           | 71.67      | Nakasongola District        | 15                  | 20     | 6                                            | 15                              | 5                                                  | 14                                                             | 30      | 10     | 4                      | 6                                                                     | 6                                            | 0                               | 0                            | 2           | 2                                                           |
| 92           | 71.67      | Buhweju District            | 5                   | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 15      | 10     | 10                     | 8                                                                     | 5                                            | 0                               | 0                            | 6           | 6                                                           |
| 93           | 71.56      | Kisoro Municipal<br>Council | 5                   | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 20      | 0      | 4                      | 8                                                                     | 4                                            | 8                               | 6                            | 6           | 6                                                           |
| 94           | 71.44      | Maracha District            | 15                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 30      | 10     | 4                      | 2                                                                     | 4                                            | 0                               | 0                            | 2           | 2                                                           |
| 95           | 71.22      | Sheema Municipal<br>Council | 20                  | 20     | 4                                            | 15                              | 10                                                 | 7                                                              | 30      | 0      | 6                      | 8                                                                     | 6                                            | 0                               | 0                            | 2           | 6                                                           |
| 96           | 71.06      | Lira District               | 20                  | 12     | 6                                            | 20                              | 10                                                 | 14                                                             | 15      | 10     | 4                      | 6                                                                     | 0                                            | 4                               | 6                            | 2           | 4                                                           |
| 97           | 70.89      | Yumbe District              | 20                  | 14     | 6                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 2                      | 2                                                                     | 4                                            | 0                               | 0                            | 2           | 4                                                           |
| 98           | 70.83      | Luwero District             | 20                  | 20     | 4                                            | 15                              | 5                                                  | 14                                                             | 15      | 10     | 4                      | 8                                                                     | 6                                            | 6                               | 0                            | 2           | 4                                                           |
| 99           | 70.44      | Moroto District             | 20                  | 12     | 0                                            | 20                              | 5                                                  | 14                                                             | 30      | 10     | 6                      | 4                                                                     | 4                                            | 2                               | 0                            | 2           | 4                                                           |
| 100          | 70.39      | Bukwe District              | 20                  | 20     | 2                                            | 20                              | 10                                                 | 7                                                              | 15      | 10     | 10                     | 4                                                                     | 6                                            | 0                               | 0                            | 2           | 6                                                           |

| Rank<br>2025 | Score 2025 | Vote                          | Production Services |        |                                              |                                 |                                                    |                                                                | Infrastructure/Visible Assets |        |                        |                                                                       |                                              |                                 |                              |             |                                                             |
|--------------|------------|-------------------------------|---------------------|--------|----------------------------------------------|---------------------------------|----------------------------------------------------|----------------------------------------------------------------|-------------------------------|--------|------------------------|-----------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------|
|              |            |                               | Quality             | Access | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality of<br>amenities | Transparency,<br>oversight,<br>reporting and<br>accountability | Quality                       | Usable | Contract<br>management | Effective<br>mobilisation and<br>management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight, reporting<br>and accountability |
| 101          | 70.33      | Pallisa District              | 15                  | 20     | 0                                            | 15                              | 5                                                  | 14                                                             | 30                            | 10     | 4                      | 4                                                                     | 2                                            | 6                               | 0                            | 6           | 2                                                           |
| 102          | 70.00      | Gomba District                | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 0                             | 10     | 6                      | 8                                                                     | 8                                            | 0                               | 0                            | 6           | 2                                                           |
| 103          | 69.89      | Amuru District                | 20                  | 14     | 6                                            | 15                              | 10                                                 | 14                                                             | 30                            | 10     | 2                      | 2                                                                     | 4                                            | 0                               | 0                            | 2           | 2                                                           |
| 104          | 69.56      | Iganga Municipal<br>Council   | 15                  | 14     | 0                                            | 20                              | 10                                                 | 14                                                             | 20                            | 10     | 12                     | 4                                                                     | 2                                            | 2                               | 0                            | 2           | 6                                                           |
| 105          | 69.28      | Kibaale District              | 20                  | 20     | 2                                            | 20                              | 10                                                 | 14                                                             | 5                             | 10     | 10                     | 8                                                                     | 4                                            | 0                               | 0                            | 2           | 4                                                           |
| 106          | 68.44      | Arua city                     | 20                  | 14     | 4                                            | 10                              | 5                                                  | 0                                                              | 30                            | 10     | 16                     | 8                                                                     | 6                                            | 2                               | 0                            | 2           | 4                                                           |
| 107          | 67.56      | Rubanda District              | 10                  | 20     | 2                                            | 15                              | 10                                                 | 7                                                              | 20                            | 10     | 4                      | 6                                                                     | 8                                            | 4                               | 6                            | 2           | 4                                                           |
| 108          | 67.33      | Kyotera District              | 15                  | 20     | 6                                            | 20                              | 10                                                 | 7                                                              | 20                            | 0      | 10                     | 4                                                                     | 4                                            | 0                               | 0                            | 6           | 4                                                           |
| 109          | 67.11      | Kyankwanzi District           | 20                  | 14     | 4                                            | 15                              | 5                                                  | 7                                                              | 30                            | 10     | 8                      | 4                                                                     | 0                                            | 0                               | 6                            | 0           | 4                                                           |
| 110          | 66.61      | Kaberamaido District          | 20                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 5                             | 10     | 4                      | 8                                                                     | 6                                            | 0                               | 0                            | 2           | 6                                                           |
| 111          | 66.22      | Pakwach District              | 15                  | 20     | 6                                            | 10                              | 0                                                  | 7                                                              | 30                            | 10     | 16                     | 4                                                                     | 2                                            | 0                               | 0                            | 2           | 4                                                           |
| 112          | 65.89      | Ntungamo Municipal<br>Council | 5                   | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 5                             | 10     | 16                     | 8                                                                     | 1                                            | 4                               | 0                            | 6           | 4                                                           |
| 113          | 65.83      | Kyegegwa District             | 20                  | 20     | 4                                            | 15                              | 5                                                  | 14                                                             | 15                            | 10     | 2                      | 6                                                                     | 4                                            | 6                               | 0                            | 0           | 2                                                           |
| 114          | 65.44      | Kiboga District               | 10                  | 14     | 4                                            | 15                              | 5                                                  | 14                                                             | 30                            | 10     | 12                     | 4                                                                     | 0                                            | 0                               | 0                            | 2           | 4                                                           |
| 115          | 65.33      | Koboko District               | 15                  | 6      | 6                                            | 15                              | 0                                                  | 0                                                              | 30                            | 10     | 16                     | 4                                                                     | 8                                            | 0                               | 6                            | 6           | 4                                                           |
| 116          | 65.11      | Lugazi Municipal<br>Council   | 15                  | 14     | 2                                            | 10                              | 10                                                 | 14                                                             | 20                            | 10     | 12                     | 4                                                                     | 2                                            | 6                               | 0                            | 0           | 4                                                           |
| 117          | 64.33      | Lamwo District                | 20                  | 20     | 4                                            | 10                              | 10                                                 | 14                                                             | 30                            | 0      | 6                      | 4                                                                     | 2                                            | 0                               | 0                            | 0           | 0                                                           |
| 118          | 64.22      | Kanungu District              | 20                  | 20     | 0                                            | 20                              | 0                                                  | 7                                                              | 20                            | 0      | 14                     | 8                                                                     | 0                                            | 6                               | 0                            | 2           | 4                                                           |
| 119          | 64.11      | Kitagwenda District           | 15                  | 14     | 0                                            | 20                              | 0                                                  | 7                                                              | 20                            | 10     | 16                     | 4                                                                     | 6                                            | 2                               | 0                            | 6           | 2                                                           |
| 120          | 63.78      | Moyo District                 | 20                  | 0      | 4                                            | 20                              | 10                                                 | 14                                                             | 30                            | 10     | 2                      | 2                                                                     | 0                                            | 0                               | 0                            | 6           | 2                                                           |
| 121          | 63.67      | Arua District                 | 10                  | 14     | 4                                            | 15                              | 5                                                  | 0                                                              | 30                            | 10     | 12                     | 8                                                                     | 2                                            | 0                               | 0                            | 6           | 6                                                           |
| 122          | 63.56      | Nablatuk District             | 15                  | 20     | 4                                            | 20                              | 0                                                  | 14                                                             | 20                            | 10     | 4                      | 4                                                                     | 6                                            | 0                               | 0                            | 2           | 0                                                           |
| 123          | 63.33      | Kagadi District               | 20                  | 14     | 4                                            | 15                              | 0                                                  | 7                                                              | 20                            | 10     | 10                     | 8                                                                     | 4                                            | 0                               | 6                            | 0           | 2                                                           |
| 124          | 63.00      | Terego District               | 15                  | 12     | 6                                            | 15                              | 10                                                 | 14                                                             | 30                            | 10     | 0                      | 2                                                                     | 2                                            | 0                               | 0                            | 2           | 0                                                           |
| 125          | 62.61      | Dokolo District               | 20                  | 20     | 4                                            | 20                              | 5                                                  | 14                                                             | 5                             | 10     | 4                      | 6                                                                     | 4                                            | 0                               | 0                            | 0           | 4                                                           |
| 126          | 62.61      | Busia District                | 15                  | 20     | 4                                            | 20                              | 10                                                 | 14                                                             | 5                             | 10     | 4                      | 4                                                                     | 6                                            | 0                               | 0                            | 2           | 2                                                           |

| Rank<br>2025 | Score 2025 | Vote                           | Production Services |        |                                              |                                 |                                                    | Infrastructure/Visible Assets                                  |         |        |                        |                                                                       |                                              |                                 |                              |             |                                                             |
|--------------|------------|--------------------------------|---------------------|--------|----------------------------------------------|---------------------------------|----------------------------------------------------|----------------------------------------------------------------|---------|--------|------------------------|-----------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------|-------------|-------------------------------------------------------------|
|              |            |                                | Quality             | Access | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Management<br>and<br>functionality of<br>amenities | Transparency,<br>oversight,<br>reporting and<br>accountability | Quality | Usable | Contract<br>management | Effective<br>mobilisation and<br>management of<br>financial resources | Environment,<br>Social, Health<br>and Safety | Human<br>Resource<br>Management | Planning<br>and<br>budgeting | Procurement | Transparency,<br>oversight, reporting<br>and accountability |
| 127          | 62.50      | Buvuma District                | 20                  | 20     | 6                                            | 20                              | 10                                                 | 14                                                             | 5       | 0      | 4                      | 8                                                                     | 2                                            | 0                               | 0                            | 2           | 4                                                           |
| 128          | 62.44      | Tororo District                | 20                  | 20     | 6                                            | 15                              | 5                                                  | 14                                                             | 20      | 0      | 2                      | 6                                                                     | 4                                            | 0                               | 0                            | 0           | 4                                                           |
| 129          | 61.83      | Abim District                  | 15                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 15      | 10     | 2                      | 6                                                                     | 2                                            | 0                               | 0                            | 2           | 0                                                           |
| 130          | 61.44      | Manafwa District               | 20                  | 20     | 6                                            | 15                              | 5                                                  | 14                                                             | 20      | 0      | 2                      | 4                                                                     | 4                                            | 0                               | 0                            | 0           | 4                                                           |
| 131          | 61.00      | Lira city                      | 15                  | 12     | 4                                            | 15                              | 10                                                 | 7                                                              | 30      | 0      | 8                      | 6                                                                     | 2                                            | 4                               | 0                            | 0           | 2                                                           |
| 132          | 61.00      | Bundibugyo District            | 15                  | 12     | 6                                            | 15                              | 10                                                 | 14                                                             | 20      | 0      | 6                      | 6                                                                     | 8                                            | 0                               | 0                            | 0           | 2                                                           |
| 133          | 60.89      | Iganga District                | 20                  | 14     | 2                                            | 15                              | 5                                                  | 14                                                             | 20      | 10     | 2                      | 4                                                                     | 6                                            | 0                               | 0                            | 2           | 0                                                           |
| 134          | 60.78      | Mitooma District               | 5                   | 14     | 6                                            | 20                              | 0                                                  | 14                                                             | 20      | 0      | 10                     | 6                                                                     | 4                                            | 0                               | 6                            | 6           | 4                                                           |
| 135          | 60.78      | Kapchorwa<br>Municipal Council | 15                  | 6      | 0                                            | 15                              | 0                                                  | 14                                                             | 30      | 10     | 10                     | 4                                                                     | 2                                            | 2                               | 0                            | 2           | 6                                                           |
| 136          | 60.61      | Kinyadongo District            | 20                  | 12     | 4                                            | 15                              | 0                                                  | 14                                                             | 15      | 10     | 6                      | 4                                                                     | 6                                            | 4                               | 0                            | 2           | 2                                                           |
| 137          | 59.94      | Agago District                 | 15                  | 20     | 6                                            | 15                              | 10                                                 | 14                                                             | 5       | 10     | 4                      | 4                                                                     | 0                                            | 0                               | 6                            | 2           | 0                                                           |
| 138          | 59.56      | Namayingo District             | 10                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 20      | 0      | 2                      | 6                                                                     | 6                                            | 0                               | 0                            | 0           | 4                                                           |
| 139          | 59.33      | Kikuube District               | 10                  | 14     | 4                                            | 15                              | 10                                                 | 7                                                              | 20      | 10     | 4                      | 6                                                                     | 6                                            | 0                               | 0                            | 2           | 4                                                           |
| 140          | 58.83      | Mbale city                     | 20                  | 20     | 4                                            | 15                              | 5                                                  | 14                                                             | 5       | 0      | 6                      | 4                                                                     | 4                                            | 0                               | 6                            | 2           | 4                                                           |
| 141          | 58.33      | Gulu city                      | 20                  | 14     | 4                                            | 10                              | 5                                                  | 7                                                              | 30      | 10     | 0                      | 4                                                                     | 2                                            | 0                               | 0                            | 2           | 2                                                           |
| 142          | 57.83      | Mayuge District                | 15                  | 20     | 4                                            | 15                              | 10                                                 | 14                                                             | 5       | 0      | 4                      | 6                                                                     | 4                                            | 6                               | 0                            | 2           | 2                                                           |
| 143          | 57.28      | Amuria District                | 20                  | 12     | 6                                            | 15                              | 10                                                 | 14                                                             | 5       | 10     | 4                      | 6                                                                     | 2                                            | 0                               | 0                            | 0           | 2                                                           |
| 144          | 57.22      | Ngora District                 | 5                   | 6      | 4                                            | 20                              | 0                                                  | 14                                                             | 30      | 10     | 2                      | 6                                                                     | 6                                            | 0                               | 0                            | 2           | 4                                                           |
| 145          | 57.11      | Zombo District                 | 20                  | 6      | 6                                            | 15                              | 0                                                  | 0                                                              | 20      | 10     | 14                     | 6                                                                     | 6                                            | 0                               | 0                            | 2           | 4                                                           |
| 146          | 56.94      | Masindi District               | 20                  | 14     | 4                                            | 10                              | 0                                                  | 14                                                             | 15      | 10     | 4                      | 4                                                                     | 8                                            | 0                               | 0                            | 0           | 4                                                           |
| 147          | 56.44      | Katakwi District               | 15                  | 20     | 4                                            | 20                              | 5                                                  | 7                                                              | 0       | 10     | 8                      | 4                                                                     | 2                                            | 0                               | 0                            | 6           | 4                                                           |
| 148          | 56.33      | Bududa District                | 20                  | 20     | 4                                            | 10                              | 10                                                 | 14                                                             | 0       | 0      | 4                      | 6                                                                     | 6                                            | 0                               | 0                            | 6           | 4                                                           |
| 149          | 56.28      | Mbale District                 | 10                  | 20     | 4                                            | 15                              | 5                                                  | 14                                                             | 5       | 10     | 6                      | 4                                                                     | 6                                            | 2                               | 0                            | 0           | 4                                                           |
| 150          | 56.22      | Butebo District                | 0                   | 20     | 0                                            | 15                              | 0                                                  | 14                                                             | 30      | 10     | 8                      | 4                                                                     | 2                                            | 0                               | 0                            | 2           | 2                                                           |
| 151          | 55.94      | Bugweri District               | 10                  | 20     | 2                                            | 15                              | 10                                                 | 14                                                             | 5       | 10     | 4                      | 4                                                                     | 4                                            | 0                               | 0                            | 2           | 4                                                           |
| 152          | 55.72      | Adjumani District              | 20                  | 14     | 6                                            | 15                              | 5                                                  | 7                                                              | 15      | 10     | 4                      | 2                                                                     | 2                                            | 0                               | 0                            | 2           | 2                                                           |
| 153          | 55.67      | Madi-Okollo District           | 0                   | 20     | 4                                            | 5                               | 5                                                  | 14                                                             | 30      | 10     | 8                      | 2                                                                     | 2                                            | 0                               | 0                            | 6           | 0                                                           |

| Rank 2025 | Score 2025 | Vote                               | Production Services |        |                                        |                           |                                           | Infrastructure/Visible Assets                         |         |        |                     |                                                              |                                        |                           |                        |             |                                                       |
|-----------|------------|------------------------------------|---------------------|--------|----------------------------------------|---------------------------|-------------------------------------------|-------------------------------------------------------|---------|--------|---------------------|--------------------------------------------------------------|----------------------------------------|---------------------------|------------------------|-------------|-------------------------------------------------------|
|           |            |                                    | Quality             | Access | Environment, Social, Health and Safety | Human Resource Management | Management and functionality of amenities | Transparency, oversight, reporting and accountability | Quality | Usable | Contract management | Effective mobilisation and management of financial resources | Environment, Social, Health and Safety | Human Resource Management | Planning and budgeting | Procurement | Transparency, oversight, reporting and accountability |
| 154       | 55.56      | Busia Municipal Council            | 10                  | 20     | 4                                      | 15                        | 10                                        | 14                                                    | 20      | 0      | 2                   | 4                                                            | 2                                      | 0                         | 0                      | 2           | 0                                                     |
| 155       | 54.28      | Kamuli District                    | 0                   | 20     | 0                                      | 20                        | 5                                         | 14                                                    | 5       | 10     | 6                   | 6                                                            | 4                                      | 8                         | 0                      | 0           | 4                                                     |
| 156       | 53.94      | Buyende District                   | 10                  | 20     | 6                                      | 20                        | 10                                        | 14                                                    | 5       | 0      | 2                   | 4                                                            | 4                                      | 0                         | 0                      | 0           | 4                                                     |
| 157       | 53.67      | Kabarole District                  | 10                  | 0      | 4                                      | 15                        | 5                                         | 14                                                    | 20      | 10     | 10                  | 8                                                            | 0                                      | 0                         | 0                      | 2           | 4                                                     |
| 158       | 53.33      | Nwoya District                     | 5                   | 20     | 2                                      | 15                        | 0                                         | 0                                                     | 20      | 10     | 16                  | 4                                                            | 4                                      | 0                         | 0                      | 6           | 0                                                     |
| 159       | 52.89      | Gulu District                      | 5                   | 14     | 4                                      | 10                        | 5                                         | 14                                                    | 30      | 10     | 4                   | 2                                                            | 0                                      | 0                         | 2                      | 0           | 0                                                     |
| 160       | 52.67      | Kabale Municipal Council           | 10                  | 6      | 2                                      | 15                        | 10                                        | 14                                                    | 20      | 10     | 4                   | 4                                                            | 0                                      | 0                         | 0                      | 2           | 2                                                     |
| 161       | 52.56      | Kisoro District                    | 15                  | 20     | 2                                      | 15                        | 5                                         | 7                                                     | 5       | 10     | 2                   | 6                                                            | 1                                      | 4                         | 0                      | 2           | 4                                                     |
| 162       | 52.39      | Sironko District                   | 10                  | 12     | 0                                      | 15                        | 10                                        | 14                                                    | 15      | 10     | 4                   | 4                                                            | 2                                      | 0                         | 0                      | 0           | 2                                                     |
| 163       | 51.39      | Bugiri Municipal Council           | 10                  | 14     | 0                                      | 20                        | 10                                        | 7                                                     | 5       | 10     | 4                   | 6                                                            | 6                                      | 0                         | 0                      | 2           | 2                                                     |
| 164       | 51.28      | Soroti District                    | 15                  | 20     | 6                                      | 15                        | 5                                         | 7                                                     | 5       | 0      | 4                   | 8                                                            | 6                                      | 0                         | 0                      | 2           | 2                                                     |
| 165       | 50.61      | Bugiri District                    | 20                  | 20     | 2                                      | 20                        | 5                                         | 7                                                     | 5       | 0      | 4                   | 4                                                            | 6                                      | 0                         | 0                      | 0           | 0                                                     |
| 166       | 49.83      | Bulambuli District                 | 20                  | 20     | 4                                      | 15                        | 5                                         | 14                                                    | 5       | 0      | 2                   | 2                                                            | 2                                      | 0                         | 0                      | 0           | 2                                                     |
| 167       | 48.39      | Bushenyi- Ishaka Municipal Council | 10                  | 20     | 6                                      | 0                         | 0                                         | 7                                                     | 15      | 0      | 10                  | 6                                                            | 2                                      | 8                         | 0                      | 2           | 6                                                     |
| 168       | 47.83      | Kween District                     | 15                  | 20     | 0                                      | 20                        | 0                                         | 14                                                    | 5       | 0      | 4                   | 4                                                            | 4                                      | 0                         | 0                      | 0           | 2                                                     |
| 169       | 47.11      | Koboko Municipal Council           | 5                   | 12     | 2                                      | 5                         | 5                                         | 0                                                     | 30      | 10     | 6                   | 6                                                            | 4                                      | 0                         | 0                      | 6           | 0                                                     |
| 170       | 43.50      | Kapchorwa District                 | 10                  | 20     | 2                                      | 15                        | 0                                         | 7                                                     | 5       | 0      | 4                   | 6                                                            | 2                                      | 0                         | 0                      | 6           | 4                                                     |
| 171       | 43.28      | Kaliro District                    | 5                   | 20     | 0                                      | 15                        | 5                                         | 14                                                    | 5       | 0      | 4                   | 2                                                            | 6                                      | 0                         | 0                      | 0           | 4                                                     |
| 172       | 41.89      | Hoima city                         | 0                   | 6      | 0                                      | 5                         | 0                                         | 14                                                    | 30      | 10     | 4                   | 6                                                            | 4                                      | 0                         | 0                      | 0           | 2                                                     |
| 173       | 41.56      | Nebbi Municipal Council            | 10                  | 12     | 6                                      | 0                         | 0                                         | 0                                                     | 20      | 10     | 6                   | 6                                                            | 6                                      | 0                         | 0                      | 2           | 2                                                     |
| 174       | 39.72      | Bukwo District                     | 10                  | 12     | 2                                      | 20                        | 0                                         | 14                                                    | 5       | 0      | 2                   | 6                                                            | 0                                      | 0                         | 0                      | 0           | 2                                                     |
| 175       | 38.94      | Tororo Municipal Council           | 20                  | 14     | 2                                      | 10                        | 0                                         | 7                                                     | 5       | 0      | 4                   | 4                                                            | 0                                      | 0                         | 0                      | 2           | 4                                                     |
| 176       | 35.72      | Kotido Municipal Council           | 5                   | 6      | 0                                      | 5                         | 10                                        | 14                                                    | 5       | 10     | 2                   | 4                                                            | 2                                      | 0                         | 0                      | 2           | 2                                                     |

## Annex 8: Ranked Performance Assessment Results for Local Climate Adaptive Living (LoCAL) Facility 2025

| Overall   |            |                        | Minimum Conditions |                                             |                      | Performance Measures |           |                                                        |                                    |                                                                                                         |                                                |                                     |
|-----------|------------|------------------------|--------------------|---------------------------------------------|----------------------|----------------------|-----------|--------------------------------------------------------|------------------------------------|---------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------|
| Rank 2025 | Score 2025 | Local Government       | Score MCs          | Compliance to PBCRG (LoCAL) investment menu | Financial management | Reporting            | Score PMS | Integrate climate adaptation into LG Plans and Budgets | LoCAL implementation and Reporting | Mainstreaming LoCAL standards in investments and interventions funded using other development transfers | Operation and maintenance of LoCAL investments | Procurement and contract management |
| 1         | 100        | Nebbi District         | 100                | 1                                           | 1                    | 1                    | 100       | 30                                                     | 20                                 | 20                                                                                                      | 10                                             | 20                                  |
| 2         | 98         | Kasese District        | 100                | 1                                           | 1                    | 1                    | 98        | 30                                                     | 20                                 | 20                                                                                                      | 8                                              | 20                                  |
| 3         | 97         | Nabilatuk District     | 100                | 1                                           | 1                    | 1                    | 97        | 27                                                     | 20                                 | 20                                                                                                      | 10                                             | 20                                  |
| 4         | 96         | Nwoya District         | 100                | 1                                           | 1                    | 1                    | 96        | 30                                                     | 16                                 | 20                                                                                                      | 10                                             | 20                                  |
| 5         | 91         | Nakapiripirit District | 100                | 1                                           | 1                    | 1                    | 91        | 27                                                     | 20                                 | 16                                                                                                      | 10                                             | 18                                  |
| 5         | 91         | Nakapiripirit District | 100                | 1                                           | 1                    | 1                    | 91        | 27                                                     | 20                                 | 16                                                                                                      | 10                                             | 18                                  |
| 7         | 77         | Zombo District         | 100                | 1                                           | 1                    | 1                    | 77        | 23                                                     | 10                                 | 20                                                                                                      | 8                                              | 16                                  |
| 8         | 46         | Bulambuli District     | 100                | 1                                           | 1                    | 1                    | 46        | 12                                                     | 10                                 | 0                                                                                                       | 8                                              | 16                                  |

## Annex 9: Credibility of the Lower Local Government Performance Assessment Results 2025 by the OPM Independent Verification Teams

| Local Government | IVA Sampled LLGs   | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|--------------------|--------------|---------------|----------|-----------------|
| Adjumani DLG     | Adjumani T/C       | 92           | 91            | 1        | Credible        |
|                  | Ukusiijoni S/C     | 65           | 72            | -7       | Credible        |
|                  | Ciforo S/C         | 94           | 85            | 9        | Credible        |
|                  | Pakele S/C         | 88           | 83            | 5        | Credible        |
| Agago DLG        | Arum S/C           | 80           | 75            | 5        | Credible        |
|                  | Agago TC           | 73           | 72            | 1        | Credible        |
|                  | Lokole S/C         | 78           | 63            | 15       | Not Credible    |
|                  | Omot S/c           | 76           | 58            | 18       | Not Credible    |
| Amuru DLG        | Atiaka S/C         | 88           | 80            | 8        | Credible        |
|                  | Atiaka T/C         | 90           | 81            | 9        | Credible        |
|                  | Lakanga S/C        | 74           | 83            | -9       | Credible        |
|                  | Layima S/C         | 73           | 63            | 10       | Credible        |
| Arua City        | Ayivu Div          | 93           | 93            | 0        | Credible        |
|                  | Central Div        | 97           | 87            | 10       | Credible        |
| Arua DLG         | Arivu S/C          | 85           | 80            | 5        | Credible        |
|                  | Vurra S/C          | 96           | 91            | 5        | Credible        |
|                  | Ajia S/C           | 87           | 82            | 5        | Credible        |
|                  | Logiri S/C         | 89           | 82            | 7        | Credible        |
| Gulu City        | Laroo-Pece Div     | 98           | 94            | 4        | Credible        |
|                  | Bardege-Layibi Div | 99           | 89            | 10       | Credible        |
| Gulu DLG         | Pukony S/C         | 58           | 65            | -7       | Credible        |
|                  | Owalo S/C          | 42           | 45            | -3       | Credible        |
|                  | Patiko S/C         | 61           | 75            | -14      | Not Credible    |
|                  | Awach S/C          | 48           | 65            | -17      | Not Credible    |
| Kitgum DLG       | Labango Amida S/C  | 96           | 95            | 1        | Credible        |

| Local Government | IVA Sampled LLGs  | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-------------------|--------------|---------------|----------|-----------------|
|                  | Kitgum Matidi TC  | 86           | 84            | 2        | Credible        |
|                  | Kitgum Matidi S/C | 94           | 92            | 2        | Credible        |
|                  | Lalano S/C        | 88           | 86            | 2        | Credible        |
| Kitgum MLG       | Pager Div         | 86           | 88            | -2       | Credible        |
|                  | Central Div       | 83           | 87            | -4       | Credible        |
| Koboko DLG       | Midia S/C         | 88           | 87            | 1        | Credible        |
|                  | Keri TC           | 88           | 86            | 2        | Credible        |
|                  | Abuku S/C         | 93           | 87            | 6        | Credible        |
|                  | Kuluba S/C        | 95           | 86            | 9        | Credible        |
|                  | North Div         | 93           | 89            | 4        | Credible        |
| Koboko MLG       | West Div          | 79           | 63            | 16       | Not Credible    |
|                  | Ayer S/C          | 93           | 90            | 3        | Credible        |
|                  | Kole TC           | 83           | 86            | -3       | Credible        |
| Kole DLG         | Alito S/C         | 96           | 88            | 8        | Credible        |
|                  | Bala S/C          | 92           | 73            | 19       | Not Credible    |
|                  | Agoro S/C         | 57           | 69            | -12      | Not Credible    |
| Lamwo DLG        | Potika S/C        | 50           | 51            | -1       | Credible        |
|                  | Lamwo TC          | 82           | 66            | 16       | Not Credible    |
|                  | Padibe East S/C   | 78           | 54            | 24       | Not Credible    |
| Lira City        | Lira East Div     | 85           | 87            | -2       | Credible        |
|                  | Lira west Div     | 97           | 94            | 3        | Credible        |
| Lira DLG         | Aromo S/C         | 75           | 72            | 3        | Credible        |
|                  | Ogur S/C          | 71           | 70            | 1        | Credible        |
|                  | Amach TC          | 78           | 72            | 6        | Credible        |
|                  | Amach S/C         | 77           | 74            | 3        | Credible        |
| Madi Okollo DLG  | Rhino Camp T/C    | 26           | 32            | -6       | Credible        |
|                  | Ogoko S/C         | 63           | 56            | 7        | Credible        |
|                  | Rhino Camp S/C    | 38           | 23            | 15       | Not Credible    |

| Local Government | I/A Sampled LLGs  | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-------------------|--------------|---------------|----------|-----------------|
| Maracha DLG      | Rigbo S/C         | 81           | 77            | 4        | Credible        |
|                  | AjiraS/C          | 95           | 93            | 2        | Credible        |
|                  | Yivu S/C          | 70           | 73            | -3       | Credible        |
|                  | Maracha TC        | 77           | 79            | -2       | Credible        |
|                  | Tara S/C          | 83           | 81            | 2        | Credible        |
| Moyo DLG         | Moyo S/C          | 94           | 91            | 3        | Credible        |
|                  | Lefori S/C        | 51           | 61            | -10      | Credible        |
|                  | Lefori TC         | 52           | 59            | -7       | Credible        |
|                  | Aluru S/C         | 89           | 81            | 8        | Credible        |
|                  | Parombo TC        | 80           | 78            | 2        | Credible        |
| Nebbi DLG        | Padwot S/C        | 61           | 61            | 0        | Credible        |
|                  | Kucwiny S/C       | 52           | 53            | -1       | Credible        |
|                  | Parombo S/C       | 83           | 75            | 8        | Credible        |
|                  | Abindu Div.       | 77           | 70            | 7        | Credible        |
| Nebbi MLG        | Thatha Div        | 73           | 67            | 6        | Credible        |
| Nwoya DLG        | Anaka TC          | 68           | 66            | 2        | Credible        |
|                  | Alero TC          | 65           | 59            | 6        | Credible        |
|                  | PAMIY AIS S/C     | 91           | 77            | 14       | Not Credible    |
|                  | ANAKA(PAYIRA) S/C | 72           | 68            | 4        | Credible        |
|                  | Obongi T/C        | 97           | 89            | 8        | Credible        |
| Obongi DLG       | Itula S/C         | 97           | 97            | 0        | Credible        |
|                  | Gimara S/C        | 99           | 93            | 6        | Credible        |
|                  | Parolinya S/C     | 95           | 91            | 4        | Credible        |
|                  | Aremo SC          | 82           | 89            | -7       | Credible        |
| Omore DLG        | Labora SC         | 97           | 97            | 0        | Credible        |
|                  | Palenga TC        | 72           | 68            | 4        | Credible        |
|                  | Orapwoyo S/C      | 86           | 77            | 9        | Credible        |
| Oyam DLG         | Aber SC           | 72           | 85            | -13      | Not Credible    |

| Local Government | IVA Sampled LLGs | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|------------------|--------------|---------------|----------|-----------------|
|                  | Kamdini TC       | 9            | 91            | -82      | Credible        |
|                  | Ngwai SC         | 82           | 73            | 9        | Credible        |
|                  | Otwal SC         | 91           | 73            | 18       | Not Credible    |
| Pader DLG        | Laguti S/C       | 56           | 61            | -5       | Credible        |
|                  | Ajan S/C         | 96           | 92            | 4        | Credible        |
|                  | Pajure TC        | 67           | 73            | -6       | Credible        |
|                  | Bongtiko S/C     | 78           | 70            | 8        | Credible        |
|                  | Panyimur S/C     | 79           | 72            | 7        | Credible        |
| Pakwach DLG      | Wadelai S/C      | 71           | 59            | 12       | Not Credible    |
|                  | Panyango S/C     | 72           | 62            | 10       | Credible        |
|                  | Panyimur TC      | 88           | 62            | 26       | Not Credible    |
|                  | Bileafe S/C      | 66           | 75            | -9       | Credible        |
| Terego DLG       | Omugo S/C        | 61           | 72            | -11      | Credible        |
|                  | Leju T/C         | 87           | 91            | -4       | Credible        |
|                  | Odupi S/C        | 62           | 81            | -19      | Not Credible    |
|                  | Bijo S/C         | 93           | 90            | 3        | Credible        |
| Yumbe DLG        | Aria S/C         | 71           | 81            | -10      | Credible        |
|                  | Romogi S/C       | 99           | 97            | 2        | Credible        |
|                  | Yumbe TC         | 93           | 92            | 1        | Credible        |
|                  | Abanga S/C       | 31           | 32            | -1       | Credible        |
| Zombo DLG        | Warr S/C         | 62           | 57            | 5        | Credible        |
|                  | Kango S/C        | 46           | 44            | 2        | Credible        |
|                  | Padea TC         | 50           | 51            | -1       | Credible        |
|                  | Abuk T/C         | 51           | 56            | -5       | Credible        |
| Abim DLG         | Orwamuge S/C     | 79           | 75            | 4        | Credible        |
|                  | Lotukei S/C      | 91           | 72            | 19       | Not Credible    |
|                  | Atunga S/C       | 64           | 68            | -4       | Credible        |
|                  | Acowa S/C        | 87           | 78            | 9        | Credible        |

| Local Government | IVA Sampled LLGs     | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|----------------------|--------------|---------------|----------|-----------------|
|                  | Okungur              | 92           | 82            | 10       | Credible        |
|                  | Alito S/C            | 93           | 79            | 14       | Not Credible    |
|                  | Acowa S/C            | 66           | 39            | 27       | Not Credible    |
| Amuria DLG       | Amolo S/C            | 37           | 34            | 3        | Credible        |
|                  | Willa S/C            | 88           | 87            | 1        | Credible        |
|                  | Abariela S/C         | 86           | 87            | -1       | Credible        |
| Katakwi DLG      | Amuria T/C           | 59           | 74            | -15      | Not Credible    |
|                  | Getom S/C            | 55           | 45            | 10       | Credible        |
|                  | Toroma S/C           | 79           | 69            | 10       | Credible        |
|                  | Ngariam S/C          | 82           | 85            | -3       | Credible        |
|                  | Katakwi T/C          | 70           | 61            | 9        | Credible        |
| Dokolo DLG       | Amwoma S/C           | 81           | 75            | 6        | Credible        |
|                  | Batta T/C            | 87           | 76            | 11       | Not Credible    |
|                  | Okwongodul S/C       | 65           | 60            | 5        | Credible        |
|                  | Okwalongwen S/C      | 51           | 44            | 7        | Credible        |
| Kaberamaido DLG  | Kobulobulo S/C       | 73           | 65            | 8        | Credible        |
|                  | Ocherroi S/C         | 66           | 61            | 5        | Credible        |
|                  | Oriamo S/C           | 73           | 74            | -1       | Credible        |
|                  | Ochero T/C           | 73           | 73            | 0        | Credible        |
| Kalaki DLG       | Kakure S/C           | 81           | 77            | 4        | Credible        |
|                  | Kalaki S/C           | 73           | 67            | 6        | Credible        |
|                  | Apapai S/C           | 98           | 97            | 1        | Credible        |
|                  | Otuboi T/C           | 86           | 87            | -1       | Credible        |
| Soroti DLG       | Aukot S/C            | 89           | 81            | 8        | Credible        |
|                  | Oculoi S/C           | 92           | 83            | 9        | Credible        |
|                  | Tubur T/C            | 85           | 75            | 10       | Credible        |
|                  | Lalle S/C            | 88           | 51            | 37       | Not Credible    |
| Soroti City      | Soroti East Division | 95           | 89            | 6        | Credible        |

| Local Government | IVA Sampled LLGs     | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|----------------------|--------------|---------------|----------|-----------------|
| Serere DLG       | Soroti West Division | 83           | 79            | 4        | Credible        |
|                  | Kateta S/C           | 99           | 93            | 6        | Credible        |
|                  | Kidetok S/C          | 85           | 75            | 10       | Credible        |
|                  | Tubur T/C            | 85           | 75            | 10       | Credible        |
|                  | Lalle S/C            | 88           | 51            | 37       | Not Credible    |
| Amudat DLG       | Losidok S/C          | 89           | 57            | 32       | Not Credible    |
|                  | Katabok S/C          | 88           | 80            | 8        | Credible        |
|                  | Amudat S/C           | 97           | 91            | 6        | Credible        |
|                  | Amudat T/C           | 95           | 74            | 21       | Not Credible    |
|                  | Kakomongole S/C      | 31           | 24            | 7        | Credible        |
| Nakapiripirt DLG | Loreng S/C           | 34           | 26            | 8        | Credible        |
|                  | Tokora S/C           | 39           | 36            | 3        | Credible        |
|                  | Nakapiripirt T/C     | 67           | 47            | 20       | Not Credible    |
|                  | Natirae S/C          | 95           | 75            | 20       | Not Credible    |
|                  | Kosike S/C           | 56           | 64            | -8       | Credible        |
| Nabilatuk DLG    | Nabilatuk S/C        | 68           | 58            | 10       | Credible        |
|                  | Nabilatuk T/C        | 62           | 61            | 1        | Credible        |
|                  | Nadunget T/C         | 89           | 65            | 24       | Not Credible    |
|                  | Nadunget S/C         | 74           | 70            | 4        | Credible        |
|                  | Katikekile S/C       | 79           | 65            | 14       | Not Credible    |
| Moroto DLG       | Rupa S/C             | 92           | 82            | 10       | Credible        |
|                  | North Division       | 70           | 50            | 20       | Not Credible    |
|                  | South Division       | 75           | 81            | -6       | Credible        |
|                  | Lorengecora S/C      | 87           | 78            | 9        | Credible        |
|                  | Lokiteded T/C        | 46           | 52            | -6       | Credible        |
| Napak DLG        | Irir S/C             | 85           | 59            | 26       | Not Credible    |
|                  | Matany S/C           | 93           | 72            | 21       | Not Credible    |
|                  | Odwarat S/C          | 98           | 90            | 8        | Credible        |

| Local Government | IVA Sampled LLGs  | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-------------------|--------------|---------------|----------|-----------------|
|                  | Opot T/C          | 81           | 75            | 6        | Credible        |
|                  | Agirigroi S/C     | 93           | 72            | 21       | Not Credible    |
|                  | Kobwin S/C        | 87           | 57            | 30       | Not Credible    |
| Kumi DLG         | Nnyero T/C        | 90           | 94            | -4       | Credible        |
|                  | Ongino S/C        | 84           | 80            | 4        | Credible        |
|                  | Tisai S/C         | 53           | 59            | -6       | Credible        |
|                  | Mukongoro S/C     | 93           | 84            | 9        | Credible        |
|                  | Northern Division | 87           | 79            | 8        | Credible        |
| Kumi MLG         | Southern Division | 88           | 65            | 23       | Not Credible    |
| Bukedea DLG      | Kidongole S/C     | 80           | 82            | -2       | Credible        |
|                  | Kongunga T/C      | 70           | 74            | -4       | Credible        |
|                  | Aminit S/C        | 94           | 84            | 10       | Credible        |
|                  | Kwarikwar S/C     | 60           | 64            | -4       | Credible        |
|                  | Kidepo T/C        | 92           | 69            | 23       | Not Credible    |
| Karenga DLG      | Kawalakol S/C     | 86           | 74            | 12       | Credible        |
|                  | Kakwanga          | 95           | 74            | 21       | Not Credible    |
|                  | Kapedo            | 93           | 69            | 24       | Credible        |
| Kaabong DLG      | Kathile S/C       | 67           | 67            | 0        | Credible        |
|                  | Lobongia s/c      | 75           | 73            | 2        | Credible        |
|                  | Lotim             | 87           | 61            | 26       | Not Credible    |
|                  | Kaabong T/C       | 69           | 71            | -2       | Credible        |
|                  | Rengen S/C        | 91           | 90            | 1        | Credible        |
| Kotido DLG       | Kanair S/C        | 66           | 58            | 8        | Credible        |
|                  | Kacheri           | 63           | 56            | 7        | Credible        |
|                  | Loletio           | 85           | 79            | 6        | Credible        |
| Kotido MLG       | West Division     | 70           | 75            | -5       | Credible        |
|                  | South Division    | 89           | 86            | 3        | Credible        |
| Otuke DLG        | Berjobi T/C       | 60           | 68            | -8       | Credible        |

| Local Government | IVA Sampled LLGs | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|------------------|--------------|---------------|----------|-----------------|
|                  | Orum S/C         | 65           | 62            | 3        | Credible        |
|                  | Alango           | 69           | 68            | 1        | Credible        |
|                  | Ogor             | 62           | 62            | 0        | Credible        |
| Alebtong DLG     | Awei S/C         | 89           | 77            | 12       | Not Credible    |
|                  | Amugu S/C        | 92           | 85            | 7        | Credible        |
|                  | Amugu T/C        | 87           | 84            | 3        | Credible        |
|                  | Adwir S/C        | 92           | 83            | 9        | Credible        |
| Kwania DLG       | Inomo S/C        | 76           | 77            | -1       | Credible        |
|                  | Nambieso S/C     | 78           | 79            | -1       | Credible        |
|                  | Inomo T/C        | 44           | 30            | 14       | Not Credible    |
|                  | Atongtidi        | 93           | 91            | 2        | Credible        |
| Apac DLG         | Akokoro T/C      | 89           | 72            | 17       | Not Credible    |
|                  | Chegere S/C      | 87           | 87            | 0        | Credible        |
|                  | Akokoro S/C      | 88           | 72            | 16       | Not Credible    |
|                  | Apoi S/C         | 86           | 78            | 8        | Credible        |
| Apac MLG         | Agulu Division   | 98           | 97            | 1        | Credible        |
|                  | Akere Div.       | 80           | 81            | -1       | Credible        |
| Amolator DLG     | Abeja S/C        | 42           | 53            | -11      | Not Credible    |
|                  | Amolator T/C     | 82           | 82            | 0        | Credible        |
|                  | Agikdak          | 66           | 74            | -8       | Credible        |
|                  | Nalubwoyo        | 94           | 92            | 2        | Credible        |
| Buyende DLG      | Bukungu TC       | 88           | 82            | 6        | Credible        |
|                  | Irundu TC        | 71           | 64            | 7        | Credible        |
|                  | Kagulu SC        | 54           | 74            | -20      | Not Credible    |
|                  | Buyanja SC       | 66           | 76            | -10      | Credible        |
| Kamuli DLG       | Kagumba SC       | 64           | 69            | -5       | Credible        |
|                  | Namwendwa TC     | 82           | 86            | -4       | Credible        |
|                  | Nawanyago SC     | 96           | 97            | -1       | Credible        |

| Local Government | IVA Sampled LLGs  | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-------------------|--------------|---------------|----------|-----------------|
| Kamuli MLG       | Kisozi TC         | 80           | 85            | -5       | Credible        |
|                  | Northern Division | 87           | 91            | -4       | Credible        |
|                  | Southern Division | 89           | 91            | -2       | Credible        |
| Mayuge DLG       | Bukatube SC       | 44           | 58            | -14      | Not Credible    |
|                  | Bugadde TC        | 79           | 74            | 5        | Credible        |
|                  | Imanyiro SC       | 69           | 67            | 2        | Credible        |
| Kaliro DLG       | Malongo SC        | 88           | 89            | -1       | Credible        |
|                  | Buyinda SC        | 90           | 90            | 0        | Credible        |
|                  | Nawaikoke SC      | 91           | 93            | -2       | Credible        |
|                  | Bumanya SC        | 95           | 93            | 2        | Credible        |
|                  | Bulumba TC        | 82           | 83            | -1       | Credible        |
| Namutumba DLG    | Nangonde TC       | 65           | 68            | -3       | Credible        |
|                  | Mazuba SC         | 89           | 87            | 2        | Credible        |
|                  | Nawaikona SC      | 98           | 92            | 6        | Credible        |
|                  | Kiwanyi SC        | 93           | 93            | 0        | Credible        |
| Bugweri DLG      | Busembatia TC     | 51           | 58            | -7       | Credible        |
|                  | Makuutu SC        | 81           | 88            | -7       | Credible        |
|                  | Bugweri TC        | 81           | 89            | -8       | Credible        |
|                  | Buyanga SC        | 89           | 91            | -2       | Credible        |
| Bugiri DLG       | Bulidha SC        | 85           | 91            | -6       | Credible        |
|                  | Budhaya SC        | 55           | 75            | -20      | Not Credible    |
|                  | Mutelele TC       | 73           | 78            | -5       | Credible        |
|                  | Mayuge TC         | 71           | 79            | -8       | Credible        |
| Bugiri MLG       | Eastern Division  | 62           | 70            | -8       | Credible        |
|                  | Western Division  | 67           | 74            | -7       | Credible        |
| Namayingo DLG    | Banda SC          | 94           | 100           | -6       | Credible        |
|                  | Bukana SC         | 81           | 92            | -11      | Not Credible    |
|                  | Banda TC          | 51           | 57            | -6       | Credible        |

| Local Government | IVA Sampled LLGs | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|------------------|--------------|---------------|----------|-----------------|
| Busia DLG        | Mutumba TC       | 93           | 91            | 2        | Credible        |
|                  | Buteba SC        | 87           | 93            | -6       | Credible        |
|                  | Musime SC        | 91           | 91            | 0        | Credible        |
|                  | Masafu TC        | 55           | 60            | -5       | Credible        |
|                  | Dabani SC        | 83           | 85            | -2       | Credible        |
| Busia MLG        | Eastern Division | 94.0         | 93.0          | 1.0      | Credible        |
|                  | Western Division | 88.0         | 85.0          | 3.0      | Credible        |
| Tororo DLG       | MalabaTC         | 92.0         | 89.0          | 3.0      | Credible        |
|                  | Mulanda SC       | 50.0         | 60.0          | -10.0    | Credible        |
|                  | Kwapa SC         | 63.0         | 73.0          | -10.0    | Credible        |
|                  | Iyolwaa SC       | 78.0         | 86.0          | -8.0     | Credible        |
|                  | Eastern Division | 91           | 93            | -2       | Credible        |
| Tororo MLG       | Western Division | 85           | 88            | -3       | Credible        |
| Butaleja DLG     | Busaba SC        | 92           | 90            | 2        | Credible        |
|                  | Budumba SC       | 40           | 45            | -5       | Credible        |
|                  | Busolwe TC       | 69           | 75            | -6       | Credible        |
|                  | Nawanjofu SC     | 71           | 71            | 0        | Credible        |
|                  | Iki-Iki SC       | 61           | 62            | -1       | Credible        |
| Budaka DLG       | Kadimukoli SC    | 84           | 81            | 3        | Credible        |
|                  | Budaka TC        | 95           | 93            | 2        | Credible        |
|                  | Kakule SC        | 84           | 78            | 6        | Credible        |
| Kibuku DLG       | Kirika SC        | 79           | 88            | -9       | Credible        |
|                  | Kadama SC        | 62           | 65            | -3       | Credible        |
|                  | Kadama TC        | 86           | 87            | -1       | Credible        |
|                  | Kenkebu SC       | 93           | 93            | 0        | Credible        |
|                  | Gogonyo SC       | 91           | 92            | -1       | Credible        |
| Pallisa DLG      | Pallisa TC       | 79           | 87            | -8       | Credible        |
|                  | Pallisa SC       | 87           | 83            | 4        | Credible        |

| Local Government | IVA Sampled LLGs    | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|---------------------|--------------|---------------|----------|-----------------|
| Butebo DLG       | Olok SC             | 76           | 72            | 4        | Credible        |
|                  | Butebo TC           | 82           | 81            | 1        | Credible        |
|                  | Kakoro SC           | 48           | 51            | -3       | Credible        |
|                  | Kabera SC           | 59           | 69            | -10      | Credible        |
| Mbale City       | Butebo SC           | 91           | 91            | 0        | Credible        |
|                  | Industrial Division | 95           | 91            | 4        | Credible        |
|                  | Northern Division   | 94           | 97            | -3       | Credible        |
|                  | Bumbo TC            | 92           | 92            | 0        | Credible        |
| Namisindwa DLG   | Buwabwala SC        | 93           | 94            | -1       | Credible        |
|                  | Namisindwa TC       | 40           | 50            | -10      | Credible        |
|                  | Namboko SC          | 74           | 83            | -9       | Credible        |
|                  | Bunabutiti SC       | 80           | 82            | -2       | Credible        |
| Bududa DLG       | Bukibokolo SC       | 93           | 94            | -1       | Credible        |
|                  | Khuushu TC          | 80           | 83            | -3       | Credible        |
|                  | Nalwanza SC         | 73           | 76            | -3       | Credible        |
|                  | Butiru TC           | 56           | 63            | -7       | Credible        |
| Manafwa DLG      | Masaka TC           | 82           | 81            | 1        | Credible        |
|                  | Bugobero SC         | 96           | 99            | -3       | Credible        |
|                  | Sibanga SC          | 82           | 92            | -10      | Credible        |
|                  | Bufumbo SC          | 76           | 82            | -6       | Credible        |
| Mbale DLG        | Bumbobi SC          | 80           | 80            | 0        | Credible        |
|                  | Nyondo SC           | 89           | 91            | -2       | Credible        |
|                  | Jewa TC             | 98           | 98            | 0        | Credible        |
|                  | Nalusala SC         | 94           | 84            | 10       | Credible        |
| Sironko DLG      | Bumasifwa           | 67           | 68            | -1       | Credible        |
|                  | Budadiri TC         | 96           | 89            | 7        | Credible        |
|                  | Sironko TC          | 99           | 96            | 3        | Credible        |
|                  | Bumugibole SC       | 75           | 73            | 2        | Credible        |

| Local Government | IVA Sampled LLGs         | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|--------------------------|--------------|---------------|----------|-----------------|
|                  | Bulegeni TC              | 80           | 75            | 5        | Credible        |
|                  | Buginyanya SC            | 72           | 83            | -11      | Not Credible    |
|                  | Bunambutye SC            | 96           | 98            | -2       | Credible        |
|                  | Chema SC                 | 59           | 68            | -9       | Credible        |
| Kapchorwa DLG    | Kapsinda SC              | 75           | 75            | 0        | Credible        |
|                  | Kawowo SC                | 98           | 96            | 2        | Credible        |
|                  | Sipi TC                  | 71           | 73            | -2       | Credible        |
|                  | Eastern Division         | 74           | 73            | 1        | Credible        |
| Kapchorwa MLG    | Western Division         | 84           | 81            | 3        | Credible        |
|                  | Kapsarur SC              | 95           | 87            | 8        | Credible        |
|                  | Tulel SC                 | 53           | 51            | 2        | Credible        |
|                  | Kamet SC                 | 84           | 79            | 5        | Credible        |
| Bukwo DLG        | Riwo TC                  | 71           | 1             | 70       | Not Credible    |
|                  | Chepsekuny TC            | 97           | 96            | 1        | Credible        |
|                  | Kapkwata SC              | 98           | 98            | 0        | Credible        |
|                  | Kapnarkut TC             | 83           | 85            | -2       | Credible        |
| Kisoro MLG       | Ngenge SC                | 88           | 90            | -2       | Credible        |
|                  | Northern Division        | 96           | 90            | 6        | Credible        |
|                  | Central Division         | 95           | 94            | 1        | Credible        |
|                  | Chahi Sub County         | 86           | 79            | 7        | Credible        |
| Kisoro DLG       | Bukimbiri Sub County     | 65           | 58            | 7        | Credible        |
|                  | Chanika Town Council     | 79           | 69            | 10       | Credible        |
|                  | Kanaba Sub County        | 98           | 92            | 6        | Credible        |
|                  | Kamuganguzi Sub County   | 92           | 92            | 0        | Credible        |
| Kabale DLG       | Ryakarimira Town Council | 81           | 80            | 1        | Credible        |
|                  | Maziba Sub County        | 97           | 97            | 0        | Credible        |
|                  | Kahungye Sub County      | 91           | 83            | 8        | Credible        |
|                  | Southern Division        | 97           | 91            | 6        | Credible        |

| Local Government | IVA Sampled LLGs                    | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-------------------------------------|--------------|---------------|----------|-----------------|
| Rukiga DLG       | Central Division                    | 97           | 85            | 12       | Not Credible    |
|                  | Kamwezi Sub County                  | 92           | 85            | 7        | Credible        |
|                  | Muhanga Town Council                | 98           | 96            | 2        | Credible        |
|                  | Kashamba Sub County                 | 95           | 89            | 6        | Credible        |
| Rubanda DLG      | Rwamucucu Sub County                | 98           | 93            | 5        | Credible        |
|                  | Bubaare Sub County                  | 84           | 77            | 7        | Credible        |
|                  | Ruhija Sub County                   | 89           | 89            | 0        | Credible        |
|                  | Hamuhutu Town Council               | 76           | 72            | 4        | Credible        |
| Rukungiri DLG    | Ikumba Sub County                   | 83           | 84            | -1       | Credible        |
|                  | Nakagyeme Sub County                | 96           | 90            | 6        | Credible        |
|                  | Nyarushanje Sub County              | 84           | 79            | 5        | Credible        |
|                  | Rweere Town Council                 | 94           | 86            | 8        | Credible        |
| Rukungiri MLG    | Nyakyishenyi Sub County             | 93           | 89            | 4        | Credible        |
|                  | Eastern Division                    | 96           | 89            | 7        | Credible        |
|                  | Southern Division                   | 92           | 81            | 11       | Credible        |
|                  | Kirima Sub County                   | 74           | 69            | 5        | Credible        |
| Kanungu DLG      | Rugyevo Sub County                  | 66           | 57            | 9        | Credible        |
|                  | Kihanda Sub County                  | 53           | 62            | -9       | Credible        |
|                  | Nyakabungo Town Council             | 50           | 51            | -1       | Credible        |
|                  | Western Division                    | 93           | 93            | 0        | Credible        |
| Ntungamo MLG     | Central Division                    | 94           | 94            | 0        | Credible        |
| Ntungamo DLG     | Kibatsi Sub County                  | 83           | 73            | 10       | Credible        |
|                  | Rugarama Sub County                 | 90           | 81            | 9        | Credible        |
|                  | Nyakyera Town Council               | 76           | 71            | 5        | Credible        |
|                  | Nyakyera Sub County                 | 92           | 82            | 10       | Credible        |
| Rwampara DLG     | Kinoni Town Council                 | 100          | 100           | 0        | Credible        |
|                  | Ndejja Sub County                   | 98           | 98            | 0        | Credible        |
|                  | Buteraniro – Nyeihanga Town Council | 95           | 95            | 0        | Credible        |

| Local Government | IVA Sampled LLGs               | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|--------------------------------|--------------|---------------|----------|-----------------|
| Isingiro DLG     | Rugando Sub County             | 100          | 100           | 0        | Credible        |
|                  | Ruyanga Sub County             | 99           | 99            | 0        | Credible        |
|                  | Endiinsi Town Council          | 98           | 98            | 0        | Credible        |
|                  | Kashumba Sub County            | 100          | 100           | 0        | Credible        |
|                  | Kikagata Town Council          | 97           | 98            | -1       | Credible        |
| Mbarara DLG      | Rubindi Sub County             | 93           | 93            | 0        | Credible        |
|                  | Bukiro Town Council            | 84           | 86            | -2       | Credible        |
|                  | Kashare Sub County             | 92           | 93            | -1       | Credible        |
|                  | Rubindi – Ruhumba Town Council | 98           | 98            | 0        | Credible        |
|                  |                                |              |               |          |                 |
| Mbarara City LG  | Mbarara North Division         | 97           | 97            | 0        | Credible        |
|                  | Mbarara South Division         | 99           | 99            | 0        | Credible        |
| Buhweju DLG      | Karungu Sub County             | 90           | 90            | 0        | Credible        |
|                  | Nyakaziba Town Council         | 86           | 94            | -8       | Credible        |
|                  | Rwengwe Sub County             | 93           | 94            | -1       | Credible        |
|                  | Nyakashaka Town Council        | 82           | 84            | -2       | Credible        |
|                  | Ishongororo Town Council       | 99           | 99            | 0        | Credible        |
| Ibanda DLG       | Kicuzi Sub County              | 100          | 100           | 0        | Credible        |
|                  | Kijongo Sub County             | 99           | 99            | 0        | Credible        |
|                  | Kanyarugiri Town Council       | 98           | 98            | 0        | Credible        |
|                  | Bisheshe Division              | 95           | 95            | 0        | Credible        |
| Ibanda MLG       | Kagongo Division               | 98           | 98            | 0        | Credible        |
| Kazo DLG         | Engari Sub County              | 100          | 100           | 0        | Credible        |
|                  | Migina Sub County              | 86           | 92            | -6       | Credible        |
|                  | Burunga Sub County             | 96           | 97            | -1       | Credible        |
|                  | Buremba Town Council           | 89           | 91            | -2       | Credible        |
|                  |                                |              |               |          |                 |
| Kiruhura DLG     | Nyakashashara Sub County       | 98           | 98            | 0        | Credible        |
|                  | Kikatsi Sub County             | 99           | 99            | 0        | Credible        |
|                  | Rushere Town Council           | 91           | 93            | -2       | Credible        |
|                  |                                |              |               |          |                 |

| Local Government     | IVA Sampled LLGs        | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|----------------------|-------------------------|--------------|---------------|----------|-----------------|
| Mitooma DLG          | Kinoni Sub County       | 100          | 100           | 0        | Credible        |
|                      | Rurehe Town Council     | 90           | 96            | -6       | Credible        |
|                      | Mutara Town Council     | 68           | 69            | -1       | Credible        |
|                      | Katenga Sub County      | 96           | 87            | 9        | Credible        |
|                      | Mutara Sub County       | 76           | 79            | -3       | Credible        |
| Bushenyi DLG         | Ibaare Sub County       | 100          | 90            | 10       | Credible        |
|                      | Kyabugimbi Town Council | 99           | 93            | 6        | Credible        |
|                      | Nyabubare Sub County    | 100          | 96            | 4        | Credible        |
|                      | Kakanju Sub County      | 100          | 98            | 2        | Credible        |
|                      | Kitagata Sub County     | 83           | 78            | 5        | Credible        |
| Sheema DLG           | Kyangyeyi Sub County    | 75           | 74            | 1        | Credible        |
|                      | Kigarama Sub County     | 90           | 96            | -6       | Credible        |
|                      | Kitagata Town Council   | 95           | 90            | 5        | Credible        |
|                      | Kagango Division        | 92           | 94            | -2       | Credible        |
|                      | Central Division        | 86           | 90            | -4       | Credible        |
| Bushenyi- Ishaka MLG | Central Division        | 83           | 81            | 2        | Credible        |
|                      | Ishaka Division         | 86           | 93            | -7       | Credible        |
|                      | Busiriba Sub County     | 89           | 96            | -7       | Credible        |
|                      | Bihanga Sub County      | 91           | 94            | -3       | Credible        |
|                      | Bigodi Town Council     | 79           | 92            | -13      | Not Credible    |
| Kamwenge DLG         | Kabambiro Sub County    | 78           | 90            | -12      | Not Credible    |
|                      | Bukurungo Town Council  | 86           | 83            | 3        | Credible        |
|                      | Buhanda Sub County      | 88           | 89            | -1       | Credible        |
|                      | Kanara Sub County       | 100          | 95            | 5        | Credible        |
|                      | Rwenjaza Sub County     | 68           | 86            | -18      | Not Credible    |
| Rubirizi DLG         | Magambo Sub County      | 92           | 89            | 3        | Credible        |
|                      | Kyabakala Sub County    | 90           | 84            | 6        | Credible        |
|                      | Katerera Sub County     | 93           | 98            | -5       | Credible        |

| Local Government         | IVA Sampled LLGs      | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|--------------------------|-----------------------|--------------|---------------|----------|-----------------|
| Kasese DLG               | Katerera Town Council | 95           | 94            | 1        | Credible        |
|                          | Kitabu Sub County     | 76           | 75            | 1        | Credible        |
|                          | Isango Sub County     | 77           | 79            | -2       | Credible        |
|                          | Kisinga Town Council  | 96           | 94            | 2        | Credible        |
| Kasese MLG               | Nyakiyumbu Sub County | 91           | 91            | 0        | Credible        |
|                          | Central Division      | 95           | 90            | 5        | Credible        |
|                          | Bulembia Division     | 98           | 95            | 3        | Credible        |
| Luuka DLG                | Kyanvuma T/C          | 51           | 17            | 34       | Not Credible    |
|                          | Ikumbya S/C           | 62           | 68            | -6       | Credible        |
|                          | Bukoova T/C           | 61           | 39            | 22       | Not Credible    |
|                          | Nawampiti S/C         | 72           | 36            | 36       | Not Credible    |
| Jinja City               | Jinja North Division  | 91           | 73            | 18       | Not Credible    |
|                          | Jinja South Division  | 87           | 82            | 5        | Credible        |
| Kayunga DLG              | Kayunga T/C           | 95           | 86            | 9        | Credible        |
|                          | Galiraya S/C          | 92           | 88            | 4        | Credible        |
|                          | Nazigo S/C            | 93           | 90            | 3        | Credible        |
|                          | Kitimbwa S/C          | 88           | 80            | 8        | Credible        |
| Lugazi MLG               | Najjembe Division     | 79           | 83            | -4       | Credible        |
|                          | Central Division      | 90           | 81            | 9        | Credible        |
| Wakiso DLG               | Namayumba S/C         | 82           | 69            | 13       | Not Credible    |
|                          | Kyengera T/C          | 95           | 90            | 5        | Credible        |
|                          | Kasangati T/C         | 96           | 89            | 7        | Credible        |
|                          | Kasanje Town T/C      | 83           | 70            | 13       | Not Credible    |
| Makindye – Ssabagabo MLG | Bunamwaya Division    | 88           | 97            | -9       | Credible        |
|                          | Ndeje Division        | 89           | 85            | 4        | Credible        |
| Butambala DLG            | Gombe T/C             | 70           | 73            | -3       | Credible        |
|                          | Kalamba T/C           | 77           | 91            | -14      | Not Credible    |
|                          | Bulo S/C              | 89           | 90            | -1       | Credible        |

| Local Government | IVA Sampled LLGs       | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|------------------------|--------------|---------------|----------|-----------------|
| Kalungu DLG      | Ngando S/C             | 93           | 88            | 5        | Credible        |
|                  | Kalungu S/C            | 96           | 80            | 16       | Not Credible    |
|                  | Bukulula S/C           | 84           | 92            | -8       | Credible        |
|                  | Lwabenge S/C           | 90           | 81            | 9        | Credible        |
| Lwengo DLG       | Kalungu T/C            | 96           | 89            | 7        | Credible        |
|                  | Lwengo T/C             | 60           | 70            | -10      | Credible        |
|                  | Kyazanga T/C           | 72           | 93            | -21      | Not Credible    |
|                  | Kingo S/C              | 94           | 94            | 0        | Credible        |
| Rakai DLG        | Kyazanga S/C           | 65           | 62            | 3        | Credible        |
|                  | Rakai T/C              | 87           | 79            | 8        | Credible        |
|                  | Lwanda S/C             | 81           | 77            | 4        | Credible        |
|                  | Kasankala S/C          | 74           | 74            | 0        | Credible        |
| Iganga DLG       | Kiziba S/C             | 60           | 62            | -2       | Credible        |
|                  | Namugalwe T/C          | 91           | 83            | 8        | Credible        |
|                  | Nabitende S/C          | 85           | 81            | 4        | Credible        |
|                  | Nawandala S/C          | 96           | 91            | 5        | Credible        |
| Njeru MLG        | Nawanyingi S/C         | 92           | 92            | 0        | Credible        |
|                  | Nyenga Division        | 97           | 87            | 10       | Credible        |
|                  | Njeru Central Division | 91           | 88            | 3        | Credible        |
| Mukono DLG       | Kimenyedde S/C         | 56           | 56            | 0        | Credible        |
|                  | Mpatta S/C             | 76           | 65            | 11       | Not Credible    |
|                  | Ntenjeru-Kisoga T/C    | 80           | 79            | 1        | Credible        |
|                  | Naqgojje S/C           | 88           | 87            | 1        | Credible        |
| Buvuma DLG       | Buwooya S/C            | 50           | 58            | -8       | Credible        |
|                  | Busamuzi S/C           | 56           | 64            | -8       | Credible        |
|                  | Buvuma Tc              | 73           | 75            | -2       | Credible        |
|                  | Nairambi S/C           | 66           | 61            | 5        | Credible        |
| Kira MLG         | Kira Division          | 96           | 88            | 8        | Credible        |

| Local Government | IYA Sampled LLGs      | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-----------------------|--------------|---------------|----------|-----------------|
| Entebbe MLG      | Namugongo Division    | 97           | 88            | 9        | Credible        |
|                  | Division B            | 76           | 67            | 9        | Credible        |
|                  | Division A            | 84           | 80            | 4        | Credible        |
| Gomba DLG        | Kyavi S/C             | 86           | 67            | 19       | Not Credible    |
|                  | Kyegonza S/C          | 87           | 57            | 30       | Not Credible    |
|                  | Kabulasoke S/C        | 82           | 72            | 10       | Credible        |
| Bukomansimbi DLG | Kanoni T/C            | 94           | 89            | 5        | Credible        |
|                  | Batenga S/C           | 90           | 97            | -7       | Credible        |
|                  | Kigangazi T/C         | 61           | 86            | -25      | Not Credible    |
|                  | Bukango S/C           | 81           | 90            | -9       | Credible        |
|                  | Kibinge S/C           | 76           | 78            | -2       | Credible        |
| Lyantonde DLG    | Kinuuka S/C           | 97           | 94            | 3        | Credible        |
|                  | Lyantonde T/C         | 91           | 89            | 2        | Credible        |
|                  | Lyakajura S/C         | 91           | 87            | 4        | Credible        |
|                  | Mpumudde S/C          | 65           | 63            | 2        | Credible        |
| Kyotera DLG      | Mutukula T/C          | 83           | 83            | 0        | Credible        |
|                  | Kasali S/C            | 80           | 79            | 1        | Credible        |
|                  | Kabira S/C            | 80           | 75            | 5        | Credible        |
|                  | Kakuuto S/C           | 72           | 70            | 2        | Credible        |
|                  | Central Division      | 96           | 92            | 4        | Credible        |
| Iganga MLG       | Iganga North Division | 95           | 91            | 4        | Credible        |
| Jinja DLG        | Buytagaya S/C         | 93           | 74            | 19       | Not Credible    |
|                  | Namagera T/C          | 80           | 61            | 19       | Not Credible    |
|                  | Buwenge S/C           | 98           | 83            | 15       | Not Credible    |
|                  | Buyengo T/C           | 93           | 86            | 7        | Credible        |
| Mukono MLG       | Goma Division         | 93           | 93            | 0        | Credible        |
|                  | Central Division      | 91           | 93            | -2       | Credible        |
| Buikwe DLG       | Nkokonjeru T/C        | 76           | 85            | -9       | Credible        |

| Local Government | IVA Sampled LLGs           | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|----------------------------|--------------|---------------|----------|-----------------|
|                  | Ssi Bukunja S/C            | 85           | 83            | 2        | Credible        |
|                  | Buikwe S/C                 | 84           | 90            | -6       | Credible        |
|                  | Kiyindi T/C                | 90           | 89            | 1        | Credible        |
| Nansana MLG      | Nabweru Division           | 96           | 88            | 8        | Credible        |
|                  | Gombe Division             | 91           | 87            | 4        | Credible        |
| Mpigi DLG        | Kayabwe T/C                | 91           | 82            | 9        | Credible        |
|                  | Buwama S/C                 | 90           | 89            | 1        | Credible        |
|                  | Kiringente S/C             | 92           | 93            | -1       | Credible        |
|                  | Nkozi S/C                  | 90           | 91            | -1       | Credible        |
| Sembabule DLG    | Lugusulu S/C               | 92           | 91            | 1        | Credible        |
|                  | Ntuusi T/C                 | 88           | 89            | -1       | Credible        |
|                  | Mitima S/C                 | 85           | 83            | 2        | Credible        |
|                  | Bulongo S/C                | 72           | 79            | -7       | Credible        |
|                  | Nyendo-Mukungwe Division   | 98           | 92            | 6        | Credible        |
| Masaka City      | Kimaanya Kabonera Division | 99           | 92            | 7        | Credible        |
| Kalangala DLG    | Bubeke S/C                 | 86           | 96            | -10      | Credible        |
|                  | Kalangala T/C              | 83           | 83            | 0        | Credible        |
|                  | Kyamuswa S/C               | 74           | 76            | -2       | Credible        |
|                  | Bufumira S/C               | 85           | 92            | -7       | Credible        |
|                  | Bukakata S/C               | 98           | 84            | 14       | Not Credible    |
| Masaka DLG       | Kyesiiga S/C               | 98           | 97            | 1        | Credible        |
|                  | Buwunga S/C                | 97           | 91            | 6        | Credible        |
|                  | Kyanamukaaka S/C           | 97           | 94            | 3        | Credible        |
|                  | Kigando                    | 76           | 71            | 5        | Credible        |
| Mubende DLG      | Kitenga                    | 85           | 77            | 8        | Credible        |
|                  | Madudu                     | 88           | 82            | 6        | Credible        |
|                  | Kasambya TC                | 99           | 93            | 6        | Credible        |
| Mubende MC       | East Division              | 92           | 84            | 8        | Credible        |

| Local Government | IVA Sampled LLGs  | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|-------------------|--------------|---------------|----------|-----------------|
| Kyegegwa DLG     | West Division     | 91           | 81            | 10       | Credible        |
|                  | Ruyonza sc        | 90           | 90            | 0        | Credible        |
|                  | Rwentuha sc       | 87           | 79            | 8        | Credible        |
|                  | Kyegegwa sc       | 64           | 90            | -26      | Not Credible    |
| Kyenjojo DLG     | Kyegegwa tc       | 74           | 83            | -9       | Credible        |
|                  | Nyabuharwa        | 37           | 41            | -4       | Credible        |
|                  | Bufunjo           | 70           | 78            | -8       | Credible        |
|                  | Kihuura           | 76           | 84            | -8       | Credible        |
| Kabarole DLG     | Mabira TC         | 84           | 86            | -2       | Credible        |
|                  | Kichwamba         | 79%          | 78%           | 0.01     | Credible        |
|                  | Karangula         | 73%          | 74%           | -0.01    | Credible        |
|                  | Ruteete SC        | 98           | 83            | 15       | Not Credible    |
| Fort Portal City | Kijura SC         | 74           | 87            | -13      | Not Credible    |
|                  | North Division    | 88           | 88            | 0        | Credible        |
|                  | Central Division  | 91           | 95            | -4       | Credible        |
| Ntoroko DLG      | Karagutu          | 78           | 78            | 0        | Credible        |
|                  | Bweramule         | 95           | 95            | 0        | Credible        |
|                  | Nome              | 85           | 76            | 9        | Credible        |
|                  | Kibuuko TC        | 71           | 71            | 0        | Credible        |
| Bundibugyo DLG   | Ndugutu sc        | 41           | 61            | -20      | Not Credible    |
|                  | Butama Mitunda tc | 83           | 72            | 11       | Not Credible    |
|                  | Bubukwanga sc     | 78           | 70            | 8        | Credible        |
|                  | Ntotoro sc        | 80           | 89            | -9       | Credible        |
| Bunyangabu DLG   | Rwimi TC          | 95%          | 99%           | 4        | Credible        |
|                  | Kabonero          | 81%          | 77%           | -4       | Credible        |
|                  | Rwimi SC          | 83           | 83            | 0        | Credible        |
|                  | Kateebwa SC       | 84           | 87            | -3       | Credible        |
| Kakumiro DLG     | Birembo           | 94           | 90            | 4        | Credible        |

| Local Government | IVA Sampled LLGs | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|------------------|--------------|---------------|----------|-----------------|
|                  | Bwanswa          | 66           | 64            | 2        | Credible        |
|                  | Kikwaya          | 74           | 68            | 6        | Credible        |
|                  | Igayaza TC       | 93           | 88            | 5        | Credible        |
| Kagadi DLG       | Burora           | 69           | 67            | 2        | Credible        |
|                  | Mabale TC        | 62           | 64            | -2       | Credible        |
|                  | Kyazige SC       | 72           | 86            | -14      | Not Credible    |
| Kibaale DLG      | Ruteete SC       | 78           | 86            | -8       | Credible        |
|                  | Kebando          | 100          | 94            | 6        | Credible        |
|                  | Mitale           | 85           | 75            | 10       | Credible        |
|                  | Kasiimbi         | 95           | 85            | 10       | Credible        |
|                  | Nyamarunda TC    | 93           | 89            | 4        | Credible        |
| Kikuube DLG      | Bugambe sc       | 86           | 87            | -1       | Credible        |
|                  | Kyangwali sc     | 81           | 91            | -10      | Credible        |
|                  | Buhimba tc       | 95           | 89            | 6        | Credible        |
|                  | Kiziranfumbi sc  | 75           | 83            | -8       | Credible        |
| Kiboga DLG       | Dwaniro          | 74           | 74            | 0        | Credible        |
|                  | Nakasozi         | 69           | 74            | -5       | Credible        |
|                  | Bukomero TC      | 74           | 87            | -13      | Not Credible    |
|                  | Kyekulubye SC    | 75           | 81            | -6       | Credible        |
| Kyankwanzi DLG   | Gayaza           | 91           | 91            | 0        | Credible        |
|                  | Nkandwa          | 93           | 90            | 3        | Credible        |
|                  | Wattumba TC      | 73           | 80            | -7       | Credible        |
|                  | Wattumba SC      | 84           | 91            | 7        | Credible        |
| Mityana DLG      | Malangala        | 91           | 83            | 8        | Credible        |
|                  | Ssekanyonyi      | 86           | 81            | 5        | Credible        |
|                  | Namungo          | 97           | 93            | 4        | Credible        |
|                  | Zigoti TC        | 60           | 52            | 8        | Credible        |
| Mityana MC       | Busimbi Division | 96           | 96            | 0        | Credible        |

| Local Government | IVA Sampled LLGs   | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|--------------------|--------------|---------------|----------|-----------------|
| Kassanda DLG     | Central Division   | 95           | 95            | 0        | Credible        |
|                  | Bukuya             | 65           | 71            | -6       | Credible        |
|                  | Manyogaseka        | 58           | 67            | -9       | Credible        |
|                  | Kyanda SC          | 80           | 87            | -7       | Credible        |
|                  | Makokoto           | 72           | 81            | -9       | Credible        |
| Buliisa DLG      | Butiaba SC         | 84           | 87            | -3       | Credible        |
|                  | Buliisa TC         | 84           | 79            | 5        | Credible        |
|                  | Buliisa SC         | 81           | 90            | -9       | Credible        |
|                  | Kihungye SC        | 81           | 96            | -15      | Not Credible    |
|                  | Buseruka           | 100          | 91            | 9        | Credible        |
| Hoima DLG        | Kigorobya          | 96           | 74            | 22       | Not Credible    |
|                  | Kiganja            | 98           | 91            | 7        | Credible        |
|                  | Bulindi TC         | 90           | 87            | 3        | Credible        |
| Hoima City       | East Division      | 76           | 83            | -7       | Credible        |
|                  | West Division      | 85           | 86            | -1       | Credible        |
| Kiryandongo DLG  | Bweyale tc         | 75           | 84            | -9       | Credible        |
|                  | Kyankende sc       | 71           | 80            | -9       | Credible        |
|                  | Mboira sc          | 72           | 65            | 7        | Credible        |
|                  | Mutunda sc         | 90           | 69            | 21       | Not Credible    |
|                  | Kyatiri tc         | 83           | 89            | -6       | Credible        |
| Masindi DLG      | Nyantonzzi sc      | 91           | 89            | 2        | Credible        |
|                  | Kiruli sc          | 90           | 83            | 7        | Credible        |
|                  | Bikonzi sc         | 86           | 94            | -8       | Credible        |
| Masindi MLG      | Central Division   | 94           | 86            | 8        | Credible        |
|                  | Nyangahya Division | 90           | 84            | 6        | Credible        |
| Luwero DLG       | Kikyusa tc         | 84           | 90            | -6       | Credible        |
|                  | Kikyusa sc         | 54           | 64            | -10      | Credible        |
|                  | Kamira sc          | 75           | 84            | -9       | Credible        |

| Local Government | IVA Sampled LLGs | LG IAT Score | LLG IVA Score | QA Check | LLG IVA Remarks |
|------------------|------------------|--------------|---------------|----------|-----------------|
|                  | Zirobwe sc       | 67           | 75            | -8       | Credible        |
| Nakaseke DLG     | Nakaseke sc      | 72           | 82            | -10      | Credible        |
|                  | Nakaseke tc      | 69           | 72            | -3       | Credible        |
|                  | Kasangombe sc    | 38           | 77            | -39      | Not Credible    |
|                  | Kito sc          | 57           | 57            | 0        | Credible        |
| Nakasongola DLG  | Wabinyonyi sc    | 60           | 49            | 11       | Not Credible    |
|                  | Nabisweera sc    | 75           | 85            | -10      | Credible        |
|                  | Nakasongola tc   | 57           | 66            | -9       | Credible        |
|                  | Nakitoma sc      | 85           | 93            | -8       | Credible        |

### Annex 10: Ranked Overall Performance of LGs in Lower Local Government Performance Assessment 2025

| Rank 2025 | Vote                        | Agg. Score of LLGs Assessed 2025 |
|-----------|-----------------------------|----------------------------------|
| 1         | Bushenyi District           | 100%                             |
| 2         | Ibanda District             | 99%                              |
| 2         | Masaka city                 | 99%                              |
| 2         | Gulu city                   | 99%                              |
| 5         | Mbarara city                | 98%                              |
| 5         | Rwampara District           | 98%                              |
| 5         | Masaka District             | 98%                              |
| 8         | Kabale Municipal Council    | 97%                              |
| 8         | Kira Municipal Council      | 97%                              |
| 8         | Hoima District              | 97%                              |
| 11        | Obongi District             | 96%                              |
| 11        | Isingiro District           | 96%                              |
| 11        | Njeru Municipal Council     | 96%                              |
| 11        | Kasese Municipal Council    | 96%                              |
| 11        | Iganga Municipal Council    | 96%                              |
| 16        | Ibanda Municipal Council    | 95%                              |
| 16        | Rukungiri Municipal Council | 95%                              |
| 16        | Arua city                   | 95%                              |
| 16        | Rubirizi District           | 95%                              |
| 16        | Mityana Municipal Council   | 95%                              |
| 16        | Kisoro Municipal Council    | 95%                              |
| 16        | Rukiga District             | 95%                              |
| 16        | Mbale city                  | 95%                              |
| 24        | Kabale District             | 94%                              |

| Rank 2025 | Vote                       | Agg. Score of LLGs Assessed 2025 |
|-----------|----------------------------|----------------------------------|
| 24        | Jinja District             | 94%                              |
| 26        | Kiruhura District          | 93%                              |
| 26        | Mbarara District           | 93%                              |
| 28        | Kitgum District            | 92%                              |
| 28        | Kaliro District            | 92%                              |
| 28        | Ngora District             | 92%                              |
| 28        | Kayunga District           | 92%                              |
| 28        | Mukono Municipal Council   | 92%                              |
| 28        | Alebtong District          | 92%                              |
| 28        | Kibaale District           | 92%                              |
| 28        | Mubende Municipal Council  | 92%                              |
| 28        | Kazo District              | 92%                              |
| 37        | Kalungu District           | 91%                              |
| 37        | Iganga District            | 91%                              |
| 37        | Rukungiri District         | 91%                              |
| 37        | Amudat District            | 91%                              |
| 37        | Ntungamo Municipal Council | 91%                              |
| 37        | Masindi Municipal Council  | 91%                              |
| 37        | Lira city                  | 91%                              |
| 37        | Busia Municipal Council    | 91%                              |
| 45        | Nansana Municipal Council  | 90%                              |
| 45        | Mpigi District             | 90%                              |
| 45        | Soroti District            | 90%                              |
| 45        | Sheema District            | 90%                              |
| 45        | Fort-Portal city           | 90%                              |
| 50        | Serere District            | 89%                              |

| Rank 2025 | Vote                                 | Agg. Score of LLGs Assessed 2025 |
|-----------|--------------------------------------|----------------------------------|
| 50        | Arua District                        | 89%                              |
| 50        | Soroti city                          | 89%                              |
| 50        | Jinja city                           | 89%                              |
| 50        | Wakiso District                      | 89%                              |
| 50        | Sheema Municipal Council             | 89%                              |
| 50        | Lyantonde District                   | 89%                              |
| 57        | Makindye-Ssabagabo Municipal Council | 88%                              |
| 57        | Kalaki District                      | 88%                              |
| 57        | Koboko District                      | 88%                              |
| 57        | Yumbe District                       | 88%                              |
| 57        | Tororo Municipal Council             | 88%                              |
| 57        | Kamuli Municipal Council             | 88%                              |
| 57        | Karenga District                     | 88%                              |
| 57        | Gomba District                       | 88%                              |
| 57        | Kole District                        | 88%                              |
| 57        | Kamwenge District                    | 88%                              |
| 57        | Kumi Municipal Council               | 88%                              |
| 68        | Rubanda District                     | 87%                              |
| 68        | Kibuku District                      | 87%                              |
| 68        | Lugazi Municipal Council             | 87%                              |
| 68        | Mubende District                     | 87%                              |
| 72        | Buhweju District                     | 86%                              |
| 72        | Kitagwenda District                  | 86%                              |
| 72        | Masindi District                     | 86%                              |
| 72        | Namayingo District                   | 86%                              |
| 72        | Oyam District                        | 86%                              |

| Rank 2025 | Vote                               | Agg. Score of LLGs Assessed 2025 |
|-----------|------------------------------------|----------------------------------|
| 72        | Kapelebyong District               | 86%                              |
| 72        | Kween District                     | 86%                              |
| 79        | Adjumani District                  | 85%                              |
| 79        | Butambala District                 | 85%                              |
| 79        | Apac District                      | 85%                              |
| 79        | Ntungamo District                  | 85%                              |
| 79        | Bushenyi- Ishaka Municipal Council | 85%                              |
| 79        | Mbale District                     | 85%                              |
| 85        | Koboko Municipal Council           | 84%                              |
| 85        | Buliisa District                   | 84%                              |
| 85        | Moroto District                    | 84%                              |
| 88        | Kikuube District                   | 83%                              |
| 88        | Kalangala District                 | 83%                              |
| 88        | Amuru District                     | 83%                              |
| 88        | Kabarole District                  | 83%                              |
| 88        | Bulambuli District                 | 83%                              |
| 88        | Kitgum Municipal Council           | 83%                              |
| 94        | Kyankwanzi District                | 82%                              |
| 94        | Kwania District                    | 82%                              |
| 94        | Kumi District                      | 82%                              |
| 94        | Kiryandongo District               | 82%                              |
| 98        | Kamuli District                    | 81%                              |
| 98        | Pallisa District                   | 81%                              |
| 98        | Kasese District                    | 81%                              |
| 98        | Bulkwe District                    | 81%                              |
| 98        | Pakwach District                   | 81%                              |

| Rank 2025 | Vote                        | Agg. Score of LLGs Assessed 2025 |
|-----------|-----------------------------|----------------------------------|
| 98        | Nebbi District              | 81%                              |
| 98        | Namutumba District          | 81%                              |
| 98        | Kotido Municipal Council    | 81%                              |
| 98        | Hoima city                  | 81%                              |
| 107       | Manafwa District            | 80%                              |
| 107       | Bunyangabu District         | 80%                              |
| 107       | Entebbe Municipal Council   | 80%                              |
| 107       | Bukedea District            | 80%                              |
| 107       | Mukono District             | 80%                              |
| 107       | Omoro District              | 80%                              |
| 113       | Kakumiro District           | 79%                              |
| 113       | Nakasongola District        | 79%                              |
| 113       | Kyegegwa District           | 79%                              |
| 113       | Kaabong District            | 79%                              |
| 113       | Budaka District             | 79%                              |
| 118       | Kapchorwa Municipal Council | 78%                              |
| 118       | Rakai District              | 78%                              |
| 118       | Sironko District            | 78%                              |
| 118       | Napak District              | 78%                              |
| 118       | Mityana District            | 78%                              |
| 118       | Bukomansimbi District       | 78%                              |
| 118       | Ntoroko District            | 78%                              |
| 118       | Bududa District             | 78%                              |
| 118       | Busia District              | 78%                              |
| 127       | Kyotera District            | 77%                              |
| 127       | Nabilatuk District          | 77%                              |

| Rank 2025 | Vote                     | Agg. Score of LLGs Assessed 2025 |
|-----------|--------------------------|----------------------------------|
| 127       | Lwengo District          | 77%                              |
| 127       | Bundibugyo District      | 77%                              |
| 131       | Nebbi Municipal Council  | 76%                              |
| 131       | Katakwi District         | 76%                              |
| 131       | Moyo District            | 76%                              |
| 131       | Lira District            | 76%                              |
| 135       | Kapchorwa District       | 75%                              |
| 135       | Mitooma District         | 75%                              |
| 135       | Bukwo District           | 75%                              |
| 135       | Nwoya District           | 75%                              |
| 135       | Pader District           | 75%                              |
| 140       | Kisoro District          | 74%                              |
| 140       | Dokolo District          | 74%                              |
| 140       | Kotido District          | 74%                              |
| 140       | Abim District            | 74%                              |
| 140       | Bugweri District         | 74%                              |
| 145       | Maracha District         | 73%                              |
| 145       | Butaleja District        | 73%                              |
| 145       | Moroto Municipal Council | 73%                              |
| 148       | Butebo District          | 72%                              |
| 148       | Amuria District          | 72%                              |
| 148       | Kiboga District          | 72%                              |
| 151       | Luwero District          | 71%                              |
| 152       | Bugiri District          | 70%                              |
| 153       | Kaberamaido District     | 69%                              |
| 153       | Amolatar District        | 69%                              |

| Rank 2025 | Vote                     | Agg. Score of LLGs Assessed 2025 |
|-----------|--------------------------|----------------------------------|
| 155       | Kasanda District         | 68%                              |
| 155       | Namisindwa District      | 68%                              |
| 155       | Terego District          | 68%                              |
| 155       | Kyenjojo District        | 68%                              |
| 159       | Kagadi District          | 67%                              |
| 160       | Buvuma District          | 66%                              |
| 160       | Buyende District         | 66%                              |
| 162       | Tororo District          | 65%                              |
| 162       | Otuke District           | 65%                              |
| 162       | Bugiri Municipal Council | 65%                              |
| 165       | Zombo District           | 64%                              |
| 166       | Agago District           | 62%                              |
| 166       | Nakaseke District        | 62%                              |
| 166       | Mayuge District          | 62%                              |
| 169       | Kanungu District         | 60%                              |
| 170       | Madi-Okollo District     | 57%                              |
| 170       | Lamwo District           | 57%                              |





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